

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

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In re: PROMESA
Title III
THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS
as representative of
THE COMMONWEALTH OF PUERTO RICO, *et al.*,
Debtors.¹
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**FOURTEENTH INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD OCTOBER 1, 2021 THROUGH JANUARY 31, 2022**

Name of Applicant: Ankura Consulting Group, LLC (“Ankura”)
Authorized to Provide
Professional Services to: Debtor
Period for which compensation
and reimbursement is sought: October 1, 2021 through January 31, 2022
Amount of compensation sought
as actual, reasonable and necessary: \$5,098,101.62
Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$294,811.71

This is a: _____ monthly X interim _____ final application.
This is Ankura’s Fourteenth Interim Fee Application in this case.

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

Summary of Fees by Month

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (6,000.00)	\$ (400,000.00)	\$ (6,000.00)
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(266,919.99)	2,407.73
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,265.45)	(913,459.03)	8,193.12
9/1/17 - 9/30/17	408,575.50	8,409.75	417,285.25	(6,133.13)	(407,392.46)	3,759.66
First Interim Fee Period	1,961,754.00	63,804.29	2,025,558.29	(29,426.31)	(1,987,771.48)	8,360.50
Voluntary Reduction ⁽¹⁾	(35,983.94)	-	(35,983.94)	-	-	(35,444.18)
Voluntary Reduction	(26,483.70)	-	(26,483.70)	-	-	(26,086.44)
Ankura Credit to AAFAP ⁽⁸⁾	-	-	-	-	-	53,170.12
First Interim Fee Period, Net⁽⁷⁾	\$ 1,899,286.36	\$ 63,804.29	\$ 1,963,090.65	\$ (28,489.30)	\$ (1,987,771.48)	\$ -
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (911,612.16)	\$ 18,583.94
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(939,622.26)	17,315.66
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,141,904.60)	20,953.88
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(986,540.89)	17,833.01
Second Interim Fee Period	3,937,979.00	175,457.10	4,113,436.10	(59,069.69)	(3,979,679.91)	74,686.50
Voluntary Reduction ⁽²⁾	(121,020.75)	(8,775.41)	(129,796.16)	-	-	(127,980.85)
Ankura Credit to AAFAP ⁽⁸⁾	-	-	-	-	-	53,294.35
Second Interim Fee Period, Net⁽⁷⁾	\$ 3,816,958.25	\$ 166,681.69	\$ 3,983,639.94	\$ (57,254.37)	\$ (3,979,679.91)	\$ -
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ (812,543.69)	\$ 31,790.87
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,165.45)	(554,134.93)	21,298.44
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	(325,411.95)	12,886.10
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	(329,385.01)	13,055.27
Third Interim Fee Period	2,002,323.50	128,217.60	2,130,541.10	(30,034.85)	(2,021,475.57)	79,030.67
Voluntary Reduction ⁽³⁾	(87,086.73)	(20,590.47)	(107,677.20)	-	-	(106,370.90)
Ankura Credit to AAFAP ⁽⁸⁾	-	-	-	-	-	27,340.22
Third Interim Fee Period, Net⁽⁷⁾	\$ 1,915,236.77	\$ 107,627.13	\$ 2,022,863.90	\$ (28,728.55)	\$ (2,021,475.57)	\$ -
6/1/18 - 6/30/18	\$ 405,703.25	\$ 40,304.45	\$ 446,007.70	\$ (6,085.55)	\$ (439,922.15)	\$ -
7/1/18 - 7/31/18	563,488.33	45,712.51	609,200.85	(8,452.33)	(521,499.88)	79,248.64
8/1/18 - 8/31/18	754,947.25	74,088.76	829,036.01	(11,324.21)	(722,869.91)	94,841.89
9/1/18 - 9/30/18	649,494.79	38,897.55	688,392.34	(9,742.42)	(606,330.57)	72,319.35
Fourth Interim Fee Period	\$ 2,373,633.63	\$ 199,003.27	\$ 2,572,636.90	\$ (35,604.50)	\$ (2,290,622.51)	\$ 246,409.88
10/1/18 - 10/31/18	\$ 946,695.00	\$ 64,534.82	\$ 1,011,229.82	\$ (14,200.43)	\$ (891,628.78)	\$ 105,400.61
11/1/18 - 11/30/18	866,117.00	42,954.46	909,071.46	(12,991.76)	(779,823.17)	116,256.53
12/1/18 - 12/31/18 - 000031	372,686.50	23,284.88	395,971.38	(5,590.30)	(347,024.79)	43,356.29
12/1/18 - 12/31/18 - 000030	214,957.50	-	214,957.50	(3,224.36)	(190,559.82)	21,173.32
1/1/19 - 1/31/19 - 000031	473,529.50	51,034.87	524,564.37	(7,102.94)	(461,257.91)	56,203.52
1/1/19 - 1/31/19 - 000030	374,713.00	-	374,713.00	(5,620.70)	(332,183.07)	36,909.24
Adjustment ⁽⁴⁾	(25,550.00)	-	(25,550.00)	-	-	(25,166.75)
Fifth Interim Fee Period	\$ 3,223,148.50	\$ 181,809.03	\$ 3,404,957.53	\$ (48,347.23)	\$ (3,002,477.55)	\$ 354,132.76
2/1/2019 - 2/28/2019 - 000031	\$ 522,798.00	\$ 34,224.87	\$ 557,022.87	\$ (7,841.97)	\$ (492,581.63)	\$ 56,599.27
2/1/2019 - 2/28/2019 - 000030	271,283.00	-	271,283.00	(4,069.25)	(240,492.38)	26,721.38
3/1/2019 - 3/31/2019 - 000031	744,652.00	59,583.85	804,235.85	(11,169.78)	(701,985.25)	91,080.82
3/1/2019 - 3/31/2019 - 000030	179,777.50	-	179,777.50	(2,696.66)	(159,002.14)	18,078.70
4/1/2019 - 4/30/2019 - 000031	439,170.50	29,362.39	468,532.89	(6,587.56)	(415,335.68)	46,609.65
4/1/2019 - 4/30/2019 - 000030	213,146.00	-	213,146.00	(5,197.22)	(188,955.70)	20,995.08
4/1/2019 - 4/30/2019 - 000031 Impl.	281,736.50	33,209.24	314,945.74	(4,226.05)	(272,563.85)	38,155.84
5/1/2019 - 5/31/2019 - 000031 ⁽⁵⁾	742,224.00	17,544.77	759,768.77	(11,133.36)	(670,602.70)	78,032.71
5/1/2019 - 5/31/2019 - 000030	284,669.50	-	284,669.50	(4,270.04)	(252,359.51)	28,039.95
5/1/2019 - 5/31/2019 - 000031 Impl.	390,381.50	45,687.69	436,069.19	(5,855.72)	(380,426.57)	49,786.90
Sixth Interim Fee Period	\$ 4,069,840.50	\$ 219,612.81	\$ 4,289,453.31	\$ (61,047.61)	\$ (3,774,305.41)	\$ 454,100.29
6/1/2019 - 6/30/2019 - 000031 ⁽⁶⁾	\$ 483,870.00	\$ 9,682.20	\$ 493,552.20	\$ (7,258.05)	\$ (436,972.73)	\$ 49,321.42
6/1/2019 - 6/30/2019 - 000030	301,183.00	-	301,183.00	(4,517.75)	(266,998.73)	29,666.53
6/1/2019 - 6/30/2019 - 000031 Impl. ⁽⁶⁾	358,607.50	58,026.33	416,633.83	(5,379.11)	(351,278.48)	59,976.24
6/1/2019 - 6/30/2019 - 000031 Ret. Plan	91,490.00	17,367.13	108,857.13	(1,372.35)	(95,351.82)	12,132.96
7/1/2019 - 7/31/2019 - 000031	588,208.53	13,318.37	601,526.90	(8,823.13)	(531,569.05)	61,134.72
7/1/2019 - 7/31/2019 - 000031 Impl.	321,862.38	24,356.80	346,219.18	(4,827.94)	(301,299.92)	40,091.32
7/1/2019 - 7/31/2019 - 000031 Ret. Plan	284,918.88	18,453.83	303,372.71	(4,273.78)	(266,784.14)	32,314.79
8/1/2019 - 8/30/2019 - 000040	453,681.53	12,443.20	466,124.73	(6,805.22)	(411,545.81)	47,773.70
8/1/2019 - 8/30/2019 - 000027	260,347.75	-	260,347.75	(3,905.22)	(230,780.68)	25,661.85
8/1/2019 - 8/30/2019 - 000040 Impl.	378,279.38	31,825.41	410,104.79	(5,674.19)	(354,006.25)	50,424.35
8/1/2019 - 8/30/2019 - 000040 Ret. Plan	287,170.00	34,773.48	321,943.48	(4,307.55)	(279,719.34)	37,916.59
9/1/2019 - 9/30/2019 - 000040	469,087.08	19,716.41	488,803.49	(7,036.31)	(431,047.18)	50,720.00
9/1/2019 - 9/30/2019 - 000027	514,988.18	-	514,988.18	(7,724.82)	(456,501.46)	50,761.90
9/1/2019 - 9/30/2019 - 000040 Impl.	410,518.88	53,777.84	464,296.72	(6,157.78)	(403,971.55)	54,167.39
9/1/2019 - 9/30/2019 - 000040 Ret. Plan	152,099.50	15,623.13	167,724.63	(2,281.49)	(147,009.78)	18,433.36
Seventh Interim Fee Period	5,356,312.59	309,366.13	5,665,678.72	(80,344.69)	(4,964,836.92)	620,497.11
Voluntary Reduction ⁽¹⁾	(640.00)	-	(640.00)	-	-	(630.40)
Seventh Interim Fee Period, Net	\$ 5,355,672.59	\$ 309,366.13	\$ 5,665,038.72	\$ (80,335.09)	\$ (4,964,836.92)	\$ 619,866.71
10/1/2019 - 10/31/2019 - 000040	\$ 360,793.08	\$ 16,326.19	\$ 377,119.27	\$ (5,411.90)	\$ (333,033.14)	\$ 38,674.23
10/1/2019 - 10/31/2019 - 000027	535,920.08	-	535,920.08	(8,038.80)	(475,054.26)	52,827.02
10/1/2019 - 10/31/2019 - 000040 Impl.	546,937.75	48,125.94	595,063.69	(8,204.07)	(506,454.80)	80,404.82
10/1/2019 - 10/31/2019 - 000040 Ret. Plan	158,656.38	10,652.70	169,309.08	(2,379.85)	(149,313.63)	17,615.60
11/1/2019 - 11/30/2019 - 000040	266,245.23	11,452.36	277,697.59	(3,993.68)	(246,476.67)	27,227.24
11/1/2019 - 11/30/2019 - 000027	358,578.68	-	358,578.68	(5,378.68)	(216,602.24)	136,597.72
11/1/2019 - 11/30/2019 - 000040 Impl.	542,234.77	50,503.55	592,738.32	(8,133.52)	(520,389.82)	64,214.98
12/1/2019 - 12/31/2019 - 000040	312,115.40	11,007.08	323,122.48	(4,681.73)	(286,458.26)	31,982.49
12/1/2019 - 12/31/2019 - 000027	184,153.70	-	184,153.70	(2,762.31)	(163,252.26)	18,139.13
12/1/2019 - 12/31/2019 - 000040 Impl.	358,650.88	34,210.37	392,861.25	(5,379.76)	(346,375.52)	41,105.97
1/1/2020 - 1/31/2020 - 000040	529,285.30	25,785.20	555,070.50	(7,939.28)	(492,261.39)	54,869.83
1/1/2020 - 1/31/2020 - 000027	200,949.70	-	200,949.70	(3,014.25)	(178,141.91)	19,793.54
1/1/2020 - 1/31/2020 - 000040 Impl.	213,790.25	18,773.59	232,563.84	(3,206.85)	(205,066.55)	24,290.44
Eighth Interim Fee Period	4,568,311.20	226,836.98	4,795,148.18	(68,524.67)	(4,118,880.45)	607,743.06
Voluntary Reduction ⁽¹⁾	-	(3,428.84)	(3,428.84)	-	-	(3,428.84)
Eighth Interim Fee Period, Net	\$ 4,568,311.20	\$ 223,408.14	\$ 4,791,719.34	\$ (68,524.67)	\$ (4,118,880.45)	\$ 604,314.22
2/1/2020 - 2/29/2020 - 000040	\$ 623,318.30	\$ 30,766.53	\$ 654,084.83	\$ (9,349.77)	\$ (579,628.74)	\$ 65,106.32
2/1/2020 - 2/29/2020 - 000027	187,453.80	-	187,453.80	(2,811.81)	(166,177.79)	18,464.20
2/1/2020 - 2/29/2020 - 000040 Impl.	161,236.00	18,385.56	179,621.56	(2,418.54)	(159,477.21)	17,725.81
3/1/2020 - 3/31/2020 - 000040	675,785.20	4,974.29	680,759.49	(10,136.78)	(603,883.15)	66,739.56
3/1/2020 - 3/31/2020 - 000027	105,706.60	-	105,706.60	(1,585.60)	(93,708.90)	10,412.10
3/1/2020 - 3/31/2020 - 000040 Impl.	156,485.25	8,676.63	165,161.88	(2,347.28)	(146,577.43)	16,237.17
4/1/2020 - 4/30/2020 - 000040	386,106.90	-	386,106.90	(5,791.60)	(342,283.77)	38,031.53
4/1/2020 - 4/30/2020 - 000027	718,241.15	-	718,241.15	(10,773.62)	(636,720.77)	70,746.76
4/1/2020 - 4/30/2020 - 000040 Impl.	137,160.00	-	137,160.00	(2,057.40)	(121,592.34)	13,510.26
5/1/2020 - 5/31/2020 - 000040	487,053.30	-	487,053.30	(7,305.80)	(431,772.75)	47,974.75
5/1/2020 - 5/31/2020 - 000027	390,753.55	-	390,753.55	(5,861.30)	(346,403.02)	38,489.23
5/1/2020 - 5/31/2020 - 000040 CRF	545,300.98	-	545,300.98	(8,179.51)	(483,409.32)	53,712.15
5/1/2020 - 5/31/2020 - 000040 Impl.	69,701.38	-	69,701.38	(1,045.52)	(53,031.65)	15,624.21
Ninth Interim Fee Period	4,644,302.41	62,803.01	4,707,105.42	(69,664.54)	(4,164,666.84)	472,774.04
Voluntary Reduction ⁽¹⁾	(9,880.00)	-	(9,880.00)	-	-	(9,731.80)
Voluntary Reduction ⁽¹⁾	-	(2,667.43)	(2,667.43)	-	-	(2,667.43)
Ninth Interim Fee Period, Net	\$ 4,634,422.41	\$ 60,135.58	\$ 4,694,557.99	\$ (69,516.34)	\$ (4,164,666.84)	\$ 460,274.81

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/2020 - 6/30/2020 - 000040	\$ 437,389.20	\$ -	\$ 437,389.20	\$ (6,560.84)	\$ (387,745.53)	\$ 43,082.83
6/1/2020 - 6/30/2020 - 000027	297,023.58	-	297,023.58	(4,455.35)	(263,311.40)	29,236.83
6/1/2020 - 6/30/2020 - 000040 CRF	615,711.78	-	615,711.78	(9,235.68)	(545,828.49)	60,647.61
6/1/2020 - 6/30/2020 - 000040 Impl	139,196.10	-	139,196.10	(2,087.94)	(123,397.34)	13,710.82
7/1/2020 - 7/13/2020 - 000040	207,819.50	-	207,819.50	(3,117.29)	(184,231.99)	20,470.22
7/1/2020 - 7/13/2020 - 000027	59,225.50	-	59,225.50	(888.38)	(52,503.41)	5,833.71
7/1/2020 - 7/13/2020 - 000040 CRF	178,110.90	-	178,110.90	(2,671.66)	(157,895.31)	17,543.93
7/1/2020 - 7/13/2020 - 000040 Impl	44,488.23	-	44,488.23	(667.32)	(39,438.82)	4,382.09
7/14/2020 - 7/31/2020 - 000004	184,155.10	-	184,155.10	(2,762.33)	(163,253.50)	18,139.27
7/14/2020 - 7/31/2020 - 000023	97,452.15	-	97,452.15	(1,461.78)	(86,391.33)	9,599.04
7/14/2020 - 7/31/2020 - 000004 CRF	367,948.20	-	367,948.20	(5,519.22)	(326,186.08)	36,242.90
7/14/2020 - 7/31/2020 - 000004 Impl	104,206.83	-	104,206.83	(1,563.10)	(92,379.36)	10,264.37
8/1/2020 - 8/31/2020 - 000004	328,792.65	-	328,792.65	(4,931.89)	(291,474.68)	32,386.08
8/1/2020 - 8/31/2020 - 000023	60,633.43	-	60,633.43	(909.50)	(53,751.54)	5,972.39
8/1/2020 - 8/31/2020 - 000004 CRF	481,767.48	-	481,767.48	(7,226.51)	(427,086.87)	47,454.10
8/1/2020 - 8/31/2020 - 000004 Impl	308,591.85	-	308,591.85	(4,628.88)	(273,566.67)	30,396.30
9/1/2020 - 9/30/2020 - 000004	359,943.50	-	359,943.50	(5,399.15)	(319,089.91)	35,454.44
9/1/2020 - 9/30/2020 - 000023	49,942.60	-	49,942.60	(749.14)	(44,274.11)	4,919.35
9/1/2020 - 9/30/2020 - 000004 CRF	488,804.85	-	488,804.85	(7,332.07)	(433,325.49)	48,147.29
9/1/2020 - 9/30/2020 - 000004 Impl	268,311.83	-	268,311.83	(4,024.68)	(237,858.44)	26,438.71
Tenth Interim Fee Period	\$ 5,079,515.26	\$ -	\$ 5,079,515.26	\$ (76,192.73)	\$ (4,502,990.27)	\$ 500,332.26
10/1/2020 - 10/31/2020 - 000004	\$ 397,236.40	\$ -	\$ 397,236.40	\$ (5,958.55)	\$ (352,150.07)	\$ 39,127.78
10/1/2020 - 10/31/2020 - 000023	95,695.90	-	95,695.90	(1,435.44)	(84,834.42)	9,426.04
10/1/2020 - 10/31/2020 - 000004 CRF	441,207.88	-	441,207.88	(6,618.12)	(391,130.78)	43,458.98
10/1/2020 - 10/31/2020 - 000004 Impl	250,908.68	-	250,908.68	(3,763.63)	(222,430.54)	24,714.51
11/1/2020 - 11/30/2020 - 000004	403,617.60	-	403,617.60	(6,054.26)	(357,907.00)	39,756.34
11/1/2020 - 11/30/2020 - 000023	194,309.10	-	194,309.10	(2,914.64)	(172,255.02)	19,139.44
11/1/2020 - 11/21/2020 - 000004 CRF	280,117.88	-	280,117.88	(4,201.77)	(248,324.50)	27,591.61
11/22/2020 - 11/30/2020 - 000104 CRF	64,951.50	-	64,951.50	(974.27)	(63,977.23)	-
11/1/2020 - 11/30/2020 - 000004 Impl	213,821.10	-	213,821.10	(3,207.32)	(189,554.41)	21,059.37
12/1/2020 - 12/31/2020 - 000004	234,260.10	4,475.77	238,735.87	(3,513.90)	(212,147.35)	23,074.62
12/1/2020 - 12/31/2020 - 000023	261,205.45	-	261,205.45	(3,918.08)	(231,558.63)	25,728.74
12/1/2020 - 12/31/2020 - 000104 CRF	466,745.58	-	466,745.58	(7,001.18)	(459,744.40)	-
12/1/2020 - 12/31/2020 - 000004 Impl	152,426.25	-	152,426.25	(2,286.39)	(133,125.87)	15,013.99
12/24/2020 - 1/24/2021 - Datasite VDR	-	63,529.96	63,529.96	-	(63,529.96)	-
1/1/2021 - 1/31/2021 - 000004	199,501.93	-	199,501.93	(2,992.53)	(176,858.46)	19,650.94
1/1/2021 - 1/31/2021 - 000023	431,596.73	-	431,596.73	(6,473.95)	(382,610.50)	42,512.28
1/1/2021 - 1/31/2021 - 000104 CRF	330,957.25	-	330,957.25	(4,964.36)	(325,992.89)	-
1/1/2021 - 1/31/2021 - 000004 Impl	194,983.03	-	194,983.03	(2,923.40)	(172,772.67)	19,196.96
Eleventh Interim Fee Period	\$ 4,613,452.36	\$ 68,005.73	\$ 4,681,458.09	\$ (69,201.79)	\$ (4,242,804.70)	\$ 369,451.61
1/25/2021 - 2/24/2021 - Datasite VDR	\$ -	\$ 64,013.30	\$ 64,013.30	\$ -	\$ (64,013.30)	\$ -
2/1/2021 - 2/28/2021 - 000004	301,721.55	-	301,721.55	(4,525.82)	(267,476.15)	29,719.58
2/1/2021 - 2/28/2021 - 000023	803,439.55	-	803,439.55	(12,051.59)	(712,249.16)	79,138.80
2/1/2021 - 2/28/2021 - 000104 CRF	283,963.88	-	283,963.88	(4,259.46)	(279,704.42)	-
2/1/2021 - 2/28/2021 - 000004 Impl	161,307.88	-	161,307.88	(2,419.62)	(142,999.43)	15,888.83
2/25/2021 - 3/24/2021 - Datasite VDR	-	63,805.86	63,805.86	-	(63,805.86)	-
3/1/2021 - 3/31/2021 - 000004	893,554.30	-	893,554.30	(13,403.31)	(792,135.89)	88,015.10
3/1/2021 - 3/31/2021 - 000023	149,082.50	-	149,082.50	(2,236.24)	(132,161.64)	14,684.62
3/1/2021 - 3/31/2021 - 000104 CRF	417,829.75	-	417,829.75	(6,267.45)	(411,562.30)	-
3/1/2021 - 3/31/2021 - 000004 Impl	250,811.40	-	250,811.40	(3,762.17)	(222,344.31)	24,704.92
3/25/2021 - 4/24/2021 - Datasite VDR	-	63,836.43	63,836.43	-	(63,836.43)	-
4/1/2021 - 4/30/2021 - 000004	489,360.80	-	489,360.80	(7,340.41)	(433,818.35)	48,202.04
4/1/2021 - 4/30/2021 - 000023	273,834.30	-	273,834.30	(4,107.51)	(242,754.11)	26,972.68
4/1/2021 - 4/30/2021 - 000104 CRF	475,236.00	-	475,236.00	(7,128.54)	(468,107.46)	-
4/1/2021 - 4/30/2021 - 000004 Impl	229,681.25	-	229,681.25	(3,445.22)	(203,612.42)	22,623.61
4/25/2021 - 5/24/2021 - Datasite VDR	-	63,914.18	63,914.18	-	(63,914.18)	-
5/1/2021 - 5/31/2021 - 000004	380,020.28	-	380,020.28	(5,700.30)	(338,297.02)	37,432.00
5/1/2021 - 5/31/2021 - 000023	154,570.10	-	154,570.10	(2,318.55)	(124,558.49)	27,893.06
5/1/2021 - 5/31/2021 - 000104 CRF	461,649.63	-	461,649.63	(6,924.74)	(454,724.89)	-
5/1/2021 - 5/31/2021 - 000004 Impl	174,972.08	3,591.89	178,563.97	(2,624.58)	(158,704.64)	17,234.75
Twelfth Interim Fee Period	\$ 5,901,035.25	\$ 260,570.70	\$ 6,161,605.95	\$ (88,515.53)	\$ (5,640,580.45)	\$ 432,509.97
5/25/2021 - 6/24/2021 - Datasite VDR	\$ -	\$ 63,942.82	\$ 63,942.82	\$ -	\$ (63,942.82)	\$ -
6/1/2021 - 6/30/2021 - 000004	286,419.10	-	286,419.10	(4,296.29)	(263,406.39)	29,228.62
6/1/2021 - 6/30/2021 - 000023	179,435.20	-	179,435.20	(2,691.53)	(159,069.30)	17,674.37
6/1/2021 - 6/30/2021 - 000104 CRF	381,196.63	412.08	381,608.71	(5,717.95)	(375,890.76)	-
6/1/2021 - 6/30/2021 - 000004 Impl	227,500.25	6,686.09	234,186.34	(3,412.50)	(207,406.81)	23,367.03
6/25/2021 - 7/24/2021 - Datasite VDR	-	12,793.04	12,793.04	-	-	12,793.04
7/1/2021 - 7/24/2021 - Datasite VDR	-	51,172.14	51,172.14	-	-	51,172.14
7/1/2021 - 7/31/2021 - 000023	326,928.63	10,972.67	337,901.30	(4,903.93)	(253,484.38)	79,512.99
7/1/2021 - 7/31/2021 - 000016 CRF	247,139.25	263.40	247,402.65	(3,707.09)	(243,695.56)	-
7/1/2021 - 7/31/2021 - 000016 CSFRF	167,481.23	-	167,481.23	(2,512.22)	(164,969.01)	-
7/13/2021 - 7/30/2021 - 000026	310,956.35	-	310,956.35	(4,664.35)	(275,662.80)	30,629.20
7/13/2021 - 7/30/2021 - 000026 TR	78,643.73	-	78,643.73	(1,179.66)	(69,717.67)	7,746.40
7/25/2021 - 8/24/2021 - Datasite VDR	-	63,987.54	63,987.54	-	(63,987.54)	-
8/1/2021 - 8/31/2021 - 000026	490,777.75	12,262.30	503,040.05	(7,361.67)	(446,738.09)	48,940.29
8/1/2021 - 8/31/2021 - 000027	190,472.90	-	190,472.90	(2,857.09)	(168,854.24)	18,761.57
8/1/2021 - 8/31/2021 - 000016 CRF	227,325.50	246.41	227,571.91	(3,409.88)	(224,162.03)	-
8/1/2021 - 8/31/2021 - 000026 Imp	2,660.00	-	2,660.00	(39.90)	(2,358.09)	262.01
8/1/2021 - 8/31/2021 - 000016 CSFRF	211,626.50	-	211,626.50	(3,174.40)	(208,452.10)	-
8/1/2021 - 8/31/2021 - 000026 TR	282,792.38	6,773.38	289,565.76	(4,241.89)	(255,600.68)	29,723.19
8/25/2021 - 9/24/2021 - Datasite VDR	-	64,015.26	64,015.26	-	(64,015.26)	-
9/1/2021 - 9/30/2021 - 000026	430,066.50	8,289.20	438,355.70	(6,451.00)	(386,836.96)	45,067.74
9/1/2021 - 9/30/2021 - 000027	247,782.70	-	247,782.70	(3,716.74)	(219,659.36)	24,406.60
9/1/2021 - 9/30/2021 - 000016 CRF	246,011.38	22,066.80	268,078.18	(3,690.17)	(264,388.01)	-
9/1/2021 - 9/30/2021 - 000026 Imp	66,766.13	1,071.67	67,837.80	(1,001.49)	(60,259.85)	6,576.46
9/1/2021 - 9/30/2021 - 000016 CSFRF	234,770.38	-	234,770.38	(3,521.56)	(231,248.82)	-
9/1/2021 - 9/30/2021 - 000026 TR	330,944.88	3,380.42	334,325.30	(4,964.17)	(296,763.05)	32,598.08
Thirteenth Interim Fee Period	\$ 5,167,697.37	\$ 338,847.42	\$ 5,506,544.79	\$ (77,515.46)	\$ (4,970,569.58)	\$ 458,459.74
Voluntary Reduction ⁽¹²⁾	(443.00)	-	(443.00)	6.65	-	(436.36)
Thirteenth Interim Fee Period, Net	\$ 5,167,254.37	\$ 338,847.42	\$ 5,506,101.79	\$ (77,508.82)	\$ (4,970,569.58)	\$ 458,023.39
9/25/2021 - 10/24/2021 - Datasite VDR	\$ -	\$ 64,034.99	\$ 64,034.99	\$ -	\$ (64,034.99)	\$ -
10/1/2021 - 10/31/2021 - 000026	190,784.20	5,814.70	196,598.90	(2,861.76)	-	193,737.14
10/1/2021 - 10/31/2021 - 000027	262,729.60	-	262,729.60	(3,940.94)	-	258,788.66
10/1/2021 - 10/31/2021 - 000016 CRF	234,821.00	-	234,821.00	(3,522.32)	-	231,298.69
10/1/2021 - 10/31/2021 - 000026 Imp	93,582.38	995.03	94,577.41	(1,403.74)	-	93,173.67
10/1/2021 - 10/31/2021 - 000016 CSFRF	174,418.13	-	174,418.13	(2,616.27)	-	171,801.86
10/1/2021 - 10/31/2021 - 000026 TR	325,911.13	-	325,911.13	(4,888.67)	-	321,022.46
10/25/2021 - 11/24/2021 - Datasite VDR	-	64,055.86	64,055.86	-	-	64,055.86
11/1/2021 - 11/30/2021 - 000026	322,577.90	4,373.92	326,951.82	(4,838.67)	-	322,113.15
11/1/2021 - 11/30/2021 - 000027	365,995.50	-	365,995.50	(5,489.93)	-	360,505.57
11/1/2021 - 11/30/2021 - 000016 CRF	216,927.63	91.77	217,019.40	(3,253.91)	-	213,765.49
11/1/2021 - 11/30/2021 - 000026 Imp	83,123.50	820.30	83,943.80	(1,246.85)	-	82,696.95
11/1/2021 - 11/30/2021 - 000016 CSFRF	105,759.25	-	105,759.25	(1,586.39)	-	104,172.86
11/1/2021 - 11/30/2021 - 000026 TR	279,367.50	7,942.81	287,310.31	(4,190.51)	-	283,119.80
11/25/2021 - 12/24/2021 - Datasite VDR	-	64,076.28	64,076.28	-	-	64,076.28
12/1/2021 - 12/31/2021 - 000026	281,904.85	12,141.91	294,046.76	(4,228.57)	-	289,818.19
12/1/2021 - 12/31/2021 - 000027	264,374.90	-	264,374.90	(3,965.62)	-	260,409.28
12/1/2021 - 12/31/2021 - 000016 CRF	202,276.63	-				

- (1) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the First Interim Compensation Period from May 3 Through September 30, 2017 (Docket #2911).
- (2) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from October 1 Through January 31, 2018 (Docket #8189).
- (3) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from February 1 Through May 31, 2018 (Docket #8189).
- (4) Adjustment made for duplicate entries in the Sixteenth Monthly fee statement, for the period of September 1, 2018 through September 30, 2018, dated November 19, 2018. Ankura has notified the fee examiner and the Commonwealth of the adjustment.
- (5) The twenty-fourth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both April and May as Ankura did not bill the municipal advisory fee for April.
- (6) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.
- (7) Payment received by AAFAF on account of net holdback amounts due on the 1st, 2nd and 3rd interim fee applications did not withhold for the 1.5% Technical Services tax previously withheld on the 90% payment. Ankura will provide a credit to AAFAF for amounts previously not withheld (\$133,804.69) on its July 2020 fee statement.
- (8) The 1.5% Technical Services tax was inadvertently not withheld on certain payments made by AAFAF to Ankura for the First, Second and Third interim fee applications. Ankura is providing a credit to AAFAF in the amount of \$133,804.69 to account for the correct withholding.
- (9) June Impl. invoice \$640 lower than detail due to calculation error on June Impl. invoice. Ankura has voluntarily written off these fees.
- (10) May Impl. invoice included credit of \$9,880 for subcontractor work not performed on December 2019 invoice.
- (11) October 2019, January 2020, February 2020 and March 2020 Impl. invoice included expenses that exceeded the allowable per diem amounts. Ankura has voluntarily written off the disallowable expense amounts.
- (12) August 2021 Non-Title III restructuring invoice inadvertently billed Christine Parker at \$210 per hour which should have been \$200. In the September 2021 Non-Title III restructuring invoice, Ankura provided a credit to reflect the correct rate.

Dated: San Juan, Puerto Rico
April 6, 2022

ANKURA CONSULTING GROUP, LLC



By: _____

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UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re:

THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO

as representative of

THE COMMONWEALTH OF PUERTO
RICO, *et al.*,

Debtors.¹
-----X

PROMESA
Title III

No. 17 BK 3283-LTS

Re:

(Jointly Administered)

**FOURTEENTH INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD OCTOBER 1, 2021 THROUGH JANUARY 31, 2022**

The Fourteenth Interim Fee Application (“Application”) for Compensation for Services Rendered and Reimbursement of Expenses includes the period October 1, 2021 through January 31, 2022 (“**the Fourteenth Interim Fee Period**”) of Ankura Consulting Group, LLC (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

Introduction

1. By this Application, Ankura seeks allowance of compensation for professional services rendered as financial advisor to the Debtors for the Fourteenth Interim Fee Period in the

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

amount of \$5,098,101.62 and actual and necessary out-of-pocket expenses of \$294,811.71. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).

3. Venue is proper pursuant to PROMESA section 307(a).

4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

Background

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities, and the commencement of the Commonwealth’s Title III Case, is contained in the Notice of

Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

Applicant's Interim Compensation

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Fourteenth Interim Fee Period,
- iii. **Exhibit C1** – Summary of Restructuring Hours and Fees by Professional for the Fourteenth Interim Fee Period,
- iv. **Exhibit C2** – Summary of Coronavirus Relief Fund Hours and Fees by Professional for the Fourteenth Interim Fee Period,
- v. **Exhibit C3** – Summary of Implementation Hours and Fees by Professional for the Fourteenth Interim Fee Period,
- vi. **Exhibit C4** – Summary of Coronavirus State Fiscal Recovery Fund Project Hours and Fees by Professional for the Fourteenth Interim Fee Period,
- vii. **Exhibit C5** – Summary of Transportation Reform Program Management Hours and Fees by Professional for the Fourteenth Interim Fee Period,
- viii. **Exhibit D1** – Summary of Restructuring Expenses by Category in the Fourteenth Interim Fee Period,
- ix. **Exhibit D2** – Summary of Coronavirus Relief Fund Expenses by Category in the Fourteenth Interim Fee Period,
- x. **Exhibit D3** – Summary of Implementation Expenses by Category in the Fourteenth Interim Fee Period,
- xi. **Exhibit D4** – Summary of Coronavirus State Fiscal Recovery Fund Project Expenses by Category in the Fourteenth Interim Fee Period,
- xii. **Exhibit D5** – Summary of Transportation Reform Program Management Expenses by Category in the Fourteenth Interim Fee Period,

- xiii. **Exhibit E** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period October 1, 2021 through October 31, 2021,
- xiv. **Exhibit F** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period November 1, 2021 through November 30, 2021,
- xv. **Exhibit G** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period December 1, 2021 through December 31, 2021, and
- xvi. **Exhibit H** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period January 1, 2022 through January 31, 2022.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$5,031.08 in expenses incurred during the Fourteenth Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

Summary of Services

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Fourteenth Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Fourteenth Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

i. Debt Restructuring – Title III – 1,657.4 Hours; \$1,109,891.80 Fees.

The Applicant included in this workstream time assisting the Commonwealth with implementing the various provisions of the Commonwealth Plan of Adjustment required for the Plan of Adjustment to go effective.

First, the Applicant spent significant time analyzing the sources of cash to be distributed pursuant to the Plan of Adjustment and assessing the post-effective date liquidity position of the central Government. The Applicant spent considerable time working with various Government agencies and instrumentalities to assess and validate unrestricted cash balances, working capital needs and amounts available to be transferred to the Secretary of the Treasury ("Hacienda") as part of the required Plan of Adjustment distributions. The Applicant also devoted material time supporting AAFAF and Hacienda in preparing for the numerous effective date distributions and assessing the post distributions Commonwealth liquidity position.

Second, the Applicant has included in this workstream time incurred assisting AAFAF in negotiating various documents in furtherance of Plan of Adjustment effectiveness. Specifically, the Applicant incurred significant time negotiating:

- i. General Obligation Bond Indenture
- ii. General Obligation Contingent Value Instrument Indenture
- iii. Calculation Agent Agreement
- iv. HTA Revenue Bond Indenture
- v. HTA Plan of Adjustment
- vi. HTA Commonwealth Loan

Third, the Applicant included in this workstream time incurred in preparing various Plan of Adjustment updates and presentations for the Government to use in various settings.

Fourth, the Applicant included in this workstream time spent participating in meetings and Debtors and the Debtors' advisors, the FOMB and its advisors and various creditor groups and their advisors to engage in discussions related to the Plan of Adjustment implementation and implementation status reports.

ii. Transportation Sector Reform– 2,090.5 Hours; \$840,714.89 Fees.

The Applicant included in this workstream time spent developing and analyzing strategies for the implementation of the segregation of asset and revenue streams associated with toll and non-toll roads as addressed

in the Commonwealth Plan of Adjustment and the associated Fiscal Plan for the Highways and Transportation Authority (“HTA”).

First, the Applicant presented to AAFAF, HTA and Department of Transportation and Public Works (“DTOP”) the final organizational and financial assessments of HTA and DTOP using three scenarios with varying assumptions that may achieve the fiscal and service goals for these agencies. The HTA FY22 Fiscal Plan was used as a key guide to assure alignment with the FOMB approved goals for HTA and Transportation Reform initiative.

Second, the Applicant has included in this workstream time incurred refining implementation plans for achieving asset segregation and optimization for service delivery and fiscal responsibility in alignment with the HTA FY22 Fiscal Plan, participating in meetings and working sessions with members of AAFAF, HTA, DTOP and the Puerto Rico Integrated Transit Authority (“PRITA”) to discuss various implementation strategies related to the asset segregation strategies.

Third, the Applicant incurred time continuing to refine strategies for treatment of additional transportation assets in Puerto Rico including rail, bus and maritime assets.

- iii. **Coronavirus Relief Fund – 2,279.9 Hours; \$831,328.39 Fees.** The Applicant included in this workstream the ongoing program office operations and continuous improvement activities to implement and support the initiatives included in the Government's Coronavirus Strategic Disbursement Plan including: i) facilitating the processing of applications and processing of use of funds reports related to each phase of hospital and municipality grant programs; ii) facilitating compliance reviews of proposed and actual use of funds for hospital and municipality grant programs; iii) assisting with the development of guidelines, communications, training, processing of applications, and creation of other artifacts to define and operationalize additional sub-programs included in the Government's Coronavirus Strategic Disbursement Plan; iv) assisting with analysis to determine overall program performance and benchmarking against other jurisdictions; v) aggregating and providing periodic reporting packages required by the Government; vi) facilitating the preparation of the quarterly program financial reporting to the U.S. Treasury Office of Inspector General; vii) preparing for the close of Coronavirus Relief Fund programs in anticipation of the December 31, 2021 deadline to obligate funds; viii) coordinating with the Government's program close-out readiness advisor to ensure an effective transfer of knowledge and use of existing resources to perform federally required closeout activities, analysis, and reporting; ix) performing financial analysis to identify and facilitate claw back activities; x) informing and advising sub-recipients on how to comply with U.S. Treasury's updated obligation and expenditure

dates; and xi) evaluation and planning of impact to active Coronavirus Strategic Disbursement Plan programs as a result of the extended use of funds end date. As part of the process, the Applicant participated in meetings with AAFAF and its advisors and various agencies, municipalities, and instrumentalities to help ensure the successful implementation of the Government's Coronavirus Strategic Disbursement Plan.

iv. Coronavirus State Fiscal Recovery Fund Matters – 1,670.8 Hours; \$615,217.38 Fees. The Applicant included in this workstream the ongoing program office operations and continuous improvement activities to implement and support the initiatives included in the Government's Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan including: i) determining viability and potential impact of sub-program concepts and program funding reallocations; ii) developing and maintaining program guidelines, communications, training, and other key artifacts to define and operationalize Puerto Rico's sub-programs; iii) facilitating stakeholder communications and processing of applications for grant office programs or other American Rescue Plan Act related grant programs; iv) executing the processes, systems, and reporting mechanisms for the program office infrastructure; v) conducting compliance and expense eligibility reviews to facilitate compliance reporting and analysis; vi) assisting with analysis to determine overall program performance; vii) developing communications and presentation materials to support Puerto Rico's strategic communications around the Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan; and viii) facilitating the preparation of Puerto Rico's annual Recovery Plan Performance Report to the U.S. Treasury Office of Inspector General. As part of the process, the Applicant participated in meetings with AAFAF and its advisors and various agencies, municipalities, and instrumentalities to help ensure the successful implementation of the Government's Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan.

v. Fiscal Plan and Related Matters – 951.6 Hours; \$610,028.30 Fees. First, the Applicant has included in this workstream all time related to the development of the new fiscal plan for the Commonwealth of Puerto Rico as required by the Oversight Board. These fiscal plan submissions required a significant amount of research and analysis during normal course updates, but this iteration of the Commonwealth Fiscal Plan development required further detailed diligence as this Fiscal Plan had to account for all Plan of Adjustment related distributions and obligations. Further, the Fiscal Plan itself is the operative tool used to size certain obligations provided for in the Plan of Adjustment. The Applicant worked directly with the Debtors and the Debtors' other advisors in the development of the Commonwealth's fiscal plan, including design, collecting and updating key input sources, preparing

supporting analyses, developing and updating financial models, and additional analysis and modeling surrounding the new obligations arising from the Plan of Adjustment. The Applicant prepared analyses including, but not limited to, the following: i) macroeconomic outlook; ii) disaster relief funding, i.e., Federal government COVID-19 related financial support; iii) operational trends and financial performance; iv) tax compliance and revenue measures; v) structural reforms; and vi) baseline revenues and expenses. To support such analysis, the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management. In addition, the Applicant incurred considerable time coordinating with the management of the Puerto Rico Office of Management and Budget and their advisors to ensure the baseline expense forecast aligned with budgetary expectations.

- vi. Planning and Implementation – 1,195.0 Hours; \$415,001.76 Fees.** The Applicant included in this workstream the assessment, planning and execution support for implementation of initiatives included in the FY 2022 certified fiscal plan, as well as advisory services to AAFAF regarding driving adoption of best practice program and change/communications management by government agencies.

First, the Applicant has included activities related to monitoring and providing feedback on agency implementation plan initiatives and progress to date, with prioritization given to initiatives with financial milestones. Specifically, the Applicant has included program, project and change management activities related to the Kronos Time & Attendance project for the Department of Health (and with related agencies, “DOH”), Department of Corrections and Rehabilitation, and continuing to support improvements to the implementation and adoption of these time keeping systems by the Department of Education.

Second, the Applicant has included activities related to reviewing and supporting with analysis and best practices the consolidation of back-office functions (e.g., accounting, work force scheduling, etc.) for DOH to satisfy specific initiatives described in the Certified Fiscal Plan.

Third, the Applicant has included activities related to the analysis of the impact of Act 136 with respect to salary increases for nurses of various seniority at the request of DOH and AAFAF. This analysis will be used to inform the development of the FY23 budget for the Government as well as to provide insight into reducing attrition among this key service population.

Fourth, the Applicant included activities to assist and provide subject matter expertise to Puerto Rico Innovation & Technology Services (“PRITS”) to continue to evaluate cybersecurity policies for agencies,

including further refinement of capability and compliance assessments for PRITS to administer to all agencies and protocols for evaluating returned assessments. The Applicant also provided subject matter expertise to PRITS with respect to the potential capability of applying blockchain technology to various Government systems for the purpose of enhancing security and auditability. The Applicant also included in this workstream the continued program/project management services and subject matter expertise for the design, plan and implementation of processes and protocols for IT services in accordance with ITSM best practices.

- vii. **Debt Restructuring – Non-Title III – 182.2 Hours; \$135,990.30 Fees.** The Applicant has incurred time related to developing strategies and alternative proposals for the debt restructuring of several entities under Title VI and/or Section 207 of PROMESA including, but not limited to, Puerto Rico Industrial Development Company ("PRIDCO"), Puerto Rico Ports Authority ("Ports"), Puerto Rico Tourism Development Fund ("TDF"), Economic Development Bank for Puerto Rico ("EDB"), Municipal Revenues Collection Center ("CRIM") and loans of several public entities held by the GDB Debt Recovery Authority ("DRA").

First, the Applicant spent a significant amount of time developing restructuring scenarios for the restructuring of debts owed by PRIDCO, Ports, TDF, EDB, CRIM and several other public entities that are borrowers of the DRA. This work entailed in-depth due diligence, numerous meetings with AAFAF, management teams of the different entities and their respective financial advisors given the changing circumstances caused by the COVID-19 crisis and with legal and financial advisors to the relevant creditors. The Applicant incurred time providing support to AAFAF's legal advisors in connection with the complaint filed by holders of a portion of PRIDCO's outstanding senior bonds, interacting with advisors to the FOMB in the development of feasibility studies required by the FOMB under PRIDCO's certified fiscal plan, and developing and negotiating a forbearance agreement with respect to such bonds.

Second, the Applicant spent time in discussions with advisors to the DRA to develop alternatives for the resolution of obligations of the Puerto Rico Housing Finance Authority, EDB, CRIM, and other loans retained by GDB or held by the DRA following the GDB Qualifying Modification under Title VI of PROMESA.

- viii. **Other Matters – 468.8 Hours; \$252,715.40 Fees.** The Applicant has included time related to the following: i) preparing (a) an occupancy process optimization and systems assessment in connection with PRIDCO's information systems and leasing process and (b) a limited scope capital expenditure study of PRIDCO's property portfolio

required by the Oversight Board; ii) preparing for and attending meetings with other parties-in-interest; and iii) preparing and filing monthly fee statements for Ankura's Non-Title III contract in compliance with AAFAF's instructions, court orders and other guidelines. The Applicant believes that the time incurred in all of these tasks, meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- ix. **Other Title III Matters – 154.8 Hours; \$47,213.40 Fees.** The Applicant has included time related to preparing and filing monthly fee statements for Ankura's Title III contract in compliance with court orders and other guidelines.

Applicant's Requested Compensation and Expenses Should be Allowed

16. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;
- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;

- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Fourteenth Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific

direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.

23. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the Fourteenth Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

Conclusion

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$5,098,101.62; (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$294,811.71; (iii) directing payment for all compensation and expenses for the Fourteenth Interim Fee Period; and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico
April 6, 2022

ANKURA CONSULTING GROUP, LLC

A handwritten signature in blue ink, appearing to read "Fernando Batlle", is written over a faint, light blue circular stamp.

By: _____

Fernando Batlle
ANKURA CONSULTING GROUP, LLC
B-7 Tabonuco Street, Suite 1403
Guaynabo, PR 00968
Telephone: (917) 601-0224
Fernando.Batlle@ankura.com

EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re: PROMESA
Title III
THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS
as representative of
THE COMMONWEALTH OF PUERTO RICO, *et al.*,
Debtors.¹
-----X

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE FOURTEENTH
INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS TO THE
COMMONWEALTH OF PUERTO RICO FROM OCTOBER 1, 2021 THROUGH
JANUARY 31, 2022.**

I, Fernando Batlle, have the responsibility for ensuring that the *Fourteenth Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the Commonwealth of Puerto Rico (the “Commonwealth”) From October 1, 2021 through January 31, 2022 (the “Application”)* complies with applicable provisions of PROMESA, the Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and the UST Guidelines.²

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

² All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.³
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

³Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on April 6, 2022



Fernando Batlle

EXHIBIT B

SUMMARY OF TOTAL HOURS AND FEES BY TASK CODE FOR THE FOURTEENTH
INTERIM FEE PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Fourteenth Interim Period

Code	2nd Code	Time Category	Description	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Title III Matters													
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	40.6	13,004.30	37.6	10,403.20	52.6	17,659.10	24.0	6,146.80	154.8	47,213.40
54		General Matters - Debt Restructuring	Time related to the overall strategy and execution of restructuring the Commonwealth debt.	12.9	5,491.80	14.3	5,996.50	12.6	5,203.80	9.8	4,047.40	49.6	20,739.50
57		PREPA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PREPA debt.	5.5	3,256.10	13.0	10,325.50	7.2	4,955.40	15.8	13,414.00	41.5	31,951.00
201		GO Debt Restructuring	Time related to the overall strategy and execution of restructuring General Obligation debt.	294.5	225,136.40	528.2	336,294.30	321.1	201,322.50	317.2	203,840.70	1,461.0	966,593.90
208		HTA Debt Restructuring	Time related to the overall strategy and execution of restructuring the HTA debt.	18.1	15,841.00	3.1	2,976.00	41.6	35,234.10	42.5	36,556.30	105.3	90,607.40
Total Title III Matters				371.6	262,729.60	596.2	365,995.50	435.1	264,374.90	409.3	264,005.20	1,812.2	1,157,105.20
Non-Title III Matters - Restructuring													
3		Fiscal Plan Related Matters	Time related to work performed related to the development and implementation of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks such as tracking, reporting and analysis of implementation progress.	10.0	7,800.00	283.8	181,741.60	228.3	139,205.70	390.6	253,361.20	912.7	582,108.50
21		General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	15.6	9,654.70	28.9	22,438.40	9.2	6,005.95	22.6	13,562.95	76.3	51,662.00
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	25.4	6,274.40	27.7	7,864.00	38.6	15,239.80	38.6	9,688.40	130.3	39,066.60
50		General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	3.0	1,397.80	-	-	-	-	-	-	3.0	1,397.80
56		PRIDCO Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIDCO debt.	1.4	1,001.00	-	-	2.6	2,069.00	2.5	1,892.50	6.5	4,962.50
200		COFINA Fiscal Plan	Time related to the development of the COFINA Fiscal Plan as required by the Financial and Oversight Management Board.	19.2	13,923.20	3.1	2,005.10	8.3	5,934.50	8.3	6,057.00	38.9	27,919.80
204		PRCCDA Restructuring	Time related to the overall strategy and execution of restructuring the PRCCDA debt.	1.0	780.00	-	-	-	-	-	-	1.0	780.00
206		AMA Restructuring	Time related to the overall strategy of restruction the obligations of the Metropolitan Bus Authority.	1.5	1,440.00	-	-	0.6	576.00	-	-	2.1	2,016.00
209		PRIFA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	20.5	13,993.10	7.3	5,219.50	-	-	-	-	27.8	19,212.60
210		PORTS Debt Restructuring	Time related to the overall strategy and execution of restructuring the PORTS debt.	4.7	3,360.50	10.8	8,247.00	10.4	7,961.00	32.9	27,198.50	58.8	46,767.00
213		UPR Debt Restructuring	Time related to the overall strategy and execution of restructuring the UPR debt.	-	-	-	-	7.4	3,868.50	0.5	480.00	7.9	4,348.50
216		Non Title 3 Financial & Strategic Analysis	Time related to other strategy and financial analysis for Non-Title III Matters.	89.9	55,845.50	35.1	22,527.10	40.3	26,703.90	92.8	54,955.50	258.1	160,032.00
221		General Debt Restructuring Matters	Time related to the preparation of materials, updates and overall strategy and execution of Non-Title III debt restructuring related matters.	0.3	214.50	0.5	357.50	9.4	7,333.50	7.5	5,450.00	17.7	13,355.50
222		TDF Restructuring	Time related to the overall strategy and execution of restructuring the Tourism Development Fund debt.	0.8	572.00	3.0	2,145.00	2.5	1,787.50	3.5	2,502.50	9.8	7,007.00
228		NT3_PRIFA Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	-	-	1.0	715.00	-	-	-	-	1.0	715.00
231		DRA Restructuring	Time related to the overall strategy and execution of restructuring the various Debt Recovery Authority credits.	15.8	12,326.00	12.0	8,888.70	7.0	5,005.00	5.4	3,885.50	40.2	30,105.20
240		NT3_PRIDCO Feasibility Studies	Time related to supporting the development of the PRIDCO CAPEX reserve fund study required by the PRIDCO Certified Fiscal Plan.	0.6	199.50	-	-	-	-	0.5	357.50	1.1	557.00
242		NT3_EDB Restructuring	Time related to the overall strategy and execution of the operational and financial restructuring the Economic Development Bank for Puerto Rico.	2.8	2,002.00	0.6	429.00	0.3	214.50	5.7	4,075.50	9.4	6,721.00
Total Non-Title III Matters - Restructuring				212.5	130,784.20	413.8	262,577.90	364.9	221,904.85	611.4	383,467.05	1,602.6	998,734.00
Total Non-Title III Matters - Coronavirus Relief Fund				649.9	234,821.00	583.3	216,927.63	555.6	202,276.63	491.1	177,303.13	2,279.9	831,328.39
Total Non-Title III Matters - Implementation				266.2	93,582.38	236.6	83,123.50	294.6	102,552.63	397.6	135,743.25	1,195.0	415,001.76
Total Non-Title III Matters - Coronavirus State Fiscal Recovery Fund Project				462.2	174,418.13	286.9	105,759.25	372.4	133,223.00	549.3	201,817.00	1,670.8	615,217.38
Total Non-Title III Matters - Transportation Reform Program Management				807.6	325,911.13	690.1	279,367.50	322.5	125,183.63	270.3	110,252.63	2,090.5	840,714.89
SUBTOTAL				2,770.0	1,222,246.44	2,806.9	1,313,751.28	2,345.1	1,049,515.64	2,729.0	1,272,588.26	10,651.0	4,858,101.62
Municipal Advisory Fee					60,000.00		60,000.00		60,000.00		60,000.00		240,000.00
TOTAL				2,770.0	\$ 1,282,246.44	2,806.9	\$ 1,373,751.28	2,345.1	\$ 1,109,515.64	2,729.0	\$ 1,332,588.26	10,651.0	\$ 5,098,101.62

EXHIBIT C1

SUMMARY OF RESTRUCTURING HOURS AND FEES BY PROFESSIONAL FOR THE
FOURTEENTH INTERIM FEE PERIOD

Exhibit C1 - Summary of Restructuring Hours and Fees by Professional for the Fourteenth Interim Period

Professional	Position	Billing Rate	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	94.9	91,104.00	114.6	110,016.00	64.1	61,536.00	121.7	116,832.00	395.3	379,488.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	119.4	114,624.00	144.9	139,104.00	112.0	107,520.00	142.5	136,800.00	518.8	498,048.00
McGinley, James	Senior Managing Director	\$ 835.00	-	-	-	-	2.8	2,338.00	-	-	2.8	2,338.00
Roy, Ryan	Senior Managing Director	\$ 835.00	-	-	-	-	12.5	10,437.50	-	-	12.5	10,437.50
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	74.1	52,981.50	101.5	72,572.50	86.8	62,062.00	90.4	64,636.00	352.8	252,252.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.3	156.75	-	-	0.3	156.75	0.7	365.75	1.3	679.25
Hart, Valerie	Senior Managing Director	\$ 522.50	1.1	574.75	-	-	-	-	-	-	1.1	574.75
Morrison, Jonathan	Managing Director	\$ 890.00	-	-	4.3	3,827.00	5.0	4,450.00	37.0	32,930.00	46.3	41,207.00
Squiers, Jay	Managing Director	\$ 825.00	-	-	7.4	6,105.00	3.0	2,475.00	-	-	10.4	8,580.00
Gil, Gerard	Managing Director	\$ 500.00	-	-	-	-	0.5	250.00	-	-	0.5	250.00
Feldman, Robert	Senior Director	\$ 660.00	87.1	57,486.00	187.4	123,684.00	136.2	89,892.00	196.3	129,558.00	607.0	400,620.00
Pena-Alfaro, Fernando	Senior Director	\$ 650.00	0.5	325.00	-	-	-	-	-	-	0.5	325.00
Porter, Lucas	Senior Director	\$ 570.00	-	-	-	-	0.5	285.00	-	-	0.5	285.00
Pryor, Kerrin	Senior Director	\$ 400.00	6.9	2,760.00	121.1	48,440.00	119.8	47,920.00	103.3	41,320.00	351.1	140,440.00
Sneath, Jill	Senior Director	\$ 315.00	-	-	-	-	0.9	283.50	7.9	2,488.50	8.8	2,772.00
Gonzalez, Carlos A.	Director	\$ 332.50	0.6	199.50	-	-	2.2	731.50	-	-	2.8	931.00
Giese, Michael	Associate	\$ 413.00	90.7	37,459.10	137.4	56,746.20	106.7	44,067.10	148.3	61,247.90	483.1	199,520.30
Nath, Natasha	Associate	\$ 413.00	66.4	27,423.20	139.9	57,778.70	105.8	43,695.40	125.7	51,914.10	437.8	180,811.40
Parker, Christine	Associate	\$ 200.00	42.1	8,420.00	51.5	10,300.00	40.9	8,180.00	46.9	9,380.00	181.4	36,280.00
SUBTOTAL			584.1	393,513.80	1,010.0	628,573.40	800.0	486,279.75	1,020.7	647,472.25	3,414.8	2,155,839.20
Municipal Advisory Fee			-	60,000.00	-	60,000.00	-	60,000.00	-	60,000.00	-	240,000.00
TOTAL			584.1	\$ 453,513.80	1,010.0	\$ 688,573.40	800.0	\$ 546,279.75	1,020.7	\$ 707,472.25	3,414.8	\$ 2,395,839.20

EXHIBIT C2

SUMMARY OF CORONAVIRUS RELIEF FUND HOURS AND FEES BY
PROFESSIONAL FOR THE FOURTEENTH INTERIM FEE PERIOD

Exhibit C2 - Summary of Coronavirus Relief Fund Hours and Fees by Professional for the Fourteenth Interim Period

Professional	Position	Billing Rate	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Tabor, Ryan	Senior Managing Director	\$ 522.50	3.5	1,828.75	11.5	6,008.75	11.5	6,008.75	6.3	3,291.75	32.8	17,138.00
Hull, Sarah	Managing Director	\$ 451.25	4.7	2,120.88	1.1	496.38	-	-	-	-	5.8	2,617.25
Miller, Ken	Managing Director	\$ 451.25	39.4	17,779.25	69.4	31,316.75	32.0	14,440.00	40.7	18,365.88	181.5	81,901.88
Perez-Casellas, JorgeEnrique	Managing Director	\$ 451.25	75.5	34,069.38	73.2	33,031.50	82.3	37,137.88	43.3	19,539.13	274.3	123,777.88
Hubin, Kent	Senior Director	\$ 380.00	109.4	41,572.00	107.8	40,964.00	73.4	27,892.00	95.4	36,252.00	386.0	146,680.00
Bowie, Michael	Director	\$ 332.50	6.3	2,094.75	5.0	1,662.50	50.9	16,924.25	62.1	20,648.25	124.3	41,329.75
Flanagan, Ryan	Director	\$ 332.50	63.5	21,113.75	84.4	28,063.00	61.8	20,548.50	48.0	15,960.00	257.7	85,685.25
Huggins, Nate	Director	\$ 332.50	156.6	52,069.50	135.8	45,153.50	156.9	52,169.25	119.1	39,600.75	568.4	188,993.00
Loaiza, Juan	Director	\$ 332.50	43.1	14,330.75	82.9	27,564.25	70.3	23,374.75	54.8	18,221.00	251.1	83,490.75
Voigt, Lindsay	Director	\$ 332.50	137.8	45,818.50	-	-	-	-	-	-	137.8	45,818.50
McAfee, Maggie	Director	\$ 195.00	9.5	1,852.50	9.0	1,755.00	9.5	1,852.50	9.0	1,755.00	37.0	7,215.00
Khoury, Mya	Senior Associate	\$ 308.75	-	-	-	-	1.0	308.75	1.9	586.63	2.9	895.38
Leon, Daniel	Senior Associate	\$ 308.75	-	-	-	-	-	-	3.8	1,173.25	3.8	1,173.25
Maffuid, Michael	Associate	\$ 285.00	0.6	171.00	3.2	912.00	5.0	1,425.00	6.7	1,909.50	15.5	4,417.50
Talbott, Elma	Associate	\$ 195.00	-	-	-	-	1.0	195.00	-	-	1.0	195.00
TOTAL			649.9	\$ 234,821.00	583.3	\$ 216,927.63	555.6	\$ 202,276.63	491.1	\$ 177,303.13	2,279.9	\$ 831,328.39

EXHIBIT C3

SUMMARY OF IMPLEMENTATION HOURS AND FEES BY PROFESSIONAL FOR
THE FOURTEENTH INTERIM FEE PERIOD

Exhibit C3 - Summary of Implementation Hours and Fees by Professional for the Fourteenth Interim Period

Professional	Position	Billing Rate	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Hart, Valerie	Senior Managing Director	\$ 522.50	15.6	8,151.00	12.3	6,426.75	6.5	3,396.25	8.0	4,180.00	42.4	22,154.00
Butler, Charles	Managing Director	\$ 451.25	9.3	4,196.63	11.8	5,324.75	13.7	6,182.13	10.5	4,738.13	45.3	20,441.63
Bigham, Paige	Senior Director	\$ 380.00	3.8	1,444.00	-	-	-	-	-	-	3.8	1,444.00
Garcia, Felix	Senior Director	\$ 380.00	-	-	3.3	1,254.00	18.7	7,106.00	27.2	10,336.00	49.2	18,696.00
Ishak, Christine	Senior Director	\$ 380.00	75.2	28,576.00	50.0	19,000.00	80.2	30,476.00	95.1	36,138.00	300.5	114,190.00
Jandura, Daniel	Senior Director	\$ 380.00	-	-	0.4	152.00	-	-	-	-	0.4	152.00
Gonzalez, Carlos	Director	\$ 332.50	18.6	6,184.50	19.8	6,583.50	37.6	12,502.00	51.8	17,223.50	127.8	42,493.50
Roubaud, Julien	Director	\$ 332.50	123.7	41,130.25	124.0	41,230.00	106.6	35,444.50	131.9	43,856.75	486.2	161,661.50
McAfee, Maggie	Director	\$ 195.00	20.0	3,900.00	13.0	2,535.00	19.5	3,802.50	29.0	5,655.00	81.5	15,892.50
Leon, Daniel	Senior Associate	\$ 308.75	-	-	2.0	617.50	11.8	3,643.25	44.1	13,615.88	57.9	17,876.63
TOTAL			266.2	\$ 93,582.38	236.6	\$ 83,123.50	294.6	\$ 102,552.63	397.6	\$ 135,743.25	1,195.0	\$ 415,001.76

EXHIBIT C4

SUMMARY OF CORONAVIRUS STATE FISCAL RECOVERY FUND PROJECT
HOURS AND FEES BY PROFESSIONAL FOR THE FOURTEENTH INTERIM FEE
PERIOD

Exhibit C4 - Summary of Coronavirus State Fiscal Recovery Fund Project Hours and Fees by Professional for the Fourteenth Interim Period

Professional	Position	Billing Rate	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	1.7	1,632.00	-	-	-	-	0.4	384.00	2.1	2,016.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	32.3	16,876.75	19.0	9,927.50	16.9	8,830.25	36.7	19,175.75	104.9	54,810.25
Hull, Sarah	Managing Director	\$ 451.25	1.4	631.75	0.4	180.50	-	-	-	-	1.8	812.25
Miller, Ken	Managing Director	\$ 451.25	55.7	25,134.63	29.4	13,266.75	21.8	9,837.25	52.6	23,735.75	159.5	71,974.38
Perez-Casellas, Jorge Enrique	Managing Director	\$ 451.25	58.2	26,262.75	33.4	15,071.75	19.0	8,573.75	32.2	14,530.25	142.8	64,438.50
Bigham, Paige	Senior Director	\$ 380.00	-	-	-	-	4.5	1,710.00	-	-	4.5	1,710.00
Hubin, Kent	Senior Director	\$ 380.00	53.1	20,178.00	45.0	17,100.00	81.4	30,932.00	91.7	34,846.00	271.2	103,056.00
Bowie, Michael	Director	\$ 332.50	6.2	2,061.50	-	-	73.3	24,372.25	101.1	33,615.75	180.6	60,049.50
Flanagan, Ryan	Director	\$ 332.50	82.2	27,331.50	61.5	20,448.75	43.0	14,297.50	106.6	35,444.50	293.3	97,522.25
Huggins, Nate	Director	\$ 332.50	14.2	4,721.50	8.1	2,693.25	23.9	7,946.75	25.1	8,345.75	71.3	23,707.25
Loaiza, Juan	Director	\$ 332.50	109.6	36,442.00	69.1	22,975.75	68.7	22,842.75	84.9	28,229.25	332.3	110,489.75
Voigt, Lindsay	Director	\$ 332.50	28.1	9,343.25	-	-	-	-	-	-	28.1	9,343.25
McAfee, Maggie	Director	\$ 195.00	19.5	3,802.50	20.5	3,997.50	19.5	3,802.50	18.0	3,510.00	77.5	15,112.50
Talbott, Elma	Associate	\$ 195.00	-	-	0.5	97.50	0.4	78.00	-	-	0.9	175.50
TOTAL			462.2	\$ 174,418.13	286.9	\$ 105,759.25	372.4	\$ 133,223.00	549.3	\$ 201,817.00	1,670.8	\$ 615,217.38

EXHIBIT C5

SUMMARY OF TRANSPORTATION REFORM PROGRAM MANAGEMENT HOURS
AND FEES BY PROFESSIONAL FOR THE FOURTEENTH INTERIM FEE PERIOD

Exhibit C5 - Summary of Transportation Reform Program Management Hours and Fees by Professional for the Fourteenth Interim Period

Professional	Position	Billing Rate	10/1/2021 - 10/31/2021		11/1/2021 - 11/30/2021		12/1/2021 - 12/31/2021		1/1/2022 - 1/31/2022		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	7.0	6,720.00	4.1	3,936.00	0.6	576.00	3.6	3,456.00	15.3	14,688.00
Fuhr, Elliot	Senior Managing Director	\$ 775.00	6.3	4,882.50	2.7	2,092.50	0.5	387.50	-	-	9.5	7,362.50
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	0.5	357.50	-	-	-	-	1.2	858.00	1.7	1,215.50
Hart, Valerie	Senior Managing Director	\$ 522.50	18.3	9,561.75	12.3	6,426.75	11.2	5,852.00	13.6	7,106.00	55.4	28,946.50
Tabor, Ryan	Senior Managing Director	\$ 522.50	1.1	574.75	-	-	-	-	-	-	1.1	574.75
Butler, Charles	Managing Director	\$ 451.25	21.8	9,837.25	32.8	14,801.00	20.1	9,070.13	16.6	7,490.75	91.3	41,199.13
Pena-Alfaro, Fernando	Senior Director	\$ 650.00	125.0	81,250.00	113.7	73,905.00	50.0	32,500.00	36.8	23,920.00	325.5	211,575.00
Garcia, Felix	Senior Director	\$ 380.00	159.5	60,610.00	122.5	46,550.00	32.4	12,312.00	44.5	16,910.00	358.9	136,382.00
Ishak, Christine	Senior Director	\$ 380.00	40.7	15,466.00	39.5	15,010.00	15.3	5,814.00	35.2	13,376.00	130.7	49,666.00
Gonzalez, Carlos	Director	\$ 332.50	69.3	23,042.25	72.6	24,139.50	23.6	7,847.00	27.9	9,276.75	193.4	64,305.50
Roubaud, Julien	Director	\$ 332.50	-	-	-	-	1.2	399.00	1.6	532.00	2.8	931.00
McAfee, Maggie	Director	\$ 195.00	31.5	6,142.50	29.0	5,655.00	44.5	8,677.50	16.0	3,120.00	121.0	23,595.00
Goodman, Eli	Senior Associate	\$ 350.00	160.7	56,245.00	142.2	49,770.00	81.7	28,595.00	38.2	13,370.00	422.8	147,980.00
Leon, Daniel	Senior Associate	\$ 308.75	165.9	51,221.63	108.2	33,406.75	32.4	10,003.50	35.1	10,837.13	341.6	105,469.01
Lund, Lucas	Senior Associate	\$ 350.00	-	-	10.5	3,675.00	-	-	-	-	10.5	3,675.00
McClary, Dan	Associate	\$ 350.00	-	-	-	-	9.0	3,150.00	-	-	9.0	3,150.00
TOTAL			807.6	\$ 325,911.13	690.1	\$ 279,367.50	322.5	\$ 125,183.63	270.3	\$ 110,252.63	2,090.5	\$ 840,714.89

EXHIBIT D1

SUMMARY OF RESTRUCTURING EXPENSES INCURRED BY CATEGORY FOR THE
FOURTEENTH INTERIM FEE PERIOD

Exhibit D1 - Summary of Restructuring Expenses Incurred by Category for the Fourteenth Interim Period

Expense Category	10/1/2021 - 10/31/2021	11/1/2021 - 11/30/2021	12/1/2021 - 12/31/2021	1/1/2022 - 1/31/2022	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 2,555.60	\$ 1,050.91	\$ 4,997.60	\$ -	\$ 8,604.11
Lodging	1,707.86	2,193.99	3,510.00	-	7,411.85
Meals	1,104.00	282.87	2,576.00	-	3,962.87
Other	-	70.23	38.84	-	109.07
Transportation	447.24	775.92	1,019.47	-	2,242.63
TOTAL	\$ 5,814.70	\$ 4,373.92	\$ 12,141.91	\$ -	\$ 22,330.53

EXHIBIT D2

SUMMARY OF CORONAVIRUS RELIEF FUND EXPENSES INCURRED BY
CATEGORY FOR THE FOURTEENTH INTERIM FEE PERIOD

	10/1/2021 - 10/31/2021	11/1/2021 - 11/30/2021	12/1/2021 - 12/31/2021	1/1/2022 - 1/31/2022	TOTAL
Expense Category	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare/Railway	\$ -	\$ -	\$ -	\$ -	\$ -
Lodging	-	-	-	-	-
Meals	-	-	-	-	-
Other	-	-	-	-	-
Software Passthrough	-	91.77	-	-	91.77
Transportation	-	-	-	-	-
TOTAL	\$ -	\$ 91.77	\$ -	\$ -	\$ 91.77

EXHIBIT D3

SUMMARY OF IMPLEMENTATION EXPENSES INCURRED BY CATEGORY FOR
THE FOURTEENTH INTERIM FEE PERIOD

Exhibit D3 - Summary of Implementation Expenses Incurred by Category for the Fourteenth Interim Period

Expense Category	10/1/2021 - 10/31/2021	11/1/2021 - 11/30/2021	12/1/2021 - 12/31/2021	1/1/2022 - 1/31/2022	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 261.40	\$ 399.90	\$ 1,924.50	\$ -	\$ 2,585.80
Lodging	360.12	215.43	1,723.44	-	2,298.99
Meals	276.00	184.00	1,012.00	-	1,472.00
Other	-	-	-	-	-
Transportation	97.51	20.97	497.86	-	616.34
TOTAL	\$ 995.03	\$ 820.30	\$ 5,157.80	\$ -	\$ 6,973.13

EXHIBIT D4

SUMMARY OF CORONAVIRUS STATE FISCAL RECOVERY FUND PROJECT
EXPENSES INCURRED BY CATEGORY FOR THE FOURTEENTH INTERIM FEE
PERIOD

Exhibit D4 - Summary of Coronavirus State Fiscal Recovery Fund Project Expenses Incurred by Category for the Fourteenth Interim Period

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Expense Category	10/1/2021 - 10/31/2021	11/1/2021 - 11/30/2021	12/1/2021 - 12/31/2021	1/1/2022 - 1/31/2022	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ -	\$ -	\$ -	\$ -	\$ -
Lodging	-	-	-	-	-
Meals	-	-	-	-	-
Other	-	-	-	-	-
Software Passthrough	-	-	1,205.85	-	1,205.85
Transportation	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ 1,205.85	\$ -	\$ 1,205.85

EXHIBIT D5

SUMMARY OF TRANSPORTATION REFORM PROGRAM MANAGEMENT
EXPENSES INCURRED BY CATEGORY FOR THE FOURTEENTH INTERIM FEE
PERIOD

Exhibit D5 - Summary of Transportation Reform Program Management Expenses Incurred by Category for the Fourteenth Interim Period

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Expense Category	10/1/2021 - 10/31/2021	11/1/2021 - 11/30/2021	12/1/2021 - 12/31/2021	1/1/2022 - 1/31/2022	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ -	\$ 3,176.60	\$ -	\$ -	\$ 3,176.60
Lodging	-	2,707.38	-	-	2,707.38
Meals	-	1,564.00	-	-	1,564.00
Other	-	-	-	-	-
Transportation	-	494.83	-	-	494.83
TOTAL	\$ -	\$ 7,942.81	\$ -	\$ -	\$ 7,942.81

EXHIBIT E

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
OCTOBER 1, 2021 TO OCTOBER 31, 2021



Ankura Consulting Group LLC
PO Box 74007043
Chicago, IL 60674-7043

INVOICE

Date	Invoice Number
11/29/2021	CI-045905

Payment Terms	Due Date
Immediate	11/29/2021

FEIN NO.:	47-2435218
-----------	------------

Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.

Net Amount:	64,034.99
Tax:	
Total Invoice Amount:	USD 64,034.99

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
Electronic Payment Info	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
<i>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</i>	



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC
 485 Lexington Avenue, 10th Floor
 New York NY 10017
 Attn: Fernando Batlle

Invoice #: 2631084
Invoice Date: 26-Oct-2021
Datasite Order #: 031-a270h000004TINKAA4
Cust Order #:
Date Received:
Salesperson: Keefe, Kelly-Leigh

Terms: Per the Agreement between customer and Datasite

AAFAF
Effective 24-Dec-2020
Initial Term 12 Months
Invoice for services 25-Sep-2021 - 24-Oct-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.2031	Gigabytes in Warehousing	\$370.00	\$815.15

Subtotal:	\$58,815.15
Messenger and Freight:	\$.00
Postage and Handling:	\$.00
Tax:	\$5,219.84
Total Invoice USD:	\$64,034.99

Remit Check Payment to:
 Datasite LLC
 P. O. Box 74007252
 Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE
 (1.5% SERVICE CHARGE PER MONTH ADDED TO PAST
 DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:
 Datasite LLC
 Account #: 4451043298
 Bank of America
 100 West 33rd Street
 New York, NY 10001
 ACH Routing: 111000012
 Wire ABA Routing: 026009593
 SWIFT CODE: BOFAUS3N
 Please reference Datasite invoice # on your payment.



December 21, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-third monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000026 FOR THE PERIOD OCTOBER 1, 2021 THROUGH
OCTOBER 31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: October 1, 2021 through October 31, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$ 190,784.20

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$ 5,814.70

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-third monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-third monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$171,705.78 (90% of \$190,784.20 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of October 1, 2021 through October 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$5,814.70 and Ankura has written off \$459.71 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of

an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
3	Fiscal Plan and Implementation	10.0	\$ 7,800.00
21	Case Management	15.6	\$ 9,654.70
25	Preparation of Fee App	25.4	\$ 6,274.40
50	Preparation of materials and for meetings with FOMB, UCC, and/or Advisors	3.0	\$ 1,397.80
56	PRIDCO Restructuring	1.4	\$ 1,001.00
200	COFINA Restructuring	19.2	\$ 13,923.20
204	PRCCDA	1.0	\$ 780.00
206	AMA Restructuring	1.5	\$ 1,440.00
209	PRIFA Restructuring	20.5	\$ 13,993.10
210	PORTS Restructuring	4.7	\$ 3,360.50
216	Non Title 3 financial & strategic analysis	89.9	\$ 55,845.50
221	NT3-General Debt Restructuring Matters	0.3	\$ 214.50
222	NT3_TDF Restructuring	0.8	\$ 572.00
231	NT-3 DRA Restructuring	15.8	\$ 12,326.00
240	NT3_PRIDCO Feasibility Studies	0.6	\$ 199.50
242	NT3_EDB Restructuring	2.8	\$ 2,002.00
Total - Municipal Advisor Hourly Fees		68.0	\$ 49,921.90
Municipal Advisory Fee			\$ 60,000.00
Total - Municipal Advisor Fees		68.0	\$ 109,921.90
Total - Non-Municipal Advisor Hourly Fees		144.5	\$ 80,862.30
Total - Fees		212.5	\$ 190,784.20

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	25.2	\$ 24,192.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	68.5	\$ 48,977.50
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.3	\$ 156.75
Barrett, Dennis	Senior Managing Director	\$ 960.00	14.7	\$ 14,112.00
Hart, Valerie	Senior Managing Director	\$ 522.50	1.1	\$ 574.75
Pryor, Kerrin	Senior Director	\$ 400.00	1.8	\$ 720.00
Feldman, Robert	Senior Director	\$ 660.00	20.1	\$ 13,266.00
Gonzalez, Carlos A.	Director	\$ 332.50	0.6	\$ 199.50
Giese, Michael	Associate	\$ 413.00	26.5	\$ 10,944.50
Nath, Natasha	Associate	\$ 413.00	32.4	\$ 13,381.20
Parker, Christine	Associate	\$ 200.00	21.3	\$ 4,260.00
Total - Hourly Fees			212.5	\$ 130,784.20
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			212.5	\$ 190,784.20

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	10/1/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, ASES and AAFAP to discuss impact of the HHS letter on Medicaid funding projections.
Outside PR	3	Battle, Fernando	10/1/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, ASES and AAFAP to discuss impact of the HHS letter on Medicaid funding projections.
Outside PR	3	Barrett, Dennis	10/1/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, ASES and AAFAP to discuss impact of the HHS letter on Medicaid funding projections.
Outside PR	216	Giese, Michael	10/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the tax credit request from F. Battle (ACG).
Outside PR	216	Feldman, Robert	10/1/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the tax credit request from F. Battle (ACG).
Outside PR	3	Feldman, Robert	10/1/2021	1.40	\$ 660.00	\$ 924.00	Perform financial modeling of medicaid scenarios prior to discussion with ASES and AAFAP to understand impact of HHS letter on commonwealth surplus.
Outside PR	216	Feldman, Robert	10/1/2021	0.20	\$ 660.00	\$ 132.00	Correspond with F. Battle (ACG) regarding the lost revenue analysis for PREPA as requested by representatives from AAFAP.
Outside PR	216	Feldman, Robert	10/1/2021	1.10	\$ 660.00	\$ 726.00	Review and analyze PREPA lost revenues analysis as requested by representatives from AAFAP.
Outside PR	204	Feldman, Robert	10/1/2021	0.60	\$ 660.00	\$ 396.00	Analyze information related to CCDA CUSIPs with no principal outstanding in response to questions received from G. Olivera (OMM).
Outside PR	216	Nath, Natasha	10/1/2021	0.10	\$ 413.00	\$ 41.30	Distribute the final draft of weekly update and dashboard as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/1/2021	0.50	\$ 413.00	\$ 206.50	Continue to perform research to compile information related to Commonwealth tax credits requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/1/2021	1.30	\$ 413.00	\$ 536.90	Prepare first draft of weekly update and dashboard as requested by O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/1/2021	2.00	\$ 413.00	\$ 826.00	Perform research on the permitted uses of ARPA funds for infrastructure spending in order to inform opinion on use of federal funds for PREPA as requested by representatives of AAFAP.
Outside PR	216	Giese, Michael	10/1/2021	2.20	\$ 413.00	\$ 908.60	Perform research and compile information related to Commonwealth tax credits requested by F. Battle (ACG).
PR	MA - 200	Battle, Juan Carlos	10/1/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with L. Alfaro (Barclays) to discuss market dynamics and current conditions for COFINA exchange concepts.
PR	MA - 209	Battle, Juan Carlos	10/1/2021	0.30	\$ 715.00	\$ 214.50	Participate on conference call with S. Torres (NP) and A. Valencia (NP) to discuss closing logistics for the PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	10/1/2021	1.30	\$ 715.00	\$ 929.50	Prepare sinking fund installments analysis in connection with COFINA bonds related to the PRIFA-MEPSI exchange.
PR	MA - 209	Battle, Juan Carlos	10/1/2021	1.30	\$ 715.00	\$ 929.50	Continue analyzing the sinking fund installments analysis in connection with COFINA bonds related to the PRIFA-MEPSI exchange.
PR	MA - 231	Battle, Juan Carlos	10/1/2021	0.80	\$ 715.00	\$ 572.00	Review Excel spreadsheets provided by A. Perez (AAFAF) and H. Betancourt (AAFAF) regarding outstanding balances of municipal loans and reconcile with Amerinat balances for purposes of refunding strategies development.
Outside PR	25	Nath, Natasha	10/2/2021	0.10	\$ 413.00	\$ 41.30	Prepare updated draft of the August Non-Title III invoices.
PR	MA - 216	Battle, Juan Carlos	10/2/2021	1.90	\$ 715.00	\$ 1,358.50	Prepare presentation regarding municipal refinancing opportunities for discussion with A. Guerra (AAFAF) and R. Anglero (AAFAF).
Outside PR	21	Hart, Valerie	10/4/2021	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Tabor, Ryan	10/4/2021	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Pryor, Kerrin	10/4/2021	0.60	\$ 400.00	\$ 240.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Nath, Natasha	10/4/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	10/4/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	10/4/2021	0.90	\$ 660.00	\$ 594.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	10/4/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Nath, Natasha	10/4/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the draft summary of tax credits prior to distributing to F. Battle (ACG).
Outside PR	216	Giese, Michael	10/4/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the draft summary of tax credits prior to distributing to F. Battle (ACG).
Outside PR	201	Battle, Fernando	10/4/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss the sales and use tax contingent value instruments requested by O. Marrero (AAFAF).
Outside PR	216	Feldman, Robert	10/4/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Battle (ACG) to discuss the sales and use tax contingent value instruments requested by O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	10/4/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from DLA Piper, an Act 154 company and its advisors, and Hacienda to discuss next steps related to transition of Act 154 and impact of change in IRC Section 903 regulations.
Outside PR	25	Parker, Christine	10/4/2021	3.20	\$ 200.00	\$ 640.00	Review Exhibit C time descriptions submitted for the period 9/19/21 - 9/25/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	10/4/2021	0.60	\$ 413.00	\$ 247.80	Prepare draft summarizing tax credits on the request of M. Giese (ACG) prior to sending to F. Battle (ACG).
Outside PR	216	Giese, Michael	10/4/2021	0.60	\$ 413.00	\$ 247.80	Review tax credit analysis provided by N. Nath (ACG) prior to sharing with F. Battle (ACG).
Outside PR	216	Feldman, Robert	10/4/2021	0.50	\$ 660.00	\$ 330.00	Prepare materials on the sales and use tax contingent value instruments as requested by O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/4/2021	2.90	\$ 413.00	\$ 1,197.70	Prepare tax credit analysis based on 2018 Tax Expenditure Report requested by F. Battle (ACG).
PR	240	Gonzalez, Carlos A.	10/4/2021	0.60	\$ 332.50	\$ 199.50	Participate in meeting with R. Anglero (AAFAF) to discuss Ankura's capital expenditure and property inspection work for PRIDCO and other PRIDCO matters.
PR	MA - 209	Battle, Juan Carlos	10/4/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with S. Torres (NP) to discuss closing logistics for the PRIFA-MEPSI transaction.
PR	MA - 209	Battle, Juan Carlos	10/4/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from Nixon Peabody and Bank of New York Mellon to discuss settlement logistics for the PRIFA-MEPSI exchange.
PR	MA - 216	Battle, Juan Carlos	10/4/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with C. Pineiro (RBC) to discuss matters related to proposal in connection with potential refunding of MFA outstanding bonds.
PR	MA - 216	Battle, Juan Carlos	10/4/2021	0.60	\$ 715.00	\$ 429.00	Work on materials for discussion with AAFAP representatives in connection with potential refinancing opportunities for municipal loans.
PR	MA - 216	Battle, Juan Carlos	10/4/2021	1.00	\$ 715.00	\$ 715.00	Prepare materials for discussion with AAFAP representatives in connection with potential refinancing opportunities for municipal loans.
PR	MA - 216	Battle, Juan Carlos	10/4/2021	1.50	\$ 715.00	\$ 1,072.50	Continue to work on materials for discussion with AAFAP representatives in connection with potential refinancing opportunities for municipal loans.
Outside PR	3	Feldman, Robert	10/5/2021	1.50	\$ 660.00	\$ 990.00	Research and review Medicaid information regarding Medical CPI-U, effective federal matching percentage, shifts in population and enhanced allotment plan funds in preparation for call with members of the Oversight Board.
Outside PR	25	Parker, Christine	10/5/2021	2.60	\$ 200.00	\$ 520.00	Review Exhibit C time descriptions submitted for the period 9/26/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	10/5/2021	0.40	\$ 413.00	\$ 165.20	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/5/2021	0.60	\$ 413.00	\$ 247.80	Incorporate comments from F. Battle (ACG) into the tax credits analysis requested by representatives of AAFAP.
PR	MA - 200	Battle, Juan Carlos	10/5/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with G. Portela (JPM) to discuss proposed idea for exchange of COFINA Bonds.
PR	MA - 216	Battle, Juan Carlos	10/5/2021	1.10	\$ 715.00	\$ 786.50	Prepare materials for discussion with AAFAP representatives in connection with potential refinancing opportunities for municipal loans.
PR	MA - 231	Battle, Juan Carlos	10/5/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Guerra (AAFAF) to discuss potential settlement alternatives for PR Housing Finance Authority and FIDA obligations with DRA.
PR	MA - 231	Battle, Juan Carlos	10/5/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Guerra (AAFAF) to discuss status of PR Housing Finance Authority repurchase agreement forbearance agreement with the DRA.
Outside PR	3	Feldman, Robert	10/6/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from the Oversight Board, Ankura and Millman to discuss Medicaid assumptions in the Fiscal Plan as requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	10/6/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from the Oversight Board, Ankura and Millman to discuss Medicaid assumptions in the Fiscal Plan as requested by the Oversight Board.
Outside PR	25	Parker, Christine	10/6/2021	2.50	\$ 200.00	\$ 500.00	Revise Exhibit C time descriptions submitted for the period 9/26/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
PR	210	Battle, Juan Carlos	10/6/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with M. Kremer (OMM) to discuss correspondence sent by Amerinat to Ports tenants and suggested response.
Outside PR	216	Giese, Michael	10/6/2021	0.40	\$ 413.00	\$ 165.20	Incorporate changes into the tax credit analysis as requested by R. Feldman (ACG).
Outside PR	216	Battle, Fernando	10/6/2021	0.70	\$ 960.00	\$ 672.00	Review and edit list of tax credits as part of analysis of Bonistas del Patio tax credit proposal.
PR	MA - 209	Battle, Juan Carlos	10/6/2021	0.30	\$ 715.00	\$ 214.50	Review and revise yield calculations of new COFINA bonds as requested by M. Rapaport (NP) for settlement of PRIFA-MEPSI bonds.
PR	216	Battle, Juan Carlos	10/6/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with R. Hillman (Morgan Stanley) to discuss general market update and new Morgan Stanley Puerto Rico support team.
PR	MA - 231	Battle, Juan Carlos	10/6/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to discuss strategy for discussion with Amerinat regarding PR Housing Finance Authority position on loans owed to DRA.
PR	MA - 231	Battle, Juan Carlos	10/6/2021	1.40	\$ 715.00	\$ 1,001.00	Participate on call with M. Acevedo (AAFAF) to discuss DRA global settlement strategy.
PR	MA - 56	Battle, Juan Carlos	10/6/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss status of PRIDCO standstill agreement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 200	Battle, Juan Carlos	10/7/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and C. Yamin (COFINA) to discuss potential tender and exchange transaction.
Outside PR	MA - 200	Barrett, Dennis	10/7/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with F. Battle (ACG), J. Battle (ACG) and C. Yamin (COFINA) to discuss potential tender and exchange transaction.
Outside PR	MA - 200	Battle, Fernando	10/7/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with D. Barrett (ACG), J. Battle (ACG) and C. Yamin (COFINA) to discuss potential tender and exchange transaction.
Outside PR	216	Giese, Michael	10/7/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to prepare responses to K. Franceschi (DLA) regarding the PBA IRS letter.
Outside PR	216	Feldman, Robert	10/7/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to prepare responses to K. Franceschi (DLA) regarding the PBA IRS letter.
Outside PR	216	Feldman, Robert	10/7/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss fiscal plan related items in preparation for the deposition of F. Battle (ACG).
Outside PR	216	Giese, Michael	10/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss fiscal plan related items in preparation for the deposition of F. Battle (ACG).
Outside PR	25	Parker, Christine	10/7/2021	2.10	\$ 200.00	\$ 420.00	Review additional Exhibit C time entries submitted for the period 9/12/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	216	Giese, Michael	10/7/2021	0.30	\$ 413.00	\$ 123.90	Prepare analysis showing the variances in the PBA IRS settlement amounts in response to K. Franceschi (DLA).
Outside PR	216	Feldman, Robert	10/7/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare analysis comparing the figures included in the IRS memorandum provided by K. Franceschi (DLA) to the figures included the IRS analysis prepared by representatives of Ankura as part of the qualitative control process for the PBA subsidy analysis for the IRS.
Outside PR	206	Barrett, Dennis	10/7/2021	0.30	\$ 960.00	\$ 288.00	Prepare presentation outlining the AMA counter proposal as requested by AAFAF.
Outside PR	216	Nath, Natasha	10/7/2021	1.60	\$ 413.00	\$ 660.80	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/7/2021	2.30	\$ 413.00	\$ 949.90	Prepare fiscal plan matrix to compare Government Fiscal Plan submissions over time as requested by R. Feldman (ACG) in preparation for the deposition of F. Battle (ACG).
Outside PR	231	Battle, Fernando	10/7/2021	2.50	\$ 960.00	\$ 2,400.00	Review materials provide by representatives of O'Melveny & Myers in preparation for DRA deposition of F. Battle (ACG)
PR	MA - 56	Battle, Juan Carlos	10/7/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with C. Saavedra (AAFAF) and M. Kremer (OMM) to discuss offer from S. Kirpalani (Quinn Emanuel) in connection with PRIDCO standstill agreement.
Outside PR	216	Nath, Natasha	10/8/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Giese (ACG) regarding first draft of the weekly dashboard prior to sending to F. Battle (ACG).
Outside PR	216	Giese, Michael	10/8/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with N. Nath (ACG) regarding first draft of the weekly dashboard prior to sending to F. Battle (ACG).
Outside PR	MA - 209	Giese, Michael	10/8/2021	0.30	\$ 413.00	\$ 123.90	Participate on PRIFA-MEPSI coordination call with representatives from AAFAF, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, and Nixon Peabody.
Outside PR	216	Nath, Natasha	10/8/2021	0.10	\$ 413.00	\$ 41.30	Modify and distribute final version of weekly dashboard to O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/8/2021	0.30	\$ 413.00	\$ 123.90	Review weekly dashboard prepared by N. Nath (ACG).
Outside PR	216	Nath, Natasha	10/8/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	21	Nath, Natasha	10/11/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Pryor, Kerrin	10/11/2021	0.70	\$ 400.00	\$ 280.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Hart, Valerie	10/11/2021	0.80	\$ 522.50	\$ 418.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Giese, Michael	10/11/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	10/11/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	10/11/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Barrett, Dennis	10/12/2021	1.20	\$ 960.00	\$ 1,152.00	Review recently published IMF WEO to understand the implications of the report on the Commonwealth Fiscal Plan.
Outside PR	MA - 209	Giese, Michael	10/12/2021	0.50	\$ 413.00	\$ 206.50	Review the PRIFA-MEPSI closing calculations and recreate calculations based on request from J. Battle (ACG).
PR	231	Battle, Juan Carlos	10/12/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with T. Romero (HFA) to discuss settlement alternatives for PR Housing Finance Authority credit facility with DRA.
PR	MA - 209	Battle, Juan Carlos	10/12/2021	0.80	\$ 715.00	\$ 572.00	Prepare new COFINA bonds calculations requested by M. Rapaport (NP) in connection with tax analysis for PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	10/12/2021	0.80	\$ 715.00	\$ 572.00	Continue working on preparation of new COFINA bonds calculations requested by M. Rapaport (NP) in connection with tax analysis for PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	10/12/2021	1.20	\$ 715.00	\$ 858.00	Prepare closing logistics for the PRIFA-MEPSI exchange settlement.
PR	210	Battle, Juan Carlos	10/12/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) and J. Bayne (AAFAF) to discuss response to Amerinat letters to PRPA tenants.
PR	MA - 222	Battle, Juan Carlos	10/12/2021	0.80	\$ 715.00	\$ 572.00	Participate in meeting with R. Anglero (AAFAF), A. Perez (AAFAF) and A. Guerra (AAFAF) to discuss complaint filed by UBS Trust against TDF in connection with Palmas del Mar AFICA.
Outside PR	204	Battle, Fernando	10/13/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Pietrantonio Méndez & Alvarez and Ankura to discuss impact of debt restructurings on CCDA debt service and payments related to room tax.
Outside PR	204	Barrett, Dennis	10/13/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Pietrantonio Méndez & Alvarez and Ankura to discuss impact of debt restructurings on CCDA debt service and payments related to room tax.
Outside PR	25	Parker, Christine	10/13/2021	1.20	\$ 200.00	\$ 240.00	Update Exhibit C with time entries submitted for the period 10/1/21 - 10/9/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	206	Barrett, Dennis	10/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Kremer (OMM) regarding the AMA counter offer to Oriental.
Outside PR	206	Barrett, Dennis	10/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with W. Everts (PJT) to discuss the AMA counter offer.
Outside PR	216	Battle, Fernando	10/13/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Tirado (AAFAF) to discuss ARP funds related to impact of COVID on demand.
PR	MA - 200	Battle, Juan Carlos	10/13/2021	1.80	\$ 715.00	\$ 1,287.00	Prepare materials in connection with proposed COFINA refunding for discussion with COFINA Board of Directors.
PR	MA - 200	Battle, Juan Carlos	10/13/2021	2.30	\$ 715.00	\$ 1,644.50	Continue working on materials in connection with proposed COFINA refunding for discussion with COFINA Board of Directors.
Outside PR	25	Parker, Christine	10/14/2021	2.10	\$ 200.00	\$ 420.00	Prepare meeting reconciliations for the period 9/1/21 - 9/4/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	206	Barrett, Dennis	10/14/2021	0.30	\$ 960.00	\$ 288.00	Modify the AMA counter offer per comments from C. Saavedra (AAFAF).
Outside PR	206	Barrett, Dennis	10/14/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with C. Saavedra (AAFAF) regarding comments to the AMA counter offer.
Outside PR	216	Nath, Natasha	10/14/2021	0.30	\$ 413.00	\$ 123.90	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	10/14/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Tirado (AAFAF) to discuss eligibility of PREPA for use of ARP funds.
PR	221	Battle, Juan Carlos	10/14/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss administrative claims from BPPR regarding BPPR Trust fees related to GO bonds at the request of R. Anglero (AAFAF).
Outside PR	MA - 200	Battle, Fernando	10/14/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to COFINA Board of Directors presentation related to possible tender and exchange.
PR	MA - 200	Battle, Juan Carlos	10/14/2021	0.80	\$ 715.00	\$ 572.00	Prepare materials in connection with proposed COFINA refunding for discussion with COFINA Board of Directors.
PR	MA - 200	Battle, Juan Carlos	10/14/2021	0.80	\$ 715.00	\$ 572.00	Revise materials prepared for COFINA Board of Directors in connection with proposed COFINA refunding for discussion with COFINA Board of Directors.
PR	MA - 200	Battle, Juan Carlos	10/14/2021	2.30	\$ 715.00	\$ 1,644.50	Prepare materials in connection with proposed COFINA refunding for discussion with COFINA Board of Directors.
PR	MA - 209	Battle, Juan Carlos	10/14/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with V. Wong (NP) to discuss DTC CUSIP eligibility issue in connection with the PRIFA-MEPSI exchange closing.
PR	MA - 200	Battle, Juan Carlos	10/15/2021	0.90	\$ 715.00	\$ 643.50	Participate on call with C. Yamin (COFINA), members of the COFINA Board of Directors and representatives from Ankura to discuss potential tender exchange.
Outside PR	MA - 200	Battle, Fernando	10/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with C. Yamin (COFINA), members of the COFINA Board of Directors and representatives from Ankura to discuss potential tender exchange.
Outside PR	MA - 200	Barrett, Dennis	10/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with C. Yamin (COFINA), members of the COFINA Board of Directors and representatives from Ankura to discuss potential tender exchange.
Outside PR	25	Parker, Christine	10/15/2021	3.70	\$ 200.00	\$ 740.00	Prepare meeting reconciliations for the period 9/12/21 - 9/18/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	10/15/2021	0.10	\$ 413.00	\$ 41.30	Distribute the final version of weekly dashboard to O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/15/2021	0.30	\$ 413.00	\$ 123.90	Review the weekly dashboard prepared by N. Nath (ACG).
Outside PR	216	Nath, Natasha	10/15/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	10/15/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with B. Meyers (Ducera) to discuss status of Bonistas tax credit proposal.
PR	MA - 200	Battle, Juan Carlos	10/15/2021	0.80	\$ 715.00	\$ 572.00	Prepare for presentation to COFINA Board of Directors regarding potential tender exchange of COFINA bonds.
PR	MA - 242	Battle, Juan Carlos	10/15/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with L. Umpierre (AAFAF) and J. Santiago (Ad Astra) to discuss EDB business plan development.
PR	MA - 242	Battle, Juan Carlos	10/15/2021	1.10	\$ 715.00	\$ 786.50	Prepare draft of term sheet in connection with restructuring of EDB obligations to GDB and DRA.
Outside PR	216	Nath, Natasha	10/18/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss first draft of the debt restructuring presentation for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/18/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss first draft of the debt restructuring presentation for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	25	Parker, Christine	10/18/2021	1.40	\$ 200.00	\$ 280.00	Review Exhibits A, B and C of the September 2021 monthly fee statement prior to distributing to M. Giese (ACG).
PR	210	Battle, Juan Carlos	10/18/2021	0.80	\$ 715.00	\$ 572.00	Review and revise the PRPA restructuring presentation in advance of discussion with L. Via (P3A).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nath, Natasha	10/18/2021	0.10	\$ 413.00	\$ 41.30	Correspond with F. Battle (ACG) regarding the first draft of the debt restructuring presentation for O. Marrero (AAFAF).
Outside PR	216	Nath, Natasha	10/18/2021	0.20	\$ 413.00	\$ 82.60	Prepare first draft of the debt restructuring presentation for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/18/2021	0.60	\$ 413.00	\$ 247.80	Revise the debt restructuring presentation for O. Marrero (AAFAF) to incorporate comments received from M. Giese (ACG).
Outside PR	216	Giese, Michael	10/18/2021	0.70	\$ 413.00	\$ 289.10	Prepare the Plan of Adjustment presentation for Princeton students as requested by O. Marrero (AAFAF).
PR	MA - 209	Battle, Juan Carlos	10/18/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM), V. Wong (NP) and S. Torres (NP) to discuss closing logistics for the PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	10/18/2021	0.80	\$ 715.00	\$ 572.00	Continue preparation of closing instructions for the PRIFA-MEPSI exchange settlement as requested by representatives from Bank of New York Mellon.
PR	MA - 209	Battle, Juan Carlos	10/18/2021	1.30	\$ 715.00	\$ 929.50	Continue working on preparation of closing logistics and instructions for settlement of the PRIFA-MEPSI bonds.
Outside PR	21	Giese, Michael	10/19/2021	0.60	\$ 413.00	\$ 247.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	10/19/2021	0.60	\$ 413.00	\$ 247.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	10/19/2021	0.60	\$ 660.00	\$ 396.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	10/19/2021	0.60	\$ 715.00	\$ 429.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	10/19/2021	0.60	\$ 960.00	\$ 576.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	10/19/2021	0.60	\$ 960.00	\$ 576.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	25	Nath, Natasha	10/19/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss first draft of the September 2021 fee statement.
Outside PR	25	Giese, Michael	10/19/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss first draft of the September 2021 fee statement.
Outside PR	25	Parker, Christine	10/19/2021	0.90	\$ 200.00	\$ 180.00	Update Exhibit C with time entries submitted for the period 10/10/21 - 10/16/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Parker, Christine	10/19/2021	1.60	\$ 200.00	\$ 320.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the September 2021 monthly fee statement prior to distributing to M. Giese (ACG).
PR	210	Battle, Juan Carlos	10/19/2021	1.00	\$ 715.00	\$ 715.00	Review and revise materials prepared for discussion with L. Vina (P3A) in connection with restructuring and the Ports P3 Authority project.
PR	210	Battle, Juan Carlos	10/19/2021	1.10	\$ 715.00	\$ 786.50	Participate in meeting with L. Vina (P3A) to discuss PR Ports Authority financial condition and impact on Cruise Ship P3 project.
PR	216	Battle, Fernando	10/19/2021	0.50	\$ 960.00	\$ 480.00	Review and provide comments to analysis related to ARP funds to be used for PREPA related expenses.
PR	216	Battle, Fernando	10/19/2021	0.70	\$ 960.00	\$ 672.00	Participate in meeting with I. Caraballo (AAFAF) to discuss content of presentations for O. Marrero (AAFAF) in various public forums.
PR	216	Battle, Fernando	10/19/2021	0.80	\$ 960.00	\$ 768.00	Participate in meeting with J. Tirado (AAFAF) to discuss applicability of ARP funds to PREPA fuel and maintenance requirements.
PR	231	Battle, Juan Carlos	10/19/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss status of DRA and FOMB negotiations and impact on Ports restructuring.
PR	MA - 231	Battle, Juan Carlos	10/19/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from PR Housing Finance Authority, M. Acevedo (AAFAF) and A. Guerra (AAFAF) to discuss interpretation of security of credit facility with DRA.
PR	MA - 231	Battle, Juan Carlos	10/19/2021	0.40	\$ 715.00	\$ 286.00	Participate in meeting with A. Guerra (AAFAF) to discuss legal opinion regarding security of DRA with regards to credit facility.
PR	MA - 231	Battle, Juan Carlos	10/19/2021	1.40	\$ 715.00	\$ 1,001.00	Participate in meeting with A. Guerra (AAFAF) and M. Acevedo (AAFAF) to discuss matters related to PR Housing Finance Authority loan with DRA and settlement alternatives.
Outside PR	216	Nath, Natasha	10/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to discuss updates to the debt restructuring presentation prior to distributing to F. Battle (ACG).
Outside PR	216	Giese, Michael	10/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to discuss updates to the debt restructuring presentation prior to distributing to F. Battle (ACG).
Outside PR	50	Nath, Natasha	10/20/2021	0.20	\$ 413.00	\$ 82.60	Prepare first draft of bi-weekly creditor meeting presentation and script as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/20/2021	0.10	\$ 413.00	\$ 41.30	Review and distribute updated draft of the debt restructuring presentation to F. Battle (ACG) reflecting comments received from R. Feldman (ACG).
Outside PR	216	Nath, Natasha	10/20/2021	0.20	\$ 413.00	\$ 82.60	Update the debt restructuring presentation for comments received from F. Battle (ACG).
Outside PR	216	Giese, Michael	10/20/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments received from F. Battle (ACG) into the Princeton Plan of Adjustment presentation.
Outside PR	216	Nath, Natasha	10/20/2021	0.30	\$ 413.00	\$ 123.90	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/20/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments received from R. Feldman (ACG) into the Princeton Plan of Adjustment presentation.
Outside PR	216	Nath, Natasha	10/20/2021	0.50	\$ 413.00	\$ 206.50	Update the debt restructuring presentation for comments received from R. Feldman (ACG).
PR	216	Battle, Fernando	10/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with I. Caraballo (AAFAF) and representatives from the Chamber of Commerce to discuss O. Marrero (AAFAF) presentation content for upcoming public event to be held 10/29/21.
PR	MA - 209	Battle, Juan Carlos	10/20/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with L. Alfaro (Barclays) to discuss feedback received from D. Taub (McDermott) in connection with assistance from Barclays related to the PRIFA-MEPSI exchange settlement.
PR	MA - 209	Battle, Juan Carlos	10/20/2021	0.40	\$ 715.00	\$ 286.00	Participate in discussion with M. Kremer (OMM), V. Wong (NP), C. Saavedra (AAFAF) and A. Guerra (AAFAF) regarding the PRIFA-MEPSI exchange settlement closing logistics issue.
PR	MA - 209	Battle, Juan Carlos	10/20/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with V. Wong (NP) and M. Kremer (OMM) to discuss settlement logistics for the PRIFA-MEPSI transaction.
PR	MA - 209	Battle, Juan Carlos	10/20/2021	0.80	\$ 715.00	\$ 572.00	Participate in meeting with A. Guerra (AAFAF) to discuss the PRIFA-MEPSI closing logistics situation and PRIDCO complaint dismissal and forbearance agreement extension.
PR	MA - 209	Battle, Juan Carlos	10/20/2021	1.70	\$ 715.00	\$ 1,215.50	Participate in meeting with L. Alfaro (Barclays) to discuss alternatives for Barclays to assist in settlement of the PRIFA-MEPSI transaction.
PR	MA - 231	Battle, Juan Carlos	10/20/2021	0.50	\$ 715.00	\$ 357.50	Review legal memorandum prepared by Pietrantoní Méndez & Alvarez in connection with loan owed by PR Housing Finance Authority to DRA.
PR	MA - 56	Battle, Juan Carlos	10/20/2021	0.20	\$ 715.00	\$ 143.00	Participate in discussion with M. Kremer (OMM), C. Saavedra (AAFAF) and A. Guerra (AAFAF) regarding PRIDCO forbearance agreement terms and logistics.
Outside PR	200	Giese, Michael	10/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the outstanding items related to the COFINA Annual Report.
Outside PR	200	Feldman, Robert	10/21/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the outstanding items related to the COFINA Annual Report.
Outside PR	216	Barrett, Dennis	10/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss items included in list from IMF staff regarding Puerto Rico data.
Outside PR	216	Battle, Fernando	10/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss items included in list from IMF staff regarding Puerto Rico data.
Outside PR	216	Feldman, Robert	10/21/2021	1.30	\$ 660.00	\$ 858.00	Participate on call with representatives from Ankura, AAFAF and the IMF to discuss questions posed to the Puerto Rico Government by representatives from the IMF.
Outside PR	216	Barrett, Dennis	10/21/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura, AAFAF and the IMF to discuss questions posed to the Puerto Rico Government by representatives from the IMF.
PR	MA - 216	Battle, Juan Carlos	10/21/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from Ankura and JP Morgan to discuss FEMA working capital credit facility structure to advance reconstruction projects (partial).
Outside PR	MA - 216	Barrett, Dennis	10/21/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura and JP Morgan to discuss FEMA working capital credit facility structure to advance reconstruction projects.
Outside PR	MA - 216	Battle, Fernando	10/21/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura and JP Morgan to discuss FEMA working capital credit facility structure to advance reconstruction projects.
Outside PR	216	Feldman, Robert	10/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to prepare for the call with representatives from the IMF.
Outside PR	216	Barrett, Dennis	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to prepare for the call with representatives from the IMF.
Outside PR	216	Battle, Fernando	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and D. Barrett (ACG) to prepare for the call with representatives from the IMF.
Outside PR	50	Nath, Natasha	10/21/2021	0.10	\$ 413.00	\$ 41.30	Review and upload the bi-weekly creditor presentation to DataSite.
Outside PR	50	Giese, Michael	10/21/2021	0.40	\$ 413.00	\$ 165.20	Review the bi-weekly presentation and script prepared by N. Nath (ACG).
Outside PR	50	Nath, Natasha	10/21/2021	0.50	\$ 413.00	\$ 206.50	Incorporate comments received from M. Giese (ACG) into first draft of the bi-weekly creditor meeting presentation and script.
Outside PR	50	Nath, Natasha	10/21/2021	0.80	\$ 413.00	\$ 330.40	Prepare first draft of bi-weekly creditor meeting presentation and script as requested by F. Battle (ACG).
Outside PR	200	Giese, Michael	10/21/2021	0.40	\$ 413.00	\$ 165.20	Update the COFINA Annual Report based on updated economic information received from E. Forrest (DevTech).
Outside PR	200	Battle, Fernando	10/21/2021	0.40	\$ 960.00	\$ 384.00	Review the COFINA 2021 Annual Report as requested by Pietrantoní Méndez & Alvarez prior to submission to COFINA Board of Directors meeting for approval.
Outside PR	200	Giese, Michael	10/21/2021	1.80	\$ 413.00	\$ 743.40	Update the COFINA Annual Report based on latest information requested by E. Arias (PMAA).
Outside PR	216	Battle, Fernando	10/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Gonzalez (AAFAF) to discuss answers to questions presented by IMF staff.
Outside PR	216	Nath, Natasha	10/21/2021	0.30	\$ 413.00	\$ 123.90	Prepare first draft of the weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Feldman, Robert	10/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with J. York (CM) to discuss revenue reporting in preparation for the call with representatives from the IMF.
Outside PR	216	Battle, Fernando	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss Tax credit policy memorandum analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Feldman, Robert	10/21/2021	0.70	\$ 660.00	\$ 462.00	Prepare responses to the IMF questions regarding the debt restructuring and Fiscal Plan forecast.
Outside PR	216	Feldman, Robert	10/21/2021	0.90	\$ 660.00	\$ 594.00	Prepare responses to the IMF questions regarding historical revenue and expenses.
Outside PR	216	Battle, Fernando	10/21/2021	1.40	\$ 960.00	\$ 1,344.00	Review tax credit return on investment analysis as part of possible alternatives to pay for Bonistas tax credit analysis.
PR	MA - 209	Battle, Juan Carlos	10/21/2021	1.50	\$ 715.00	\$ 1,072.50	Review and revise closing documentation and closing costs schedule for the PRIFA-MEPSI settlement.
Outside PR	MA - 216	Battle, Fernando	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Rodriguez (BOFA) to discuss various refunding opportunities for Commonwealth issuers.
PR	MA - 56	Battle, Juan Carlos	10/21/2021	0.60	\$ 715.00	\$ 429.00	Participate in meeting with A. Guerra (AAFAF) regarding PRIDCO new standstill agreement execution and process to make required payments.
Outside PR	50	Nath, Natasha	10/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Giese, Michael	10/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	10/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on the bi-weekly creditor call.
Outside PR	50	Barrett, Dennis	10/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	216	Battle, Fernando	10/22/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from DLA Piper, Hacienda, DDEC, AAFAF and the US Treasury to discuss 903 regulation changes and impact of transition of Act 154 framework.
Outside PR	50	Giese, Michael	10/22/2021	0.20	\$ 413.00	\$ 82.60	Review the bi-weekly presentation and script prepared by N. Nath (ACG).
Outside PR	216	Nath, Natasha	10/22/2021	0.10	\$ 413.00	\$ 41.30	Distribute the final draft of weekly dashboard as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/22/2021	0.20	\$ 413.00	\$ 82.60	Review the weekly dashboard and update prepared by N. Nath (ACG).
Outside PR	216	Nath, Natasha	10/22/2021	0.30	\$ 413.00	\$ 123.90	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	216	Battle, Juan Carlos	10/22/2021	0.80	\$ 715.00	\$ 572.00	Research historical debt materials to provide support for IMF report.
PR	MA - 209	Battle, Juan Carlos	10/22/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with L. Alfaro (Barclays) to discuss alternatives to settle PRIFA-MEPSI bonds.
PR	MA - 231	Battle, Juan Carlos	10/22/2021	0.80	\$ 715.00	\$ 572.00	Review legal memorandum prepared by A. Billoch (PMA) regarding security for loan owed by PR Housing Finance Authority to DRA.
PR	MA - 231	Battle, Juan Carlos	10/22/2021	1.70	\$ 715.00	\$ 1,215.50	Participate in meeting with M. Acevedo (AAFAF), A. Guerra (AAFAF) and E. Arias (PMA) to discuss legal analysis of loan owed by PR Housing Finance Authority to DRA.
Outside PR	216	Nath, Natasha	10/25/2021	0.20	\$ 413.00	\$ 82.60	Modify the Energy Forum presentation to incorporate comments received from M. Giese (ACG).
Outside PR	216	Nath, Natasha	10/25/2021	0.30	\$ 413.00	\$ 123.90	Prepare presentation for usage by O. Marrero (AAFAF) on the panel at the Energy Forum as requested by F. Battle (ACG).
PR	216	Battle, Fernando	10/25/2021	1.40	\$ 960.00	\$ 1,344.00	Review tax credits and incentives and prepare analysis for available sources of payfors for Bonistas tax credit proposal as requested by AAFAF.
PR	MA - 200	Battle, Juan Carlos	10/25/2021	1.70	\$ 715.00	\$ 1,215.50	Prepare initial draft of COFINA request for proposals in connection with potential refunding for savings.
PR	MA - 231	Battle, Juan Carlos	10/25/2021	1.00	\$ 715.00	\$ 715.00	Prepare presentation regarding municipal loan portfolio held by the GDB-DRA and alternatives for refinancing.
Outside PR	21	Nath, Natasha	10/26/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	10/26/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Pryor, Kerrin	10/26/2021	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Feldman, Robert	10/26/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	10/26/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	209	Nath, Natasha	10/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with J. Battle (ACG) to discuss creating the PRIFA-MEPSI closing costs and closing memorandum.
PR	209	Battle, Juan Carlos	10/26/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with N. Nath (ACG) to discuss creating the PRIFA-MEPSI closing costs and closing memorandum.
Outside PR	209	Nath, Natasha	10/26/2021	0.30	\$ 413.00	\$ 123.90	Perform quality control process of the information included in the PRIFA-MEPSI closing cost analysis as requested by J. Battle (ACG).
Outside PR	209	Nath, Natasha	10/26/2021	0.90	\$ 413.00	\$ 371.70	Perform quality control process of the information included in the PRIFA-MEPSI closing memorandum as requested by J. Battle (ACG).
Outside PR	216	Nath, Natasha	10/26/2021	0.10	\$ 413.00	\$ 41.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	10/26/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss methodology related to tax credit substitution analysis.
Outside PR	216	Barrett, Dennis	10/26/2021	1.10	\$ 960.00	\$ 1,056.00	Review and analyze the commonwealth of puerto rico budget sabana to determine the amount of tax credits included in the budget, by type.
Outside PR	231	Battle, Fernando	10/26/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from PJT Partners to discuss DRA declaration filed as part of the Commonwealth Plan of Adjustment confirmation hearing.
Outside PR	231	Battle, Fernando	10/26/2021	0.30	\$ 960.00	\$ 288.00	Review DRA objection in preparation for telephone conversation with representatives from PJT Partners.
PR	MA - 209	Battle, Juan Carlos	10/26/2021	1.00	\$ 715.00	\$ 715.00	Prepare settlement logistics for the PRIFA-MEPSI transaction.
PR	MA - 209	Battle, Juan Carlos	10/26/2021	1.20	\$ 715.00	\$ 858.00	Review closing documents in connection with the PRIFA-MEPSI exchange settlement.
Outside PR	216	Nath, Natasha	10/27/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the Chamber of Commerce presentation for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	10/27/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the Chamber of Commerce presentation for O. Marrero (AAFAF).
Outside PR	216	Nath, Natasha	10/27/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the Chamber of Commerce Overview memorandum.
Outside PR	216	Giese, Michael	10/27/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the Chamber of Commerce Overview memorandum.
Outside PR	3	Feldman, Robert	10/27/2021	0.40	\$ 660.00	\$ 264.00	Research and prepare summary of the structural reforms included in the 2021 Certified Fiscal Plan as requested by F. Battle (ACG).
Outside PR	25	Nath, Natasha	10/27/2021	1.40	\$ 413.00	\$ 578.20	Update the September fee statement to incorporate comments received from D. Barrett (ACG).
Outside PR	216	Nath, Natasha	10/27/2021	0.10	\$ 413.00	\$ 41.30	Prepare summary of the Chamber of Commerce Overview prior to sending to F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/27/2021	0.50	\$ 413.00	\$ 206.50	Prepare the Chamber of Commerce Overview memorandum as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/27/2021	1.00	\$ 413.00	\$ 413.00	Incorporate comments received from M. Giese (ACG) into the Chamber of Commerce Overview memorandum.
Outside PR	216	Battle, Fernando	10/27/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with O. Marrero (AAFAF) to discuss the Chamber of Commerce presentation.
PR	MA - 216	Battle, Juan Carlos	10/27/2021	0.40	\$ 715.00	\$ 286.00	Prepare presentation regarding municipal loan refinancing alternatives requested by A. Guerra (AAFAF) and R. Anglero (AAFAF).
PR	MA - 216	Battle, Juan Carlos	10/27/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with M. Acevedo (AAFAF), A. Guerra (AAFAF) and representatives from Marini Pietrantonio & Diaz to discuss PR Housing Finance Authority loan with DRA.
PR	MA - 216	Battle, Juan Carlos	10/27/2021	0.70	\$ 715.00	\$ 500.50	Work on presentation regarding municipal refinancing alternatives requested by A. Guerra (AAFAF).
Outside PR	216	Battle, Fernando	10/27/2021	1.00	\$ 960.00	\$ 960.00	Review, analyze and provide comments to representatives of AAFAF regarding materials for various debt restructuring related presentations.
PR	MA - 216	Battle, Juan Carlos	10/27/2021	2.10	\$ 715.00	\$ 1,501.50	Participate in meeting with C. Pineiro (RBC) to discuss refunding proposal for municipal loans.
PR	MA - 216	Battle, Juan Carlos	10/27/2021	2.40	\$ 715.00	\$ 1,716.00	Continue working on presentation regarding municipal refinancing alternatives requested by A. Guerra (AAFAF).
PR	MA - 231	Battle, Juan Carlos	10/27/2021	0.70	\$ 715.00	\$ 500.50	Participate on conference call with M. Acevedo (AAFAF), A. Guerra (AAFAF), E. Arias (PMA) and J. Gavin (PMA) to discuss legal memorandum in connection with PR Housing Finance Authority loan with DRA.
PR	MA - 209	Battle, Juan Carlos	10/28/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Barclays to discuss settlement logistics for the PRIFA-MEPSI exchange.
Outside PR	216	Giese, Michael	10/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the Finance panel presentation for O. Marrero (AAFAF).
Outside PR	216	Nath, Natasha	10/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the Finance panel presentation for O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	10/28/2021	0.90	\$ 660.00	\$ 594.00	Prepare summary of the fiscal year 2022 medicare forecast as requested by T. Ahlberg (CM).
Outside PR	25	Feldman, Robert	10/28/2021	1.30	\$ 660.00	\$ 858.00	Review time detail entries as part of the September 2021 fee statement for the period of 9/11/21 through 9/20/21.
Outside PR	216	Nath, Natasha	10/28/2021	1.20	\$ 413.00	\$ 495.60	Modify the Chamber of Commerce presentation for O. Marrero (AAFAF) to include comments provided by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/28/2021	1.30	\$ 413.00	\$ 536.90	Further modify the Chamber of Commerce presentation for O. Marrero (AAFAF) to include comments provided by representatives of AAFAF.
Outside PR	231	Barrett, Dennis	10/28/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with W. Everts (PJT) regarding the DRA declaration.
PR	210	Battle, Juan Carlos	10/28/2021	0.20	\$ 715.00	\$ 143.00	Review materials received from L. Aponte (Ports) regarding PRIFA Ports settlement transaction and prepare for call with L. Umpierre (AAFAF) and O. Rodriguez (AAFAF).
PR	210	Battle, Juan Carlos	10/28/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with L. Umpierre (AAFAF) and O. Rodriguez (AAFAF) to discuss accounting treatment of PRIFA-Ports settlement at the PR Ports Authority.
Outside PR	216	Battle, Fernando	10/28/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Gonzalez (AAFAF) to discuss status of structural reforms to include in script for O. Marrero (AAFAF) presentation to Chamber of Commerce.
Outside PR	216	Giese, Michael	10/28/2021	0.30	\$ 413.00	\$ 123.90	Prepare fiscal year 2022 Medicare model to send to representatives from Riveron as requested by R. Feldman (ACG).
Outside PR	216	Battle, Fernando	10/28/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with L. Caraballo (AAFAF) to discuss Plan of Adjustment legislation impact on municipality revenues.
PR	MA - 209	Battle, Juan Carlos	10/28/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to provide update on PRIFA-MEPSI settlement timing and logistics.
PR	MA - 209	Battle, Juan Carlos	10/28/2021	0.30	\$ 715.00	\$ 214.50	Review and revise closing instructions for the PRIFA-MEPSI transaction.
PR	MA - 216	Battle, Juan Carlos	10/28/2021	0.30	\$ 715.00	\$ 214.50	Participate in market update call with representatives from AAFAF, Auxilio Mutuo and JP Morgan to discuss market update in anticipation of AFICA bonds pricing.
PR	MA - 216	Battle, Juan Carlos	10/28/2021	0.70	\$ 715.00	\$ 500.50	Prepare presentation regarding municipal loan refinancing alternatives requested by A. Guerra (AAFAF) and R. Anglero (AAFAF).
Outside PR	216	Battle, Fernando	10/28/2021	0.70	\$ 960.00	\$ 672.00	Review and provide comments to materials for O. Marrero (AAFAF) presentation at the Chamber of Commerce forum.
Outside PR	216	Nath, Natasha	10/29/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with F. Battle (ACG) to discuss changes to presentation on the Commonwealth Plan of Adjustment for Cabinet meeting.
Outside PR	216	Battle, Fernando	10/29/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with N. Nash (ACG) to discuss changes to presentation on the Commonwealth Plan of Adjustment for Cabinet meeting.
Outside PR	216	Nath, Natasha	10/29/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the puerto rico path forward presentation requested by F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Giese, Michael	10/29/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the puerto rico path forward presentation requested by F. Battle (ACG).
Outside PR	216	Feldman, Robert	10/29/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and DLA Piper to discuss the Build Back Better Act and its impact to fiscal plan projections.
Outside PR	216	Battle, Fernando	10/29/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and DLA Piper to discuss the Build Back Better Act.
Outside PR	216	Barrett, Dennis	10/29/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and DLA Piper to discuss the Build Back Better Act.
Outside PR	216	Giese, Michael	10/29/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and DLA Piper to discuss the Build Back Better Act.
Outside PR	25	Nath, Natasha	10/29/2021	0.20	\$ 413.00	\$ 82.60	Prepare draft of the September 2021 expenses as part of the monthly fee statement process.
Outside PR	25	Nath, Natasha	10/29/2021	0.70	\$ 413.00	\$ 289.10	Modify the draft of the September 2021 expenses for comments provided by M. Giese (ACG).
PR	210	Battle, Juan Carlos	10/29/2021	0.60	\$ 715.00	\$ 429.00	Participate in meeting with M. Gonzalez (AAFAF) and A. Guerra (AAFAF) to discuss restructuring alternatives for Ports Authority PayGo obligations and debt.
Outside PR	216	Nath, Natasha	10/29/2021	0.30	\$ 413.00	\$ 123.90	Update the PR Path Forward presentation to incorporate comments received from F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/29/2021	0.30	\$ 413.00	\$ 123.90	Prepare the Commonwealth debt restructuring presentation for Finance Professional Associations presentation for AAFAF as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/29/2021	0.40	\$ 413.00	\$ 165.20	Prepare the Commonwealth debt restructuring presentation for Governor Pierluisi cabinet as requested by AAFAF.
Outside PR	216	Nath, Natasha	10/29/2021	1.10	\$ 413.00	\$ 454.30	Prepare the puerto rico path forward presentation to introduce J. Tirado (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	10/29/2021	0.60	\$ 960.00	\$ 576.00	Review and provide comments to presentation requested by AAFAF for the Finance Professionals Association Forum.
Outside PR	216	Nath, Natasha	10/29/2021	1.20	\$ 413.00	\$ 495.60	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	10/29/2021	0.70	\$ 960.00	\$ 672.00	Review presentation requested by AAFAF for O. Marrero (AAFAF) for the Financial Analyst meeting.
Outside PR	216	Feldman, Robert	10/29/2021	1.30	\$ 660.00	\$ 858.00	Research and prepare summary of the implications of President Biden's Build Back Better Act related to Medicaid and social security income on Puerto Rico.
Outside PR	231	Battle, Fernando	10/29/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Kremer (OMM) to discuss Judge Swain DRA decision and impact of potential settlement.
PR	MA - 231	Battle, Juan Carlos	10/29/2021	1.30	\$ 715.00	\$ 929.50	Participate in meeting with J. Bayne (AAFAF), R. Anglero (AAFAF) and A. Guerra (AAFAF) and J. Santiago (Ad Astra) to discuss restructuring alternatives for CRIM loans held by the DRA.
PR	MA - 242	Battle, Juan Carlos	10/29/2021	1.20	\$ 715.00	\$ 858.00	Participate in meeting with L. Umpierre (AAFAF) and J. Santiago (Ad Astra) to discuss matters related to restructuring and business plan of EDB.
Outside PR	231	Barrett, Dennis	10/30/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Proskauer, PJT Partners regarding DRA declaration and potential stipulation.
Outside PR	216	Nath, Natasha	10/30/2021	1.20	\$ 413.00	\$ 495.60	Update the PR Path Forward Presentation to incorporate comments received from M. DiConza (OMM).
Outside PR	231	Battle, Fernando	10/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) regarding the DRA potential settlement.
Outside PR	231	Barrett, Dennis	10/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) regarding the DRA potential settlement.
Outside PR	216	Nath, Natasha	10/31/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to discuss changes to the PR Path Forward presentation requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/31/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to discuss changes to the PR Path Forward presentation requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	10/31/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with G. Olivera (OMM) to discuss status of the puerto rico path forward presentation for J. Tirado (AAFAF).
Outside PR	216	Giese, Michael	10/31/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments received from F. Battle (ACG) into the puerto rico path forward presentation for upcoming meeting with J. Tirado (AAFAF).
Outside PR	216	Giese, Michael	10/31/2021	0.40	\$ 413.00	\$ 165.20	Update the Finance Professional presentation for O. Marrero (AAFAF) to incorporate comments received from F. Battle (ACG).
Outside PR	216	Giese, Michael	10/31/2021	0.40	\$ 413.00	\$ 165.20	Review and update the latest draft of the puerto rico path forward presentation prior to distributing to representatives from O'Melveny & Myers.
Outside PR	216	Giese, Michael	10/31/2021	0.80	\$ 413.00	\$ 330.40	Incorporate comments received from F. Battle (ACG) into the Chamber of Commerce presentation for O. Marrero (AAFAF).
Outside PR	231	Barrett, Dennis	10/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with W. Everts (PJT) regarding the potential DRA settlement.
Outside PR	216	Nath, Natasha	10/31/2021	0.30	\$ 413.00	\$ 123.90	Update draft of treasury presentation on the request of M. Giese (ACG) prior to sharing with representatives of O'Melveny & Myers.
Outside PR	216	Nath, Natasha	10/31/2021	1.30	\$ 413.00	\$ 536.90	Update draft of Puerto Rico Path Forward presentation on the request of F. Battle (ACG).
Outside PR	216	Nath, Natasha	10/31/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from representatives from O'Melveny & Myers to update draft of Puerto Rico Path Forward presentation.
Total - Hourly Fees				212.5		\$ 130,784.20	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				212.5		\$ 190,784.20	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 2,555.60
Lodging	\$ 1,707.86
Meals	\$ 1,104.00
Other	\$ -
Transportation	\$ 447.24
Total, Expenses	\$ 5,814.70

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	10/18/2021	\$ 23.46	Travel taxi from home to MIA (10/18).	1
Airfare/Railway	Fernando Batlle	10/18/2021	\$ 372.40	Round trip airfare from MIA to SJU (10/18-10/20).	2
Meals - PR	Fernando Batlle	10/18/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	10/18/2021	\$ 13.49	Travel taxi within Puerto Rico (10/18).	3
Transportation - PR	Fernando Batlle	10/18/2021	\$ 21.52	Travel taxi within Puerto Rico (10/18).	4
Meals - PR	Fernando Batlle	10/19/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	10/19/2021	\$ 6.38	Travel taxi within Puerto Rico (10/19).	5
Transportation - PR	Fernando Batlle	10/19/2021	\$ 11.45	Travel taxi within Puerto Rico (10/19).	6
Transportation - PR	Fernando Batlle	10/19/2021	\$ 10.20	Travel taxi within Puerto Rico (10/19).	7
Meals - PR	Fernando Batlle	10/20/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	10/20/2021	\$ 429.62	Lodging in San Juan, PR for 2 nights (10/18-10/20).	8
Transportation - PR	Fernando Batlle	10/20/2021	\$ 11.69	Travel taxi within Puerto Rico (10/20).	9
Transportation - PR	Fernando Batlle	10/20/2021	\$ 16.18	Travel taxi within Puerto Rico (10/20).	10
Transportation - US	Fernando Batlle	10/20/2021	\$ 53.95	Travel taxi from MIA to home (10/20).	11
Meals - PR	Fernando Batlle	10/23/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Fernando Batlle	10/23/2021	\$ 84.39	Travel taxi from home to MIA (10/23).	12
Airfare/Railway	Fernando Batlle	10/23/2021	\$ 243.20	One way airfare from FLL to SJU (10/23).	13
Transportation - PR	Fernando Batlle	10/23/2021	\$ 20.98	Travel taxi within Puerto Rico (10/23).	14
Meals - PR	Fernando Batlle	10/24/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	10/24/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	10/24/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	10/24/2021	\$ 424.20	One-way airfare from JFK to SJU (10/24).	15
Transportation - US	Robert Feldman	10/24/2021	\$ 35.95	Travel taxi from home to ORD (10/24).	16
Airfare/Railway	Robert Feldman	10/24/2021	\$ 264.20	One way airfare from ORD to SJU (10/24).	17
Transportation - PR	Fernando Batlle	10/24/2021	\$ 19.31	Travel taxi within Puerto Rico (10/24).	18
Transportation - PR	Fernando Batlle	10/24/2021	\$ 11.55	Travel taxi within Puerto Rico (10/24).	19
Transportation - PR	Robert Feldman	10/24/2021	\$ 13.96	Travel taxi within Puerto Rico (10/24).	20
Meals - PR	Fernando Batlle	10/25/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	10/25/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	10/25/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	10/25/2021	\$ 416.52	Lodging in San Juan, PR for 2 nights (10/23-10/25).	21
Transportation - PR	Fernando Batlle	10/25/2021	\$ 11.83	Travel taxi within Puerto Rico (10/25).	22
Airfare/Railway	Fernando Batlle	10/25/2021	\$ 334.20	One way airfare from SJU to MIA (10/25).	23
Transportation - US	Fernando Batlle	10/25/2021	\$ 24.10	Travel taxi from MIA to home (10/25).	24
Transportation - PR	Robert Feldman	10/25/2021	\$ 10.96	Travel taxi within Puerto Rico (10/25).	25
Meals - PR	Dennis Barrett	10/26/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	10/26/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Dennis Barrett	10/26/2021	\$ 430.86	Lodging in San Juan, PR for 2 nights (10/24-10/26).	26
Airfare/Railway	Dennis Barrett	10/26/2021	\$ 653.20	One way airfare from SJU to JFK (10/26).	27
Lodging - PR	Robert Feldman	10/26/2021	\$ 430.86	Lodging in San Juan, PR for 2 nights (10/24-10/26).	28
Transportation - PR	Robert Feldman	10/26/2021	\$ 12.92	Travel taxi within Puerto Rico (10/26).	29
Airfare/Railway	Robert Feldman	10/26/2021	\$ 264.20	One way airfare from SJU to ORD (10/26).	30
Transportation - US	Robert Feldman	10/26/2021	\$ 32.97	Travel taxi from ORD to home (10/26).	31
Total			\$ 5,814.70		

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



December 21, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-third monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000027 FOR THE PERIOD OCTOBER 1, 2021 THROUGH
OCTOBER 31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: October 1, 2021 through October 31, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$262,729.60

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-third fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-third monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$236,456.64 (90% of \$262,729.60 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of October 1, 2021 through October 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
25	Preparation of Fee App	40.6	\$ 13,004.30
54	Debt Restructuring	12.9	\$ 5,491.80
57	Debt Restructuring - PREPA	5.5	\$ 3,256.10
201	GO Restructuring	294.5	\$ 225,136.40
208	HTA Restructuring	18.1	\$ 15,841.00
Total - Municipal Advisor Hourly Fees		31.4	\$ 29,847.00
Total - Non-Municipal Advisor Hourly Fees		340.2	\$ 232,882.60
Total - Fees		371.6	\$ 262,729.60

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	69.7	\$ 66,912.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	5.6	\$ 4,004.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	104.7	\$ 100,512.00
Pena-Alfaro, Fernando	Senior Director	\$ 650.00	0.5	\$ 325.00
Feldman, Robert	Senior Director	\$ 660.00	67.0	\$ 44,220.00
Pryor, Kerrin	Senior Director	\$ 400.00	5.1	\$ 2,040.00
Giese, Michael	Associate	\$ 413.00	64.2	\$ 26,514.60
Nath, Natasha	Associate	\$ 413.00	34.0	\$ 14,042.00
Parker, Christine	Associate	\$ 200.00	20.8	\$ 4,160.00
Total			371.6	262,729.6

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Battle, Fernando	10/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on the bi-weekly PREPA creditor update call.
Outside PR	57	Barrett, Dennis	10/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on the bi-weekly PREPA creditor update call.
Outside PR	201	Feldman, Robert	10/1/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) to discuss joint stipulation between the Government and the FOMB.
Outside PR	201	Barrett, Dennis	10/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) to discuss joint stipulation between the Government and the FOMB.
Outside PR	201	Giese, Michael	10/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to prepare responses to C. Young (NP) on GO and PBA recoveries and classes.
Outside PR	201	Feldman, Robert	10/1/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to prepare responses to C. Young (NP) on GO and PBA recoveries and classes.
Outside PR	25	Parker, Christine	10/1/2021	1.40	\$ 200.00	\$ 280.00	Update Exhibit C with time entries submitted for the period 9/19/21 - 9/25/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Giese, Michael	10/1/2021	1.90	\$ 413.00	\$ 784.70	Prepare the August Title III and Non-Title III invoices.
Outside PR	54	Nath, Natasha	10/1/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	10/1/2021	0.10	\$ 413.00	\$ 41.30	Review and translate article related to the House in Puerto Rico approving bill to grant \$7.4 billion bond issue as requested by F. Battle (ACG).
Outside PR	201	Nath, Natasha	10/1/2021	0.40	\$ 413.00	\$ 165.20	Research and compile previously performed tax credit analysis and information for tax credit documents requested by F. Battle (ACG).
Outside PR	201	Battle, Fernando	10/1/2021	0.60	\$ 960.00	\$ 576.00	Review joint stipulation of facts revised by the FOMB related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	10/1/2021	0.90	\$ 660.00	\$ 594.00	Prepare response to C. Young (NP) regarding the GO claims analysis as part of the commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	10/1/2021	1.50	\$ 660.00	\$ 990.00	Read and review joint stipulation between the Government and Oversight Board to verify figures included in the document and recent changes from the Oversight Board.
Outside PR	MA - 201	Barrett, Dennis	10/1/2021	3.30	\$ 960.00	\$ 3,168.00	Review and analyze latest drafts of the contingent value instrument indenture and GO indenture.
Outside PR	201	Feldman, Robert	10/2/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss joint stipulation of facts related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	10/2/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss joint stipulation of facts related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/2/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss joint stipulation of facts related to the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	10/2/2021	0.10	\$ 413.00	\$ 41.30	Analyze and translate article related to potential effects of pension cuts on retired teachers in Puerto Rico to send to representatives from O'Melveny & Myers and Ankura.
Outside PR	201	Giese, Michael	10/2/2021	0.30	\$ 413.00	\$ 123.90	Review and verify the files included in folder for F. Battle (ACG) DRA deposition as requested by J. Roth (OMM).
Outside PR	201	Giese, Michael	10/2/2021	1.20	\$ 413.00	\$ 495.60	Verify impact of removing pension cuts from the 2021 Certified Fiscal Plan to understand the macroeconomic impact as part of the joint stipulation of facts related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/2/2021	0.60	\$ 960.00	\$ 576.00	Review FOMB redline to joint stipulation between the Commonwealth and FOMB regarding the Plan of Adjustment.
Outside PR	201	Nath, Natasha	10/4/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss preparation of the pension comparison analysis.
Outside PR	201	Feldman, Robert	10/4/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss preparation of the pension comparison analysis.
Outside PR	201	Giese, Michael	10/4/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss outstanding items related to the Ernst & Young deposition document.
Outside PR	201	Feldman, Robert	10/4/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss outstanding items related to the Ernst & Young deposition document.
Outside PR	201	Barrett, Dennis	10/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss outstanding items related to the Ernst & Young deposition document.
Outside PR	201	Nath, Natasha	10/4/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the pension comparison analysis as part of the joint stipulation between the Government and the FOMB.
Outside PR	201	Giese, Michael	10/4/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the pension comparison analysis as part of the joint stipulation between the Government and the FOMB.
Outside PR	201	Feldman, Robert	10/4/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss the pension comparison analysis as part of the joint stipulation between the Government and the FOMB.
Outside PR	201	Barrett, Dennis	10/4/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the pension comparison analysis as part of the joint stipulation between the Government and the FOMB.
Outside PR	201	Nath, Natasha	10/4/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura to discuss stipulation of facts and next steps between the Government and the Oversight Board.
Outside PR	201	Giese, Michael	10/4/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura to discuss stipulation of facts and next steps between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura to discuss stipulation of facts and next steps between the Government and the Oversight Board.
Outside PR	201	Barrett, Dennis	10/4/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura to discuss stipulation of facts and next steps between the Government and the Oversight Board.
Outside PR	201	Giese, Michael	10/4/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the pension comparison analysis as part of the joint stipulation with the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) and D. Barrett (ACG) to discuss the pension comparison analysis as part of the joint stipulation with the Oversight Board.
Outside PR	201	Barrett, Dennis	10/4/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss the pension comparison analysis as part of the joint stipulation with the FOMB.
Outside PR	201	Giese, Michael	10/4/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to discuss the comparison of ERS retiree data as part of the joint stipulation with the FOMB.
Outside PR	201	Feldman, Robert	10/4/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to discuss the comparison of ERS retiree data as part of the joint stipulation with the FOMB.
Outside PR	201	Giese, Michael	10/4/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding retiree data items after discussion with representatives from Ernst & Young.
Outside PR	201	Feldman, Robert	10/4/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) and D. Barrett (ACG) regarding retiree data items after discussion with representatives from Ernst & Young.
Outside PR	201	Barrett, Dennis	10/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding retiree data items after discussion with representatives from Ernst & Young.
Outside PR	201	Feldman, Robert	10/4/2021	0.70	\$ 660.00	\$ 462.00	Participate on series of calls with D. Barrett (ACG) to discuss the joint stipulation between the Government and the FOMB.
Outside PR	201	Barrett, Dennis	10/4/2021	0.70	\$ 960.00	\$ 672.00	Participate on series of calls with R. Feldman (ACG) to discuss the joint stipulation between the Government and the FOMB.
Outside PR	MA - 201	Battle, Fernando	10/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura, Proskauer, PJT Partners, Quinn Emanuel, Nixon Peabody, Weil, MOFO and Citi to discuss comments on the contingent value instrument trust indenture (partial).
Outside PR	MA - 201	Barrett, Dennis	10/4/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, Proskauer, PJT Partners, Quinn Emanuel, Nixon Peabody, Weil, MOFO and Citi to discuss comments on the contingent value instrument trust indenture.
Outside PR	201	Pryor, Kerrin	10/4/2021	0.40	\$ 400.00	\$ 160.00	Review ERS pension background information received from A. Yoshimura (ACG) to prepare for Plan of Adjustment effort.
Outside PR	54	Nath, Natasha	10/4/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	10/4/2021	0.10	\$ 413.00	\$ 41.30	Prepare retirement system schedule to analyze total number of retirees as part of the joint stipulation of facts between the oversight board and government.
Outside PR	201	Battle, Fernando	10/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with O. Marrero (AAFAF) to discuss the contingent value instrument and background on its structure.
Outside PR	201	Giese, Michael	10/4/2021	0.40	\$ 413.00	\$ 165.20	Verify joint stipulation items, including pensioner figures and impact of the CBO, as requested by representatives from O'Melveny & Myers.
Outside PR	201	Feldman, Robert	10/4/2021	0.40	\$ 660.00	\$ 264.00	Prepare various files for representatives from DevTech to analyze the impact of pension cuts on Puerto Rico gross national product as part of the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	0.50	\$ 660.00	\$ 330.00	Review and prepare red line comments on the Medicaid language included as part of the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Giese, Michael	10/4/2021	0.80	\$ 413.00	\$ 330.40	Review and analyze the Ernst & Young deposition document sent by R. Holm (OMM) as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	10/4/2021	0.60	\$ 660.00	\$ 396.00	Prepare straw man summary of the number of pensioners by system and cut amount to analyze pensioner figures included in the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	0.60	\$ 660.00	\$ 396.00	Analyze pension figures provided by M. Giese (ACG) and N. Nash (ACG) as part of the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	0.60	\$ 660.00	\$ 396.00	Correspond with representatives from O'Melveny & Myers regarding the red line to the joint stipulation, pensioner figures and impact of the CBO as part of the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Battle, Fernando	10/4/2021	0.60	\$ 960.00	\$ 576.00	Review and analyze discussion points to be discussed with representatives of O'Melveny & Myers as part of Plan Litigation for deposition of Sheva Levy.
Outside PR	201	Feldman, Robert	10/4/2021	0.90	\$ 660.00	\$ 594.00	Review and analyze disclosure statement, historical Fiscal Plans and various pension related analyses to analyze pensioner figures included in the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/4/2021	1.10	\$ 660.00	\$ 726.00	Analyze and prepare red line comments to the draft Levy deposition questions as requested by representatives from O'Melveny & Myers.
Outside PR	MA - 201	Battle, Fernando	10/4/2021	0.90	\$ 960.00	\$ 864.00	Review comments provided by creditors to GO Bond Trust Agreement related to the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Giese, Michael	10/4/2021	2.40	\$	413.00	\$ 991.20 Prepare analysis of retirees based on files sent from ERS to verify number of participants included in joint stipulation by the FOMB as requested by D. Barrett (ACG).
Outside PR	201	Nath, Natasha	10/4/2021	2.90	\$	413.00	\$ 1,197.70 Prepare pension comparison analysis that examines total number of pensioners from ERS, JRS, and TRS from various sources as part of the joint stipulation of facts between the Government and Oversight Board.
Outside PR	201	Barrett, Dennis	10/4/2021	2.20	\$	960.00	\$ 2,112.00 Prepare analysis of pensioners impaired under the Plan of Adjustment by system and related statistics as part of the joint stipulation of facts between the Government and Oversight Board.
Outside PR	201	Feldman, Robert	10/5/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from McKinsey, Ernst & Young and Ankura to discuss calculations included in the joint stipulation between the Government and the FOMB.
Outside PR	201	Barrett, Dennis	10/5/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from McKinsey, Ernst & Young and Ankura to discuss calculations included in the joint stipulation between the Government and the FOMB.
Outside PR	201	Pryor, Kerrin	10/5/2021	0.80	\$	400.00	\$ 320.00 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	10/5/2021	0.80	\$	413.00	\$ 330.40 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/5/2021	0.80	\$	413.00	\$ 330.40 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	10/5/2021	0.80	\$	660.00	\$ 528.00 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/5/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	10/5/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura to discuss the executive action tracker and project management of the implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	10/5/2021	0.80	\$	660.00	\$ 528.00 Participate in listen only mode to the deposition of A. Wolfe (partial).
Outside PR	201	Barrett, Dennis	10/5/2021	1.00	\$	960.00	\$ 960.00 Participate in listen only mode to the deposition of A. Wolfe (partial).
Outside PR	201	Feldman, Robert	10/5/2021	0.90	\$	660.00	\$ 594.00 Participate on call with representatives from Ankura, creditor advisors, FOMB advisors and Government advisors to discuss the GO trust indenture.
Outside PR	201	Barrett, Dennis	10/5/2021	0.90	\$	960.00	\$ 864.00 Participate on call with representatives from Ankura, creditor advisors, FOMB advisors and Government advisors to discuss the GO trust indenture.
Outside PR	25	Parker, Christine	10/5/2021	1.00	\$	200.00	\$ 200.00 Update Exhibit C with time entries submitted for the period 9/26/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/5/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	10/5/2021	0.30	\$	413.00	\$ 123.90 Review pension cut information included as part of the joint stipulation to verify accuracy of footnotes as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	10/5/2021	0.40	\$	413.00	\$ 165.20 Conduct macroeconomic update of Certified Fiscal Plan model based on July CBO update for joint stipulation baseline.
Outside PR	201	Giese, Michael	10/5/2021	0.40	\$	413.00	\$ 165.20 Review the FY22 Certified Budget to verify amounts included by FOMB advisors in the joint stipulation of facts between the Government and Oversight Board.
Outside PR	201	Battle, Fernando	10/5/2021	0.20	\$	960.00	\$ 192.00 Participate on call with V. Wong (NP) to discuss creditor comments related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/5/2021	0.80	\$	413.00	\$ 330.40 Verify general fund revenue calculations included by FOMB advisors in the joint stipulation of facts between the Government and Oversight Board.
Outside PR	201	Giese, Michael	10/5/2021	0.90	\$	413.00	\$ 371.70 Conduct final review and quality check of joint stipulation requested by J. Roth (OMM).
Outside PR	201	Feldman, Robert	10/5/2021	0.60	\$	660.00	\$ 396.00 Review revised stipulation and provide comments to J. Roth (OMM) regarding language on the CBO update, general fund expense footnote and pensions.
Outside PR	201	Feldman, Robert	10/5/2021	0.60	\$	660.00	\$ 396.00 Review payout timing and source included in the ERS stipulation as part of the Plan of Adjustment payment analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	10/5/2021	0.70	\$	660.00	\$ 462.00 Review and provide comments to M. Giese (ACG) regarding the impact of the revised CBO forecast in various Fiscal Plan models as part of the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Battle, Fernando	10/5/2021	0.50	\$	960.00	\$ 480.00 Participate in listen only mode in the deposition of in A. Wolfe by representatives of the DRA as part of the Commonwealth Plan of Adjustment process.
Outside PR	201	Barrett, Dennis	10/5/2021	0.50	\$	960.00	\$ 480.00 Participate on call with G. Bowen (Milliman) regarding pension reform in the Plan of Adjustment.
Outside PR	201	Giese, Michael	10/5/2021	1.40	\$	413.00	\$ 578.20 Prepare multiple updates of the Certified Fiscal Plan for macroeconomic assumptions to understand the updates conducted by the Oversight Board to reach their conclusion included in the joint stipulation.
Outside PR	201	Feldman, Robert	10/5/2021	0.90	\$	660.00	\$ 594.00 Prepare tie out analysis of the general fund expense figures included in the joint stipulation between the Government and the Oversight Board based on information provided by representatives from Ernst & Young.
Outside PR	201	Barrett, Dennis	10/5/2021	0.70	\$	960.00	\$ 672.00 Review and provide comments to representatives of O'Melveny & Myers regarding the redline to latest joint stipulation between the Government and the Oversight Board.
Outside PR	201	Feldman, Robert	10/5/2021	1.10	\$	660.00	\$ 726.00 Review and perform qualitative control process on the figures included in the joint stipulation between the Government and the Oversight Board.
Outside PR	201	Barrett, Dennis	10/5/2021	1.00	\$	960.00	\$ 960.00 Review and update the Plan of Adjustment executive items tracker.
Outside PR	201	Barrett, Dennis	10/5/2021	1.50	\$	960.00	\$ 1,440.00 Review document production provided by the FOMB to further understand if the documents provided were responsive to the information request.
Outside PR	201	Giese, Michael	10/6/2021	0.50	\$	413.00	\$ 206.50 Participate on series of calls with R. Feldman (ACG) to discuss the contingent value instrument scenario analysis.
Outside PR	201	Feldman, Robert	10/6/2021	0.50	\$	660.00	\$ 330.00 Participate on series of calls with M. Giese (ACG) to discuss the contingent value instrument scenario analysis.
Outside PR	208	Feldman, Robert	10/6/2021	0.30	\$	660.00	\$ 198.00 Participate on call with D. Barrett (ACG) regarding the HTA debt defeasance questions received from representatives from the P3 Authority.
Outside PR	208	Barrett, Dennis	10/6/2021	0.30	\$	960.00	\$ 288.00 Participate on call with R. Feldman (ACG) regarding the HTA debt defeasance questions received from representatives from the P3 Authority.
Outside PR	MA - 201	Battle, Fernando	10/6/2021	1.80	\$	960.00	\$ 1,728.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss proposed changes to the GO Bond trust agreement proposed by the creditor group.
Outside PR	MA - 201	Barrett, Dennis	10/6/2021	1.80	\$	960.00	\$ 1,728.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss proposed changes to the GO Bond trust agreement proposed by the creditor group.
Outside PR	201	Feldman, Robert	10/6/2021	1.00	\$	660.00	\$ 660.00 Participate on call with representatives from Ankura, the Government advisory team, the Oversight Board advisory team and the creditor advisory team regarding the GO Trust indenture.
Outside PR	201	Barrett, Dennis	10/6/2021	1.00	\$	960.00	\$ 960.00 Participate on call with representatives from Ankura, the Government advisory team, the Oversight Board advisory team and the creditor advisory team regarding the GO Trust indenture.
Outside PR	201	Feldman, Robert	10/6/2021	0.50	\$	660.00	\$ 330.00 Participate on series of calls with J. York (CM) and D. Barrett (ACG) regarding the mechanics of the contingent value instrument.
Outside PR	201	Barrett, Dennis	10/6/2021	0.50	\$	960.00	\$ 480.00 Participate on series of calls with J. York (CM) and R. Feldman (ACG) regarding the mechanics of the contingent value instrument.
Outside PR	201	Feldman, Robert	10/6/2021	0.60	\$	660.00	\$ 396.00 Participate on series of calls with D. Barrett (ACG) regarding the mechanics of the contingent value instrument.
Outside PR	201	Barrett, Dennis	10/6/2021	0.60	\$	960.00	\$ 576.00 Participate on series of calls with R. Feldman (ACG) regarding the mechanics of the contingent value instrument.
Outside PR	201	Feldman, Robert	10/6/2021	0.50	\$	660.00	\$ 330.00 Participate on call with D. Barrett (ACG) and J. Roth (OMM) regarding preparation for the deposition of F. Battle (ACG).
Outside PR	201	Barrett, Dennis	10/6/2021	0.50	\$	960.00	\$ 480.00 Participate on call with R. Feldman (ACG) and J. Roth (OMM) regarding preparation for the deposition of F. Battle (ACG).
Outside PR	201	Giese, Michael	10/6/2021	0.40	\$	413.00	\$ 165.20 Participate on series of calls with R. Feldman (ACG) to verify certain figures in joint stipulation with the Oversight Board.
Outside PR	201	Feldman, Robert	10/6/2021	0.40	\$	660.00	\$ 264.00 Participate on series of calls with M. Giese (ACG) to verify certain figures in joint stipulation with the Oversight Board.
Outside PR	201	Feldman, Robert	10/6/2021	1.00	\$	660.00	\$ 660.00 Participate on O. Shah (MCK) deposition as requested by representatives of AAFAF.
Outside PR	201	Barrett, Dennis	10/6/2021	1.00	\$	960.00	\$ 960.00 Participate on O. Shah (MCK) deposition as requested by representatives of AAFAF.
Outside PR	201	Feldman, Robert	10/6/2021	2.00	\$	660.00	\$ 1,320.00 Participate on N. Jaresko (FOMB) deposition as requested by representatives of AAFAF.
Outside PR	201	Barrett, Dennis	10/6/2021	2.00	\$	960.00	\$ 1,920.00 Participate on N. Jaresko (FOMB) deposition as requested by representatives of AAFAF.
Outside PR	208	Barrett, Dennis	10/6/2021	0.50	\$	960.00	\$ 480.00 Participate on call with F. Battle (ACG) and R. Feldman (ACG) regarding responses to P3 Authority advisors questions related to HTA debt restructuring.
Outside PR	208	Battle, Fernando	10/6/2021	0.50	\$	960.00	\$ 480.00 Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding responses to P3 Authority advisors questions related to HTA debt restructuring.
Outside PR	208	Feldman, Robert	10/6/2021	0.50	\$	660.00	\$ 330.00 Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding responses to P3 Authority advisors questions related to HTA debt restructuring.
Outside PR	25	Parker, Christine	10/6/2021	1.30	\$	200.00	\$ 260.00 Continue to review Exhibit C time descriptions submitted for the period 9/26/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/6/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/6/2021	0.50	\$	413.00	\$ 206.50 Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Battle, Fernando	10/6/2021	0.30	\$	960.00	\$ 288.00 Participate on call with J. Gavin (Citi) to discuss status of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	10/6/2021	0.40	\$	960.00	\$ 384.00 Participate on call with D. Brownstein (Citi) to discuss creditor comments to GO Bond Trust Agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/6/2021	1.60	\$	413.00	\$ 660.80 Prepare the contingent value instrument scenario analysis requested by R. Feldman (ACG).
Outside PR	208	Feldman, Robert	10/6/2021	1.20	\$	660.00	\$ 792.00 Prepare written responses to the HTA debt defeasance questions as requested by representatives from the P3 Authority.
Outside PR	201	Battle, Fernando	10/6/2021	1.00	\$	960.00	\$ 960.00 Review materials provided by O'Melveny & Myers in preparation for the DRA deposition.
Outside PR	201	Pryor, Kerrin	10/7/2021	0.90	\$	400.00	\$ 360.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss Plan of Adjustment implementation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Nath, Natasha	10/7/2021	0.90	\$	413.00	\$ 371.70 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	10/7/2021	0.90	\$	413.00	\$ 371.70 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	10/7/2021	0.90	\$	660.00	\$ 594.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	10/7/2021	0.90	\$	960.00	\$ 864.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss Plan of Adjustment implementation.
Outside PR	208	Feldman, Robert	10/7/2021	0.50	\$	660.00	\$ 330.00 Participate on call with D. Barrett (ACG) and F. Batlle (ACG) to discuss responses to questions received from P3 Authority advisors related the HTA debt restructuring.
Outside PR	208	Batlle, Fernando	10/7/2021	0.50	\$	960.00	\$ 480.00 Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss responses to questions received from P3 Authority advisors related the HTA debt restructuring.
Outside PR	208	Barrett, Dennis	10/7/2021	0.50	\$	960.00	\$ 480.00 Participate on call with F. Batlle (ACG) and R. Feldman (ACG) to discuss responses to questions received from P3 Authority advisors related the HTA debt restructuring.
Outside PR	201	Feldman, Robert	10/7/2021	1.00	\$	660.00	\$ 660.00 Participate on call with representatives from Ankura, O'Melveny & Myers, the FOMB, FTI, Pietrantonio Méndez & Alvarez and Strook to discuss pension council and reserve board guidelines.
Outside PR	201	Barrett, Dennis	10/7/2021	1.00	\$	960.00	\$ 960.00 Participate on call with representatives from Ankura, O'Melveny & Myers, the FOMB, FTI, Pietrantonio Méndez & Alvarez and Strook to discuss pension council and reserve board guidelines.
Outside PR	201	Feldman, Robert	10/7/2021	0.30	\$	660.00	\$ 198.00 Participate on call with D. Barrett (ACG) in preparation for the call on the pension council and reserve board guidelines.
Outside PR	201	Barrett, Dennis	10/7/2021	0.30	\$	960.00	\$ 288.00 Participate on call with R. Feldman (ACG) in preparation for the call on the pension council and reserve board guidelines.
Outside PR	201	Barrett, Dennis	10/7/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from O'Melveny & Myers and ERS regarding account restrictions at ERS.
Outside PR	MA - 201	Barrett, Dennis	10/7/2021	1.00	\$	960.00	\$ 960.00 Participate on call with representatives from Nixon Peabody, Pietrantonio Méndez & Alvarez and O'Melveny & Myers regarding proposed comprehensive cap covenant in GO and contingent value instrument indenture.
Outside PR	25	Parker, Christine	10/7/2021	0.80	\$	200.00	\$ 160.00 Update Exhibits A, B and C of the September 2021 monthly fee statement for additional information available through 9/30/21.
Outside PR	54	Nath, Natasha	10/7/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Batlle, Fernando	10/7/2021	0.30	\$	960.00	\$ 288.00 Participate in executive tracker meeting with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody.
Outside PR	201	Batlle, Fernando	10/8/2021	0.20	\$	960.00	\$ 192.00 Participate on call with representatives of O'Melveny & Myers to discuss content for the DRA deposition of F. Batlle (ACG).
Outside PR	MA - 201	Batlle, Fernando	10/8/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss creditor comments to the contingent value instrument trust agreement in preparation for conference call with creditor advisors and the FOMB.
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss creditor comments to the contingent value instrument trust agreement in preparation for conference call with creditor advisors and the FOMB.
Outside PR	MA - 201	Batlle, Fernando	10/8/2021	1.30	\$	960.00	\$ 1,248.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, Citi, Pietrantonio Méndez & Alvarez and creditor advisors to review comments to contingent value instrument indenture as part of the Commonwealth Plan of Adjustment (partial).
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	1.90	\$	960.00	\$ 1,824.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, Citi, Pietrantonio Méndez & Alvarez and creditor advisors to review comments to contingent value instrument indenture as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Batlle, Fernando	10/8/2021	0.60	\$	960.00	\$ 576.00 Participate in follow-up meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss responses to creditors mark up of contingent value instrument indenture.
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	0.60	\$	960.00	\$ 576.00 Participate in follow-up meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss responses to creditors mark up of contingent value instrument indenture.
Outside PR	25	Parker, Christine	10/8/2021	2.60	\$	200.00	\$ 520.00 Revise additional Exhibit C time entries submitted for the period 9/12/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/8/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Batlle, Fernando	10/8/2021	0.10	\$	960.00	\$ 96.00 Participate on call with P. Friedman (OMM) to discuss FOMB statement related to GO legislation.
Outside PR	MA - 201	Batlle, Fernando	10/8/2021	0.10	\$	960.00	\$ 96.00 Participate on call with V. Wong (NP) to discuss creditor comments to the contingent value instrument indenture trust agreement.
Outside PR	201	Batlle, Fernando	10/8/2021	0.30	\$	960.00	\$ 288.00 Participate on call with J. Roth (OMM) and K. Peterson (Veritext) to review system for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/8/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from O'Melveny & Myers to prepare for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/8/2021	1.30	\$	960.00	\$ 1,248.00 Review documents provided by representatives from O'Melveny & Myers in preparation for the DRA deposition of F. Batlle (ACG).
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	0.20	\$	960.00	\$ 192.00 Prepare and distribute options for responding to Orientals proposal regarding AMA loan.
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	0.20	\$	960.00	\$ 192.00 Participate on calls with P. Friedman (OMM) regarding deposition preparation information for F. Batlle (ACG).
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	1.20	\$	960.00	\$ 1,152.00 Review creditor comments and issues list with respect to the draft contingent value instrument indenture in advance of call with creditor advisors.
Outside PR	MA - 201	Barrett, Dennis	10/8/2021	1.70	\$	960.00	\$ 1,632.00 Aggregate information per conversation with P. Friedman (OMM) in advance of F. Batlle (ACG) deposition preparation session on 10/9/21.
Outside PR	201	Barrett, Dennis	10/9/2021	3.70	\$	960.00	\$ 3,552.00 Participate on DRA deposition preparation call with F. Batlle (ACG) and representatives from O'Melveny & Myers.
Outside PR	201	Batlle, Fernando	10/9/2021	3.70	\$	960.00	\$ 3,552.00 Participate on DRA deposition preparation call with D. Barrett (ACG) and representatives from O'Melveny & Myers.
Outside PR	201	Nath, Natasha	10/9/2021	0.10	\$	413.00	\$ 41.30 Review and translate P.S. 1003 Senate-passed explanatory memorandum as requested by F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/9/2021	0.30	\$	960.00	\$ 288.00 Review and provide comments to the summary of cost of amendments to House Bill 1003.
Outside PR	201	Giese, Michael	10/9/2021	0.80	\$	413.00	\$ 330.40 Incorporate comments received from F. Batlle (ACG) into the legislative items cost analysis.
Outside PR	201	Giese, Michael	10/9/2021	1.50	\$	413.00	\$ 619.50 Prepare analysis of legislative items cost included by the Puerto Rico Senate in Title III Exit legislation as requested by F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/9/2021	0.80	\$	960.00	\$ 768.00 Review text of House Bill 1003 as requested by representatives of AAFAF.
Outside PR	201	Batlle, Fernando	10/9/2021	0.10	\$	960.00	\$ 96.00 Participate on call with M. Gonzalez (AAFAF) to discuss budget process in preparation for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	10/9/2021	2.30	\$	960.00	\$ 2,208.00 Continue aggregating relevant information in preparation for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/9/2021	2.50	\$	960.00	\$ 2,400.00 Review documents prepared by representatives from O'Melveny & Myers in preparation for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/10/2021	0.20	\$	960.00	\$ 192.00 Participate on call with D. Barrett (ACG) to discuss estimation of Medicaid initiative included in amendments to HR 1003.
Outside PR	201	Barrett, Dennis	10/10/2021	0.20	\$	960.00	\$ 192.00 Participate on call with F. Batlle (ACG) to discuss estimation of Medicaid initiative included in amendments to HR 1003.
Outside PR	MA - 201	Barrett, Dennis	10/10/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura, O'Melveny & Myers and Conway Mackenzie regarding deposition preparation.
Outside PR	MA - 201	Batlle, Fernando	10/10/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura, O'Melveny & Myers and Conway Mackenzie regarding deposition preparation.
Outside PR	MA - 201	Feldman, Robert	10/10/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from Ankura, O'Melveny & Myers and Conway Mackenzie regarding deposition preparation.
Outside PR	MA - 201	Barrett, Dennis	10/10/2021	1.90	\$	960.00	\$ 1,824.00 Participate on call with representatives from O'Melveny & Myers to prepare for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	10/10/2021	1.90	\$	960.00	\$ 1,824.00 Participate on call with representatives from O'Melveny & Myers to prepare for the DRA deposition of F. Batlle (ACG).
Outside PR	201	Giese, Michael	10/10/2021	1.40	\$	413.00	\$ 578.20 Continue to prepare the Medicaid cost analysis based on legislative language included in Title III Exit legislation requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	10/10/2021	2.10	\$	413.00	\$ 867.30 Prepare the Medicaid cost analysis based on legislative language included in Title III Exit legislation requested by D. Barrett (ACG).
Outside PR	201	Batlle, Fernando	10/10/2021	0.10	\$	960.00	\$ 96.00 Participate on call with J. York (CM) and representatives from O'Melveny & Myers to discuss the Conway Mackenzie analysis related to liquidity in 2016.
Outside PR	201	Batlle, Fernando	10/10/2021	4.50	\$	960.00	\$ 4,320.00 Review documentation prepared by O'Melveny & Myers in preparation for the DRA deposition of F. Batlle (ACG).
Outside PR	MA - 201	Barrett, Dennis	10/10/2021	0.20	\$	960.00	\$ 192.00 Participate on calls with J. York (CM) regarding the 2016 clawback analysis.
Outside PR	201	Pryor, Kerrin	10/11/2021	0.40	\$	400.00	\$ 160.00 Participate on call with M. Giese (ACG) and N. Nath (ACG) to review current status of Plan of Adjustment and legislation.
Outside PR	201	Nath, Natasha	10/11/2021	0.40	\$	413.00	\$ 165.20 Participate on call with K. Pryor (ACG) and M. Giese (ACG) to review current status of Plan of Adjustment and legislation.
Outside PR	201	Giese, Michael	10/11/2021	0.40	\$	413.00	\$ 165.20 Participate on call with K. Pryor (ACG) and N. Nath (ACG) to review current status of Plan of Adjustment and legislation.
Outside PR	201	Giese, Michael	10/11/2021	0.40	\$	413.00	\$ 165.20 Prepare responses to D. Barrett (ACG) questions regarding the legislation Medicaid cost analysis.
Outside PR	201	Giese, Michael	10/11/2021	1.10	\$	413.00	\$ 454.30 Refine the legislative cost analysis based on high and low cost scenarios based on difference in Medicaid costs as requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	10/11/2021	1.20	\$	413.00	\$ 495.60 Review and verify the Medicaid cost analysis based on legislative language included in Title III Exit legislation based on questions received from D. Barrett (ACG).
Outside PR	208	Barrett, Dennis	10/11/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Deloitte regarding HTA D&C study questions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	10/11/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with P. Friedman (OMM) and M. Pocha (OMM) to discuss deliberative privilege related to the DRA deposition of F. Battle (ACG).
Outside PR	201	Battle, Fernando	10/11/2021	4.40	\$ 960.00	\$ 4,224.00	Participate as witness in the DRA deposition of F. Battle (ACG).
Outside PR	MA - 201	Barrett, Dennis	10/11/2021	1.30	\$ 960.00	\$ 1,248.00	Review and analyze incremental general fund expense analysis on account of Senate requests to the FOMB as requested by representatives from AAFAF.
Outside PR	MA - 201	Barrett, Dennis	10/11/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in second session of the DRA deposition of F. Battle (ACG).
Outside PR	MA - 201	Barrett, Dennis	10/11/2021	3.00	\$ 960.00	\$ 2,880.00	Participate in first session of the DRA deposition of F. Battle (ACG).
PR	MA - 201	Battle, Juan Carlos	10/12/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with M. Kremer (OMM), M. DiConza (OMM) and D. Barrett (ACG) to discuss PFC claim against PET and potential resolution.
Outside PR	MA - 201	Barrett, Dennis	10/12/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with M. Kremer (OMM), M. DiConza (OMM) and J. Battle (ACG) regarding PFC claim against PET and potential resolution.
Outside PR	54	Nath, Natasha	10/12/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	10/12/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments received from F. Battle (ACG) into the legislative cost analysis.
Outside PR	201	Barrett, Dennis	10/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with O. Marrero (AAFAF) regarding changes to the analysis highlighting the costs of the new legislation.
Outside PR	201	Barrett, Dennis	10/12/2021	0.60	\$ 960.00	\$ 576.00	Revise the Cost of Legislative Items analysis as requested by O. Marrero (AAFAF).
Outside PR	201	Barrett, Dennis	10/12/2021	0.70	\$ 960.00	\$ 672.00	Analyze certain measures in the new legislation to determine cost associated with such measures and implications on the debt restructuring and fiscal plan.
Outside PR	201	Giese, Michael	10/12/2021	2.50	\$ 413.00	\$ 1,032.50	Prepare first draft of the Treasury cash bridge presentation for upcoming meeting with representatives from Hacienda requested by D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	10/12/2021	2.20	\$ 960.00	\$ 2,112.00	Prepare initial draft of treasury presentation for meeting to discuss Plan of Adjustment.
Outside PR	208	Battle, Fernando	10/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Pena (ACG) and D. Barrett (ACG) regarding HTA forecast and Ernst & Young work.
Outside PR	208	Pena-Alfaro, Fernando	10/13/2021	0.50	\$ 650.00	\$ 325.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding HTA forecast and Ernst & Young work.
Outside PR	208	Barrett, Dennis	10/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Pena (ACG) and F. Battle (ACG) regarding HTA forecast and Ernst & Young work.
Outside PR	MA - 201	Battle, Fernando	10/13/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura and PJT Partners to discuss the contingent value instrument true-up clause as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	10/13/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura and PJT Partners to discuss the contingent value instrument true-up clause as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	10/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss legislation required for the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) to discuss legislation required for the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	10/13/2021	2.80	\$ 200.00	\$ 560.00	Review Exhibit C time descriptions submitted for the period 10/1/21 - 10/9/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/13/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Giese, Michael	10/13/2021	0.20	\$ 413.00	\$ 82.60	Review and analyze the senate document and prepare overview of spending programs included in Title III Exit legislation.
Outside PR	201	Giese, Michael	10/13/2021	0.80	\$ 413.00	\$ 330.40	Finalize island recoveries under the Plan of Adjustment requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	10/13/2021	1.00	\$ 413.00	\$ 413.00	Compare the Senate document spending overview with the amounts included in the Title III Exit legislation analysis.
Outside PR	201	Barrett, Dennis	10/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Song (MB) and M. Rodrigue (MB) regarding status of Commonwealth legislation pertaining to the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/13/2021	2.00	\$ 960.00	\$ 1,920.00	Prepare analysis of estimated Plan of Adjustment recoveries to remain in local hands as requested by representatives of AAFAF.
Outside PR	201	Battle, Fernando	10/14/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss impact of freeze on pension liability.
Outside PR	201	Barrett, Dennis	10/14/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) to discuss impact of freeze on pension liability.
Outside PR	201	Battle, Fernando	10/14/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding next steps related to the FOMB letter on legislative requests for GO legislation.
Outside PR	201	Barrett, Dennis	10/14/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding next steps related to the FOMB letter on legislative requests for GO legislation.
Outside PR	208	Battle, Fernando	10/14/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with M. DiConza (OMM), D. Barrett (ACG) and representatives from AAFAF to discuss alternative ways to implement transportation sector reform and impact on the HTA Plan of Adjustment.
Outside PR	208	Barrett, Dennis	10/14/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with M. DiConza (OMM), F. Battle (ACG) and representatives from AAFAF to discuss alternative ways to implement transportation sector reform and impact on the HTA Plan of Adjustment.
Outside PR	208	Barrett, Dennis	10/14/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with D. Alvarez (CPM), L. Via (P3A) and representatives from Ankura and KPMG to discuss assumptions related to the toll monetization study.
Outside PR	208	Battle, Fernando	10/14/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with D. Alvarez (CPM), L. Via (P3A) and representatives from Ankura and KPMG to discuss assumptions related to the toll monetization study.
Outside PR	208	Battle, Fernando	10/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with L. Viña (P3A) and M. Garcia (HTA) to discuss toll road monetization options.
Outside PR	25	Parker, Christine	10/14/2021	3.30	\$ 200.00	\$ 660.00	Prepare meeting reconciliations for the period 9/5/21 - 9/11/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/14/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/14/2021	0.10	\$ 413.00	\$ 41.30	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Giese, Michael	10/14/2021	0.30	\$ 413.00	\$ 123.90	Prepare the Plan of Adjustment cash disbursement slides for the Treasury cash presentation.
Outside PR	201	Giese, Michael	10/14/2021	0.40	\$ 413.00	\$ 165.20	Update the Treasury cash presentation to reflect the updated cash bridge analysis as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	10/14/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with O. Marrero (AAFAF) to discuss GO bill related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	10/14/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with J. Gavin (Citi) to discuss FOMB letter related to Legislative asks.
Outside PR	201	Battle, Fernando	10/14/2021	0.70	\$ 960.00	\$ 672.00	Review Legislative Proposal analysis related to HR Bill 1003 Senate amendments as requested by representatives of AAFAF.
Outside PR	201	Giese, Michael	10/14/2021	1.70	\$ 413.00	\$ 702.10	Update the cash bridge analysis based on Seventh Amended Plan of Adjustment for inclusion in the Treasury cash presentation.
Outside PR	201	Barrett, Dennis	10/14/2021	1.20	\$ 960.00	\$ 1,152.00	Review and analyze the updated cash bridge analysis included as part of the treasury cash presentation.
Outside PR	208	Battle, Fernando	10/14/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with L. Viña (P3A) to discuss assumptions to be used in necessity and convenience study for toll monetization.
Outside PR	57	Battle, Fernando	10/15/2021	0.40	\$ 960.00	\$ 384.00	Participate on the bi-weekly PREPA creditor update call.
Outside PR	57	Barrett, Dennis	10/15/2021	0.40	\$ 960.00	\$ 384.00	Participate on the bi-weekly PREPA creditor update call.
Outside PR	201	Battle, Fernando	10/15/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the Hacienda cash presentation.
Outside PR	201	Giese, Michael	10/15/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the Hacienda cash presentation.
Outside PR	201	Barrett, Dennis	10/15/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the Hacienda cash presentation.
Outside PR	54	Nath, Natasha	10/15/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	10/15/2021	0.40	\$ 413.00	\$ 165.20	Prepare summary analysis of the commonwealth Plan of Adjustment benefits as requested by G. Olivera (OMM).
Outside PR	201	Battle, Fernando	10/15/2021	0.30	\$ 960.00	\$ 288.00	Review white paper on FOMB proposal as requested by representatives of AAFAF and prepared by O'Melveny & Myers.
Outside PR	201	Giese, Michael	10/15/2021	1.20	\$ 413.00	\$ 495.60	Modify the Treasury cash presentation based on comments received from F. Battle (ACG) and D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	10/15/2021	0.80	\$ 960.00	\$ 768.00	Review and provide comments on O'Melveny & Myers memorandum to representatives of AAFAF regarding legislative proposal and risk of failure to approve legislation.
Outside PR	201	Giese, Michael	10/15/2021	2.30	\$ 413.00	\$ 949.90	Update the Treasury cash presentation based on comments received from F. Battle (ACG) and D. Barrett (ACG).
Outside PR	201	Battle, Fernando	10/15/2021	1.40	\$ 960.00	\$ 1,344.00	Review and provide comments to the Commonwealth Plan of Adjustment presentation for Hacienda staff requested by AAFAF.
Outside PR	201	Barrett, Dennis	10/15/2021	2.10	\$ 960.00	\$ 2,016.00	Prepare edits to the Hacienda presentation as requested by representatives of AAFAF prior to meeting with representatives of Hacienda.
Outside PR	201	Giese, Michael	10/16/2021	0.60	\$ 413.00	\$ 247.80	Incorporate comments received from F. Battle (ACG) into the Treasury cash presentation as requested by representatives of AAFAF.
PR	201	Battle, Fernando	10/18/2021	2.80	\$ 960.00	\$ 2,688.00	Participate in meeting with representatives from AAFAF, Ankura and Hacienda to discuss Commonwealth Plan of Adjustment action items.
Outside PR	201	Barrett, Dennis	10/18/2021	2.80	\$ 960.00	\$ 2,688.00	Participate in meeting with representatives from AAFAF, Ankura and Hacienda to discuss Commonwealth Plan of Adjustment action items.
Outside PR	201	Feldman, Robert	10/18/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) to discuss status of discussions between the legislature and FOMB.
Outside PR	201	Barrett, Dennis	10/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) to discuss status of discussions between the legislature and FOMB.
Outside PR	25	Parker, Christine	10/18/2021	1.20	\$ 200.00	\$ 240.00	Prepare meeting reconciliations for the period 9/26/21 - 9/30/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Parker, Christine	10/18/2021	3.00	\$ 200.00	\$ 600.00	Prepare meeting reconciliations for the period 9/19/21 - 9/25/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	10/18/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	10/18/2021	0.40	\$ 660.00	\$ 264.00	Review presentation materials in preparation for discussion with representatives from Hacienda regarding available cash and the Commonwealth Plan of Adjustment effective date disbursements.
Outside PR	201	Feldman, Robert	10/18/2021	1.70	\$ 660.00	\$ 1,122.00	Read and analyze the deposition of F. Battle (ACG) in preparation for the Plan of Adjustment confirmation hearing.
Outside PR	201	Barrett, Dennis	10/18/2021	1.20	\$ 960.00	\$ 1,152.00	Participate in discussion with C. Saavedra (AAFAF) regarding Plan of Adjustment and legislation strategy.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Giese, Michael	10/19/2021	0.50	\$ 413.00	\$ 206.50	Review and provide comments to the August 2021 fee statement updated by N. Nath (ACG).
Outside PR	25	Parker, Christine	10/19/2021	1.10	\$ 200.00	\$ 220.00	Review Exhibit C time descriptions submitted for the period 10/10/21 - 10/16/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Nath, Natasha	10/19/2021	1.70	\$ 413.00	\$ 702.10	Modify the September 2021 fee statement based off comments received from M. Giese (ACG).
Outside PR	25	Nath, Natasha	10/19/2021	3.00	\$ 413.00	\$ 1,239.00	Prepare initial draft of the September 2021 fee statement.
Outside PR	54	Nath, Natasha	10/19/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/19/2021	1.40	\$ 413.00	\$ 578.20	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to DataSite.
PR	201	Battle, Fernando	10/19/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Gavin (Citi) to discuss status of voting in the house of representatives related to HR Bill 1003.
Outside PR	201	Feldman, Robert	10/19/2021	0.90	\$ 660.00	\$ 594.00	Review and provide comments to N. Nath (ACG) regarding the debt restructuring presentation for O. Marrero (AAFAF).
Outside PR	201	Giese, Michael	10/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the TRS pension analysis requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	10/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the TRS pension analysis requested by D. Barrett (ACG).
PR	201	Battle, Fernando	10/20/2021	3.00	\$ 960.00	\$ 2,880.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers and AAFAP to discuss Commonwealth Plan of Adjustment legislation and available options if legislation is not passed.
Outside PR	201	Barrett, Dennis	10/20/2021	3.00	\$ 960.00	\$ 2,880.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers and AAFAP to discuss Commonwealth Plan of Adjustment legislation and available options if legislation is not passed.
PR	201	Battle, Fernando	10/20/2021	1.00	\$ 960.00	\$ 960.00	Participate on weekly Commonwealth Title III implementation call with representatives from O'Melveny & Myers, Marini Pietrantonio & Diaz, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAP and Ankura.
PR	201	Battle, Juan Carlos	10/20/2021	1.00	\$ 715.00	\$ 715.00	Participate on weekly Commonwealth Title III implementation call with representatives from O'Melveny & Myers, Marini Pietrantonio & Diaz, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAP and Ankura.
Outside PR	201	Barrett, Dennis	10/20/2021	1.80	\$ 960.00	\$ 1,728.00	Participate on the deposition of A. Chepenik (EY) in preparation for the Commonwealth Plan of Adjustment confirmation process (partial, morning).
Outside PR	201	Feldman, Robert	10/20/2021	1.80	\$ 660.00	\$ 1,188.00	Participate on the deposition of A. Chepenik (EY) in preparation for the Commonwealth Plan of Adjustment confirmation process (partial, morning).
Outside PR	201	Barrett, Dennis	10/20/2021	1.00	\$ 960.00	\$ 960.00	Participate on the deposition of A. Chepenik (EY) in preparation for the Commonwealth Plan of Adjustment confirmation process (partial, afternoon).
Outside PR	201	Feldman, Robert	10/20/2021	1.00	\$ 660.00	\$ 660.00	Participate on the deposition of A. Chepenik (EY) as requested by F. Battle (ACG) in preparation for the Commonwealth Plan of Adjustment confirmation process (partial, afternoon).
Outside PR	25	Giese, Michael	10/20/2021	0.40	\$ 413.00	\$ 165.20	Review and revise the September 2021 Title III and Non-Title III fee statements.
Outside PR	25	Parker, Christine	10/20/2021	2.30	\$ 200.00	\$ 460.00	Continue to review Exhibit C time descriptions submitted for the period 10/10/21 - 10/16/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Nath, Natasha	10/20/2021	1.50	\$ 413.00	\$ 619.50	Prepare initial draft of September 2021 fee statement prior to distributing to D. Barrett (ACG).
Outside PR	54	Nath, Natasha	10/20/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/20/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Giese, Michael	10/20/2021	0.60	\$ 413.00	\$ 247.80	Compile information on TRS active participants as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	10/20/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare analysis regarding the treatment of federal claims under the Plan of Adjustment as requested by representatives from O'Melveny & Myers and Ankura.
Outside PR	201	Feldman, Robert	10/20/2021	0.70	\$ 660.00	\$ 462.00	Prepare the claims reconciliation analysis as part of the debt restructuring presentation for O. Marrero (AAFAF).
Outside PR	201	Feldman, Robert	10/21/2021	1.80	\$ 660.00	\$ 1,188.00	Participate on call with representatives from Ankura, Hacienda, KPMG and AAFAP to discuss Commonwealth Plan of Adjustment terms as part of issuance of audited financial statements.
Outside PR	201	Battle, Fernando	10/21/2021	1.80	\$ 960.00	\$ 1,728.00	Participate on call with representatives from Ankura, Hacienda, KPMG and AAFAP to discuss Commonwealth Plan of Adjustment terms as part of issuance of audited financial statements.
Outside PR	201	Barrett, Dennis	10/21/2021	1.80	\$ 960.00	\$ 1,728.00	Participate on call with representatives from Ankura, Hacienda, KPMG and AAFAP to discuss Commonwealth Plan of Adjustment terms as part of issuance of audited financial statements.
Outside PR	201	Battle, Fernando	10/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) regarding Title III Exit legislation alternatives.
Outside PR	201	Barrett, Dennis	10/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) regarding Title III Exit legislation alternatives.
Outside PR	201	Feldman, Robert	10/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding status of the Commonwealth Plan of Adjustment and related legislation.
Outside PR	201	Barrett, Dennis	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding status of the Commonwealth Plan of Adjustment and related legislation.
Outside PR	54	Nath, Natasha	10/21/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	10/21/2021	0.10	\$ 413.00	\$ 41.30	Review and analyze general fund net revenue data per Hacienda reporting in preparation for call with IMF on the request of R. Feldman (ACG).
Outside PR	201	Battle, Fernando	10/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with S. Garcia (Hacienda) regarding impact of the Commonwealth Plan of Adjustment on financial statements.
Outside PR	201	Battle, Fernando	10/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with O. Marrero (AAFAF) to discuss status of Commonwealth Plan of Adjustment exit legislation.
Outside PR	201	Battle, Fernando	10/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with P. Friedman (OMM) to discuss implications of FOMB press release related to Title III exit legislation.
Outside PR	201	Giese, Michael	10/21/2021	0.60	\$ 413.00	\$ 247.80	Prepare summary analysis of the federal claims payment framework received from M. DiConza (OMM) as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	10/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with E. Arias (PMA) to discuss language proposed by Senate for Title III exit legislation.
Outside PR	201	Battle, Fernando	10/21/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Gavin (Citi) to discuss Commonwealth Plan of Adjustment legislation language.
Outside PR	201	Barrett, Dennis	10/21/2021	0.70	\$ 960.00	\$ 672.00	Prepare email and information requested by the treasury department as part of Commonwealth Plan of Adjustment implementation.
Outside PR	201	Battle, Fernando	10/21/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with J. Gavin (Citi) to discuss Title III exit legislation language related to pension freeze.
Outside PR	201	Battle, Fernando	10/21/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with C. Saavedra (AAFAF) to discuss status of negotiations related to Title III exit legislation.
Outside PR	201	Battle, Fernando	10/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAP to discuss urgent status conference called by Judge Swain.
Outside PR	201	Barrett, Dennis	10/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAP to discuss urgent status conference called by Judge Swain.
Outside PR	201	Feldman, Robert	10/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to discuss the legislative votes in connection with the Commonwealth Plan of Adjustment confirmation process.
Outside PR	201	Barrett, Dennis	10/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss the legislative votes in connection with the Commonwealth Plan of Adjustment confirmation process.
Outside PR	201	Battle, Fernando	10/22/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from AAFAP, Ankura and Nixon Peabody to discuss tax analysis related to GO bonds.
Outside PR	201	Barrett, Dennis	10/22/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from AAFAP, Ankura and Nixon Peabody to discuss tax analysis related to GO bonds.
Outside PR	201	Battle, Fernando	10/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss creditor advisors reaction to FOMB press release related to GO legislation.
Outside PR	201	Barrett, Dennis	10/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss creditor advisors reaction to FOMB press release related to GO legislation.
Outside PR	54	Nath, Natasha	10/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	10/22/2021	0.10	\$ 413.00	\$ 41.30	Review and revise draft of pension treatment analysis presentation to include comments provided by D. Barrett (ACG).
Outside PR	201	Giese, Michael	10/22/2021	0.10	\$ 413.00	\$ 41.30	Review the pension slides prepared by N. Nath (ACG) as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	10/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Rapaport (NP) to discuss approach to tax diligence related to GO tax exemption ruling.
Outside PR	201	Barrett, Dennis	10/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with S. Martinez (Alix) regarding status of Commonwealth Plan of Adjustment GO legislation.
Outside PR	201	Barrett, Dennis	10/22/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with W. Everts (PJT) regarding status of Commonwealth Plan of Adjustment GO legislation.
Outside PR	201	Barrett, Dennis	10/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Miller Buckfire regarding status of Commonwealth Plan of Adjustment GO legislation.
Outside PR	201	Barrett, Dennis	10/22/2021	1.20	\$ 960.00	\$ 1,152.00	Review and analyze the bid and ask included in the current drafts of Commonwealth Plan of Adjustment GO legislation.
Outside PR	201	Barrett, Dennis	10/22/2021	1.30	\$ 960.00	\$ 1,248.00	Prepare background materials on pensions as requested by representatives of AAFAP.
Outside PR	201	Giese, Michael	10/23/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments received from D. Barrett (ACG) into the pension analysis requested by representatives of AAFAP.
Outside PR	201	Barrett, Dennis	10/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Yassin (OMM) regarding comments on the pension analysis requested by representatives of AAFAP.
Outside PR	201	Barrett, Dennis	10/23/2021	0.30	\$ 960.00	\$ 288.00	Revise pension materials requested by representatives of AAFAP for comments provided by M. Yassin (OMM).
PR	201	Battle, Fernando	10/24/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meeting with representatives from AAFAP and the Governor's office to prepare for status conference hearing related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	10/25/2021	2.00	\$ 715.00	\$ 1,430.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	10/25/2021	2.00	\$ 413.00	\$ 826.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/25/2021	2.00	\$ 413.00	\$ 826.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.
PR	201	Feldman, Robert	10/25/2021	2.00	\$ 660.00	\$ 1,320.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	10/25/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	10/25/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in an emergency status conference meeting called by Judge Swain related to the Commonwealth Plan of Adjustment.
PR	201	Feldman, Robert	10/25/2021	1.50	\$ 660.00	\$ 990.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers and AAFAP to discuss strategy for alternatives to legislation related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/25/2021	1.50	\$ 960.00	\$ 1,440.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers and AAFAP to discuss strategy for alternatives to legislation related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	10/25/2021	1.50	\$ 960.00	\$ 1,440.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers and AAFAP to discuss strategy for alternatives to legislation related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	10/25/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from O'Melveny & Myers to discuss content of 204 certification related to Commonwealth Plan of Adjustment legislation.
PR	201	Feldman, Robert	10/25/2021	1.60	\$ 660.00	\$ 1,056.00	Participate in series of discussions with representatives from O'Melveny & Myers and AAFAP regarding the Section 204 letter.
Outside PR	54	Nath, Natasha	10/25/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/25/2021	0.20	\$ 413.00	\$ 82.60	Perform partial upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Giese, Michael	10/25/2021	0.30	\$ 413.00	\$ 123.90	Compile various presentations on the commonwealth plan of adjustment to send to M. DiConza (OMM) as requested of R. Feldman (ACG).
PR	201	Feldman, Robert	10/25/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare summary materials regarding the Commonwealth Plan of Adjustment as requested by representatives from O'Melveny & Myers.
Outside PR	201	Giese, Michael	10/26/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss the analysis and verification of figures included in the Section 204 letter.
PR	201	Feldman, Robert	10/26/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss the analysis and verification of figures included in the Section 204 letter.
Outside PR	201	Battle, Fernando	10/26/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) and D. Barrett (ACG) to discuss status of legislation related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/26/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) and F. Battle (ACG) to discuss status of legislation related to the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	10/26/2021	0.20	\$ 413.00	\$ 82.60	Modify the September 2021 fee statement.
Outside PR	54	Battle, Fernando	10/26/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Brownstein (Citi) to discuss the COFINA proposed bill and latest PREPA counterproposal from creditors.
Outside PR	54	Nath, Natasha	10/26/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	10/26/2021	0.20	\$ 413.00	\$ 82.60	Compile and distribute budget resolutions requested by F. Battle (ACG) as background for the Section 204 letter.
Outside PR	201	Giese, Michael	10/26/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments from F. Battle (ACG) into the Section 204 letter prior to distributing to M. Kremer (OMM).
Outside PR	201	Giese, Michael	10/26/2021	0.40	\$ 413.00	\$ 165.20	Review and verify figures in the Plan of Adjustment overview presentation for the PREPA Board of Directors as requested by M. DiConza (OMM).
Outside PR	201	Giese, Michael	10/26/2021	0.40	\$ 413.00	\$ 165.20	Prepare debt service chart for the Section 204 letter as requested by M. Kremer (OMM).
Outside PR	201	Barrett, Dennis	10/26/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments on Plan of Adjustment and related legislative issues presentation to PREPA Board of Directors.
Outside PR	201	Barrett, Dennis	10/26/2021	0.50	\$ 960.00	\$ 480.00	Review and provide comments to representatives of AAFAP regarding the section 204 certification letter from AAFAP to the Oversight Board.
PR	201	Feldman, Robert	10/26/2021	1.10	\$ 660.00	\$ 726.00	Prepare draft of debt, debt service and contingent value instrument figures included as part of the financial sections of the Section 204 letter as requested by representatives from AAFAP.
Outside PR	201	Giese, Michael	10/26/2021	2.10	\$ 413.00	\$ 867.30	Prepare draft figures related to debt service, debt reduction, and other items for the Section 204 letter requested by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	10/26/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with S. Martinez (Alix) regarding Commonwealth legislation.
Outside PR	201	Battle, Fernando	10/26/2021	1.10	\$ 960.00	\$ 1,056.00	Review and provide comments to Section 204 certification related to Legislation for the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers and Ankura to discuss the Section 204 letter.
Outside PR	201	Feldman, Robert	10/27/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers and Ankura to discuss the Section 204 letter.
Outside PR	201	Giese, Michael	10/27/2021	0.70	\$ 413.00	\$ 289.10	Participate on series of calls with R. Feldman (ACG) regarding the Section 204 letter.
Outside PR	201	Feldman, Robert	10/27/2021	0.70	\$ 660.00	\$ 462.00	Participate on series of calls with M. Giese (ACG) regarding the Section 204 letter.
Outside PR	201	Giese, Michael	10/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding aggregate debt and debt service to include in the Section 204 letter to the FOMB.
Outside PR	201	Feldman, Robert	10/27/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding aggregate debt and debt service to include in the Section 204 letter to the FOMB.
Outside PR	201	Barrett, Dennis	10/27/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding aggregate debt and debt service to include in the Section 204 letter to the FOMB.
Outside PR	201	Feldman, Robert	10/27/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAP regarding next steps related to the Section 204 letter.
Outside PR	201	Barrett, Dennis	10/27/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAP regarding next steps related to the Section 204 letter.
Outside PR	201	Battle, Fernando	10/27/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) regarding Commonwealth Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	10/27/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) regarding Commonwealth Plan of Adjustment legislation.
Outside PR	208	Barrett, Dennis	10/27/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding the HTA toll road agreement.
Outside PR	208	Feldman, Robert	10/27/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding the HTA toll road agreement.
Outside PR	54	Nath, Natasha	10/27/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	10/27/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to DataSite.
Outside PR	201	Battle, Fernando	10/27/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Saavedra (AAFAF) to discuss options related to IRS ruling request as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	10/27/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Kremer (OMM) regarding the Section 204 letter.
Outside PR	201	Giese, Michael	10/27/2021	0.40	\$ 413.00	\$ 165.20	Conduct final review of the figures included in the Section 204 letter as requested by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	10/27/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with S. Martinez (Alix) regarding Plan of Adjustment legislation.
Outside PR	201	Battle, Fernando	10/27/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers and Nixon Peabody to discuss IRS ruling request.
Outside PR	201	Battle, Fernando	10/27/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Gavin (Citi) to discuss Commonwealth Plan of Adjustment language.
Outside PR	201	Feldman, Robert	10/27/2021	0.90	\$ 660.00	\$ 594.00	Prepare analysis on the historical debt service for Commonwealth issuers as part of the Section 204 letter as requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	10/27/2021	1.30	\$ 660.00	\$ 858.00	Prepare draft of aggregate debt, debt service and contingent value instrument figures included as part of the financial sections of the Section 204 letter as requested by representatives from AAFAP.
Outside PR	208	Feldman, Robert	10/27/2021	1.10	\$ 660.00	\$ 726.00	Prepare analysis and response regarding the operator fees in the 2019 HTA financial model as requested by representatives from Ankura.
Outside PR	208	Barrett, Dennis	10/27/2021	2.30	\$ 960.00	\$ 2,208.00	Review draft HTA indenture circulated by Nixon Peabody in advance of call with the government advisory team on the draft HTA indenture.
Outside PR	25	Nath, Natasha	10/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the September 2021 fee statement.
Outside PR	25	Giese, Michael	10/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the September 2021 fee statement.
Outside PR	201	Giese, Michael	10/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) regarding effective day cash disbursements.
Outside PR	201	Feldman, Robert	10/28/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) regarding effective day cash disbursements.
Outside PR	201	Feldman, Robert	10/28/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding the status of Commonwealth Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	10/28/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding the status of Commonwealth Plan of Adjustment legislation.
Outside PR	25	Nath, Natasha	10/28/2021	1.10	\$ 413.00	\$ 454.30	Modify the draft of the September 2021 fee statement.
Outside PR	25	Giese, Michael	10/28/2021	1.20	\$ 413.00	\$ 495.60	Prepare the September Title III and Non-Title III fee statements for distribution to D. Barrett (ACG).
Outside PR	25	Feldman, Robert	10/28/2021	1.20	\$ 660.00	\$ 792.00	Review time detail entries as part of the September 2021 fee statement for the period of 9/21/21 through 9/30/21.
Outside PR	25	Feldman, Robert	10/28/2021	1.50	\$ 660.00	\$ 990.00	Review time detail entries as part of the September 2021 fee statement for the period of 9/1/21 through 9/10/21.
Outside PR	25	Giese, Michael	10/28/2021	3.40	\$ 413.00	\$ 1,404.20	Incorporate comments received from R. Feldman (ACG) into the September Title III and Non-Title III fee statements.
Outside PR	201	Giese, Michael	10/28/2021	0.40	\$ 413.00	\$ 165.20	Prepare Commonwealth effective date cash payments responses in response to questions received from M. Rapaport (NP).
Outside PR	201	Feldman, Robert	10/28/2021	0.80	\$ 660.00	\$ 528.00	Correspond with M. Rapaport (NP) and representatives from Ankura regarding the treatment of various bond payments, pension payments and other miscellaneous effective date payments.
Outside PR	201	Pryor, Kerrin	10/28/2021	1.40	\$ 400.00	\$ 560.00	Review and prepare responses to correspondence related to the status of legislation and Oversight Board approval to move forward with the Plan of Adjustment confirmation effort.
Outside PR	201	Feldman, Robert	10/28/2021	1.00	\$ 660.00	\$ 660.00	Prepare analysis outlining the effective day disbursements for the Commonwealth as requested by M. Rapaport (NP).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Juan Carlos	10/29/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss agenda and materials for the Commonwealth Title III session with J. Tirado (AAFAF).
Outside PR	201	Feldman, Robert	10/29/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss agenda and materials for the Commonwealth Title III session with J. Tirado (AAFAF).
Outside PR	201	Barrett, Dennis	10/29/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss agenda and materials for the Commonwealth Title III session with J. Tirado (AAFAF).
Outside PR	201	Battle, Fernando	10/29/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss agenda and materials for the Commonwealth Title III session with J. Tirado (AAFAF).
Outside PR	201	Pryor, Kerrin	10/29/2021	0.70	\$ 400.00	\$ 280.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
Outside PR	201	Battle, Fernando	10/29/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
Outside PR	201	Nath, Natasha	10/29/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	10/29/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
PR	201	Battle, Juan Carlos	10/29/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	10/29/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	10/29/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding status of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/29/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding status of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	10/29/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) regarding the status of the Section 204 letter.
Outside PR	201	Feldman, Robert	10/29/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) regarding the status of the Section 204 letter.
Outside PR	201	Giese, Michael	10/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) regarding the Plan of Adjustment transition materials for J. Tirado (AAFAF).
Outside PR	201	Feldman, Robert	10/29/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) regarding the Plan of Adjustment transition materials for J. Tirado (AAFAF).
PR	201	Battle, Juan Carlos	10/29/2021	0.50	\$ 715.00	\$ 357.50	Participate on call D. Barrett (ACG) and F. Battle (ACG) regarding implementation tracker for the commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	10/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call D. Barrett (ACG) and J. Battle (ACG) regarding implementation tracker for the commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	10/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call J. Battle (ACG) and F. Battle (ACG) regarding implementation tracker for the commonwealth Plan of Adjustment.
Outside PR	25	Giese, Michael	10/29/2021	0.40	\$ 413.00	\$ 165.20	Review the September 2021 expenses prepared by N. Nath (ACG).
Outside PR	25	Giese, Michael	10/29/2021	1.40	\$ 413.00	\$ 578.20	Continue to review and revise the September Title III and Non-Title III fee statements.
Outside PR	201	Nath, Natasha	10/29/2021	0.10	\$ 413.00	\$ 41.30	Update the Plan of Adjustment timeline as requested by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	10/29/2021	0.50	\$ 400.00	\$ 200.00	Prepare for meeting with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, and Pietrantonio Méndez & Alvarez to discuss approach and next steps for the Plan of Adjustment effort.
Outside PR	201	Feldman, Robert	10/29/2021	0.80	\$ 660.00	\$ 528.00	Prepare the debt restructuring summary analysis as part of the Plan of Adjustment transition materials for J. Tirado (AAFAF).
Outside PR	201	Barrett, Dennis	10/29/2021	2.00	\$ 960.00	\$ 1,920.00	Review, analyze and compile previous debt restructuring presentations to use as material for the upcoming preparation sessions with J. Tirado (AAFAF).
Outside PR	201	Giese, Michael	10/31/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) regarding information requested by the Governor related to debt, debt service, revenues and expenses.
Outside PR	201	Feldman, Robert	10/31/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) regarding information requested by the Governor related to debt, debt service, revenues and expenses.
Outside PR	201	Feldman, Robert	10/31/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with F. Battle (ACG) regarding information requested by the Governor regarding debt, debt service, revenues and expenses.
Outside PR	201	Battle, Fernando	10/31/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding information requested by the Governor regarding debt, debt service, revenues and expenses.
Outside PR	201	Barrett, Dennis	10/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the change in pension obligations following the Commonwealth Plan of Adjustment as part of the Government information request.
Outside PR	201	Feldman, Robert	10/31/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding the change in pension obligations following the Commonwealth Plan of Adjustment as part of the Government information request.
Outside PR	201	Giese, Michael	10/31/2021	0.30	\$ 413.00	\$ 123.90	Review the OMB website for updated Commonwealth headcount figures to inform the Plan of Adjustment Governor memorandum requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	10/31/2021	0.50	\$ 413.00	\$ 206.50	Prepare talking points on Plan of Adjustment savings and reduction figures for the Governor memorandum as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	10/31/2021	0.60	\$ 413.00	\$ 247.80	Prepare talking points on pension liability reduction for the Governor Plan of Adjustment memorandum as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	10/31/2021	0.70	\$ 413.00	\$ 289.10	Prepare debt service exhibit for the Governor Plan of Adjustment memorandum as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	10/31/2021	0.70	\$ 413.00	\$ 289.10	Review and analyze historical Commonwealth budgets to prepare expense reductions since Title III to inform the Governor Plan of Adjustment memorandum.
Outside PR	201	Giese, Michael	10/31/2021	1.20	\$ 413.00	\$ 495.60	Prepare the Commonwealth expense reduction analysis for the Governor Plan of Adjustment memorandum requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	10/31/2021	1.80	\$ 413.00	\$ 743.40	Prepare the historical general fund revenues exhibit for the Governor memorandum as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	10/31/2021	1.30	\$ 660.00	\$ 858.00	Review and provide comments to M. Giese (ACG) regarding the information requested by the Governor related to debt, debt service, revenues and expenses.
Total - Hourly Fees				371.6		\$ 262,729.60	
Total - Fees				371.6		\$ 262,729.60	



Invoice Remittance

December 10, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-third monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus Relief Fund Project

Professional Services from October 1, 2021 to October 31, 2021

Professional Services	\$234,821.00
Expenses	\$0.00
Total Amount Due	\$234,821.00

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus Relief Fund Project

Professional Services from October 1, 2021 to October 31, 2021

Professional	Title	Rate	Hours	Total
Bowie, Michael	Director	\$332.50	6.3	\$2,094.75
Flanagan, Ryan	Director	\$332.50	63.5	\$21,113.75
Hubin, Kent	Senior Director	\$380.00	109.4	\$41,572.00
Huggins, Nate	Director	\$332.50	156.6	\$52,069.50
Hull, Sarah	Managing Director	\$451.25	4.7	\$2,120.88
Loaiza, Juan	Director	\$332.50	43.1	\$14,330.75
Maffuid, Michael	Associate	\$285.00	0.6	\$171.00
McAfee, Maggie	Director	\$195.00	9.5	\$1,852.50
Miller, Ken	Managing Director	\$451.25	39.4	\$17,779.25
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	75.5	\$34,069.38
Tabor, Ryan	Senior Managing Director	\$522.50	3.5	\$1,828.75
Voigt, Lindsay	Director	\$332.50	137.8	\$45,818.50
Total Hourly Fees			649.9	\$234,821.00
Total Fees				\$234,821.00

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	10/1/2021	2	\$332.50	\$665.00	Review submission history report for the preparation of the Office of the Inspector General Quarterly submission. (2)
Outside PR	233	Bowie, Michael	10/4/2021	2	\$332.50	\$665.00	Complete final preparation of output file for Cycle 6 Agency reporting for Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	10/4/2021	0.3	\$332.50	\$99.75	Participate in meeting with K. Hubin (ACG) to review status and next steps related to the agency expenditure reporting component of the Office of the Inspector General quarterly report. (0.3)
Outside PR	233	Bowie, Michael	10/6/2021	2	\$332.50	\$665.00	Clean up and archive cycle 6 reporting and work files for Office of the Inspector General Reporting. (2)
Outside PR	233	Flanagan, Ryan	10/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Velez (Deloitte) to discuss outstanding questions related to the Coronavirus Relief Fund hospital programs. (0.3)
Outside PR	233	Flanagan, Ryan	10/1/2021	0.2	\$332.50	\$66.50	Review and respond to 10/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	10/4/2021	0.8	\$332.50	\$266.00	Review and respond to 10/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	10/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Velez (Deloitte) and R. Alemar (Deloitte) to discuss outstanding questions related to the Coronavirus Relief Fund hospital programs. (0.3)
Outside PR	233	Flanagan, Ryan	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/5/2021	0.7	\$332.50	\$232.75	Process additional completed and countersigned transfer agreements for the Coronavirus Relief Fund Municipality program. (0.7)
Outside PR	233	Flanagan, Ryan	10/5/2021	2	\$332.50	\$665.00	Process completed and countersigned transfer agreements for the Coronavirus Relief Fund Municipality program. (2)
Outside PR	233	Flanagan, Ryan	10/5/2021	0.6	\$332.50	\$199.50	Review and respond to 10/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	10/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to review Office of the Inspector General Coronavirus Relief Fund Cycle 6 submission scope. (0.3)
Outside PR	233	Flanagan, Ryan	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	10/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/6/2021. (0.4)
Outside PR	233	Flanagan, Ryan	10/6/2021	0.5	\$332.50	\$166.25	Review and respond to 10/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	10/6/2021	0.8	\$332.50	\$266.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 10/5/2021. (0.8)
Outside PR	233	Flanagan, Ryan	10/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/7/2021	0.5	\$332.50	\$166.25	Review and respond to 10/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	10/8/2021	0.7	\$332.50	\$232.75	Continue to update Coronavirus Relief Fund Public Hospital Use of Funds analysis for Recovery.PR website. (0.7)
Outside PR	233	Flanagan, Ryan	10/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with D. Wiseman (CGI) to discuss questions related to transparency reporting on Recovery.PR website. (0.5)
Outside PR	233	Flanagan, Ryan	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with L. Voigt (ACG) regarding Coronavirus Relief Fund public hospital, private hospital, and municipality data sources and category mapping. (0.3)
Outside PR	233	Flanagan, Ryan	10/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/8/2021	0.5	\$332.50	\$166.25	Review and respond to 10/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	10/8/2021	1.3	\$332.50	\$432.25	Update Coronavirus Relief Fund Municipality Use of Funds analysis for Recovery.PR website. (1.3)
Outside PR	233	Flanagan, Ryan	10/8/2021	1.5	\$332.50	\$498.75	Update Coronavirus Relief Fund Private Hospital Use of Funds analysis for Recovery.PR website. (1.5)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.9	\$332.50	\$299.25	Create overview of disbursement status for Phase IV of the Coronavirus Relief Fund Municipality program. (0.9)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Martinez (Discover PR) and F. Rodriguez (Discover PR) to review outstanding Coronavirus Relief Fund Tourism program reporting questions. (0.3)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/12/2021	0.4	\$332.50	\$133.00	Review and respond to 10/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	10/12/2021	1	\$332.50	\$332.50	Review Discover.PR website monthly report submission for the Coronavirus Relief Fund Tourism program to provide quality assurance. (1)
Outside PR	233	Flanagan, Ryan	10/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	10/13/2021	0.7	\$332.50	\$232.75	Review and respond to 10/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	10/13/2021	1	\$332.50	\$332.50	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 10/12/2021. (1)
Outside PR	233	Flanagan, Ryan	10/13/2021	0.8	\$332.50	\$266.00	Review documents required for the Request for Information from the Puerto Rico Office of the Comptroller related to the Coronavirus Relief Fund Tourism program. (0.8)
Outside PR	233	Flanagan, Ryan	10/13/2021	1.2	\$332.50	\$399.00	Update disbursement tracker for the Coronavirus Relief Fund CDT program to reflect additional payments by Hacienda. (1.2)
Outside PR	233	Flanagan, Ryan	10/14/2021	0.6	\$332.50	\$199.50	Compile additional documents for the Request for Information from the Puerto Rico Office of the Comptroller related to the Coronavirus Relief Fund Tourism program as requested by J. Tirado (AAFAF). (0.6)
Outside PR	233	Flanagan, Ryan	10/14/2021	1.7	\$332.50	\$565.25	Continue to compile documents for the Request for Information from the Puerto Rico Office of the Comptroller related to the Coronavirus Relief Fund Tourism program. (1.7)
Outside PR	233	Flanagan, Ryan	10/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/14/2021	0.6	\$332.50	\$199.50	Review and respond to 10/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	10/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/15/2021	0.7	\$332.50	\$232.75	Review and respond to 10/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	10/15/2021	0.6	\$332.50	\$199.50	Update disbursement tracker for the Coronavirus Relief Fund CDT program to reflect additional payments by Hacienda. (0.6)
Outside PR	233	Flanagan, Ryan	10/18/2021	2	\$332.50	\$665.00	Analyze the SURI Coronavirus Relief Fund data set for support of Desk Review Questions. (2)
Outside PR	233	Flanagan, Ryan	10/18/2021	1.8	\$332.50	\$598.50	Create overview of discrepancies between the Hacienda daily strategic disbursement report and the SURI payment file for support of Desk Review Questions. (1.8)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Hubin (ACG) to review SURI data for support of Desk Review Questions. (0.9)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with K. Miller (ACG) to review discrepancies between the Hacienda daily strategic disbursement report and the SURI payment file for support of Desk Review Questions. (0.7)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.9	\$332.50	\$299.25	Process SURI Coronavirus Relief Fund data to ensure a clean data set for support of Desk Review Questions. (0.9)
Outside PR	233	Flanagan, Ryan	10/18/2021	0.8	\$332.50	\$266.00	Review and respond to 10/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	10/19/2021	1.8	\$332.50	\$598.50	Analyze the SURI new Coronavirus Relief Fund data set to determine aggregate payments above and below the \$50,000 threshold for support of Desk Review Questions. (1.8)
Outside PR	233	Flanagan, Ryan	10/19/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review SURI data for support of Desk Review Questions. (0.9)
Outside PR	233	Flanagan, Ryan	10/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/19/2021	0.4	\$332.50	\$133.00	Review and respond to 10/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	10/20/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Flanagan, Ryan	10/20/2021	0.6	\$332.50	\$199.50	Review and respond to 10/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	10/20/2021	0.7	\$332.50	\$232.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 10/19/2021. (0.7)
Outside PR	233	Flanagan, Ryan	10/21/2021	1.1	\$332.50	\$365.75	Create overview analysis of eligibility to use Coronavirus Relief Fund funds for compliance activities after the end of the period of performance. (1.1)
Outside PR	233	Flanagan, Ryan	10/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/21/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	10/21/2021	0.5	\$332.50	\$166.25	Review and respond to 10/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	10/22/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	10/22/2021	0.3	\$332.50	\$99.75	Review and respond to 10/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	10/25/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/25/2021	0.3	\$332.50	\$99.75	Review and respond to 10/25/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/26/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review and refine requirements for audit readiness of the Puerto Rico Coronavirus Relief Fund program. (0.8)
Outside PR	233	Flanagan, Ryan	10/26/2021	2	\$332.50	\$665.00	Prepare response for Desk Review inquiries related to the Puerto Rico Coronavirus Relief Fund programs with Hacienda SURI data. (2)
Outside PR	233	Flanagan, Ryan	10/26/2021	0.6	\$332.50	\$199.50	Review and respond to 10/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	10/26/2021	1.8	\$332.50	\$598.50	Update audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs with additional Hacienda SURI data. (1.8)
Outside PR	233	Flanagan, Ryan	10/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/27/2021. (0.2)
Outside PR	233	Flanagan, Ryan	10/27/2021	1	\$332.50	\$332.50	Perform quality assurance of audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Flanagan, Ryan	10/27/2021	0.4	\$332.50	\$133.00	Review and respond to 10/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	10/27/2021	0.8	\$332.50	\$266.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 10/26/2021. (0.8)
Outside PR	233	Flanagan, Ryan	10/27/2021	2	\$332.50	\$665.00	Update audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs with additional Office of Inspector General data submissions. (2)
Outside PR	233	Flanagan, Ryan	10/27/2021	1.7	\$332.50	\$565.25	Update audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs with Office of Inspector General data submissions. (1.7)
Outside PR	233	Flanagan, Ryan	10/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), C. Maldonado (Deloitte), K. Miller (ACG), and K. Hubin (ACG) regarding closeout status for Coronavirus Relief Fund programs. (1)
Outside PR	233	Flanagan, Ryan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/28/2021	0.4	\$332.50	\$133.00	Review and respond to 10/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	10/28/2021	0.9	\$332.50	\$299.25	Update audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs with additional Office of Inspector General data submissions. (0.9)
Outside PR	233	Flanagan, Ryan	10/29/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review the audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	10/29/2021	0.4	\$332.50	\$133.00	Review and respond to 10/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	10/29/2021	1.4	\$332.50	\$465.50	Update audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs with additional Office of Inspector General data submissions. (1.4)
Outside PR	233	Flanagan, Ryan	10/29/2021	0.9	\$332.50	\$299.25	Update Coronavirus Relief Fund Municipality Use of Funds analysis for Recovery.PR website. (0.9)
Outside PR	233	Flanagan, Ryan	10/29/2021	1.2	\$332.50	\$399.00	Update Coronavirus Relief Fund Private Hospital Use of Funds analysis for Recovery.PR website. (1.2)
Outside PR	233	Flanagan, Ryan	10/29/2021	0.8	\$332.50	\$266.00	Update Coronavirus Relief Fund Public Hospital Use of Funds analysis for Recovery.PR website. (0.8)
Outside PR	233	Hubin, Kent	10/1/2021	2	\$380.00	\$760.00	Follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	10/1/2021	2	\$380.00	\$760.00	Process Batch C of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	10/1/2021	2	\$380.00	\$760.00	Process Batch D of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	10/1/2021	2	\$380.00	\$760.00	Process Batch E of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	10/4/2021	0.3	\$380.00	\$114.00	Participate in meeting with M. Bowie (ACG) to review status and next steps related to the agency expenditure reporting component of the Office of the Inspector General quarterly report. (0.3)
Outside PR	233	Hubin, Kent	10/4/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/4/2021	2	\$380.00	\$760.00	Prepare batch A of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/4/2021	1.8	\$380.00	\$684.00	Prepare batch B of the Office of the Inspector General 2021-Q3 cycle 6 reporting (1.8)
Outside PR	233	Hubin, Kent	10/4/2021	0.5	\$380.00	\$190.00	Process Batch F of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.5)
Outside PR	233	Hubin, Kent	10/4/2021	0.8	\$380.00	\$304.00	Process Batch G of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.8)
Outside PR	233	Hubin, Kent	10/5/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/5/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly Agency Coronavirus Relief Fund expenditure status reports for week ending 10/1/2021. (0.5)
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch C of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/5/2021	1	\$380.00	\$380.00	Prepare batch D of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (1)
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch E of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch F of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch G of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/5/2021	1.5	\$380.00	\$570.00	Prepare batch H of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (1.5)
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch I of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/5/2021	2	\$380.00	\$760.00	Prepare batch J of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	10/5/2021	0.2	\$380.00	\$76.00	Process Batch H of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.2)
Outside PR	233	Hubin, Kent	10/5/2021	0.5	\$380.00	\$190.00	Process Batch I of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.5)
Outside PR	233	Hubin, Kent	10/6/2021	2	\$380.00	\$760.00	Generate batch A of the agency Coronavirus Relief Fund obligation versus awarded funds report. (2)
Outside PR	233	Hubin, Kent	10/6/2021	2	\$380.00	\$760.00	Generate batch B of the agency Coronavirus Relief Fund obligation versus awarded funds report. (2)
Outside PR	233	Hubin, Kent	10/6/2021	2	\$380.00	\$760.00	Generate batch C of the agency Coronavirus Relief Fund obligation versus awarded funds report. (2)
Outside PR	233	Hubin, Kent	10/6/2021	1	\$380.00	\$380.00	Generate batch D of the agency Coronavirus Relief Fund obligation versus awarded funds report. (1)
Outside PR	233	Hubin, Kent	10/6/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with R. Flanagan (ACG) to review Office of the Inspector General Coronavirus Relief Fund Cycle 6 submission scope. (0.3)
Outside PR	233	Hubin, Kent	10/6/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/6/2021	1.4	\$380.00	\$532.00	Prepare batch K of the Office of the Inspector General 2021-Q3 cycle 6 reporting. (1.4)
Outside PR	233	Hubin, Kent	10/7/2021	0.5	\$380.00	\$190.00	Generate batch A of the agency Coronavirus Relief Fund obligation versus awarded funds report for 9/30/2021. (0.5)
Outside PR	233	Hubin, Kent	10/7/2021	2	\$380.00	\$760.00	Generate batch B of the agency Coronavirus Relief Fund obligation versus awarded funds report for 9/30/2021. (2)
Outside PR	233	Hubin, Kent	10/7/2021	2	\$380.00	\$760.00	Generate batch C of the agency Coronavirus Relief Fund obligation versus awarded funds report for 9/30/2021. (2)
Outside PR	233	Hubin, Kent	10/7/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/7/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss findings about Coronavirus Relief Fund Hospitals inbox issues. (0.5)
Outside PR	233	Hubin, Kent	10/7/2021	0.7	\$380.00	\$266.00	Process Batch A of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	10/11/2021	2	\$380.00	\$760.00	Address questions regarding agency Coronavirus Relief Fund obligation versus awarded funds report for 9/30/2021. (2)
Outside PR	233	Hubin, Kent	10/11/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/11/2021	2	\$380.00	\$760.00	Prepare a summary of components that contribute to the <\$50k and payments to individuals for Coronavirus Relief Fund Desk Review questions. (2)
Outside PR	233	Hubin, Kent	10/11/2021	2	\$380.00	\$760.00	Process Batch B of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	10/11/2021	2	\$380.00	\$760.00	Process Batch C of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/11/2021	0.8	\$380.00	\$304.00	Process Batch D of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/12/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Velez (AAFAF) and K. Miller (ACG) to review requests related to Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Hubin, Kent	10/12/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/12/2021	0.6	\$380.00	\$228.00	Prepare and distribute weekly Agency Coronavirus Relief Fund expenditure status reports for week ending 10/8/2021. (0.6)
Outside PR	233	Hubin, Kent	10/12/2021	2	\$380.00	\$760.00	Process Batch E of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/12/2021	2	\$380.00	\$760.00	Process Batch F of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/12/2021	2	\$380.00	\$760.00	Process Batch G of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/13/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/13/2021	0.5	\$380.00	\$190.00	Process Batch H of the 10/8/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	10/14/2021	0.3	\$380.00	\$114.00	Coordinate strategy and clean-up Coronavirus Relief Fund Reporting inbox from Municipality and Hospital emails. (0.3)
Outside PR	233	Hubin, Kent	10/14/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/14/2021	0.5	\$380.00	\$190.00	Process Batch A of the 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	10/15/2021	2	\$380.00	\$760.00	Process Batch B of the 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/17/2021	0.7	\$380.00	\$266.00	Send reminders to non-compliant agencies for 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	10/18/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with R. Flanagan (ACG) to review SURI data for support of Desk Review questions. (0.9)
Outside PR	233	Hubin, Kent	10/18/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/18/2021	2	\$380.00	\$760.00	Process Batch E of the 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/18/2021	2	\$380.00	\$760.00	Review batch A of SURI data for support of Desk Review Questions. (2)
Outside PR	233	Hubin, Kent	10/18/2021	2	\$380.00	\$760.00	Review batch B of SURI data for support of Desk Review Questions. (2)
Outside PR	233	Hubin, Kent	10/18/2021	0.7	\$380.00	\$266.00	Review batch C of SURI data for support of Desk Review Questions. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	10/19/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review SURI data for support of Desk Review Questions. (0.9)
Outside PR	233	Hubin, Kent	10/19/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/19/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly Agency Coronavirus Relief Fund expenditure status reports for week ending 10/15/2021. (0.5)
Outside PR	233	Hubin, Kent	10/19/2021	1.1	\$380.00	\$418.00	Process Batch F of the 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.1)
Outside PR	233	Hubin, Kent	10/19/2021	2	\$380.00	\$760.00	Review batch D of SURI data for support of Desk Review Questions. (2)
Outside PR	233	Hubin, Kent	10/19/2021	2	\$380.00	\$760.00	Review batch E of SURI data for support of Desk Review Questions. (2)
Outside PR	233	Hubin, Kent	10/19/2021	1	\$380.00	\$380.00	Review batch F of SURI data for support of Desk Review Questions. (1)
Outside PR	233	Hubin, Kent	10/20/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Hubin, Kent	10/20/2021	0.5	\$380.00	\$190.00	Process Batch A of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	10/22/2021	2	\$380.00	\$760.00	Process Batch B of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/22/2021	2	\$380.00	\$760.00	Process Batch C of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/22/2021	1.8	\$380.00	\$684.00	Process Batch D of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	10/22/2021	0.3	\$380.00	\$114.00	Process Batch E of the 10/15/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.3)
Outside PR	233	Hubin, Kent	10/25/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/25/2021	1.5	\$380.00	\$570.00	Process Batch E of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	233	Hubin, Kent	10/25/2021	0.9	\$380.00	\$342.00	Process Batch F of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	10/25/2021	0.2	\$380.00	\$76.00	Update Coronavirus Relief Fund reporting tool. (0.2)
Outside PR	233	Hubin, Kent	10/26/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/26/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review and refine requirements for audit readiness of the Puerto Rico Coronavirus Relief Fund program. (0.8)
Outside PR	233	Hubin, Kent	10/26/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly Agency Coronavirus Relief Fund expenditure status reports for week ending 10/22/2021. (0.5)
Outside PR	233	Hubin, Kent	10/26/2021	2	\$380.00	\$760.00	Process Batch G of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	10/26/2021	0.9	\$380.00	\$342.00	Process Batch H of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	10/26/2021	0.5	\$380.00	\$190.00	Research AAFAF SharePoint connection issues. (0.5)
Outside PR	233	Hubin, Kent	10/27/2021	2	\$380.00	\$760.00	Add agency data to the Coronavirus Relief Fund Audit Readiness Program Tracker. (2)
Outside PR	233	Hubin, Kent	10/27/2021	1.8	\$380.00	\$684.00	Continue to add agency data to the Coronavirus Relief Fund Audit Readiness Program Tracker. (1.8)
Outside PR	233	Hubin, Kent	10/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Soto (AAFAF) to review current status of agency Coronavirus Relief Fund expenditure reporting and determine next steps. (0.5)
Outside PR	233	Hubin, Kent	10/27/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	10/27/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/27/2021. (0.2)
Outside PR	233	Hubin, Kent	10/28/2021	1	\$380.00	\$380.00	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), C. Maldonado (Deloitte), K. Miller (ACG), and R. Flanagan (ACG) regarding closeout status for Coronavirus Relief Fund programs. (1)
Outside PR	233	Hubin, Kent	10/28/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/28/2021	0.3	\$380.00	\$114.00	Participate on telephone call with A. Suarez (AAFAF) to continue AAFAF SharePoint access issue resolution effort. (0.3)
Outside PR	233	Hubin, Kent	10/28/2021	0.5	\$380.00	\$190.00	Process Batch A of the 10/29/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	10/29/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review the audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.3)
Outside PR	233	Hubin, Kent	10/29/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	10/29/2021	2	\$380.00	\$760.00	Process Batch B of the 10/29/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/29/2021	2	\$380.00	\$760.00	Process Batch C of the 10/29/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	10/29/2021	0.5	\$380.00	\$190.00	Process Batch D of the 10/29/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	10/29/2021	2	\$380.00	\$760.00	Update Agency consolidated data repository to support weekly update of Coronavirus Relief Fund audit readiness financial assessment tool. (2)
Outside PR	233	Huggins, Nate	10/1/2021	2	\$332.50	\$665.00	Continue review of Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	10/1/2021	2	\$332.50	\$665.00	Develop draft email template to send to hospitals to solicit updated Corporate Resolutions for Coronavirus Relief Fund Hospital agreements. (2)
Outside PR	233	Huggins, Nate	10/1/2021	0.9	\$332.50	\$299.25	Review and respond to 10/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Huggins, Nate	10/1/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	10/1/2021	2	\$332.50	\$665.00	Update Corporate Resolutions to send to hospitals to complete Coronavirus Relief Fund agreements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/4/2021	2	\$332.50	\$665.00	Compose and send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/4/2021	2	\$332.50	\$665.00	Continue to review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) to review expiring agreements and course of action for DocuSign. (0.3)
Outside PR	233	Huggins, Nate	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Huggins, Nate	10/4/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	10/4/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Public Hospital agreements for completeness and resend 12 for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) and K. Miller (ACG) to review status of transfer agreement execution for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Huggins, Nate	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to review status of public hospital agreements and discuss course of action for moving forward. (0.5)
Outside PR	233	Huggins, Nate	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Huggins, Nate	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/5/2021	0.4	\$332.50	\$133.00	Review and respond to 10/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Huggins, Nate	10/5/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	10/5/2021	2	\$332.50	\$665.00	Send batch A of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/5/2021	2	\$332.50	\$665.00	Send batch B of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/5/2021	2	\$332.50	\$665.00	Send batch C of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/5/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	10/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/6/2021. (0.4)
Outside PR	233	Huggins, Nate	10/6/2021	0.4	\$332.50	\$133.00	Review and respond to 10/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Huggins, Nate	10/6/2021	2	\$332.50	\$665.00	Send batch A of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/6/2021	2	\$332.50	\$665.00	Send batch B of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/6/2021	2	\$332.50	\$665.00	Send batch C of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/6/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	10/7/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss findings about Coronavirus Relief Fund Hospitals inbox issues. (0.5)
Outside PR	233	Huggins, Nate	10/7/2021	0.6	\$332.50	\$199.50	Review and respond to 10/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Huggins, Nate	10/7/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/7/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	10/8/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/8/2021	0.7	\$332.50	\$232.75	Review and respond to 10/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Huggins, Nate	10/8/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/11/2021	2	\$332.50	\$665.00	Compose and send batch A of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/11/2021	2	\$332.50	\$665.00	Compose and send batch B of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/11/2021	2	\$332.50	\$665.00	Compose and send batch C of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/11/2021	2	\$332.50	\$665.00	Compose and send batch D of emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/11/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/11/2021	0.4	\$332.50	\$133.00	Review and respond to 10/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Huggins, Nate	10/11/2021	1	\$332.50	\$332.50	Review Coronavirus Relief Fund Public Hospital agreements for completeness and resend 2 for Hacienda approval. (1)
Outside PR	233	Huggins, Nate	10/11/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Public Hospital agreements for completeness. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/12/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions and review updated reporting. (0.5)
Outside PR	233	Huggins, Nate	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Huggins, Nate	10/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/12/2021	1.4	\$332.50	\$465.50	Review and respond to 10/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.4)
Outside PR	233	Huggins, Nate	10/12/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/13/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/13/2021	1.2	\$332.50	\$399.00	Review and respond to 10/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Huggins, Nate	10/13/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/13/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	10/14/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/14/2021	0.4	\$332.50	\$133.00	Review and respond to 10/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Huggins, Nate	10/14/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/15/2021	0.5	\$332.50	\$166.25	Review and respond to 10/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Huggins, Nate	10/15/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/15/2021	0.4	\$332.50	\$133.00	Update Corporate Resolutions to send to hospitals to complete Coronavirus Relief Fund agreements. (0.4)
Outside PR	233	Huggins, Nate	10/18/2021	2	\$332.50	\$665.00	Compose and send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/18/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) to go over intake process for hospital and municipality monthly Use of Funds. (1)
Outside PR	233	Huggins, Nate	10/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/18/2021	2	\$332.50	\$665.00	Review and respond to 10/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/18/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Public Hospital agreements for completeness and resend for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	10/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	10/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/19/2021	2	\$332.50	\$665.00	Process private hospital Use of Funds reports for October 2021. (2)
Outside PR	233	Huggins, Nate	10/19/2021	0.5	\$332.50	\$166.25	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (0.5)
Outside PR	233	Huggins, Nate	10/19/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/19/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	10/20/2021	2	\$332.50	\$665.00	Participate in meeting with L. Voigt (ACG) regarding processing of Phase IV Municipalities award decisions. (2)
Outside PR	233	Huggins, Nate	10/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Huggins, Nate	10/20/2021	1	\$332.50	\$332.50	Process Phase IV Municipalities award decisions and notify municipalities. (1)
Outside PR	233	Huggins, Nate	10/20/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/20/2021	2	\$332.50	\$665.00	Process private hospital Use of Funds reports for October 2021. (2)
Outside PR	233	Huggins, Nate	10/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/21/2021	2	\$332.50	\$665.00	Process batch A of Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/21/2021	2	\$332.50	\$665.00	Process batch B of Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/21/2021	2	\$332.50	\$665.00	Process batch C of Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/21/2021	2	\$332.50	\$665.00	Process batch D of Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/21/2021	1	\$332.50	\$332.50	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (1)
Outside PR	233	Huggins, Nate	10/22/2021	2	\$332.50	\$665.00	Continue to process Phase IV Municipalities award decisions and notify municipalities. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/22/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/22/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	10/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) regarding development of Municipalities Phase IV DOC Report. (0.5)
Outside PR	233	Huggins, Nate	10/25/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/25/2021	2	\$332.50	\$665.00	Prepare Municipalities Phase IV DOC Report. (2)
Outside PR	233	Huggins, Nate	10/25/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	10/25/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	10/25/2021	1	\$332.50	\$332.50	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (1)
Outside PR	233	Huggins, Nate	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/26/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	10/26/2021	2	\$332.50	\$665.00	Review and respond to 10/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/26/2021	2	\$332.50	\$665.00	Review and respond to 10/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/26/2021	1	\$332.50	\$332.50	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1)
Outside PR	233	Huggins, Nate	10/27/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) regarding transition of outstanding Coronavirus Relief Fund tasks including management of inbox and updates to the Use of Funds template. (1)
Outside PR	233	Huggins, Nate	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/27/2021. (0.2)
Outside PR	233	Huggins, Nate	10/27/2021	2	\$332.50	\$665.00	Review and respond to 10/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/27/2021	2	\$332.50	\$665.00	Review and respond to 10/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/27/2021	1.5	\$332.50	\$498.75	Update Coronavirus Relief Fund Private Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (1.5)
Outside PR	233	Huggins, Nate	10/28/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with L. Voigt (ACG), J. Loaiza (ACG) and J. Perez-Casellas (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals and Municipalities Inboxes. (1.3)
Outside PR	233	Huggins, Nate	10/28/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	10/28/2021	2	\$332.50	\$665.00	Review and respond to 10/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/28/2021	2	\$332.50	\$665.00	Review and respond to 10/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/28/2021	1	\$332.50	\$332.50	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1)
Outside PR	233	Huggins, Nate	10/29/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with L. Voigt (ACG) to review municipality and hospital Smartsheet Use of Funds spending update process. (0.7)
Outside PR	233	Huggins, Nate	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	10/29/2021	2	\$332.50	\$665.00	Review and respond to 10/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/29/2021	2	\$332.50	\$665.00	Review and respond to 10/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	10/29/2021	2	\$332.50	\$665.00	Update Phase IV Use of Funds templates for municipalities. (2)
Outside PR	233	Hull, Sarah	10/5/2021	1.4	\$451.25	\$631.75	Complete compliance reviews for Phase IV applications for municipalities Lares, Hatillo and Anasco. (1.4)
Outside PR	233	Hull, Sarah	10/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Hull, Sarah	10/11/2021	2.6	\$451.25	\$1,173.25	Complete compliance reviews for Phase IV applications for municipalities Hormigueros, Vega Baja, Jayuya, Naranjito and Morovis. (2.6)
Outside PR	233	Hull, Sarah	10/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Hull, Sarah	10/19/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	10/1/2021	1	\$332.50	\$332.50	Consolidate 730 funds transfer authorization forms and send to S. Diaz (AAFAF) so they can be processed by Hacienda for CDT payments. (1)
Outside PR	233	Loaiza, Juan	10/1/2021	0.7	\$332.50	\$232.75	Participate on telephone call with A. Colon (Lares Municipality) about Use of Funds report and reconsideration requests. (0.7)
Outside PR	233	Loaiza, Juan	10/1/2021	0.7	\$332.50	\$232.75	Provide support for Office of the Inspector General report to S. Capella (CIPA). (0.7)
Outside PR	233	Loaiza, Juan	10/1/2021	0.2	\$332.50	\$66.50	Provide support for Office of the Inspector General report to W. Ortega (ATI). (0.2)
Outside PR	233	Loaiza, Juan	10/1/2021	1	\$332.50	\$332.50	Update all municipalities signed agreement status in the tracker. (1)
Outside PR	233	Loaiza, Juan	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Huggins (ACG) to review expiring agreements and course of action for DocuSign. (0.3)
Outside PR	233	Loaiza, Juan	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	10/4/2021	1.6	\$332.50	\$532.00	Recover and reorganize Coronavirus Relief Fund Hospitals emails to the inbox. (1.6)
Outside PR	233	Loaiza, Juan	10/4/2021	0.8	\$332.50	\$266.00	Troubleshoot issue with Coronavirus Relief Fund Hospitals inbox mails. (0.8)
Outside PR	233	Loaiza, Juan	10/5/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities inbox. (0.8)
Outside PR	233	Loaiza, Juan	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and N. Huggins (ACG) to review status of transfer agreement execution for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Loaiza, Juan	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to review status of public hospital agreements and discuss course of action for moving forward. (0.5)
Outside PR	233	Loaiza, Juan	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/5/2021	0.2	\$332.50	\$66.50	Participate on telephone call with Morovis Finance Director regarding Coronavirus Relief Fund funding and requesting a meeting to go over their questions. (0.2)
Outside PR	233	Loaiza, Juan	10/5/2021	0.5	\$332.50	\$166.25	Resend 15 municipalities agreements for Hacienda to countersign. (0.5)
Outside PR	233	Loaiza, Juan	10/6/2021	0.7	\$332.50	\$232.75	Consolidate report of outstanding signatures and send to S. Diaz (AAFAF) for follow up. (0.7)
Outside PR	233	Loaiza, Juan	10/6/2021	1	\$332.50	\$332.50	Participate in virtual meeting with M. Martinez-Torres (AAFAF) and Microsoft support to review issues and troubleshoot the Coronavirus Relief Fund Hospital inbox. (1)
Outside PR	233	Loaiza, Juan	10/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/6/2021	0.5	\$332.50	\$166.25	Resend 15 municipality agreements for Hacienda to countersign. (0.5)
Outside PR	233	Loaiza, Juan	10/6/2021	2	\$332.50	\$665.00	Review processed 730 funds transfer authorization forms for S. Diaz (AAFAF) and send notifications to register processed PRIFAS forms in order to answer inquiries. (2)
Outside PR	233	Loaiza, Juan	10/7/2021	1.1	\$332.50	\$365.75	Follow up with municipalities and hospitals that have not signed their Coronavirus Relief Fund agreements. (1.1)
Outside PR	233	Loaiza, Juan	10/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss findings about Coronavirus Relief Fund Hospitals inbox issues. (0.5)
Outside PR	233	Loaiza, Juan	10/7/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of the Municipality of Morovis and J. Perez-Casellas (ACG) to review and discuss use of their Coronavirus Relief Fund funds. (1)
Outside PR	233	Loaiza, Juan	10/8/2021	0.7	\$332.50	\$232.75	Follow up with municipalities and hospitals that have not signed their Coronavirus Relief Fund agreements. (0.7)
Outside PR	233	Loaiza, Juan	10/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/8/2021	1	\$332.50	\$332.50	Process 730 funds transfer authorization forms for S. Diaz (AAFAF) and answer to inquiries in the CDTs inbox. (1)
Outside PR	233	Loaiza, Juan	10/8/2021	1	\$332.50	\$332.50	Resend 29 municipalities agreements for Hacienda to countersign. (1)
Outside PR	233	Loaiza, Juan	10/11/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/11/2021	0.2	\$332.50	\$66.50	Review and update tracker for signed municipalities agreements. (0.2)
Outside PR	233	Loaiza, Juan	10/12/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) and J. Perez-Casellas (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals Inbox. (1)
Outside PR	233	Loaiza, Juan	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to discuss approach to correct and store Coronavirus Relief Fund hospital agreements and corporate resolutions and resend in DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	10/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/12/2021	0.2	\$332.50	\$66.50	Send communication to municipalities clarifying Phase IV amounts and expenditures. (0.2)
Outside PR	233	Loaiza, Juan	10/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/18/2021	1	\$332.50	\$332.50	Conduct Inbox working session with L. Voigt (ACG) and J. Perez-Casellas (ACG). (1)
Outside PR	233	Loaiza, Juan	10/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/18/2021	0.6	\$332.50	\$199.50	Participate on telephone call with A. Colon (Lares) about expenditures eligibility and Phase IV decision. (0.6)
Outside PR	233	Loaiza, Juan	10/18/2021	0.4	\$332.50	\$133.00	Participate on telephone call with E. Cruz Monge (State Insurance) about issues with their Office of the Inspector General report. (0.4)
Outside PR	233	Loaiza, Juan	10/18/2021	1	\$332.50	\$332.50	Review agreements processed by Hacienda and agreements sent with issues. (1)
Outside PR	233	Loaiza, Juan	10/18/2021	1.7	\$332.50	\$565.25	Revise and answer disbursement inquiries about the Premium Pay program in the Coronavirus Relief Fund Hospital inbox. (1.7)
Outside PR	233	Loaiza, Juan	10/18/2021	1.5	\$332.50	\$498.75	Revise and answer reconsideration inquiries about the Premium Pay program in the Coronavirus Relief Fund Hospital inbox. (1.5)
Outside PR	233	Loaiza, Juan	10/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	10/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/19/2021	0.5	\$332.50	\$166.25	Participate on telephone call with E. Cruz Monge (State Insurance) about updating and submitting a new Office of the Inspector General report this week. (0.5)
Outside PR	233	Loaiza, Juan	10/19/2021	0.5	\$332.50	\$166.25	Prepare list of eligible CDTs application status and allocation per S. Diaz (AAFAF) request. (0.5)
Outside PR	233	Loaiza, Juan	10/20/2021	0.5	\$332.50	\$166.25	Generate list of agreement that require first party signature for follow up by S. Diaz (AAFAF). (0.5)
Outside PR	233	Loaiza, Juan	10/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	10/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Loaiza, Juan	10/20/2021	1.2	\$332.50	\$399.00	Provide support to Hospital HURRA to sign the transfer agreement using DocuSign. (1.2)
Outside PR	233	Loaiza, Juan	10/20/2021	2	\$332.50	\$665.00	Review list of municipalities agreements with issues, correct and resend to Hacienda. (2)
Outside PR	233	Loaiza, Juan	10/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/21/2021	1	\$332.50	\$332.50	Prepare list of CDTs that have not received funding for S. Diaz (AAFAF) to follow up with Hacienda. (1)
Outside PR	233	Loaiza, Juan	10/21/2021	0.7	\$332.50	\$232.75	Respond to inquiries about CDTs program disbursement. (0.7)
Outside PR	233	Loaiza, Juan	10/22/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Perez (DTOP) about overspending issues in their report. (0.5)
Outside PR	233	Loaiza, Juan	10/22/2021	0.6	\$332.50	\$199.50	Review applications for CDT program. (0.6)
Outside PR	233	Loaiza, Juan	10/25/2021	0.3	\$332.50	\$99.75	Answer inquiries to emails in the CDT inbox. (0.3)
Outside PR	233	Loaiza, Juan	10/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Voigt (ACG) and N. Huggins (ACG) regarding development of Municipalities Phase IV DOC Report. (0.5)
Outside PR	233	Loaiza, Juan	10/25/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/25/2021	0.1	\$332.50	\$33.25	Provide support to Armando Colon (Lares Municipality) regarding new request for spending with Coronavirus Relief Fund funds. (0.1)
Outside PR	233	Loaiza, Juan	10/25/2021	0.2	\$332.50	\$66.50	Review Municipality Phase IV DOC report. (0.2)
Outside PR	233	Loaiza, Juan	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/26/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review and refine requirements for audit readiness of the Puerto Rico Coronavirus Relief Fund program. (0.8)
Outside PR	233	Loaiza, Juan	10/26/2021	1	\$332.50	\$332.50	Participate on telephone call with M. Berrios and M. Torres (ACG) to provide support regarding delayed Office of the Inspector General Reports from DSP. (1)
Outside PR	233	Loaiza, Juan	10/28/2021	0.3	\$332.50	\$99.75	Answer 10/28/2021 CDT inquiries in the CDT inbox. (0.3)
Outside PR	233	Loaiza, Juan	10/28/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with L. Voigt (ACG), N. Huggins (ACG) and J. Perez-Casellas (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals and Municipalities Inboxes. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/29/2021	0.7	\$332.50	\$232.75	Follow up on Phase IV processing and caps status. (0.7)
Outside PR	233	Loaiza, Juan	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	10/29/2021	0.2	\$332.50	\$66.50	Participate on telephone call with A. Colon (Lares) about municipality Phase IV decision. (0.2)
Outside PR	233	Maffuid, Michael	10/8/2021	0.6	\$285.00	\$171.00	Add new fields to Coronavirus Relief Fund dashboard and ensure integrity of data uploaded. (0.6)
Outside PR	233	McAfee, Maggie	10/10/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	10/11/2021	1.5	\$195.00	\$292.50	Prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	10/12/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for September 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	10/17/2021	0.5	\$195.00	\$97.50	Review and revise labor codes for September 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	10/23/2021	1.5	\$195.00	\$292.50	Review and revise labor codes for September 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	10/25/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	233	McAfee, Maggie	10/28/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	233	Miller, Ken	10/4/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	10/4/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	10/4/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 10/5/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	10/4/2021	0.4	\$451.25	\$180.50	Review and respond to 10/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/4/2021	1	\$451.25	\$451.25	Review status of transfer agreements countersignatures for the Puerto Rico Coronavirus Relief Fund. (1)
Outside PR	233	Miller, Ken	10/4/2021	1.2	\$451.25	\$541.50	Update presentation of dashboards that report transfer agreement countersignatures for the Puerto Rico Coronavirus Relief Fund. (1.2)
Outside PR	233	Miller, Ken	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) to review status of transfer agreement execution for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	10/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Miller, Ken	10/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/5/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/6/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	10/5/2021	0.3	\$451.25	\$135.38	Review and respond to 10/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/5/2021	0.8	\$451.25	\$361.00	Review status of transfer agreements countersignatures for the Puerto Rico Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	10/6/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	10/6/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/6/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/6/2021. (0.4)
Outside PR	233	Miller, Ken	10/6/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/7/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/6/2021	0.4	\$451.25	\$180.50	Review and respond to 10/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/6/2021	0.8	\$451.25	\$361.00	Review status of transfer agreements countersignatures for the Puerto Rico Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	10/7/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/7/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss findings about Coronavirus Relief Fund Hospitals inbox issues. (0.5)
Outside PR	233	Miller, Ken	10/7/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/8/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/7/2021	0.4	\$451.25	\$180.50	Review and respond to 10/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/7/2021	0.8	\$451.25	\$361.00	Review status of transfer agreements countersignatures for the Puerto Rico Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	10/8/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/8/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/11/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/8/2021	0.2	\$451.25	\$90.25	Review and respond to 10/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	10/8/2021	0.8	\$451.25	\$361.00	Review status of transfer agreements countersignatures for the Puerto Rico Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	10/11/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/11/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/12/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/11/2021	0.3	\$451.25	\$135.38	Review and respond to 10/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Velez (AAFAF) and K. Hubin (ACG) to review requests related to Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Miller, Ken	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	10/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Miller, Ken	10/12/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/12/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 10/13/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	10/12/2021	0.4	\$451.25	\$180.50	Review and respond to 10/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/13/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/14/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/13/2021	0.7	\$451.25	\$315.88	Review and refine workflow diagrams for Premium Pay and processing of related files for review by J. Tirado (AAFAF). (0.7)
Outside PR	233	Miller, Ken	10/13/2021	0.2	\$451.25	\$90.25	Review and respond to 10/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	10/13/2021	1	\$451.25	\$451.25	Update workflow diagrams for Premium Pay and processing of related files for review by J. Tirado (AAFAF). (1)
Outside PR	233	Miller, Ken	10/14/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/14/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/15/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/14/2021	0.2	\$451.25	\$90.25	Review and respond to 10/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	10/15/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/15/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/18/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/15/2021	0.5	\$451.25	\$225.63	Review and respond to 10/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/18/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with R. Flanagan (ACG) to review discrepancies between the Hacienda daily strategic disbursement report and the SURI payment file for support of Desk Review Questions. (0.7)
Outside PR	233	Miller, Ken	10/18/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	10/18/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	10/18/2021	0.5	\$451.25	\$225.63	Prepare for Coronavirus Relief Fund program office status meeting with J. Tirado (AAFAF) and S. Diaz (AAFAF). (0.5)
Outside PR	233	Miller, Ken	10/18/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 10/19/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	10/18/2021	0.5	\$451.25	\$225.63	Review and respond to 10/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/19/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to review SURI data for support of Desk Review Questions. (0.9)
Outside PR	233	Miller, Ken	10/19/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	10/19/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/19/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/20/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/19/2021	0.7	\$451.25	\$315.88	Review and respond to 10/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	10/20/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Miller, Ken	10/20/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/21/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/20/2021	0.6	\$451.25	\$270.75	Review and respond to 10/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	10/21/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/21/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/22/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/21/2021	0.5	\$451.25	\$225.63	Review and respond to 10/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/22/2021	0.8	\$451.25	\$361.00	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Relief Fund performance and optimization progress. (0.8)
Outside PR	233	Miller, Ken	10/22/2021	1	\$451.25	\$451.25	Perform quality assurance review of detailed billing entries for the September 2021 services provided by Ankura Consulting Group to the Coronavirus Relief Fund program. (1)
Outside PR	233	Miller, Ken	10/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/25/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	10/22/2021	0.2	\$451.25	\$90.25	Review and respond to 10/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	10/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	10/25/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/25/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 10/26/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	10/25/2021	0.4	\$451.25	\$180.50	Review and respond to 10/25/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/26/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	10/26/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/26/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review and refine requirements for audit readiness of the Puerto Rico Coronavirus Relief Fund program. (0.8)
Outside PR	233	Miller, Ken	10/26/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 10/27/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	10/26/2021	0.4	\$451.25	\$180.50	Review and respond to 10/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/27/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/27/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	10/27/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/27/2021. (0.2)
Outside PR	233	Miller, Ken	10/27/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/28/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/27/2021	0.5	\$451.25	\$225.63	Review and respond to 10/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	10/28/2021	1	\$451.25	\$451.25	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), C. Maldonado (Deloitte), R. Flanagan (ACG), and K. Hubin (ACG) regarding closeout status for Coronavirus Relief Fund programs. (1)
Outside PR	233	Miller, Ken	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	10/28/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/29/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/28/2021	0.4	\$451.25	\$180.50	Review and respond to 10/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	10/29/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review the audit readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.3)
Outside PR	233	Miller, Ken	10/29/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	10/29/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Relief Fund performance and optimization progress. (0.4)
Outside PR	233	Miller, Ken	10/29/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/1/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	10/29/2021	0.3	\$451.25	\$135.38	Review and respond to 10/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/4/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Arroyo (Hospital Metropolitano Dr. Susoni) pertaining to Hazard Pay implementation for under the Coronavirus Relief Fund Assistance to Private Hospital Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/4/2021	0.4	\$451.25	\$180.50	Participate on telephone call with L. Portalatin (Pavia Arecibo) pertaining to Hazard Pay implementation for Hospital Pavia Arecibo under the Coronavirus Relief Fund Assistance to Private Hospital Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/4/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/4/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	10/5/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities inbox. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	10/5/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Velez Hatillo (Hatillo) pertaining to Phase IV expense submission and reclassification of Phase III Expenses under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/5/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	10/5/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	10/6/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/6/2021	0.6	\$451.25	\$270.75	Participate on telephone call with O. Ramos (OGP) pertaining to the Municipality of Carolina receipt of CDT funds, perform investigation and respond to inquiry. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/6/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/6/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	10/6/2021	0.5	\$451.25	\$225.63	Review communication from A. Ojeda (SARAF) pertaining to hourly operations of CDT Centro Familiar de Lajas, discuss with representatives of Ankura and proceed with processing according to the SARAF determination. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/7/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of the Municipality of Morovis and J. Loaiza (ACG) to review and discuss use of their Coronavirus Relief Fund funds. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/7/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	10/7/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	10/8/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/8/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	0.4	\$451.25	\$180.50	Discuss Phase IV remaining disbursement CAP list with representatives of Ankura, amend and send communication to OGP officers to complete process under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	0.6	\$451.25	\$270.75	Discuss process with representatives of Ankura and draft communication to OGP and AAFAF officers pertaining to priorities and management of Phase IV

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							determinations under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals Inbox. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/12/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	10/13/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/13/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	10/13/2021	0.7	\$451.25	\$315.88	Review various Phase IV Panel determinations under the Coronavirus Relief Fund Municipal Transfer Program and coordinate next steps with representatives of Ankura for processing and notifications. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	10/14/2021	0.7	\$451.25	\$315.88	Participate on telephone call with N. Vazquez (Cayey), to review submission of new expenses by the Municipality of Cayey, discuss changes and refer for program process under the Coronavirus Relief Fund Municipal Transfer Program Phase IV. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	10/14/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	10/14/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/14/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	10/14/2021	0.4	\$451.25	\$180.50	Review request from S. Diaz (AAFAF) pertaining to hospital awards and assignment lists for 2020 and 2021 and coordinate with representatives of ACG for production. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	0.4	\$451.25	\$180.50	Conduct various communications with AAFAF officers pertaining to requirements of the Comptrollers Officer for the Coronavirus Relief Fund Tourism Program and coordinate production of documents with representatives of Ankura. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	0.4	\$451.25	\$180.50	Participate on telephone call with A. Coln (Lares) pertaining to reclassification of expenses and new submissions under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program and process requests. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with K. Saez (Metro Pavia San Francisco CDT) pertaining to CDT program payment and agreement on hold with the municipality of San Juan. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/15/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/18/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/18/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	10/18/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/18/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/19/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	10/19/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	10/19/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	10/19/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	10/19/2021	1.2	\$451.25	\$541.50	Review communication from K. Saez (Metro Pavia San Francisco CDT) pertaining to letter of understanding with the municipality of San Juan and develop draft communication to I. Alicea (municipality of San Juan) pertaining to need to perfect letter of understanding. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	0.8	\$451.25	\$361.00	Participate on telephone call with H. Ortiz (Federico Trilla) pertaining to amendments to Use of Funds under the Coronavirus Relief Fund Assistance to Public Hospital Program and provide guidance on proper and eligible amendments for several expenses and next steps to comply with Program Guidelines. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	0.3	\$451.25	\$135.38	Reply to communication from L. Battistini and H. Ortiz (Federico Trilla) pertaining to amendments to Use of Funds under the Coronavirus Relief Fund Assistance to Public Hospital Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/20/2021	0.6	\$451.25	\$270.75	Review communication from M. Rivera (HIMA) pertaining to amendment to Hazard Pay disbursement under the Coronavirus Relief Fund Assistance to Private Hospitals Program and communicate to call to clarify issue. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	0.7	\$451.25	\$315.88	Conduct various communications with L. Voigt (ACG) pertaining to Use of Funds reporting of Municipalities and hospitals under the respective programs to determine process for clawback as requested by S. Diaz (AAFAF). (0.7)
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	0.3	\$451.25	\$135.38	Review query from S. Diaz (AAFAF) pertaining to eligibility of administrative expenses to manage Coronavirus Relief Fund funding beyond 12/31/2021, review response by R. Flanagan (ACG) and provide feedback. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/21/2021	0.6	\$451.25	\$270.75	Review various approvals from Panel pertaining to Phase IV of the Coronavirus Relief Fund Municipal Transfer Program and secure processing and notification to municipalities. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/22/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/22/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	0.4	\$451.25	\$180.50	Review communication from L. Mercado (Consultant, Guayama) requesting amendment of eligible category and reassignment of funds under the Coronavirus Relief

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Fund Municipal Transfer Program and develop next steps for processing and approval. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	0.5	\$451.25	\$225.63	Review communication from R. Morales (Culebra) requesting amendment of eligible category and reassignment of funds for economic program under the Coronavirus Relief Fund Municipal Transfer program and develop next steps for processing and approval. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/25/2021	0.5	\$451.25	\$225.63	Review report submitted by Hospital Federico Trilla pertaining to amendments to Use of Funds under the Coronavirus Relief Fund Assistance to Public Hospitals Program and develop next steps for approval. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	10/26/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	10/26/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/26/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	10/26/2021	0.7	\$451.25	\$315.88	Review Use of Funds Report Analysis for all municipalities and discuss with J. Jimenez (OGP) for next steps under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	10/27/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	10/27/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	10/27/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	10/28/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with L. Voigt (ACG), N. Huggins (ACG) and J. Loaiza (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals and Municipalities Inboxes. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	10/28/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	10/28/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	10/28/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
Outside PR	233	Tabor, Ryan	10/4/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	10/4/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund (partial). (0.1)
Outside PR	233	Tabor, Ryan	10/6/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/7/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/8/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	10/18/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund (partial). (0.1)
Outside PR	233	Tabor, Ryan	10/19/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	10/20/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	10/20/2021	0.3	\$522.50	\$156.75	Review and revise the Coronavirus Relief Fund Private Hospital Event Log to enable for AAFAF SharePoint hosting. (0.3)
Outside PR	233	Tabor, Ryan	10/21/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/22/2021	0.8	\$522.50	\$418.00	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Relief Fund performance and optimization progress. (0.8)
Outside PR	233	Tabor, Ryan	10/25/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/26/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/27/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	10/28/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/29/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	10/29/2021	0.4	\$522.50	\$209.00	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Relief Fund performance and optimization progress. (0.4)
Outside PR	233	Voigt, Lindsay	10/1/2021	2	\$332.50	\$665.00	Assure quality of municipalities payment status document and validate disbursement quantities. (2)
Outside PR	233	Voigt, Lindsay	10/1/2021	2	\$332.50	\$665.00	Finalize municipalities payment status document to include Phase III and IV disbursements, DOC Report date, and disbursement date. (2)
Outside PR	233	Voigt, Lindsay	10/1/2021	2	\$332.50	\$665.00	Intake year-end Use of Funds projections from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/1/2021	2	\$332.50	\$665.00	Update municipalities payment status document to include Phase III and IV disbursements, DOC Report date, and disbursement date. (2)
Outside PR	233	Voigt, Lindsay	10/4/2021	1.8	\$332.50	\$598.50	Intake monthly Use of Funds reports from Coronavirus Relief Fund Municipalities inbox. (1.8)
Outside PR	233	Voigt, Lindsay	10/4/2021	2	\$332.50	\$665.00	Intake year-end projection documents from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	10/4/2021	2	\$332.50	\$665.00	Respond to and file messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/4/2021	1.3	\$332.50	\$432.25	Update Municipalities grant program tracking document to include year-end projections. (1.3)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.6	\$332.50	\$199.50	Create Phase IV application review form for municipality of Vega Baja. (0.6)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities inbox. (0.8)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.6	\$332.50	\$199.50	Prepare municipalities spending status report and send to S. Diaz (AAFAF) for review. (0.6)
Outside PR	233	Voigt, Lindsay	10/5/2021	2	\$332.50	\$665.00	Respond to and file messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/5/2021	0.8	\$332.50	\$266.00	Respond to and file messages in Coronavirus Relief Fund Reporting inbox. (0.8)
Outside PR	233	Voigt, Lindsay	10/6/2021	1.8	\$332.50	\$598.50	Continue to intake year-end projection documents from Coronavirus Relief Fund Reporting Inbox. (1.8)
Outside PR	233	Voigt, Lindsay	10/6/2021	2	\$332.50	\$665.00	Intake year-end projection documents from hospitals from Coronavirus Relief Fund Reporting Inbox. (2)
Outside PR	233	Voigt, Lindsay	10/6/2021	2	\$332.50	\$665.00	Intake year-end projection documents from municipalities from Coronavirus Relief Fund Reporting Inbox. (2)
Outside PR	233	Voigt, Lindsay	10/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/6/2021. (0.4)
Outside PR	233	Voigt, Lindsay	10/6/2021	0.7	\$332.50	\$232.75	Summarize design of Phase IV application review template and send to K. Miller (ACG) for review. (0.7)
Outside PR	233	Voigt, Lindsay	10/6/2021	0.8	\$332.50	\$266.00	Update tracker of all year-end documents from hospitals and municipalities. (0.8)
Outside PR	233	Voigt, Lindsay	10/7/2021	2	\$332.50	\$665.00	Complete intake of hospital and municipality year-end projections from Coronavirus Relief Fund Reporting mailbox. (2)
Outside PR	233	Voigt, Lindsay	10/7/2021	0.7	\$332.50	\$232.75	Follow up on status of the Toa Alta municipality Phase III application and communicate findings with S. Diaz (AAFAF). (0.7)
Outside PR	233	Voigt, Lindsay	10/7/2021	1.8	\$332.50	\$598.50	Intake Use of Funds reports and year-end projections documents from Coronavirus Relief Fund municipalities inbox. (1.8)
Outside PR	233	Voigt, Lindsay	10/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss findings about Coronavirus Relief Fund Hospitals inbox issues. (0.5)
Outside PR	233	Voigt, Lindsay	10/7/2021	1.8	\$332.50	\$598.50	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.8)
Outside PR	233	Voigt, Lindsay	10/8/2021	1.6	\$332.50	\$532.00	Continue to develop sample program report to share with representatives of AAFAF during Performance Reporting kickoff. (1.6)
Outside PR	233	Voigt, Lindsay	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with R. Flanagan (ACG) regarding Coronavirus Relief Fund public hospital, private hospital, and municipality data sources and category mapping. (0.3)
Outside PR	233	Voigt, Lindsay	10/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/8/2021	2	\$332.50	\$665.00	Prepare sample program report to share with representatives of AAFAF during Performance Reporting kickoff. (2)
Outside PR	233	Voigt, Lindsay	10/8/2021	0.9	\$332.50	\$299.25	Research reporting template formats used by grant making and funding agencies. (0.9)
Outside PR	233	Voigt, Lindsay	10/8/2021	1.2	\$332.50	\$399.00	Update municipality Phase IV applications to include new expense requests and send to Compliance Review team for review. (1.2)
Outside PR	233	Voigt, Lindsay	10/11/2021	1.6	\$332.50	\$532.00	Intake Use of Funds Reports and Year-End Projections from Coronavirus Relief Fund Reporting Inbox. (1.6)
Outside PR	233	Voigt, Lindsay	10/11/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/11/2021	2	\$332.50	\$665.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/12/2021	1.5	\$332.50	\$498.75	Begin build of Coronavirus Relief Fund Compendium Tracking document. (1.5)
Outside PR	233	Voigt, Lindsay	10/12/2021	2	\$332.50	\$665.00	Finalize content of sample program report to share with representatives of AAFAF during Performance Reporting kickoff. (2)
Outside PR	233	Voigt, Lindsay	10/12/2021	0.8	\$332.50	\$266.00	Finalize formatting of sample SLFRF performance report. (0.8)
Outside PR	233	Voigt, Lindsay	10/12/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Loaiza (ACG) and J. Perez-Casellas (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals Inbox. (1)
Outside PR	233	Voigt, Lindsay	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Voigt, Lindsay	10/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/13/2021	1.3	\$332.50	\$432.25	Build Coronavirus Relief Fund Compendium Tracking document. (1.3)
Outside PR	233	Voigt, Lindsay	10/13/2021	2	\$332.50	\$665.00	Continue to build Coronavirus Relief Fund Compendium Tracking document. (2)
Outside PR	233	Voigt, Lindsay	10/13/2021	2	\$332.50	\$665.00	Intake and file messages from Coronavirus Relief Fund Hospitals inbox. (2)
Outside PR	233	Voigt, Lindsay	10/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/14/2021	0.5	\$332.50	\$166.25	Follow up with S. Diaz (AAFAF) regarding draft communication protocol document. (0.5)
Outside PR	233	Voigt, Lindsay	10/14/2021	0.5	\$332.50	\$166.25	Identify email management strategy for Coronavirus Relief Fund Reporting Inbox and confirm with K. Hubin (ACG). (0.5)
Outside PR	233	Voigt, Lindsay	10/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/14/2021	0.7	\$332.50	\$232.75	Prepare summary of hospitals payments from Phases I through III and share with S. Diaz (AAFAF). (0.7)
Outside PR	233	Voigt, Lindsay	10/14/2021	2	\$332.50	\$665.00	Respond to and file messages from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/14/2021	1.2	\$332.50	\$399.00	Respond to and file messages from Coronavirus Relief Fund Reporting inbox. (1.2)
Outside PR	233	Voigt, Lindsay	10/15/2021	2	\$332.50	\$665.00	Continue to intake Phase IV decisions from OGP Panel, updated Use of Funds Templates, and inform Municipalities of award decision. (2)
Outside PR	233	Voigt, Lindsay	10/15/2021	1.3	\$332.50	\$432.25	Create municipality Phase IV Panel Decision tracking document. (1.3)
Outside PR	233	Voigt, Lindsay	10/15/2021	2	\$332.50	\$665.00	Intake Phase IV decisions from OGP Panel, updated Use of Funds Templates, and inform Municipalities of award decision. (2)
Outside PR	233	Voigt, Lindsay	10/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/15/2021	2	\$332.50	\$665.00	Prepare transition documents for Coronavirus Relief Fund Phase IV Panel Decisions. (2)
Outside PR	233	Voigt, Lindsay	10/18/2021	2	\$332.50	\$665.00	Create guidelines for intaking monthly reporting for hospitals and municipalities and share with representatives of Ankura. (2)
Outside PR	233	Voigt, Lindsay	10/18/2021	2	\$332.50	\$665.00	Intake Use of Funds Templates for Coronavirus Relief Fund Municipalities. (2)
Outside PR	233	Voigt, Lindsay	10/18/2021	1	\$332.50	\$332.50	Participate in virtual meeting with N. Huggins (ACG) to go over intake process for hospital and municipality monthly Use of Funds reports. (1)
Outside PR	233	Voigt, Lindsay	10/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/18/2021	0.9	\$332.50	\$299.25	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.9)
Outside PR	233	Voigt, Lindsay	10/18/2021	1.7	\$332.50	\$565.25	Update tracking documents for Coronavirus Relief Fund Municipalities monthly reports. (1.7)
Outside PR	233	Voigt, Lindsay	10/19/2021	2	\$332.50	\$665.00	Intake Municipality Use of Funds templates for October 2021. (2)
Outside PR	233	Voigt, Lindsay	10/19/2021	2	\$332.50	\$665.00	Intake Panel decision for Municipalities Phase IV. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	10/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	10/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/19/2021	1.5	\$332.50	\$498.75	Prepare DOC Report for Phase IV Municipality Decisions. (1.5)
Outside PR	233	Voigt, Lindsay	10/19/2021	1.4	\$332.50	\$465.50	Prepare updated Use of Funds Templates for Municipalities Phase IV. (1.4)
Outside PR	233	Voigt, Lindsay	10/20/2021	2	\$332.50	\$665.00	Continue to intake Use of Funds reports from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	10/20/2021	2	\$332.50	\$665.00	Participate in meeting with N. Huggins (ACG) regarding processing of Phase IV Municipalities award decisions. (2)
Outside PR	233	Voigt, Lindsay	10/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/20/2021. (0.5)
Outside PR	233	Voigt, Lindsay	10/20/2021	0.5	\$332.50	\$166.25	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.5)
Outside PR	233	Voigt, Lindsay	10/20/2021	1.4	\$332.50	\$465.50	Update municipality Phase IV Tracking document to include expedited and additional Phase IV awards. (1.4)
Outside PR	233	Voigt, Lindsay	10/21/2021	2	\$332.50	\$665.00	Generate municipality Phase IV Use of Funds Templates. (2)
Outside PR	233	Voigt, Lindsay	10/21/2021	2	\$332.50	\$665.00	Intake Phase IV Panel Decisions for Municipalities. (2)
Outside PR	233	Voigt, Lindsay	10/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/21/2021	1.1	\$332.50	\$365.75	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.1)
Outside PR	233	Voigt, Lindsay	10/21/2021	2	\$332.50	\$665.00	Send Phase IV Use of Funds Templates to Municipalities and inform them of their award. (2)
Outside PR	233	Voigt, Lindsay	10/22/2021	2	\$332.50	\$665.00	Generate municipality Phase IV Use of Funds Templates. (2)
Outside PR	233	Voigt, Lindsay	10/22/2021	2	\$332.50	\$665.00	Intake Phase IV Panel Decisions for Municipalities. (2)
Outside PR	233	Voigt, Lindsay	10/22/2021	1	\$332.50	\$332.50	Respond to messages in Coronavirus Relief Fund inbox. (1)
Outside PR	233	Voigt, Lindsay	10/22/2021	2	\$332.50	\$665.00	Send Phase IV Use of Funds Templates to Municipalities and inform them of their award. (2)
Outside PR	233	Voigt, Lindsay	10/25/2021	1.4	\$332.50	\$465.50	Develop guidelines for preparing DOC Report and share with representatives of AAFAF. (1.4)
Outside PR	233	Voigt, Lindsay	10/25/2021	2	\$332.50	\$665.00	Organize AAFAF SharePoint public hospitals Use of Funds report folders and validate all contents are present. (2)
Outside PR	233	Voigt, Lindsay	10/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) regarding development of Municipalities Phase IV DOC Report. (0.5)
Outside PR	233	Voigt, Lindsay	10/25/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/25/2021	1	\$332.50	\$332.50	Prepare summary of Coronavirus Relief Fund Municipalities spending Phases I to IV and send to S. Diaz (AAFAF) for review. (1)
Outside PR	233	Voigt, Lindsay	10/25/2021	0.9	\$332.50	\$299.25	Prepare supporting materials for Coronavirus Relief Fund Municipalities Phase IV additional award DOC Report. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	10/25/2021	1.2	\$332.50	\$399.00	Update Coronavirus Relief Fund Municipalities Status Document to include Phase IV additional panel awards. (1.2)
Outside PR	233	Voigt, Lindsay	10/26/2021	1.3	\$332.50	\$432.25	Create municipalities spend report by Phase and share with J. Jimenez (OGP) for review. (1.3)
Outside PR	233	Voigt, Lindsay	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	10/26/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/26/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review and refine requirements for audit readiness of the Puerto Rico Coronavirus Relief Fund program. (0.8)
Outside PR	233	Voigt, Lindsay	10/26/2021	1	\$332.50	\$332.50	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1)
Outside PR	233	Voigt, Lindsay	10/26/2021	0.5	\$332.50	\$166.25	Update Coronavirus Relief Fund Municipalities and Hospitals Reporting Dashboards with reported spend percentage. (0.5)
Outside PR	233	Voigt, Lindsay	10/26/2021	0.7	\$332.50	\$232.75	Update Municipalities Phase III and IV Event Log with outstanding dates for agreements and Use of Funds that have been sent. (0.7)
Outside PR	233	Voigt, Lindsay	10/27/2021	1	\$332.50	\$332.50	Create SharePoint file structure to house compendium documents. (1)
Outside PR	233	Voigt, Lindsay	10/27/2021	1	\$332.50	\$332.50	Participate in virtual meeting with N. Huggins (ACG) regarding transition of outstanding Coronavirus Relief Fund tasks including management of inbox and updates to the Use of Funds template. (1)
Outside PR	233	Voigt, Lindsay	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 10/27/2021. (0.2)
Outside PR	233	Voigt, Lindsay	10/27/2021	2	\$332.50	\$665.00	Populate Coronavirus Relief Fund closeout compendium repository with documents related to Coronavirus Relief Fund Municipalities Program. (2)
Outside PR	233	Voigt, Lindsay	10/27/2021	2	\$332.50	\$665.00	Populate Coronavirus Relief Fund closeout compendium repository with documents related to Coronavirus Relief Fund Private Hospitals Program. (2)
Outside PR	233	Voigt, Lindsay	10/27/2021	1.3	\$332.50	\$432.25	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.3)
Outside PR	233	Voigt, Lindsay	10/28/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with J. Loaiza (ACG), N. Huggins (ACG) and J. Perez-Casellas (ACG) related to queries and outstanding items in Coronavirus Relief Fund Hospitals and Municipalities Inboxes. (1.3)
Outside PR	233	Voigt, Lindsay	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	10/28/2021	1.5	\$332.50	\$498.75	Populate Coronavirus Relief Fund closeout compendium repository with documents related to Coronavirus Relief Fund Public Hospitals Program. (1.5)
Outside PR	233	Voigt, Lindsay	10/28/2021	1.8	\$332.50	\$598.50	Prepare summary of municipalities grants for each of the four phases of the program as input to the clawback assessment for S. Diaz (AAFAF). (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	10/28/2021	1.2	\$332.50	\$399.00	Save relevant presentations and other Grant Office Program documents on AAFAF SharePoint. (1.2)
Outside PR	233	Voigt, Lindsay	10/29/2021	1.1	\$332.50	\$365.75	Compose guidelines for updating spending amounts on Smartsheet dashboards and share with N. Huggins (ACG). (1.1)
Outside PR	233	Voigt, Lindsay	10/29/2021	2	\$332.50	\$665.00	File messages in Coronavirus Relief Fund Hospitals Inbox. (2)
Outside PR	233	Voigt, Lindsay	10/29/2021	2	\$332.50	\$665.00	File messages in Coronavirus Relief Fund Hospitals Inbox. (2)
Outside PR	233	Voigt, Lindsay	10/29/2021	2	\$332.50	\$665.00	Intake year-end Use of Funds projections from Coronavirus Relief Fund Hospitals inbox. (2)
Outside PR	233	Voigt, Lindsay	10/29/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with N. Huggins (ACG) to review municipality and hospital Smartsheet Use of Funds spending update process. (0.7)
Outside PR	233	Voigt, Lindsay	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Total Hourly Fees	649.9	\$234,821.00
Total Fees		\$234,821.00



Invoice Remittance

December 10, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-third** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from October 1, 2021 to October 31, 2021

Professional Services	\$93,582.38
Expenses	\$995.03
Total Amount Due	\$94,577.41

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from October 1, 2021 to October 31, 2021

Professional	Title	Rate	Hours	Total
Bigham, Paige	Senior Director	\$380.00	3.8	\$1,444.00
Butler, Charles	Managing Director	\$451.25	9.3	\$4,196.63
Gonzalez, Carlos	Director	\$332.50	18.6	\$6,184.50
Hart, Valerie	Senior Managing Director	\$522.50	15.6	\$8,151.00
Ishak, Christine	Senior Director	\$380.00	75.2	\$28,576.00
McAfee, Maggie	Director	\$195.00	20	\$3,900.00
Roubaud, Julien	Director	\$332.50	123.7	\$41,130.25
Total Hourly Fees				266.2
Total Fees				\$93,582.38

Summary of Expenses by Expense Category from October 1, 2021 to October 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$261.40
Lodging - PR	\$360.12
Lodging - US	\$0.00
Meals - PR	\$276.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$68.81
Transportation - US	\$28.70
TOTAL	\$995.03

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	10/5/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with J. Roubaud (ACG) to review and update presentation materials as requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Bigham, Paige	10/5/2021	1.9	\$380.00	\$722.00	Update presentation materials as requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Bigham, Paige	10/8/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Ishak (ACG) to discuss cybersecurity maturity assessment research request in support of PRITS Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Bigham, Paige	10/8/2021	1	\$380.00	\$380.00	Research Cybersecurity maturity assessment tools in support of PRITS Certified Fiscal Plan deliverables. (1)
Outside PR	10	Butler, Charles	10/1/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	10/4/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to review and update presentation materials for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Butler, Charles	10/6/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps related to the FY22 Certified Fiscal Plan implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.4)
Outside PR	10	Butler, Charles	10/18/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting V. Hart (ACG) and J. Roubaud (ACG) to discuss activities and deliverables for the upcoming week related the Certified Fiscal Plan Implementation initiatives. (0.2)
Outside PR	10	Butler, Charles	10/19/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	10/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	10/21/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Roubaud (ACG) to discuss Time and Attendance tool kit deliverables for the Certified Fiscal Plan Implementation initiatives for the following agencies: DCR and DOH. (0.4)
Outside PR	10	Butler, Charles	10/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	10/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with C. Gonzalez (ACG) and J. Roubaud (ACG) to discuss 10/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	10/25/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss next steps in Time and Attendance projects as well as FY22 Certified Fiscal Plan implementation initiatives support for the following agencies including DOH, DCR, PRDE, and PRITS. (0.7)
Outside PR	10	Butler, Charles	10/25/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss Time and Attendance toolkit deliverables for the Certified Fiscal Plan Implementation initiatives for the following agencies: DCR and DOH. (1.1)
Outside PR	10	Butler, Charles	10/25/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	10/26/2021	0.3	\$451.25	\$135.38	Participate in meeting with V. Hart (ACG) to discuss agenda items for in-person meeting with H. Martinez (AAFAF) on 11/2/2021 in support of the Certified Fiscal Plan Implementation initiatives. (0.3)
Outside PR	10	Butler, Charles	10/26/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting representatives of Ankura to discuss 10/26/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	10/26/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Roubaud (ACG), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss AAFAF support of the Department of the Treasury implementation of FY22 Certified Fiscal Plan initiatives. (0.5)
Outside PR	10	Butler, Charles	10/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	10/27/2021	0.4	\$451.25	\$180.50	Prepared presentation materials for in-person meeting on 11/2/2021 with H. Martinez (AAFAF) to facilitate discussion of Ankura Certified Fiscal Plan Implementation support. (0.4)
Outside PR	10	Butler, Charles	10/28/2021	0.4	\$451.25	\$180.50	Participate in meeting with V. Hart (ACG) to discuss meeting agenda and supporting presentation for the in-person meeting with H. Martinez (AAFAF) on 11/2/2021 to support the Certified Fiscal Plan Implementation. (0.4)
Outside PR	10	Butler, Charles	10/29/2021	0.5	\$451.25	\$225.63	Continue to prepare presentation materials for in-person meeting on 11/2/2021 with H. Martinez (AAFAF) to facilitate discussion of Ankura Certified Fiscal Plan Implementation support. (0.5)
Outside PR	10	Butler, Charles	10/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss next steps regarding the effort around soliciting federal funding for PRITS as requested by E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Butler, Charles	10/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) to review and update presentation materials for AAFAF Agency engagement as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	10/4/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to review and update presentation materials for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	10/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (0.5)
PR	10	Gonzalez, Carlos	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps related to the FY22 Certified Fiscal Plan implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.4)
PR	10	Gonzalez, Carlos	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG), J. Roubaud (ACG) and H. Martinez (AAFAF) to review outcomes and next steps related to the FY22 Certified Fiscal Plan implementation initiatives at PRITS, PRDE, and DOH. (0.5)
PR	10	Gonzalez, Carlos	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG), J. Roubaud (ACG), and H. Martinez (AAFAF) to review Time and Attendance project support materials and processes in support of the FY22 Certified Fiscal Plan implementation initiatives. (0.5)
PR	10	Gonzalez, Carlos	10/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	10/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	10/11/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to review Time and Attendance project support materials and processes as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan implementation initiatives. (1)
PR	10	Gonzalez, Carlos	10/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	10/12/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury, Department of Health, and PRITS. (0.9)
PR	10	Gonzalez, Carlos	10/12/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury and ADSEF. (0.6)
PR	10	Gonzalez, Carlos	10/12/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	10/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to review and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Department of Treasury in support of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	10/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	10/14/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to review and discuss the presentation materials for the Hacienda Roadshow as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)
PR	10	Gonzalez, Carlos	10/14/2021	0.1	\$332.50	\$33.25	Review, comment and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Department of Treasury in support of the Certified Fiscal Plan deliverables. (0.1)
PR	10	Gonzalez, Carlos	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG) to discuss Time and Attendance toolkit materials prepared in support of the Certified Fiscal Plan deliverables. (0.3)
PR	10	Gonzalez, Carlos	10/15/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
PR	10	Gonzalez, Carlos	10/15/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Roubaud (ACG) to discuss Certified Fiscal Plan implementation status at Hacienda and DOH in support of the Certified Fiscal Plan deliverables. (0.2)
PR	10	Gonzalez, Carlos	10/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	10/20/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), H. Martinez (AAFAF), I. Carmona (AAFAF), E. Guzman (AAFAF) to discuss Time and Attendance Implementation toolkit materials in support of the Certified Fiscal Plan deliverables. (1.1)
PR	10	Gonzalez, Carlos	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and E. Guzman (AAFAF) to discuss Certified Fiscal Plan implementation initiatives status and next steps at ASG and DDEC. (0.6)
PR	10	Gonzalez, Carlos	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura, J. Mendez (Bluhau), R. Lopez (Riveron), H. Martinez (AAFAF) and I. Carmona (AAFAF) to discuss

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							FOMB Right Sizing Model and 5-year budgetary projections at DPS. (0.6)
PR	10	Gonzalez, Carlos	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	10/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Roubaud and C. Butler (ACG) to discuss 10/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	10/26/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting representatives of Ankura to discuss 10/26/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	10/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	10/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	10/29/2021	1.5	\$332.50	\$498.75	Research public/private partnership (P3) ventures implemented by transportation authorities within the United States. (1.5)
Outside PR	10	Hart, Valerie	10/4/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to review and update presentation materials for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables (partial). (0.5)
Outside PR	10	Hart, Valerie	10/4/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Hart, Valerie	10/5/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	10/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG) and H. Martinez (AAFAF) to review outcomes and next steps related to the FY22 Certified Fiscal Plan implementation initiatives at PRITS, PRDE, and DOH. (0.5)
Outside PR	10	Hart, Valerie	10/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), and H. Martinez (AAFAF) to review Time and Attendance project support materials and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							processes in support of the FY22 Certified Fiscal Plan implementation initiatives. (0.5)
Outside PR	10	Hart, Valerie	10/6/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.1)
Outside PR	10	Hart, Valerie	10/6/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps related to the FY22 Certified Fiscal Plan implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.4)
Outside PR	10	Hart, Valerie	10/6/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Roubaud (ACG) to review outcomes and next steps from virtual meeting reviewing Time and Attendance project support materials and processes with H. Martinez (AAFAF). (0.3)
Outside PR	10	Hart, Valerie	10/7/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	10/7/2021	0.4	\$522.50	\$209.00	Review and update formal communication for H. Martinez (AAFAF) outlining the revised scope of work for Certified Fiscal Plan Implementation engagement with Ankura. (0.4)
Outside PR	10	Hart, Valerie	10/8/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Hart, Valerie	10/8/2021	1.1	\$522.50	\$574.75	Review activities and billing for September 2021 and prepare high level work plan goals for October 2021 related to the Certified Fiscal Plan Implementation engagement. (1.1)
Outside PR	10	Hart, Valerie	10/8/2021	1.4	\$522.50	\$731.50	Review activities and billing for September 2021 and prepare high level work plan goals for October 2021 related to the Certified Fiscal Plan Implementation engagement. (1.4)
Outside PR	10	Hart, Valerie	10/11/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Hart, Valerie	10/12/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Hart, Valerie	10/13/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Hart, Valerie	10/14/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with J. Roubaud (ACG) and C. Ishak (ACG) to discuss 10/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	10/15/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Hart, Valerie	10/18/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting C. Butler (ACG) and J. Roubaud (ACG) to discuss activities and deliverables for the upcoming week related the Certified Fiscal Plan Implementation initiatives. (0.2)
Outside PR	10	Hart, Valerie	10/19/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Hart, Valerie	10/20/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Hart, Valerie	10/20/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura, J. Mendez (Bluhaus), R. Lopez (Riveron), H. Martinez (AAFAF) and I. Carmona (AAFAF) to discuss FOMB Right Sizing Model and 5-year budgetary projections at DPS. (0.6)
Outside PR	10	Hart, Valerie	10/25/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Hart, Valerie	10/26/2021	0.3	\$522.50	\$156.75	Participate in meeting with C. Butler (ACG) to discuss agenda items for in-person meeting with H. Martinez (AAFAF) on 11/2/2021 in support of the Certified Fiscal Plan Implementation initiatives (0.3)
Outside PR	10	Hart, Valerie	10/26/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting representatives of Ankura to discuss 10/26/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Hart, Valerie	10/27/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Hart, Valerie	10/28/2021	0.4	\$522.50	\$209.00	Participate in meeting with C. Butler (ACG) to discuss meeting agenda and supporting presentation for the in-person meeting with H. Martinez (AAFAF) on 11/2/2021 to support the Certified Fiscal Plan Implementation. (0.4)
Outside PR	10	Hart, Valerie	10/28/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Hart, Valerie	10/28/2021	0.7	\$522.50	\$365.75	Review Plan of Adjustment document for potential impacts to Certified Fiscal Plan Implementation engagement and scope. (0.7)
Outside PR	10	Hart, Valerie	10/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss next steps regarding the effort around soliciting federal funding for PRITS as requested by E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	10/29/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Hart, Valerie	10/29/2021	0.4	\$522.50	\$209.00	Participate on telephone call with J. Roubaud (ACG) and C. Ishak (ACG) to discuss revisions to presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Hart, Valerie	10/31/2021	1.4	\$522.50	\$731.50	Revise and contribute additional content to Certified Fiscal Plan Implementation status update to prepare for meeting with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and C. Butler (ACG) on 11/2/2021. (1.4)
Outside PR	10	Ishak, Christine	10/1/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/1/2021	0.3	\$380.00	\$114.00	Participate on telephone call with I. Carmona (AAFAF) to discuss updates needed to the PRITS feedback on Certified Fiscal Plan initiatives in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	10/1/2021	0.4	\$380.00	\$152.00	Review documentation received from I. Carmona (AAFAF) to determine what updates will be needed to the PRITS feedback on Certified Fiscal Plan initiatives in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/4/2021	0.7	\$380.00	\$266.00	Review Cybersecurity list of deliverables to prioritize documentation that needs to be reviewed in support of the Certified Fiscal Plan initiatives. (0.7)
Outside PR	10	Ishak, Christine	10/4/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from the week of 9/27/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 10/4/2021 Certified Fiscal Plan meetings and deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with S. Marrero (PRITS) to discuss changes that will be required to the Information Security Policy in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/5/2021	0.7	\$380.00	\$266.00	Prepare for meeting with N. Oliveras (PRITS) and S. Marrero (PRITS) to discuss changes that will be required to the Information Security Policy in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	10/6/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (0.5)
Outside PR	10	Ishak, Christine	10/7/2021	0.3	\$380.00	\$114.00	Make final updates to the October 2021 (for September 2021 time period) monthly Implementation Report for PRITS and send to I. Carmona (AAFAF) and N. Martinez (PRITS) for review prior to submission in support of the Certified Fiscal Plan deliverables. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/7/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/7/2021	0.2	\$380.00	\$76.00	Participate on telephone call with I. Carmona (AAFAF) to discuss pending actions with regards to the October 2021 (for September time period) monthly Implementation Report for PRITS in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	10/7/2021	0.2	\$380.00	\$76.00	Prepare for virtual meeting on 10/8/2021 with P. Bigham (ACG) to provide guidance on PRITS Cyber research needed in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	10/7/2021	1.8	\$380.00	\$684.00	Update the October 2021 (for September 2021 time period) monthly Implementation Report for PRITS with additional information and segregate initiatives from the previous year in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Ishak, Christine	10/8/2021	0.6	\$380.00	\$228.00	Conduct research on available cybersecurity assessment tools that can be leveraged by PRITS in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	10/8/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/8/2021	0.2	\$380.00	\$76.00	Participate on telephone call with P. Bigham (ACG) to discuss cybersecurity maturity assessment research request in support of PRITS Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	10/8/2021	1.2	\$380.00	\$456.00	Review Time and Attendance Toolkit presentation materials in support of the Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation as directed by H. Martinez (AAFAF). (1.2)
Outside PR	10	Ishak, Christine	10/11/2021	0.7	\$380.00	\$266.00	Conduct research on media coverage for PRITS to provide AAFAF as sample public facing communication on successes regarding the changes that PRITS has implemented in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	10/11/2021	1	\$380.00	\$380.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to review Time and Attendance project support materials and processes as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan implementation initiatives. (1)
Outside PR	10	Ishak, Christine	10/11/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	10/11/2021	1.2	\$380.00	\$456.00	Review communication and documentation received from J. Roubaud (ACG) regarding the support Ankura will be providing H. Martinez (AAFAF) and the Certified Fiscal Plan team to prepare for next steps as it pertains to the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	10/11/2021	1.3	\$380.00	\$494.00	Review content of current Fiscal Plan status of PRITS Certified Fiscal Plan deliverables, make necessary updates, reformat and import into presentation materials as requested from H. Martinez (AAFAF) in support of the Certified Fiscal Plan initiatives. (1.3)
Outside PR	10	Ishak, Christine	10/11/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 10/4/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							10/11/2021 Certified Fiscal Plan meetings and deliverables. (1)
Outside PR	10	Ishak, Christine	10/12/2021	1.4	\$380.00	\$532.00	Create additional graphical content and add context to the Cybersecurity Program documentation for PRITS in support of the Certified Fiscal Plan. (1.4)
Outside PR	10	Ishak, Christine	10/12/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury, Department of Health, and PRITS. (0.9)
Outside PR	10	Ishak, Christine	10/12/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury and ADSEF. (0.6)
Outside PR	10	Ishak, Christine	10/12/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Ishak, Christine	10/12/2021	0.4	\$380.00	\$152.00	Participate on telephone call with J. Roubaud (ACG) to review and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at PRITS in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/12/2021	0.2	\$380.00	\$76.00	Prepare for meeting with M. Cabiya (PRITS) to review priorities for PRITS that need to be addressed week of 10/11/2021 in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	10/12/2021	0.6	\$380.00	\$228.00	Review detailed minutes and feedback received from 10/6/2021 scoping meeting with H. Martinez (AAFAF) and representatives of Ankura and prepare questions for additional clarification regarding the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	10/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to review and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Department of Treasury in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/13/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Ishak, Christine	10/13/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from 10/11/2021 to 10/13/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 10/11/2021. (0.4)
Outside PR	10	Ishak, Christine	10/14/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with C. Gonzalez (ACG) and J. Roubaud (ACG) to review and discuss the presentation materials for the Hacienda Roadshow as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	10/14/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with J. Roubaud (ACG) and V. Hart (ACG) to discuss 10/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies: ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Ishak, Christine	10/14/2021	0.5	\$380.00	\$190.00	Review communication and documentation pertaining to the budget variation identified through the right-sizing exercise as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/14/2021	0.5	\$380.00	\$190.00	Review the right sizing models for the big 8 agencies to determine if any changes need to be made or discussed prior to delivering information to AAFAF in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/15/2021	1.9	\$380.00	\$722.00	Create additional graphical content and add context to the Cybersecurity Program documentation for PRITS in support of the Certified Fiscal Plan. (1.9)
Outside PR	10	Ishak, Christine	10/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to discuss Time and Attendance toolkit materials prepared in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	10/15/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Ishak, Christine	10/17/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from the week of 10/11/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 10/18/2021 Certified Fiscal Plan meetings and deliverables. (0.6)
PR	10	Ishak, Christine	10/18/2021	2.5	\$380.00	\$950.00	Participate in meeting with N. Martinez (PRITS) to discuss next steps for the PRITS priorities in support of the Certified Fiscal Plan deliverables. (2.5)
PR	10	Ishak, Christine	10/18/2021	0.5	\$380.00	\$190.00	Participate in meeting with N. Oliveras (PRITS) and S. Marrero (PRITS) to discuss changes to the Information Security Policy and Cybersecurity Program documentation in support of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	10/18/2021	1.1	\$380.00	\$418.00	Prepare for 10/20/2021 meeting with N. Oliveras (PRITS) regarding next steps as it pertains to the Cybersecurity deliverables in support of the Certified Fiscal Plan initiatives. (1.1)
PR	10	Ishak, Christine	10/18/2021	1	\$380.00	\$380.00	Prepare for meeting with N. Martinez (PRITS) on 10/18/2021 to discuss next steps for the PRITS priorities in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Ishak, Christine	10/18/2021	0.6	\$380.00	\$228.00	Prepare for meeting with N. Oliveras (PRITS) and S. Marrero (PRITS) to discuss changes to the Information Security Policy and Cybersecurity Program documentation in support of the Certified Fiscal Plan deliverables. (0.6)
PR	10	Ishak, Christine	10/18/2021	0.5	\$380.00	\$190.00	Review communication received from N. Martinez (PRITS) regarding PRITS involvement in the Time and Attendance Certified Fiscal Plan initiatives and determine if this will impact any of the work products that Ankura is currently working on delivering in support of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	10/19/2021	0.4	\$380.00	\$152.00	Participate in meeting with E. Volckers (PRITS) and N. Martinez (PRITS) to discuss available federal funding that PRITS could leverage to further deliver on the Certified Fiscal Plan initiatives. (0.4)
PR	10	Ishak, Christine	10/19/2021	0.7	\$380.00	\$266.00	Participate in meeting with N. Martinez (AAFAF) to discuss the technology implementations from other Big 8 agencies in support of the Certified Fiscal Plan deliverables. (0.7)
PR	10	Ishak, Christine	10/19/2021	2.4	\$380.00	\$912.00	Participate in meeting with N. Oliveras (PRITS) and M. Cabiya (PRITS) to discuss priorities related to the Cybersecurity initiatives in support of the Certified Fiscal Plan deliverables. (2.4)
PR	10	Ishak, Christine	10/19/2021	0.6	\$380.00	\$228.00	Participate in meeting with W. Acevedo (PRITS) to review the cloud and data center consolidation presentation materials that will be presented as evidence of completion of PRITS related cloud and data center migration deliverable from the Certified Fiscal Plan. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	10/19/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Ishak, Christine	10/19/2021	0.3	\$380.00	\$114.00	Prepare for meeting with N. Martinez (AAFAF) to discuss the technology implementations from other Big 8 agencies in support of the Certified Fiscal Plan deliverables. (0.3)
PR	10	Ishak, Christine	10/19/2021	0.6	\$380.00	\$228.00	Review FY22 Certified Fiscal Plan document to assess if any additional actions will need to be completed that are not included in the actions table for PRITS to ensure that all Certified Fiscal Plan deliverables are met on time and as expected. (0.6)
Outside PR	10	Ishak, Christine	10/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), and E. Guzman (AAFAF) to discuss Certified Fiscal Plan implementation initiatives status and next steps at ASG and DDEC. (0.6)
Outside PR	10	Ishak, Christine	10/20/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), H. Martinez (AAFAF), I. Carmona (AAFAF), E. Guzman (AAFAF) to discuss Time and Attendance Implementation toolkit materials in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	10/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	10/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura, J. Mendez (Bluhaus), R. Lopez (Riveron), H. Martinez (AAFAF) and I. Carmona (AAFAF) to discuss FOMB Right Sizing Model and 5-year budgetary projections at DPS. (0.6)
Outside PR	10	Ishak, Christine	10/20/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from 10/18/2021 to 10/20/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 10/18/2021. (0.5)
Outside PR	10	Ishak, Christine	10/20/2021	1.1	\$380.00	\$418.00	Review latest version of Time and Attendance toolkit preliminary documentation and propose any needed updates in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	10/21/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	10/21/2021	0.9	\$380.00	\$342.00	Review documentation received from N. Martinez (AAFAF) related to the Technology Budget Request process which will be used as evidence of completion for the related Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	10/21/2021	1.6	\$380.00	\$608.00	Review presentation materials received from W. Acevedo (PRITS) related to the cloud and data center consolidation which will be used as evidence of completion for the related Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	10/21/2021	0.3	\$380.00	\$114.00	Update the FOMB Milestone tracker to include additional information regarding the Cloud and Datacenter consolidation Certified Fiscal Plan deliverable. (0.3)
Outside PR	10	Ishak, Christine	10/25/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with C. Butler (ACG) and J. Roubaud (ACG) to discuss next steps in Time and Attendance projects as well as FY22 Certified Fiscal Plan implementation initiatives support for the following agencies including DOH, DCR, PRDE, and PRITS. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/25/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with J. Roubaud (ACG), C. Butler (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss Time and Attendance toolkit deliverables for the Certified Fiscal Plan Implementation initiatives for the following agencies: DCR and DOH. (1.1)
Outside PR	10	Ishak, Christine	10/25/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	10/25/2021	1.2	\$380.00	\$456.00	Review key activities and outcomes from the week of 10/18/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 10/25/2021 Certified Fiscal Plan meetings and deliverables. (1.2)
Outside PR	10	Ishak, Christine	10/25/2021	1.8	\$380.00	\$684.00	Review, comment and update content of section 6 of PRITS Cybersecurity Policy draft in preparation for approval by N. Martinez (PRITS) and E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Ishak, Christine	10/25/2021	1.3	\$380.00	\$494.00	Review, comment and update content of sections 1 through 5 of the PRITS Cybersecurity Policy draft in preparation for approval by N. Martinez (PRITS) and E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	10/26/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting representatives of Ankura to discuss 10/26/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	10/26/2021	0.2	\$380.00	\$76.00	Prepare for meeting with M. Cabiya (PRITS) to discuss next steps regarding the deliverables and activities around the ITSM and Certified Fiscal Plan initiatives. (0.2)
Outside PR	10	Ishak, Christine	10/26/2021	0.5	\$380.00	\$190.00	Review communication and documentation received from J. Roubaud (ACG) regarding the Time and Attendance toolkit materials to assess if any changes will be needed, as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/26/2021	1.5	\$380.00	\$570.00	Review, comment and update content of section 7 of PRITS Cybersecurity Policy draft in preparation for approval by N. Martinez (PRITS) and E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	10/26/2021	1.1	\$380.00	\$418.00	Review, comment and update content of sections 8 through 10 of PRITS Cybersecurity Policy draft in preparation for approval by N. Martinez (PRITS) and E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	10/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	10/27/2021	1.8	\$380.00	\$684.00	Recreate the FOMB presentation materials to reflect the updated Certified Fiscal Plan Implementation Report milestone data and information segregation for non-Certified Fiscal Plan items in support of the PRITS Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Ishak, Christine	10/27/2021	1	\$380.00	\$380.00	Reformat the entire FOMB presentation materials to ensure consistency across all the different areas of the document and revise content as needed in support of the PRITS Certified Fiscal Plan deliverables. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/27/2021	0.6	\$380.00	\$228.00	Review communication and documentation received from J. Roubaud (ACG) regarding the Hacienda comments on Certified Fiscal Plan Initiatives in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	10/27/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 10/25/2021 to 10/27/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 10/25/2021. (0.6)
Outside PR	10	Ishak, Christine	10/27/2021	1	\$380.00	\$380.00	Update the FOMB Milestone tracker documentation to include additional information for all the PRITS Certified Fiscal Plan deliverables in support of the Certified Fiscal Plan initiatives. (1)
Outside PR	10	Ishak, Christine	10/27/2021	1.5	\$380.00	\$570.00	Update the FOMB presentation materials to include additional content about the Data Center Consolidation milestone and Cybersecurity initiatives in support of the PRITS Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	10/28/2021	1.5	\$380.00	\$570.00	Participate in virtual meeting with J. Roubaud (ACG) N. Martinez (PRITS), W. Acevedo (PRITS), L. Rodriguez (PRITS), N. Oliveras (PRITS), I. Carmona (AAFAF), H. Martinez (AAFAF), E. Guardiola (FOMB), K. Borja (FOMB) to discuss FY22 Certified Fiscal Plan Implementation initiative status at PRITS. (1.5)
Outside PR	10	Ishak, Christine	10/28/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	10/28/2021	0.5	\$380.00	\$190.00	Participate on telephone call with J. Roubaud (ACG) to discuss next steps on Time and Attendance Toolkit and discuss FY22 Certified Fiscal Plan Initiative support at DOH, PRITS, and PRDE as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/28/2021	1.2	\$380.00	\$456.00	Participate on telephone call with J. Roubaud (ACG) to discuss revisions to presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	10/28/2021	0.8	\$380.00	\$304.00	Prepare for meeting with representatives of PRITS, AAFAF and FOMB on 10/28/2021 to discuss the status of the PRITS Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	10/28/2021	0.6	\$380.00	\$228.00	Review list of digital initiatives received from N. Martinez (PRITS) to validate that it meets all the criteria of the Certified Fiscal Plan deliverable. (0.6)
Outside PR	10	Ishak, Christine	10/28/2021	1.1	\$380.00	\$418.00	Update the FOMB presentation material to reflect corrections that needed to be made to the content of the FY22 pending item related to consolidation of staff spending in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	10/29/2021	1	\$380.00	\$380.00	Conduct research on current political news in Puerto Rico to determine if latest updates may impact the work being done related to the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	10/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and V. Hart (ACG) to discuss next steps regarding the effort around soliciting federal funding for PRITS as requested by E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	10/29/2021	1	\$380.00	\$380.00	Participate in virtual meeting with J. Roubaud (ACG) and revise presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	10/29/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/29/2021	0.4	\$380.00	\$152.00	Participate on telephone call with V. Hart (ACG) and J. Roubaud (ACG) to discuss revisions to presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/29/2021	0.2	\$380.00	\$76.00	Prepare for meeting with C. Butler (ACG) and V. Hart (ACG) to discuss next steps regarding the effort around soliciting federal funding for PRITS as requested by E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	10/29/2021	0.6	\$380.00	\$228.00	Prepare for meeting with J. Roubaud (ACG) to discuss current activities and deliverables related to the Certified Fiscal Plan deliverables and the presentation materials that will need to be developed to plan for upcoming Certified Fiscal Plan initiatives. (0.6)
Outside PR	10	Ishak, Christine	10/29/2021	0.6	\$380.00	\$228.00	Review documentation and communication received by Ankura team members related to the Certified Fiscal Plan and determine if any additional action will be needed in support of the engagement. (0.6)
Outside PR	10	Ishak, Christine	10/29/2021	0.6	\$380.00	\$228.00	Review final version of presentation materials that were used during the 10/28/2021 meeting with the FOMB, AAFAF and PRITS and distribute to attendees in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	McAfee, Maggie	10/5/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/5/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/6/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/6/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/6/2021	1	\$195.00	\$195.00	Prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/6/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/8/2021	1.5	\$195.00	\$292.50	Prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/9/2021	0.5	\$195.00	\$97.50	Prepare labor codes for September 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	10/10/2021	2	\$195.00	\$390.00	Review and revise labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/17/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	10/18/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	10/19/2021	2	\$195.00	\$390.00	Prepare expenses for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/20/2021	1	\$195.00	\$195.00	Prepare expenses for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/21/2021	0.5	\$195.00	\$97.50	Prepare project invoice for September 2021. (0.5)
Outside PR	10	McAfee, Maggie	10/29/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	10/31/2021	0.5	\$195.00	\$97.50	Finalize project invoice for September 2021. (0.5)
Outside PR	10	Roubaud, Julien	10/1/2021	2	\$332.50	\$665.00	Create presentation materials for AAFAF Agency engagement regarding chart graphics for budget projections for the following agencies including Hacienda, ASG, DOH, DOE, DCR, and PRITS as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/1/2021	2	\$332.50	\$665.00	Create presentation materials summarizing lessons learned on database management, hardware procurement, FLSA compliance, and retroactive pay from the Kronos Time and Attendance implementation at PRDE that will be leveraged to support AAFAF with the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) to review and update presentation materials for AAFAF Agency engagement as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/4/2021	1.5	\$332.50	\$498.75	Create presentation materials for AAFAF Agency engagement revising sections per feedback received from H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	10/4/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to review and update presentation materials for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	10/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/5/2021	1.6	\$332.50	\$532.00	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 07/01/2021 and 07/15/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	10/5/2021	1.5	\$332.50	\$498.75	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 07/15/2021 and 07/31/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	10/5/2021	1.8	\$332.50	\$598.50	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 08/01/2021 and 08/15/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	10/5/2021	1.9	\$332.50	\$631.75	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 08/15/2021 and 08/31/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	10/5/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with P. Bingham (ACG) to review and update presentation materials as requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Puerto Rico Innovation and Technology Service in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Roubaud, Julien	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/6/2021	2	\$332.50	\$665.00	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 09/01/2021 and 09/15/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/6/2021	2	\$332.50	\$665.00	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 09/15/2021 and 09/30/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/6/2021	1.8	\$332.50	\$598.50	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 10/01/2021 and 10/06/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (0.5)
Outside PR	10	Roubaud, Julien	10/6/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps related to the FY22 Certified Fiscal Plan implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG), C. Gonzalez (ACG) and H. Martinez (AAFAF) to review outcomes and next steps related to the FY22 Certified Fiscal Plan implementation initiatives at PRITS, PRDE, and DOH. (0.5)
Outside PR	10	Roubaud, Julien	10/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG), C. Gonzalez (ACG), and H. Martinez (AAFAF) to review Time and Attendance project support materials and processes in support of the FY22 Certified Fiscal Plan implementation initiatives. (0.5)
Outside PR	10	Roubaud, Julien	10/6/2021	0.3	\$332.50	\$99.75	Participate on telephone call with V. Hart (ACG) to review outcomes and next steps from virtual meeting reviewing Time and Attendance project support materials and processes with H. Martinez (AAFAF). (0.3)
Outside PR	10	Roubaud, Julien	10/7/2021	2	\$332.50	\$665.00	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 07/01/2021 and 07/15/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/7/2021	2	\$332.50	\$665.00	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 07/15/2021 and 07/31/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/7/2021	1.7	\$332.50	\$565.25	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 08/01/2021 and 08/15/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	10/7/2021	1.8	\$332.50	\$598.50	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 08/15/2021 and 08/31/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	10/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/8/2021	2	\$332.50	\$665.00	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 09/15/2021 and 09/30/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/8/2021	2	\$332.50	\$665.00	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 10/01/2021 and 10/06/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/8/2021	1	\$332.50	\$332.50	Create presentation materials for AAFAF Agency engagement updating PRITS budget and incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	10/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/8/2021	0.5	\$332.50	\$166.25	Prepare for 10/11/2021 meeting with L. Guillen (AAFAF) and I. Carmona (AAFAF) to scope and define support Ankura will provide for the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/8/2021	0.5	\$332.50	\$166.25	Prepare for 10/12/2021 meeting with E. Guzman (AAFAF) to scope and define support Ankura will provide for the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/8/2021	0.5	\$332.50	\$166.25	Prepare for 10/12/2021 meeting with F. Mercado (AAFAF) to scope and define support Ankura will provide for the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/8/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 10/04/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 10/11/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/11/2021	2	\$332.50	\$665.00	Develop work breakdown structure template deliverable for Time and Attendance project as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan implementation initiatives. (2)
Outside PR	10	Roubaud, Julien	10/11/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to review Time and Attendance project support materials and processes as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan implementation initiatives. (1)
Outside PR	10	Roubaud, Julien	10/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	10/11/2021	1.2	\$332.50	\$399.00	Revise presentation materials for AAFAF Agency engagement at PRITS as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	10/11/2021	2	\$332.50	\$665.00	Revise project plan template deliverable for Time and Attendance project as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan implementation initiatives. (2)
Outside PR	10	Roubaud, Julien	10/11/2021	1.3	\$332.50	\$432.25	Revise Time and Attendance toolkit materials Swimlane Diagram and Requirements Gathering Template as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Roubaud, Julien	10/12/2021	2	\$332.50	\$665.00	Create presentation materials for FY22 budget reapportionments at DOH for AAFAF Agency engagement presentations as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/12/2021	1.9	\$332.50	\$631.75	Create presentation materials for FY22 budget reapportionments at PRDE for AAFAF Agency engagement presentations as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	10/12/2021	1.7	\$332.50	\$565.25	Create presentation materials for FY22 incentive milestones at DOH for AAFAF Agency engagement presentations as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/12/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury, Department of Health, and PRITS. (0.9)
Outside PR	10	Roubaud, Julien	10/12/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss implementation of Certified Fiscal Plan initiatives at the Department of Treasury and ADSEF. (0.6)
Outside PR	10	Roubaud, Julien	10/12/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Roubaud, Julien	10/12/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to review and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at PRITS in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	10/13/2021	1.9	\$332.50	\$631.75	Create presentation materials for AAFAF Agency engagement at Hacienda detailing FY22 budget reapportionments as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	10/13/2021	1.5	\$332.50	\$498.75	Create presentation materials for AAFAF Agency engagement at Hacienda detailing FY22 incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	10/13/2021	1.6	\$332.50	\$532.00	Create presentation materials for AAFAF Agency engagement at Hacienda summarizing Certified Fiscal Plan initiatives and recommended next steps as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	10/13/2021	2	\$332.50	\$665.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for DDEC as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to review and update presentation materials requested by H. Martinez (AAFAF) for AAFAF Agency engagement at Department of Treasury in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Roubaud, Julien	10/14/2021	1.7	\$332.50	\$565.25	Analyze 5-year budgetary projections for DPS and share results with representatives of AAFAF via email. (1.7)
Outside PR	10	Roubaud, Julien	10/14/2021	0.8	\$332.50	\$266.00	Create presentation materials for AAFAF Agency engagement at DDEC detailing FY22 budget reapportionments as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Roubaud, Julien	10/14/2021	2	\$332.50	\$665.00	Create presentation materials for AAFAF Agency engagement at DDEC detailing FY22 incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/14/2021	2	\$332.50	\$665.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for DPS as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/14/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to review and discuss the presentation materials for the Hacienda Roadshow as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/14/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss 10/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Roubaud, Julien	10/15/2021	1.8	\$332.50	\$598.50	Create presentation materials for AAFAF Agency engagement at ASG detailing FY22 incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables (1.8)
Outside PR	10	Roubaud, Julien	10/15/2021	1.7	\$332.50	\$565.25	Create presentation materials for AAFAF Agency engagement at ASG summarizing Certified Fiscal Plan initiatives and recommended next steps as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG) to discuss Time and Attendance toolkit materials prepared in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Roubaud, Julien	10/15/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Roubaud, Julien	10/15/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Gonzalez (ACG) to discuss Certified Fiscal Plan implementation status at Hacienda and DOH in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Roubaud, Julien	10/15/2021	0.6	\$332.50	\$199.50	Prepare for meeting with representatives of AAFAF to discuss the analysis of the 5-year budgetary projections for DPS. (0.6)
Outside PR	10	Roubaud, Julien	10/15/2021	1	\$332.50	\$332.50	Prepare for meeting with representatives of AAFAF to discuss Time and Attendance toolkit materials developed in support of the Certified Fiscal Plan Deliverables. (1)
Outside PR	10	Roubaud, Julien	10/15/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 10/11/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 10/18/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/18/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting C. Butler (ACG) and V. Hart (ACG) to discuss activities and deliverables for the upcoming week related the Certified Fiscal Plan Implementation initiatives. (0.2)
Outside PR	10	Roubaud, Julien	10/20/2021	1.2	\$332.50	\$399.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for DOH as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	10/20/2021	1.2	\$332.50	\$399.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for PRDE as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), and E. Guzman (AAFAF) to discuss Certified Fiscal Plan implementation initiatives status and next steps at ASG and DDEC. (0.6)
Outside PR	10	Roubaud, Julien	10/20/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), H. Martinez (AAFAF), I. Carmona (AAFAF), E. Guzman (AAFAF) to discuss Time and Attendance Implementation toolkit materials in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	10/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura, J. Mendez (Bluhaus), R. Lopez (Riveron), H. Martinez (AAFAF) and I. Carmona (AAFAF) to discuss FOMB Right Sizing Model and 5-year budgetary projections at DPS. (0.6)
Outside PR	10	Roubaud, Julien	10/21/2021	1.2	\$332.50	\$399.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for ASG as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	10/21/2021	1.1	\$332.50	\$365.75	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for Hacienda as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	10/21/2021	0.5	\$332.50	\$166.25	Finalize Time and Attendance toolkit materials and send to representatives of AAFAF. (0.5)
Outside PR	10	Roubaud, Julien	10/21/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Butler (ACG) to discuss Time and Attendance tool kit deliverables for the Certified Fiscal Plan Implementation initiatives for the following agencies: DCR and DOH. (0.4)
Outside PR	10	Roubaud, Julien	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	10/21/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 10/18/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 10/25/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/21/2021	1	\$332.50	\$332.50	Revise Time and Attendance toolkit materials Requirements Gathering Template as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	10/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Gonzalez (ACG), C. Butler (ACG) to discuss 10/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including SG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	10/25/2021	2	\$332.50	\$665.00	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 10/07/2021 and 10/25/2021 as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/25/2021	2	\$332.50	\$665.00	Conduct research quantifying incentive milestones based on documents provided by the FOMB dated between 10/07/2021 and 10/25/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/25/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Ishak (ACG) and C. Butler (ACG) to discuss next steps in Time and Attendance projects as well as FY22 Certified Fiscal Plan implementation initiatives support for the following agencies including DOH, DCR, PRDE, and PRITS. (0.7)
Outside PR	10	Roubaud, Julien	10/25/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Ishak (ACG), C. Butler (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss Time and Attendance toolkit deliverables for the Certified Fiscal Plan Implementation initiatives for the following agencies: DCR and DOH. (1.1)
Outside PR	10	Roubaud, Julien	10/25/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/25/2021	2	\$332.50	\$665.00	Revise Time and Attendance toolkit materials overview presentation after feedback from L. Guillen (AAFAF) and I. Carmona (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/26/2021	2	\$332.50	\$665.00	Create presentation materials for Time and Attendance toolkit next steps as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/26/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting representatives of Ankura to discuss 10/26/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	10/26/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Butler (ACG), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss AAFAF support of the Department of the Treasury implementation of FY22 Certified Fiscal Plan initiatives. (0.5)
Outside PR	10	Roubaud, Julien	10/26/2021	1.1	\$332.50	\$365.75	Prepare for meeting with F. Mercado (AAFAF) and H. Martinez (AAFAF) summarizing current status of FY22 Certified Fiscal Plan initiatives at the Department of the Treasury. (1.1)
Outside PR	10	Roubaud, Julien	10/26/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at DDEC and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/26/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at PRDE and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/27/2021	1.8	\$332.50	\$598.50	Create presentation materials for the AAFAF Status Report detailing budget and next steps as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	10/27/2021	2	\$332.50	\$665.00	Create presentation materials for the AAFAF Status Report detailing scope, key accomplishments and upcoming tasks as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	10/27/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at ASG and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	10/28/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with C. Ishak (ACG), N. Martinez (PRITS), W. Acevedo (PRITS), L. Rodriguez (PRITS), N. Oliveras (PRITS), I. Carmona (AAFAF), H. Martinez (AAFAF), E. Guardiola (FOMB), K. Borja (FOMB) to discuss FY22 Certified Fiscal Plan Implementation initiative status at PRITS. (1.5)
Outside PR	10	Roubaud, Julien	10/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	10/28/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Ishak (ACG) to discuss next steps on Time and Attendance Toolkit and discuss FY22 Certified Fiscal Plan Initiative support at DOH, PRITS, and PRDE as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	10/28/2021	1.2	\$332.50	\$399.00	Participate on telephone call with C. Ishak (ACG) to discuss revisions to presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	10/28/2021	1.9	\$332.50	\$631.75	Revise presentation materials for AAFAF Agency engagement at DOH and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	10/28/2021	1.6	\$332.50	\$532.00	Revise presentation materials for the AAFAF Status Report detailing scope, key accomplishments and upcoming tasks as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	10/29/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Ishak (ACG) and revise presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	10/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	10/29/2021	0.4	\$332.50	\$133.00	Participate on telephone call with V. Hart (ACG) and C. Ishak (ACG) to discuss revisions to presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	10/29/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 10/25/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 11/01/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	10/29/2021	1.7	\$332.50	\$565.25	Revise presentation materials for AAFAF Agency engagement at PRITS and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	10/29/2021	1.6	\$332.50	\$532.00	Revise presentation materials for AAFAF Agency engagement at the Department of the Treasury and translate to Spanish as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)

Total Hourly Fees

266.2

\$93,582.38

Total Fees

\$93,582.38

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Ishak, Christine	10/17/2021	\$261.40	Roundtrip airfare from Nashville, TN to San Juan, PR 10/17/21 to 10/19/21	1
Meals - PR	Ishak, Christine	10/17/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Lodging - PR	Ishak, Christine	10/18/2021	\$153.68	Lodging in San Juan, PR from 10/17/21 to 10/18/21 (1 night)	2
Meals - PR	Ishak, Christine	10/18/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	10/18/2021	\$40.94	Travel from airport to PRITS on 10/18/2021	3
Transportation - PR	Ishak, Christine	10/18/2021	\$7.96	Travel from PRITS to hotel on 10/18/2021	4
Lodging - PR	Ishak, Christine	10/19/2021	\$206.44	Lodging in San Juan, PR from 10/18/21 to 10/19/21 (1 night)	5
Meals - PR	Ishak, Christine	10/19/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	10/19/2021	\$8.92	Travel from hotel to PRITS on 10/19/2021	6
Transportation - PR	Ishak, Christine	10/19/2021	\$10.99	Travel from PRITS to airport on 10/18/2021	7
Transportation - US	Ishak, Christine	10/19/2021	\$28.70	Travel from airport to home on 10/19/2021	8

Total Expenses

\$995.03

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Invoice Remittance

December 10, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-third (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from October 1, 2021 to October 31, 2021

Professional Services	\$174,418.13
Expenses	\$0.00
Total Amount Due	\$174,418.13

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from October 1, 2021 to October 31, 2021

Professional	Title	Rate	Hours	Total
Batlle, Fernando	Senior Managing Director	\$960.00	1.7	\$1,632.00
Bowie, Michael	Director	\$332.50	6.2	\$2,061.50
Flanagan, Ryan	Director	\$332.50	82.2	\$27,331.50
Hubin, Kent	Senior Director	\$380.00	53.1	\$20,178.00
Huggins, Nate	Director	\$332.50	14.2	\$4,721.50
Hull, Sarah	Managing Director	\$451.25	1.4	\$631.75
Loaiza, Juan	Director	\$332.50	109.6	\$36,442.00
McAfee, Maggie	Director	\$195.00	19.5	\$3,802.50
Miller, Ken	Managing Director	\$451.25	55.7	\$25,134.63
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	58.2	\$26,262.75
Tabor, Ryan	Senior Managing Director	\$522.50	32.3	\$16,876.75
Voigt, Lindsay	Director	\$332.50	28.1	\$9,343.25
Total Hourly Fees			462.2	\$174,418.13
Total Fees				\$174,418.13

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Battle, Fernando	10/5/2021	0.2	\$960.00	\$192.00	Participate on telephone call with R. Tabor (ACG) to discuss Hacienda payment summary prepared at the request of J. Tirado (AAFAF). (0.2)
PR	533	Battle, Fernando	10/14/2021	0.5	\$960.00	\$480.00	Participate on telephone call with representatives of Ankura to discuss American Rescue Plan funds eligibility for PREPA expenses. (0.5)
PR	533	Battle, Fernando	10/19/2021	0.6	\$960.00	\$576.00	Participate on telephone call with R. Flanagan (ACG) and R. Tabor (ACG) to discuss fuel estimates requested by J. Tirado (AAFAF) in support of the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.6)
PR	533	Battle, Fernando	10/19/2021	0.4	\$960.00	\$384.00	Participate on telephone call with R. Tabor (ACG), R. Flanagan (ACG), and J. Tirado (AAFAF) to discuss strategy for development of fuel and maintenance estimates for PREPA. (0.4)
Outside PR	533	Bowie, Michael	10/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Flanagan (ACG) to discuss required updates to the macro enabled template needed to automate a Coronavirus State Fiscal Recovery Fund program status update presentation. (0.2)
Outside PR	533	Bowie, Michael	10/21/2021	2	\$332.50	\$665.00	Research adjustments needed to automate Coronavirus State Fiscal Recovery Fund program status update presentation. (2)
Outside PR	533	Bowie, Michael	10/22/2021	2	\$332.50	\$665.00	Automate Coronavirus State Fiscal Recovery Fund program status update presentation. (2)
Outside PR	533	Bowie, Michael	10/22/2021	2	\$332.50	\$665.00	Research adjustments needed to automate Coronavirus State Fiscal Recovery Fund program status update presentation. (2)
Outside PR	533	Flanagan, Ryan	10/1/2021	0.3	\$332.50	\$99.75	Consolidate data submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.3)
Outside PR	533	Flanagan, Ryan	10/1/2021	1.2	\$332.50	\$399.00	Create separate validated data files to inform applicants on eligible applicants and facilitate payments for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.2)
Outside PR	533	Flanagan, Ryan	10/1/2021	0.8	\$332.50	\$266.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.8)
Outside PR	533	Flanagan, Ryan	10/1/2021	1	\$332.50	\$332.50	Review and respond to 10/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Flanagan, Ryan	10/1/2021	0.6	\$332.50	\$199.50	Review macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (0.6)
Outside PR	533	Flanagan, Ryan	10/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG) to review duplicate Social Security Number submissions in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Flanagan, Ryan	10/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to identify opportunities to optimize and accelerate Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Flanagan, Ryan	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	10/4/2021	1.1	\$332.50	\$365.75	Perform research on Puerto Rico tourism reference data to justify the level of Coronavirus State Fiscal Recovery Fund spend on an affected industry. (1.1)
Outside PR	533	Flanagan, Ryan	10/4/2021	1.7	\$332.50	\$565.25	Perform research on the American Rescue Plan Capital Projects Fund and projects that would be eligible under the program. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	10/4/2021	0.9	\$332.50	\$299.25	Review and respond to 10/4/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	10/4/2021	0.8	\$332.50	\$266.00	Review Disbursement Oversight Committee resolutions to determine the amount of Coronavirus State Fiscal Recovery Fund funds transferred to each agency. (0.8)
Outside PR	533	Flanagan, Ryan	10/5/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG) and J. Tirado (AAFAF) to discuss overview of operational issues with Coronavirus State Fiscal Recovery Fund payment processing and financial reporting. (0.8)
Outside PR	533	Flanagan, Ryan	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) to review operational issues with Coronavirus State Fiscal Recovery Fund payment processing and financial reporting. (0.5)
Outside PR	533	Flanagan, Ryan	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	10/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/5/2021	1.7	\$332.50	\$565.25	Participate in virtual meeting with representatives of Ankura to review and refine detailed summaries of pandemic program timelines at the request of J. Tirado (AAFAF). (1.7)
Outside PR	533	Flanagan, Ryan	10/5/2021	0.8	\$332.50	\$266.00	Review and respond to 10/5/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/6/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Flanagan, Ryan	10/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	10/6/2021	0.6	\$332.50	\$199.50	Review and respond to 10/6/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	10/6/2021	1.8	\$332.50	\$598.50	Review initial Aguadilla Airport submission for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (1.8)
Outside PR	533	Flanagan, Ryan	10/6/2021	1.7	\$332.50	\$565.25	Review initial Ponce Port submission for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (1.7)
Outside PR	533	Flanagan, Ryan	10/6/2021	0.9	\$332.50	\$299.25	Update Coronavirus State Fiscal Recovery Fund Smartsheet financial dashboard based on new program expenditures. (0.9)
Outside PR	533	Flanagan, Ryan	10/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Flanagan, Ryan	10/7/2021	0.3	\$332.50	\$99.75	Review and respond to 10/7/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	10/7/2021	0.6	\$332.50	\$199.50	Review initial Aguadilla Airport submission for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	10/7/2021	1	\$332.50	\$332.50	Review initial Ponce Port submission for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (1)
Outside PR	533	Flanagan, Ryan	10/7/2021	0.6	\$332.50	\$199.50	Update mapping of Coronavirus State Fiscal Recovery Fund programs to expenditure categories to reflect newly created programs. (0.6)
Outside PR	533	Flanagan, Ryan	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/8/2021	0.8	\$332.50	\$266.00	Review and respond to 10/8/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/12/2021	1.1	\$332.50	\$365.75	Create distribution model to allocate funds to municipalities for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program. (1.1)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.8	\$332.50	\$266.00	Review and respond to 10/12/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/12/2021	0.6	\$332.50	\$199.50	Update distribution model to allocate funds to municipalities for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program based on feedback from J. Loaiza (ACG). (0.6)
Outside PR	533	Flanagan, Ryan	10/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/13/2021	0.8	\$332.50	\$266.00	Review and respond to 10/13/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/13/2021	0.9	\$332.50	\$299.25	Update the Coronavirus State Fiscal Recovery Fund Agency Request for funding tracker with agency requests submitted via email. (0.9)
Outside PR	533	Flanagan, Ryan	10/14/2021	1.9	\$332.50	\$631.75	Create equity section for the Aguadilla Airport proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (1.9)
Outside PR	533	Flanagan, Ryan	10/14/2021	1.7	\$332.50	\$565.25	Create equity section for the Ponce Port proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (1.7)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG) to discuss the Aguadilla Airport proposal equity section for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with N. Huggins (ACG) to review Ponce Port and Aguadilla Airport proposals for the Economic Development Administration Build Back Better

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Regional Grant Challenge submission for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to discuss Ponce Port and Aguadilla Airport proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.5)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.5	\$332.50	\$166.25	Participate on call with representatives of Ankura to discuss American Rescue Plan funds eligibility for PREPA expenses. (0.5)
Outside PR	533	Flanagan, Ryan	10/14/2021	1.6	\$332.50	\$532.00	Review and respond to 10/14/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.6)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.3	\$332.50	\$99.75	Update equity section for the Aguadilla Airport proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	10/14/2021	0.4	\$332.50	\$133.00	Update equity section for the Ponce Port proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	10/15/2021	1.5	\$332.50	\$498.75	Create separate validated data files to inform applicants on eligible applicants and facilitate payments for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
Outside PR	533	Flanagan, Ryan	10/15/2021	1.5	\$332.50	\$498.75	Create sustainability section for the Aguadilla Airport proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (1.5)
Outside PR	533	Flanagan, Ryan	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/15/2021	2	\$332.50	\$665.00	Process additional data files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program to facilitate data validation. (2)
Outside PR	533	Flanagan, Ryan	10/15/2021	0.7	\$332.50	\$232.75	Review and respond to 10/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	10/15/2021	0.9	\$332.50	\$299.25	Update sustainability section for the Aguadilla Airport proposal for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	10/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Flanagan, Ryan	10/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/18/2021	0.6	\$332.50	\$199.50	Review and respond to 10/18/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	10/19/2021	1.8	\$332.50	\$598.50	Create overview of the PREPA request for Coronavirus State Fiscal Recovery Fund funds to support purchase of additional fuel and maintenance costs. (1.8)
Outside PR	533	Flanagan, Ryan	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)
Outside PR	533	Flanagan, Ryan	10/19/2021	0.6	\$332.50	\$199.50	Participate on telephone call with F. Battle (ACG) and R. Tabor (ACG) to discuss fuel estimates requested by J. Tirado (AAFAF) in support of the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.6)
Outside PR	533	Flanagan, Ryan	10/19/2021	0.4	\$332.50	\$133.00	Participate on telephone call with F. Battle (ACG), R. Tabor (ACG), and J. Tirado (AAFAF) to discuss strategy for development of fuel and maintenance estimates for PREPA. (0.4)
Outside PR	533	Flanagan, Ryan	10/19/2021	0.7	\$332.50	\$232.75	Review and respond to 10/19/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	10/19/2021	1.2	\$332.50	\$399.00	Update overview of the PREPA request for Coronavirus State Fiscal Recovery Fund funds to support purchase of additional fuel and maintenance costs based on feedback from R. Tabor (ACG). (1.2)
Outside PR	533	Flanagan, Ryan	10/20/2021	1.8	\$332.50	\$598.50	Create process flow overview of the Coronavirus State Fiscal Recovery Fund Recruitment Incentive program to Hospital and CDT workers. (1.8)
Outside PR	533	Flanagan, Ryan	10/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of AAFAF and K. Miller (ACG) to demo the Coronavirus State Fiscal Recovery Fund Program Tracker Dashboard and associated automation capabilities. (0.6)
Outside PR	533	Flanagan, Ryan	10/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/20/2021	0.7	\$332.50	\$232.75	Review and respond to 10/20/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	10/20/2021	1.2	\$332.50	\$399.00	Review updated overview of the PREPA request for Coronavirus State Fiscal Recovery Fund funds to support purchase of additional fuel and maintenance costs to ensure compliance. (1.2)
Outside PR	533	Flanagan, Ryan	10/20/2021	1.3	\$332.50	\$432.25	Update process flow overview of the Coronavirus State Fiscal Recovery Fund Recruitment Incentive program to Hospital and CDT workers based on feedback from K. Miller (ACG). (1.3)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.7	\$332.50	\$232.75	Create overview analysis of eligibility to use Coronavirus State Fiscal Recovery Fund funds for compliance activities after the end of the period of performance. (0.7)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with M. Bowie (ACG) to discuss required updates to the macro enabled template needed to automate a Coronavirus State Fiscal Recovery Fund program status update presentation. (0.2)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with R. Tabor (ACG) to discuss required updates to the macro enabled template needed to automate a Coronavirus State Fiscal Recovery Fund program status update presentation. (0.8)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	10/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/21/2021. (0.5)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.6	\$332.50	\$199.50	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.6)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.8	\$332.50	\$266.00	Review and respond to 10/21/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/21/2021	0.9	\$332.50	\$299.25	Review program requirements for the Economic Development Administration Statewide Planning, Research and Networks program. (0.9)
Outside PR	533	Flanagan, Ryan	10/22/2021	0.5	\$332.50	\$166.25	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.5)
Outside PR	533	Flanagan, Ryan	10/22/2021	0.4	\$332.50	\$133.00	Review and respond to 10/22/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	10/25/2021	1.2	\$332.50	\$399.00	Create response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (1.2)
Outside PR	533	Flanagan, Ryan	10/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Miller (ACG) and J. Tirado (AAFAF) to coordinate response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (0.3)
Outside PR	533	Flanagan, Ryan	10/25/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (0.2)
Outside PR	533	Flanagan, Ryan	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/25/2021	0.7	\$332.50	\$232.75	Review and respond to 10/25/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	10/25/2021	1.4	\$332.50	\$465.50	Review Disbursement Oversight Committee approvals for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDT Workers program. (1.4)
Outside PR	533	Flanagan, Ryan	10/26/2021	1.5	\$332.50	\$498.75	Create mechanism to track Disbursement Oversight Committee approvals for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDT Workers program. (1.5)
Outside PR	533	Flanagan, Ryan	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	10/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	10/26/2021	0.8	\$332.50	\$266.00	Review and respond to 10/26/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	10/26/2021	1.1	\$332.50	\$365.75	Update dashboard to track Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDT Workers program payments. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	10/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	10/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	10/27/2021	0.7	\$332.50	\$232.75	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.7)
Outside PR	533	Flanagan, Ryan	10/27/2021	0.6	\$332.50	\$199.50	Review and respond to 10/27/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	10/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Alsina (AAFAF) to review mechanism to update the Agency Request for funding data in Smartsheet. (0.4)
Outside PR	533	Flanagan, Ryan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Flanagan, Ryan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	10/28/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/28/2021. (0.7)
Outside PR	533	Flanagan, Ryan	10/28/2021	1.2	\$332.50	\$399.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (1.2)
Outside PR	533	Flanagan, Ryan	10/28/2021	0.6	\$332.50	\$199.50	Review and respond to 10/28/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	10/29/2021	1.1	\$332.50	\$365.75	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (1.1)
Outside PR	533	Flanagan, Ryan	10/29/2021	0.7	\$332.50	\$232.75	Review and respond to 10/29/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Hubin, Kent	10/4/2021	2	\$380.00	\$760.00	Continue to develop catalog and reporting tool for agency Coronavirus State Fiscal Recovery Fund obligation and expenditure activity. (2)
Outside PR	533	Hubin, Kent	10/4/2021	2	\$380.00	\$760.00	Develop catalog and reporting tool for agency Coronavirus State Fiscal Recovery Fund obligation and expenditure activity. (2)
Outside PR	533	Hubin, Kent	10/4/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	10/4/2021	0.7	\$380.00	\$266.00	Respond to S. Diaz (AAFAF) with confirmation and log receipt of agency expenditure reporting for the Puerto Rico Coronavirus State Fiscal Recovery Fund programs for reports due 10/01/2021. (0.7)
Outside PR	533	Hubin, Kent	10/5/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	10/6/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	10/7/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/7/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Hubin, Kent	10/11/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/12/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/12/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)
Outside PR	533	Hubin, Kent	10/13/2021	2	\$380.00	\$760.00	Build out batch A of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/13/2021	2	\$380.00	\$760.00	Build out batch B of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/13/2021	2	\$380.00	\$760.00	Build out batch C of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/13/2021	1.1	\$380.00	\$418.00	Build out batch D of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (1.1)
Outside PR	533	Hubin, Kent	10/13/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/14/2021	2	\$380.00	\$760.00	Build out batch E of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/14/2021	0.5	\$380.00	\$190.00	Build out batch F of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (0.5)
Outside PR	533	Hubin, Kent	10/14/2021	2	\$380.00	\$760.00	Build out batch G of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/14/2021	2	\$380.00	\$760.00	Build out batch H of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (2)
Outside PR	533	Hubin, Kent	10/14/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review status and next steps related to Puerto Rico Coronavirus State Fiscal Relief Fund agency data collection and reporting. (0.5)
Outside PR	533	Hubin, Kent	10/14/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	10/14/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)
Outside PR	533	Hubin, Kent	10/15/2021	0.2	\$380.00	\$76.00	Build out batch I of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (0.2)
Outside PR	533	Hubin, Kent	10/17/2021	1.8	\$380.00	\$684.00	Build out batch J of the Coronavirus State Fiscal Recovery Fund Agency expenditure reporting tools. (1.8)
Outside PR	533	Hubin, Kent	10/17/2021	2	\$380.00	\$760.00	Process Batch C of the 10/15/2021 bi-monthly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	10/17/2021	2	\$380.00	\$760.00	Process Batch D of the 10/15/2021 bi-monthly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	10/18/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/19/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	10/19/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)
Outside PR	533	Hubin, Kent	10/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/20/2021	2	\$380.00	\$760.00	Send follow-up emails to agencies submitting the 10/15/2021 bi-monthly Coronavirus State Fiscal Recovery Fund report for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	10/20/2021	2	\$380.00	\$760.00	Update batch A of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (2)
Outside PR	533	Hubin, Kent	10/20/2021	2	\$380.00	\$760.00	Update batch B of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (2)
Outside PR	533	Hubin, Kent	10/20/2021	1	\$380.00	\$380.00	Update batch C of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (1)
Outside PR	533	Hubin, Kent	10/22/2021	0.5	\$380.00	\$190.00	Incorporate Coronavirus State Fiscal Recovery Fund rewards by agency by project report into agency tracking tool. (0.5)
Outside PR	533	Hubin, Kent	10/25/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (0.2)
Outside PR	533	Hubin, Kent	10/25/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/26/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	10/26/2021	2	\$380.00	\$760.00	Update batch D of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (2)
Outside PR	533	Hubin, Kent	10/26/2021	2	\$380.00	\$760.00	Update batch E of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (2)
Outside PR	533	Hubin, Kent	10/27/2021	1	\$380.00	\$380.00	Follow up with agencies regarding issues related to Coronavirus State Fiscal Recovery Fund funds. (1)
Outside PR	533	Hubin, Kent	10/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	10/27/2021	2	\$380.00	\$760.00	Update batch F of acronyms for Agencies on Coronavirus State Fiscal Recovery Fund reporting tools. (2)
Outside PR	533	Hubin, Kent	10/27/2021	0.5	\$380.00	\$190.00	Update reporting tools with new agency awards and agency contact information related to Coronavirus State Fiscal Recovery Fund funds. (0.5)
Outside PR	533	Hubin, Kent	10/28/2021	1	\$380.00	\$380.00	Compile and request validation and additions to contact email addresses for newly funded agencies through Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	533	Hubin, Kent	10/28/2021	2	\$380.00	\$760.00	Enhance batch A of the Coronavirus State Fiscal Recovery Fund Agency reporting tool to incorporate all funded agencies. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	10/28/2021	2	\$380.00	\$760.00	Enhance batch B of the Coronavirus State Fiscal Recovery Fund Agency reporting tool to incorporate all funded agencies. (2)
Outside PR	533	Hubin, Kent	10/28/2021	0.9	\$380.00	\$342.00	Enhance batch C of the Coronavirus State Fiscal Recovery Fund Agency reporting tool to incorporate all funded agencies. (0.9)
Outside PR	533	Hubin, Kent	10/28/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	10/28/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/28/2021. (0.7)
Outside PR	533	Hubin, Kent	10/29/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Huggins, Nate	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Huggins, Nate	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Huggins, Nate	10/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	10/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Huggins, Nate	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Huggins, Nate	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/12/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	10/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/13/2021	0.4	\$332.50	\$133.00	Review documentation on Build Back Better program in preparation for meeting 10/14/2021. (0.4)
Outside PR	533	Huggins, Nate	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with R. Flanagan (ACG) to review Ponce Port and Aguadilla Airport proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.4)
Outside PR	533	Huggins, Nate	10/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Flanagan (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to discuss Ponce Port and Aguadilla Airport proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.5)
Outside PR	533	Huggins, Nate	10/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)
Outside PR	533	Huggins, Nate	10/14/2021	1.5	\$332.50	\$498.75	Research Build Back Better regional challenge to help with the 2 proposals from DDEC. (1.5)
Outside PR	533	Huggins, Nate	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/15/2021	2	\$332.50	\$665.00	Review and respond to 10/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (2)
Outside PR	533	Huggins, Nate	10/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)
Outside PR	533	Huggins, Nate	10/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/21/2021. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	10/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	10/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hull, Sarah	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Hull, Sarah	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Hull, Sarah	10/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Hull, Sarah	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Loaiza, Juan	10/1/2021	2	\$332.50	\$665.00	Answer 10/1/2021 inquiries about the Premium Pay Program for Hospitals and CDTs, including providing help to access PRITS links. (2)
Outside PR	533	Loaiza, Juan	10/1/2021	1.5	\$332.50	\$498.75	Prepare and send award notifications to Hospitals and CDT. (1.5)
Outside PR	533	Loaiza, Juan	10/1/2021	0.5	\$332.50	\$166.25	Update Premium Pay Program tracker with new application. (0.5)
Outside PR	533	Loaiza, Juan	10/4/2021	2	\$332.50	\$665.00	Answer 10/4/2021 inquiries about the Premium Pay Program for Hospitals and CDTs, including PRITS links and data files. (2)
Outside PR	533	Loaiza, Juan	10/4/2021	0.6	\$332.50	\$199.50	Develop draft communication about Premium Pay Award Revision for S. Diaz (AAFAF) to approve. (0.6)
Outside PR	533	Loaiza, Juan	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Flanagan (ACG) to review duplicate Social Security Number submissions in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Loaiza, Juan	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Loaiza, Juan	10/4/2021	1.2	\$332.50	\$399.00	Review and update Premium Pay master file with duplicate records. (1.2)
Outside PR	533	Loaiza, Juan	10/5/2021	1	\$332.50	\$332.50	Answer 10/5/2021 inquiries about the Premium Pay Program for Hospitals and CDTs, including PRITS links and data files. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	10/5/2021	1.5	\$332.50	\$498.75	Consolidate Premium Pay data file from different hospitals. (1.5)
Outside PR	533	Loaiza, Juan	10/5/2021	0.8	\$332.50	\$266.00	Participate in meeting with J. Perez-Casellas (ACG) and S. Diaz (AAFAF) to discuss issues and course of action about Hospitals and CDTs Premium Pay reconsiderations and application processing. (0.8)
Outside PR	533	Loaiza, Juan	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Loaiza, Juan	10/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/5/2021	1.7	\$332.50	\$565.25	Participate in virtual meeting with representatives of Ankura to review and refine detailed summaries of pandemic program timeliness at the request of J. Tirado (AAFAF). (1.6)
Outside PR	533	Loaiza, Juan	10/6/2021	2	\$332.50	\$665.00	Answer 10/6/2021 inquiries about the Premium Pay Program for Hospitals and CDTs, including data files and payment issues. (2)
Outside PR	533	Loaiza, Juan	10/6/2021	2	\$332.50	\$665.00	Conduct training for use and management of American Rescue Plan Act fund with Naranjito officials. (2)
Outside PR	533	Loaiza, Juan	10/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	10/7/2021	1.3	\$332.50	\$432.25	Answer 10/7/2021 inquiries about the Premium Pay Program for Hospitals and CDTs, including data files and payment issues. (1.3)
Outside PR	533	Loaiza, Juan	10/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Loaiza, Juan	10/7/2021	1	\$332.50	\$332.50	Prepare and send final EIN and Social Security Number files to SURI. (1)
Outside PR	533	Loaiza, Juan	10/7/2021	2	\$332.50	\$665.00	Prepare and send Premium Pay DOC file to S. Diaz (AAFAF). (2)
Outside PR	533	Loaiza, Juan	10/7/2021	2	\$332.50	\$665.00	Update and review employee name data for SURI file for Premium Pay Program. (2)
Outside PR	533	Loaiza, Juan	10/8/2021	1	\$332.50	\$332.50	Answer 10/8/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (1)
Outside PR	533	Loaiza, Juan	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/8/2021	0.5	\$332.50	\$166.25	Participate on telephone call with K. Miller (ACG) and L. Voigt (ACG) regarding preparation for Coronavirus State Fiscal Recovery Fund quarterly reporting kickoff meeting. (0.5)
Outside PR	533	Loaiza, Juan	10/8/2021	1.2	\$332.50	\$399.00	Update and send Premium Pay DOC report to S. Diaz (AAFAF). (1.2)
Outside PR	533	Loaiza, Juan	10/8/2021	0.2	\$332.50	\$66.50	Update Premium Pay application tracker. (0.2)
Outside PR	533	Loaiza, Juan	10/11/2021	0.4	\$332.50	\$133.00	Answer 10/11/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (0.4)
Outside PR	533	Loaiza, Juan	10/11/2021	2	\$332.50	\$665.00	Develop draft of Performance Report Kick off presentation. (2)
Outside PR	533	Loaiza, Juan	10/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	10/11/2021	1.5	\$332.50	\$498.75	Research evidence-based programs and initiatives in preparation for development of Coronavirus State Fiscal Recovery Fund Performance Reports. (1.5)
Outside PR	533	Loaiza, Juan	10/11/2021	1.5	\$332.50	\$498.75	Research United States Treasury Performance Indicators and Reporting Guidelines. (1.5)
Outside PR	533	Loaiza, Juan	10/11/2021	1.5	\$332.50	\$498.75	Review and update Performance Report Kick off presentation with Evidence based material and resources. (1.5)
Outside PR	533	Loaiza, Juan	10/12/2021	0.3	\$332.50	\$99.75	Answer 10/12/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (0.3)
Outside PR	533	Loaiza, Juan	10/12/2021	0.7	\$332.50	\$232.75	Generate allocation caps for Municipalities strengthening fund. (0.7)
Outside PR	533	Loaiza, Juan	10/12/2021	1	\$332.50	\$332.50	Generate hospitals Premium Pay report for S. Diaz (AAFAF). (1.0)
Outside PR	533	Loaiza, Juan	10/12/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) and L. Voigt (ACG) to review presentation and sample report in preparation for Performance Reporting kickoff meeting with representatives of AAFAF. (1)
Outside PR	533	Loaiza, Juan	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Loaiza, Juan	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/12/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)
Outside PR	533	Loaiza, Juan	10/12/2021	1	\$332.50	\$332.50	Review and update Premium pay reconsiderations request. (1)
Outside PR	533	Loaiza, Juan	10/12/2021	0.3	\$332.50	\$99.75	Update Premium Pay Tracker with DOC resolutions. (0.3)
Outside PR	533	Loaiza, Juan	10/13/2021	1.2	\$332.50	\$399.00	Communicate with SURI regarding switch suppression from EIN to Social Security Numbers for the Hospitals and CDTs Premium Pay Program. (1.2)
Outside PR	533	Loaiza, Juan	10/13/2021	2	\$332.50	\$665.00	Consolidate data files for HURRA, UDH, ASEM and HPU. (2)
Outside PR	533	Loaiza, Juan	10/13/2021	1	\$332.50	\$332.50	Generate non-applicant list for Hospitals and CDTs Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	10/13/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Tirado (AAFAF), C. Perez (Salud), S. Alvarez (Salud), K. Miller (ACG) and J. Perez-Casellas (ACG) to discuss Public Hospitals of Salud disbursement of Premium Pay, Independent contractors, and other distributions under the Premium Pay Program. (2)
Outside PR	533	Loaiza, Juan	10/13/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) and L. Voigt (ACG) to finalize materials in preparation for Performance Reporting Kickoff meeting. (1)
Outside PR	533	Loaiza, Juan	10/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/13/2021	0.8	\$332.50	\$266.00	Provide Hospitals and CDTs information to Hacienda for Premium Pay disbursements. (0.8)
Outside PR	533	Loaiza, Juan	10/13/2021	0.7	\$332.50	\$232.75	Respond to inquiries from Centro Medico Correccional regarding their Premium Pay Award. (0.7)
Outside PR	533	Loaiza, Juan	10/14/2021	2	\$332.50	\$665.00	Consolidate premium pay data and check for duplicates. (2)
Outside PR	533	Loaiza, Juan	10/14/2021	1	\$332.50	\$332.50	Create DOC file for HURRA, ASEM, HDH, HPU and HIMA. (1)
Outside PR	533	Loaiza, Juan	10/14/2021	2	\$332.50	\$665.00	Follow up with contacts from Salud hospitals to resolve issues with their premium pay data file. (2)
Outside PR	533	Loaiza, Juan	10/14/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Tirado (AAFAF), J. Perez-Casellas (ACG) and K. Miller (ACG) to discuss tasks

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							related to the processing of payments and Social Security Number validation with Hacienda. (2)
Outside PR	533	Loaiza, Juan	10/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG), K. Miller (ACG), J. Tirado-Polo (AAFAF) and C. Velez (AAFAF) to review the performance report requirements from the United States Treasury. (1)
Outside PR	533	Loaiza, Juan	10/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)
Outside PR	533	Loaiza, Juan	10/14/2021	1	\$332.50	\$332.50	Participate on telephone call with representatives of HIMA hospitals to resolve issues with their premium pay data file and PRITS access. (1)
Outside PR	533	Loaiza, Juan	10/14/2021	0.5	\$332.50	\$166.25	Participate on telephone call with S. Alvarez (Salud) and J. Perez-Casellas (ACG) to discuss issues with the data files for 4 of the public hospitals. (0.5)
Outside PR	533	Loaiza, Juan	10/14/2021	1	\$332.50	\$332.50	Provide support to D. Berenguer (Salud) so CDT Loaiza and Adjuntas can submit their DocuSign application for Premium Pay. (1)
Outside PR	533	Loaiza, Juan	10/14/2021	0.5	\$332.50	\$166.25	Respond to inquiries from S. Diaz (AAFAF) regarding status of premium pay applications. (0.5)
Outside PR	533	Loaiza, Juan	10/18/2021	0.5	\$332.50	\$166.25	Investigate wrong payment to CDT Metro Pavia Clinic San Juan. (0.5)
Outside PR	533	Loaiza, Juan	10/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/18/2021	0.5	\$332.50	\$166.25	Participate on telephone call with D. Berenguer (Salud) about issues with CDT Loaiza and Adjuntas Premium Pay application. (0.5)
Outside PR	533	Loaiza, Juan	10/18/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Suarez (Corporacion Mariena)) about Premium Pay disbursements. (0.4)
Outside PR	533	Loaiza, Juan	10/18/2021	0.6	\$332.50	\$199.50	Prepare and send communication to CDTs that require PRIFAS registration for Premium Pay disbursement. (0.6)
Outside PR	533	Loaiza, Juan	10/18/2021	0.8	\$332.50	\$266.00	Prepare and send communication to public Hospitals and CDTs missing PP Budget Transfer Reports for Premium Pay disbursement. (0.8)
Outside PR	533	Loaiza, Juan	10/19/2021	0.7	\$332.50	\$232.75	Answer 10/19/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (0.7)
Outside PR	533	Loaiza, Juan	10/19/2021	0.7	\$332.50	\$232.75	Develop and send communication to S. Diaz (AAFAF) related to Premium Pay Disbursements issues. (0.7)
Outside PR	533	Loaiza, Juan	10/19/2021	0.8	\$332.50	\$266.00	Investigate and answer SURI inquiries regarding the submitted files and processing issues for the Premium Pay Program. (0.8)
Outside PR	533	Loaiza, Juan	10/19/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) to discuss issues with the Premium Payment Program disbursements, clawback notifications and SURI data files. (0.6)
Outside PR	533	Loaiza, Juan	10/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	10/19/2021	1	\$332.50	\$332.50	Prepare list of institutions that need to have clawbacks from the premium pay program. (1)
Outside PR	533	Loaiza, Juan	10/19/2021	1	\$332.50	\$332.50	Process 730 funds transfer authorization forms for CDTs that require PRIFAS registration for Premium Pay Disbursements. (1)
Outside PR	533	Loaiza, Juan	10/19/2021	1	\$332.50	\$332.50	Send Award notification to Hospitals and CDTs for Premium Pay awards. (1)
Outside PR	533	Loaiza, Juan	10/20/2021	0.5	\$332.50	\$166.25	Answer inquiry from D. Berenguer (Salud) about status of Premium Pay for CDT Loiza and Adjuntas. (0.5)
Outside PR	533	Loaiza, Juan	10/20/2021	2	\$332.50	\$665.00	Consolidate and update list of Premium Pay reconsiderations for S. Diaz (AAFAF). (2)
Outside PR	533	Loaiza, Juan	10/20/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG), L. Voigt (ACG), and C. Velez (AAFAF) regarding strategy for Coronavirus State Fiscal Recovery Fund Program Performance Reporting. (0.8)
Outside PR	533	Loaiza, Juan	10/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/21/2021	2	\$332.50	\$665.00	Answer 10/21/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/21/2021. (0.5)
Outside PR	533	Loaiza, Juan	10/21/2021	1.7	\$332.50	\$565.25	Participate on telephone call with M. Ponce (BHC) to discuss issues related the premium payment applications and next steps. (1.7)
Outside PR	533	Loaiza, Juan	10/22/2021	1.5	\$332.50	\$498.75	Answer 10/22/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (1.5)
Outside PR	533	Loaiza, Juan	10/22/2021	1	\$332.50	\$332.50	Create account and start set up for Vimeo for reporting training videos. (1)
Outside PR	533	Loaiza, Juan	10/25/2021	2	\$332.50	\$665.00	Answer 10/25/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	10/25/2021	1.5	\$332.50	\$498.75	Create a Performance Report Action Plan one page document. (1.5)
Outside PR	533	Loaiza, Juan	10/25/2021	1.3	\$332.50	\$432.25	Create Premium Pay validation files and send award notifications. (1.3)
Outside PR	533	Loaiza, Juan	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	10/25/2021	1.2	\$332.50	\$399.00	Participate on telephone call with J. Garcia (Hospital Perea - Metro Mayaguez) to provide support about issues with the Premium Pay validation files and new reconsideration requests. (1.2)
Outside PR	533	Loaiza, Juan	10/25/2021	0.5	\$332.50	\$166.25	Participate on telephone call with L. Torres (Hospital Oncologico) regarding issues with the Premium Pay application. (0.5)
Outside PR	533	Loaiza, Juan	10/26/2021	1.5	\$332.50	\$498.75	Answer 10/26/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (1.5)
Outside PR	533	Loaiza, Juan	10/26/2021	1	\$332.50	\$332.50	Continue to consolidate reconsideration requests for the Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	10/26/2021	0.8	\$332.50	\$266.00	Develop draft notification about Premium Pay incentives for employees that left the institutions after being approved by the programs. (0.8)
Outside PR	533	Loaiza, Juan	10/26/2021	0.5	\$332.50	\$166.25	Follow up with S. Diaz (AAFAF) and SURI about reconsiderations and Social Security Number validation files. (0.5)
Outside PR	533	Loaiza, Juan	10/26/2021	2	\$332.50	\$665.00	Generate and update video recording instructions and tutorial for Coronavirus State Fiscal Recovery Fund use of funds reporting (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	10/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	10/28/2021	2	\$332.50	\$665.00	Answer 10/28/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	10/28/2021	1	\$332.50	\$332.50	Collect and prepare material for Coronavirus State Fiscal Recovery Fund Project Reporting Training videos. (1)
Outside PR	533	Loaiza, Juan	10/28/2021	0.3	\$332.50	\$99.75	Conduct follow up on Coronavirus State Fiscal Recovery Fund Performance Report. (0.3)
Outside PR	533	Loaiza, Juan	10/28/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with L. Voigt (ACG), C. Velez (AAFAF), C. Alsina (AAFAF), and J. Hernandez (AAFAF) regarding Coronavirus State Fiscal Recovery Fund Performance Reporting strategy and timelines. (0.9)
Outside PR	533	Loaiza, Juan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Loaiza, Juan	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	10/28/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/28/2021. (0.7)
Outside PR	533	Loaiza, Juan	10/28/2021	2	\$332.50	\$665.00	Record 7 short videos for the Coronavirus State Fiscal Recovery Fund Reporting series. (2)
Outside PR	533	Loaiza, Juan	10/28/2021	0.5	\$332.50	\$166.25	Send communication about Premium Pay to terminated employees to applicants. (0.5)
Outside PR	533	Loaiza, Juan	10/29/2021	1	\$332.50	\$332.50	Create Vimeo collection page for Coronavirus State Fiscal Recovery Fund Reporting training. (1)
Outside PR	533	Loaiza, Juan	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	10/29/2021	0.3	\$332.50	\$99.75	Respond to CDT inquiries regarding timing of payments for Coronavirus State Fiscal Recovery Fund CDT program. (0.3)
Outside PR	533	Loaiza, Juan	10/29/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund Reporting training videos. (2)
Outside PR	533	Loaiza, Juan	10/29/2021	2	\$332.50	\$665.00	Upload and review Coronavirus State Fiscal Recovery Fund training videos. (2)
Outside PR	533	McAfee, Maggie	10/10/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for September 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	10/10/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	10/11/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for September 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	10/11/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	10/12/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	10/12/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	10/13/2021	1	\$195.00	\$195.00	Prepare labor codes for September 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	10/17/2021	1	\$195.00	\$195.00	Review and revise labor codes for September 2021 fee statement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	McAfee, Maggie	10/22/2021	0.5	\$195.00	\$97.50	Review and revise labor codes for September 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	10/23/2021	0.5	\$195.00	\$97.50	Finalize labor codes for September 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	10/23/2021	2	\$195.00	\$390.00	Review and revise labor codes for September 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	10/24/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	533	McAfee, Maggie	10/25/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	533	McAfee, Maggie	10/26/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	533	McAfee, Maggie	10/29/2021	1	\$195.00	\$195.00	Continue to prepare project invoice for September 2021. (1)
Outside PR	533	McAfee, Maggie	10/29/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	533	Miller, Ken	10/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	10/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to identify opportunities to optimize and accelerate Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Miller, Ken	10/4/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Miller, Ken	10/4/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/5/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/4/2021	0.3	\$451.25	\$135.38	Review and respond to 10/4/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Tirado (AAFAF) about requirements to summarize program timelines related to the pandemic relief programs. (0.5)
Outside PR	533	Miller, Ken	10/5/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with R. Flanagan (ACG) and J. Tirado (AAFAF) to discuss overview of operational issues with Coronavirus State Fiscal Recovery Fund payment processing and financial reporting. (0.8)
Outside PR	533	Miller, Ken	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) to review operational issues with Coronavirus State Fiscal Recovery Fund payment processing and financial reporting. (0.5)
Outside PR	533	Miller, Ken	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Miller, Ken	10/5/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/5/2021	1.7	\$451.25	\$767.13	Participate in virtual meeting with representatives of Ankura to review and refine detailed summaries of pandemic program timelines at the request of J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	10/5/2021	1.5	\$451.25	\$676.88	Prepare for virtual meeting with J. Tirado to discuss program timelines and alternatives. (1.5)
Outside PR	533	Miller, Ken	10/5/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/6/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/5/2021	1.5	\$451.25	\$676.88	Research and develop detailed summaries of pandemic program timelines at the request of J. Tirado (AAFAF). (1.5)
Outside PR	533	Miller, Ken	10/5/2021	0.3	\$451.25	\$135.38	Review and respond to 10/5/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	10/6/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Miller, Ken	10/6/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	10/6/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/7/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/6/2021	0.5	\$451.25	\$225.63	Review and respond to 10/6/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/7/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/7/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Miller, Ken	10/7/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with V. Hart (ACG), R. Tabor (ACG), and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.4)
Outside PR	533	Miller, Ken	10/7/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 10/8/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	10/7/2021	0.5	\$451.25	\$225.63	Review and respond to 10/7/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/8/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/8/2021	0.5	\$451.25	\$225.63	Participate on telephone call with L. Voigt (ACG) and J. Loaiza (ACG) regarding preparation for Coronavirus State Fiscal Recovery Fund quarterly reporting kickoff meeting. (0.5)
Outside PR	533	Miller, Ken	10/8/2021	0.7	\$451.25	\$315.88	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.7)
Outside PR	533	Miller, Ken	10/8/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/11/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/8/2021	0.2	\$451.25	\$90.25	Review and respond to 10/8/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	10/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/11/2021	1.5	\$451.25	\$676.88	Prepare process overview diagram to establish approach for Performance Reporting of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1.5)
Outside PR	533	Miller, Ken	10/11/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 10/12/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	10/11/2021	0.6	\$451.25	\$270.75	Review and respond to 10/11/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	10/12/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	10/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to review presentation materials and sample report in preparation for Performance Reporting kickoff meeting with representatives of AAFAF. (1)
Outside PR	533	Miller, Ken	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Miller, Ken	10/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/12/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)
Outside PR	533	Miller, Ken	10/12/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/13/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/12/2021	0.3	\$451.25	\$135.38	Review and respond to 10/12/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/13/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Tirado (AAFAF), C. Perez (Salud), S. Alvarez (Salud), J. Loaiza (ACG) and J. Perez-Casellas (ACG) to discuss Public Hospitals of Salud disbursement of Premium Pay, Independent contractors, and other distributions under the Premium Pay Program. (2)
Outside PR	533	Miller, Ken	10/13/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to finalize materials in preparation for Performance Reporting Kickoff meeting. (1)
Outside PR	533	Miller, Ken	10/13/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/13/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/14/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/13/2021	0.5	\$451.25	\$225.63	Review and respond to 10/13/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/14/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Tirado (AAFAF), J. Loaiza (ACG) and J. Perez-Casellas (ACG) to discuss tasks related to the processing of payments and Social Security Number validation with Hacienda. (2)
Outside PR	533	Miller, Ken	10/14/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review status and next steps related to Puerto Rico Coronavirus State Fiscal Relief Fund agency data collection and reporting. (0.5)
Outside PR	533	Miller, Ken	10/14/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Miller (ACG) to discuss the Aguadilla Airport proposal equity section for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	10/14/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Voigt (ACG), J. Loaiza (ACG), J. Tirado-Polo (AAFAF) and C. Velez (AAFAF) to review the performance report requirements from the United States Treasury. (1)
Outside PR	533	Miller, Ken	10/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	10/14/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	10/14/2021	0.5	\$451.25	\$225.63	Participate on call with representatives of Ankura to discuss American Rescue Plan funds eligibility for PREPA expenses. (0.5)
Outside PR	533	Miller, Ken	10/14/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/15/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/14/2021	0.5	\$451.25	\$225.63	Review and respond to 10/14/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/14/2021	0.4	\$451.25	\$180.50	Review OMM Legal Opinion related to the Build Back Better proposal for Augadilla and Ponce projects. (0.4)
Outside PR	533	Miller, Ken	10/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/15/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/18/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/15/2021	0.4	\$451.25	\$180.50	Review and respond to 10/15/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/15/2021	0.7	\$451.25	\$315.88	Review Build Back Better documents for Aguadilla and Ponce projects. (0.7)
Outside PR	533	Miller, Ken	10/18/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Miller, Ken	10/18/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/18/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Miller, Ken	10/18/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 10/19/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	10/18/2021	0.4	\$451.25	\$180.50	Review and respond to 10/18/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/19/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with J. Loaiza (ACG) to discuss issues with the Premium Payment Program disbursements, clawback notifications and SURI data files (0.6)
Outside PR	533	Miller, Ken	10/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Miller, Ken	10/19/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	10/19/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)
Outside PR	533	Miller, Ken	10/19/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/20/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/19/2021	0.4	\$451.25	\$180.50	Review and respond to 10/19/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	10/20/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with L. Voigt (ACG), J. Loaiza (ACG), and C. Velez (AAFAF) regarding strategy for Coronavirus State Fiscal Recovery Fund Program Performance Reporting. (0.8)
Outside PR	533	Miller, Ken	10/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF and R. Flanagan (ACG) to demo the Coronavirus State Fiscal Recovery Fund Program Tracker Dashboard and associated automation capabilities. (0.6)
Outside PR	533	Miller, Ken	10/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/20/2021	0.5	\$451.25	\$225.63	Prepare for Coronavirus State Fiscal Recovery Fund status meeting with J. Tirado (AAFAF) and S. Diaz (AAFAF). (0.5)
Outside PR	533	Miller, Ken	10/20/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/21/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/20/2021	0.3	\$451.25	\$135.38	Review and respond to 10/20/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/21/2021. (0.5)
Outside PR	533	Miller, Ken	10/21/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 10/22/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	10/21/2021	0.3	\$451.25	\$135.38	Review and respond to 10/21/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/22/2021	1	\$451.25	\$451.25	Continue to perform quality assurance review of detailed billing entries for the September 2021 services provided by Ankura Consulting Group to the Coronavirus State Fiscal Recovery Fund program. (1)
Outside PR	533	Miller, Ken	10/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/25/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/22/2021	0.3	\$451.25	\$135.38	Review and respond to 10/22/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	10/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with R. Flanagan (ACG) and J. Tirado (AAFAF) to coordinate response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (0.3)
Outside PR	533	Miller, Ken	10/25/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review response to the United States Treasury inquiry related to allocations to the Puerto Rico Non-Entitlement Units of Local Government. (0.2)
Outside PR	533	Miller, Ken	10/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	10/25/2021	1	\$451.25	\$451.25	Prepare for Coronavirus State Fiscal Recovery Fund program status meeting with S. Diaz (AAFAF). (1)
Outside PR	533	Miller, Ken	10/25/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 10/26/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/25/2021	0.3	\$451.25	\$135.38	Review and respond to 10/25/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/26/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Miller, Ken	10/26/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	10/26/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/27/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/26/2021	0.3	\$451.25	\$135.38	Review and respond to 10/26/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/27/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	10/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	10/27/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 10/28/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	10/27/2021	0.3	\$451.25	\$135.38	Review and respond to 10/27/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Butler (ACG), V. Hart (ACG), and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	533	Miller, Ken	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Miller, Ken	10/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Miller, Ken	10/28/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/28/2021. (0.7)
Outside PR	533	Miller, Ken	10/28/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 10/29/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	10/28/2021	0.4	\$451.25	\$180.50	Review and respond to 10/28/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	10/29/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Miller, Ken	10/29/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Miller, Ken	10/29/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/1/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	10/29/2021	0.3	\$451.25	\$135.38	Review and respond to 10/29/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/4/2021	1.5	\$451.25	\$676.88	Conduct various communications with S. Alvarez (Salud) pertaining to Premium Pay program participation for the CDTs of Loiza, Vieques and Adjuntas and arrange with Application Review Team for processing. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	10/4/2021	1.4	\$451.25	\$631.75	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.4)
PR	533	Perez-Casellas, JorgeEnrique	10/5/2021	0.8	\$451.25	\$361.00	Conduct various communications with S. Diaz (AAFAF) pertaining to request of Ambassador Veteran Services to be included in the Private Hospital CDT Premium Pay Program, analyze requests, provide response, and arrange for processing. (0.8)
PR	533	Perez-Casellas, JorgeEnrique	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/5/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with S. Diaz (AAFAF) and J. Loaiza (ACG) to discuss issues and course of action about Hospitals and CDTs Premium Pay reconsiderations and application processing. (0.8)
PR	533	Perez-Casellas, JorgeEnrique	10/5/2021	1.5	\$451.25	\$676.88	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	10/6/2021	2	\$451.25	\$902.50	Conduct training for use and management of American Rescue Plan Act funds with Naranjito officials. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/6/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	10/6/2021	1.3	\$451.25	\$586.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.3)
PR	533	Perez-Casellas, JorgeEnrique	10/7/2021	1.8	\$451.25	\$812.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.8)
PR	533	Perez-Casellas, JorgeEnrique	10/8/2021	1.2	\$451.25	\$541.50	Conduct various communications with AAFAF officers pertaining to implementation of American Rescue Plan Act Funds Assistance to Municipalities program and develop logistics for program distribution. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	10/8/2021	1.8	\$451.25	\$812.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.8)
PR	533	Perez-Casellas, JorgeEnrique	10/12/2021	1.5	\$451.25	\$676.88	Develop jointly with representatives of Ankura a distribution list for Coronavirus State Fiscal Recovery Fund Assistance to Municipalities Program and hold several discussions with AAFAF officers pertaining to implementation. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	10/12/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)
PR	533	Perez-Casellas, JorgeEnrique	10/12/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/12/2021	1.8	\$451.25	\$812.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.8)
PR	533	Perez-Casellas, JorgeEnrique	10/12/2021	0.3	\$451.25	\$135.38	Review CDT list submitted by ACG and draft communication to AAFAF officers pertaining to pending Assistance to Essential Workers hospital/ CDTs Program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/13/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Tirado (AAFAF), C. Perez (Salud), S. Alvarez (Salud). J. Loaiza (ACG) and K. Miller (ACG) to discuss Public Hospitals of Salud disbursement of Premium Pay, Independent contractors, and other distributions under the Premium Pay Program. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/13/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Gonzalez (la Casa del Veterano) pertaining to participation of institution into the Premium Pay program and refer matter to A. Pantojas (Hacienda). (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/13/2021	1.9	\$451.25	\$857.38	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.9)
PR	533	Perez-Casellas, JorgeEnrique	10/14/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Tirado (AAFAF), J. Loaiza (ACG) and K. Miller (ACG) to discuss tasks related to the processing of payments and Social Security Number validation with Hacienda. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/14/2021	0.5	\$451.25	\$225.63	Participate on telephone call with S. Alvarez (Salud) and J. Loaiza (ACG) to discuss issues with the data files for 4 of the public hospitals. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/14/2021	1.6	\$451.25	\$722.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	10/15/2021	1.3	\$451.25	\$586.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							to inquiries submitted by applicants through text, email and phone calls. (1.3)
PR	533	Perez-Casellas, JorgeEnrique	10/15/2021	0.3	\$451.25	\$135.38	Review communication from L. Torres (Oncolgico) pertaining to distribution of Premium Pay and provide response via conference call. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/18/2021	1.2	\$451.25	\$541.50	Continue to perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	10/18/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	10/18/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/19/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/20/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/20/2021	0.4	\$451.25	\$180.50	Review consult submitted by D. Berenguer (Loiza and Adjuntas CDTs) pertaining to employees of different contractors and eligibility under the Premium Pay program and provide guidance and response. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	10/21/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Torres (Menonita) pertaining to Premium Pay allocations and eligibility under the Coronavirus State Fiscal Recovery Fund Premium Pay Program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/21/2021	0.6	\$451.25	\$270.75	Participate on telephone call with S. Alvarez (Salud) pertaining to Premium Pay allocations to residents and interns under the Coronavirus State Fiscal Recovery Fund Premium Pay Program. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	10/21/2021	1.4	\$451.25	\$631.75	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.4)
PR	533	Perez-Casellas, JorgeEnrique	10/21/2021	0.3	\$451.25	\$135.38	Receive query from N. Rivera (Dorado health, Inc.) pertaining to reconsideration under the Coronavirus State Fiscal Recovery Fund Premium Pay Program and process for approval. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	10/21/2021	0.3	\$451.25	\$135.38	Review Premium Pay reconsideration list created by J. Loaiza (ACG) and provide feedback. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/22/2021	1.6	\$451.25	\$722.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	10/22/2021	0.6	\$451.25	\$270.75	Review consult from A. Santiago (Doctor's Center Hospitals) pertaining to eligible employee list and approvals under the Coronavirus State Fiscal Recovery Fund Premium Pay program and process for analysis and amendments. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	10/22/2021	0.3	\$451.25	\$135.38	Review consult from J. Garcia (Hospital Perea) pertaining to eligible employee list of contractors and approvals under the Coronavirus State Fiscal Recovery Fund Premium Pay program and provide feedback and next steps to file a reconsideration. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	10/22/2021	0.4	\$451.25	\$180.50	Review consult from L. Torres (Caribbean Medical Center) pertaining to eligible employee list of respiratory therapists and approvals under the Coronavirus State Fiscal Recovery Fund Premium Pay program and provide feedback and next steps to file a reconsideration. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	10/25/2021	0.4	\$451.25	\$180.50	Develop draft communication to AAFAF officers pertaining to payment of inactive employees under the Coronavirus State Fiscal Recovery Fund Premium Pay Program and coordinate next steps with representatives of Ankura. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	10/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/25/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/26/2021	0.4	\$451.25	\$180.50	Participate on telephone call with I. Cabrera (Hospital San Carlos) pertaining to eligibility criteria under the Coronavirus State Fiscal Recovery Fund Premium Pay Program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	10/26/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/26/2021	0.5	\$451.25	\$225.63	Review communication sent by J. Tirado (AAFAF) pertaining to implementation of Recruitment Incentive Program, review scenarios provided by representatives of Ankura and provide analysis and feedback to J. Tirado. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	10/27/2021	1.6	\$451.25	\$722.00	Create communication plan under the Coronavirus State Fiscal Recovery Fund Premium Pay Program pertaining to employees active at the moment of list submission but non active at the moment of disbursement and develop draft response for several inquiries submitted by participants under the Premium Pay Program. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	10/27/2021	1.8	\$451.25	\$812.25	Perform research on applicability of grant identification number on projects to be performed by municipalities with American Rescue Plan Act funds and discuss with S. Diaz (AAFAF). (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	10/27/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	10/28/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
Outside PR	533	Tabor, Ryan	10/1/2021	1.7	\$522.50	\$888.25	Conduct research to determine any restrictions to Use of Funds specific to PREPA and Coronavirus State Fiscal Recovery Funds as requested by C. Yamin (AAFAF). (1.7)
Outside PR	533	Tabor, Ryan	10/1/2021	0.3	\$522.50	\$156.75	Prepare and send a request for review and opinion to L. Rimon (OMM) regarding Use of Funds specific to PREPA and Coronavirus State Fiscal Recovery Funds as requested by C. Yamin (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	10/1/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and coordination of Use of Funds determinations regarding PREPA and Coronavirus State Fiscal Recovery Funds as requested by C. Yamin (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	10/1/2021	0.4	\$522.50	\$209.00	Review guidance provided by E. Zarabozo (OMM) regarding Use of Funds specific to PREPA and Coronavirus State Fiscal Recovery Funds as requested by C. Yamin (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	10/4/2021	0.8	\$522.50	\$418.00	Conduct research to provide Puerto Rico travel and tourism industry impact information as requested by S. Batista (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	10/4/2021	0.3	\$522.50	\$156.75	Develop outline of key program updates in preparation for planned 10/4/2021 call with J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	10/4/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	10/4/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to identify opportunities to optimize and accelerate Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Tabor, Ryan	10/4/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund (partial). (0.2)
Outside PR	533	Tabor, Ryan	10/4/2021	0.7	\$522.50	\$365.75	Participate on telephone call with J. Tirado (AAFAF) to discuss key Coronavirus State Fiscal Recovery Fund program office updates and priorities. (0.7)
Outside PR	533	Tabor, Ryan	10/4/2021	0.4	\$522.50	\$209.00	Prepare summary of key points and outcomes of discussion items from 10/4/2021 planning call with J. Tirado (AAFAF) to discuss key Coronavirus State Fiscal Recovery Fund program office updates and priorities. (0.4)
Outside PR	533	Tabor, Ryan	10/5/2021	0.2	\$522.50	\$104.50	Participate on telephone call with F. Battle (ACG) to discuss Hacienda payment summary prepared at the request of J. Tirado (AAFAF). (0.2)
Outside PR	533	Tabor, Ryan	10/5/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and review of Hacienda payment summary prepared at the request of J. Tirado (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	10/6/2021	1.2	\$522.50	\$627.00	Conduct research to determine investment alternatives for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico. (1.2)
Outside PR	533	Tabor, Ryan	10/6/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	10/6/2021	0.6	\$522.50	\$313.50	Review and provide recommendations regarding the DDEC concept proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as provided by S. Batista (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	10/7/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/7/2021	1	\$522.50	\$522.50	Review and provide recommendations regarding the DDEC concept proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as provided by S. Batista (AAFAF). (1)
Outside PR	533	Tabor, Ryan	10/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/8/2021	0.7	\$522.50	\$365.75	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.7)
Outside PR	533	Tabor, Ryan	10/14/2021	0.5	\$522.50	\$261.25	Participate on call with representatives of Ankura to discuss American Rescue Plan funds eligibility for PREPA expenses. (0.5)
Outside PR	533	Tabor, Ryan	10/18/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund (partial). (0.3)
Outside PR	533	Tabor, Ryan	10/18/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	10/18/2021	1.1	\$522.50	\$574.75	Provide senior level oversight and coordination of information required to complete the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project as requested by J. Tirado (AAFAF). (1.1)
Outside PR	533	Tabor, Ryan	10/18/2021	0.3	\$522.50	\$156.75	Provide senior level oversight and coordination related to the development of fuel and maintenance estimates for PREPA as requested by J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	10/18/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and review of activities to complete the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF). (0.5)
Outside PR	533	Tabor, Ryan	10/18/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and review of activities to complete the Office of the Inspector General Desk Review Information Request. (0.6)
Outside PR	533	Tabor, Ryan	10/19/2021	0.9	\$522.50	\$470.25	Develop program overview for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project as requested by J. Tirado (AAFAF). (0.9)
Outside PR	533	Tabor, Ryan	10/19/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	10/19/2021	0.4	\$522.50	\$209.00	Participate on telephone call with F. Battle (ACG), R. Flanagan (ACG), and J. Tirado (AAFAF) to discuss strategy for development of fuel and maintenance estimates for PREPA. (0.4)
Outside PR	533	Tabor, Ryan	10/19/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. San Miguel (ACG) to discuss the development of maintenance estimates for PREPA as requested by J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	10/19/2021	0.6	\$522.50	\$313.50	Participate on telephone call with R. Flanagan (ACG) and F. Battle (ACG) to discuss fuel estimates requested by J. Tirado (AAFAF) in support of the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.6)
Outside PR	533	Tabor, Ryan	10/19/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and coordination related to the development of fuel and maintenance estimates for PREPA as requested by J. Tirado (AAFAF). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	10/20/2021	0.8	\$522.50	\$418.00	Conduct research to support program structure for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project as requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	10/20/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/20/2021	0.4	\$522.50	\$209.00	Review submission of the Economic Development Administration Build Back Better Regional Grant Challenge for Puerto Rico as provided by S. Batista (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	10/20/2021	0.2	\$522.50	\$104.50	Revise program overview using feedback provided by F. Battle (ACG) for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project as requested by J. Tirado (AAFAF). (0.2)
Outside PR	533	Tabor, Ryan	10/21/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with R. Flanagan (ACG) to discuss required updates to the macro enabled template needed to automate a Coronavirus State Fiscal Recovery Fund program status update presentation. (0.8)
Outside PR	533	Tabor, Ryan	10/21/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/21/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss the program overview and related strategy for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.2)
Outside PR	533	Tabor, Ryan	10/21/2021	0.4	\$522.50	\$209.00	Revise and provide program overview for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	10/22/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss the program overview and related strategy for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.2)
Outside PR	533	Tabor, Ryan	10/22/2021	1.1	\$522.50	\$574.75	Provide senior level and quality review of the Coronavirus State Fiscal Recovery Fund program status update automation and presentation. (1.1)
Outside PR	533	Tabor, Ryan	10/22/2021	0.3	\$522.50	\$156.75	Provide senior level oversight and review of activities to complete the Office of the Inspector General Desk Review Information Request. (0.3)
Outside PR	533	Tabor, Ryan	10/25/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/25/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. San Miguel (ACG) to discuss PREPA compliance for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.2)
Outside PR	533	Tabor, Ryan	10/25/2021	0.1	\$522.50	\$52.25	Participate on telephone call with J. Tirado (AAFAF) to discuss the program overview and related strategy for the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.1)
Outside PR	533	Tabor, Ryan	10/25/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and coordination related to the operationalization of the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.8)
Outside PR	533	Tabor, Ryan	10/26/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	10/26/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and coordination related to the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.6)
Outside PR	533	Tabor, Ryan	10/27/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	10/27/2021	0.4	\$522.50	\$209.00	Provide senior level oversight and coordination related to the Coronavirus State Fiscal Recovery Fund PREPA Electricity Project. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	10/27/2021	0.7	\$522.50	\$365.75	Provide senior level oversight and review of activities to complete the Use of Funds Reporting Training for new agencies. (0.7)
Outside PR	533	Tabor, Ryan	10/28/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	10/28/2021	1.5	\$522.50	\$783.75	Provide senior level oversight and strategy related to the development of program office roles, standards and practices to support the ongoing execution of Coronavirus State Fiscal Recovery Fund programs. (1.5)
Outside PR	533	Tabor, Ryan	10/29/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	10/29/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	10/29/2021	1.1	\$522.50	\$574.75	Provide senior level oversight and review of activities to complete the Use of Funds Reporting Training for new agencies. (1.1)
Outside PR	533	Tabor, Ryan	10/29/2021	2	\$522.50	\$1,045.00	Provide senior level oversight and strategy related to the development of program office roles, standards and practices to support the ongoing execution of Coronavirus State Fiscal Recovery Fund programs. (2)
Outside PR	533	Voigt, Lindsay	10/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Voigt, Lindsay	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Voigt, Lindsay	10/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/5/2021	1.7	\$332.50	\$565.25	Participate in virtual meeting with representatives of Ankura to review and refine detailed summaries of pandemic program timelines at the request of J. Tirado (AAFAF). (2)
Outside PR	533	Voigt, Lindsay	10/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	10/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/7/2021. (0.8)
Outside PR	533	Voigt, Lindsay	10/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/8/2021	0.5	\$332.50	\$166.25	Participate on telephone call with K. Miller (ACG) and J. Loaiza (ACG) regarding preparation for Coronavirus State Fiscal Recovery Fund quarterly reporting kickoff meeting. (0.5)
Outside PR	533	Voigt, Lindsay	10/8/2021	1	\$332.50	\$332.50	Read United States Treasury Guidance regarding Coronavirus State and Local Fiscal Recovery Fund Reporting to understand requirements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	10/11/2021	2	\$332.50	\$665.00	Continue to develop sample program report to share with representatives of AAFAF during Performance Reporting kickoff. (2)
Outside PR	533	Voigt, Lindsay	10/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/11/2021	2	\$332.50	\$665.00	Prepare sample program report to share with representatives of AAFAF during Performance Reporting kickoff. (2)
Outside PR	533	Voigt, Lindsay	10/12/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review presentation and sample report in preparation for Performance Reporting kickoff meeting with representatives of AAFAF. (1)
Outside PR	533	Voigt, Lindsay	10/12/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Voigt, Lindsay	10/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/12/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/12/2021. (0.4)
Outside PR	533	Voigt, Lindsay	10/13/2021	1	\$332.50	\$332.50	Finalize Coronavirus State Fiscal Recovery Fund Sample Program report and send to K. Miller (ACG) to share with J. Tirado (AAFAF). (1)
Outside PR	533	Voigt, Lindsay	10/13/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to finalize materials in preparation for Performance Reporting Kickoff meeting. (1)
Outside PR	533	Voigt, Lindsay	10/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/14/2021	1	\$332.50	\$332.50	Participate in meeting with J. Tirado-Polo (AAFAF) and C. Velez (AAFAF) to conduct Performance Reporting Kick-off. (1)
Outside PR	533	Voigt, Lindsay	10/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Loaiza (ACG), K. Miller (ACG), J. Tirado-Polo (AAFAF) and C. Velez (AAFAF) to review the performance report requirements from the United States Treasury. (1)
Outside PR	533	Voigt, Lindsay	10/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	10/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2021. (0.4)
Outside PR	533	Voigt, Lindsay	10/14/2021	0.5	\$332.50	\$166.25	Prepare presentation for Performance Reporting Kickoff Meeting. (0.5)
Outside PR	533	Voigt, Lindsay	10/14/2021	0.4	\$332.50	\$133.00	Schedule recurring meeting to plan for Performance Reporting with C. Velez (AAFAF) and J. Loaiza (ACG). (0.4)
Outside PR	533	Voigt, Lindsay	10/14/2021	0.5	\$332.50	\$166.25	Share Performance Reporting presentation and sample report with J. Tirado (AAFAF) and C. Velez (AAFAF). (0.5)
Outside PR	533	Voigt, Lindsay	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/15/2021	0.5	\$332.50	\$166.25	Update Coronavirus State Fiscal Recovery Fund Premium Pay DOC Report to include outstanding applications and notify S. Diaz (AAFAF). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	10/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Voigt, Lindsay	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	10/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 10/19/2021. (0.4)
Outside PR	533	Voigt, Lindsay	10/20/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG), J. Loaiza (ACG), and C. Velez (AAFAF) regarding strategy for Coronavirus State Fiscal Recovery Fund Program Performance Reporting. (0.8)
Outside PR	533	Voigt, Lindsay	10/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/21/2021. (0.5)
Outside PR	533	Voigt, Lindsay	10/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/26/2021	1	\$332.50	\$332.50	Create Performance Report draft for Genomic Surveillance Program. (1)
Outside PR	533	Voigt, Lindsay	10/26/2021	1	\$332.50	\$332.50	Create Performance Report draft for Municipalities Strengthening Program. (1)
Outside PR	533	Voigt, Lindsay	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Voigt, Lindsay	10/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	10/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	10/28/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Loaiza (ACG), C. Velez (AAFAF), C. Alsina (AAFAF), and J. Hernandez (AAFAF) regarding Coronavirus State Fiscal Recovery Fund Performance Reporting strategy and timelines. (0.9)
Outside PR	533	Voigt, Lindsay	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 10/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Voigt, Lindsay	10/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Voigt, Lindsay	10/28/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/28/2021. (0.4)
Outside PR	533	Voigt, Lindsay	10/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)

Total Hourly Fees

462.2

\$174,418.13

Total Fees

\$174,418.13



Invoice Remittance

December 10, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-THIRD MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
OCTOBER 1, 2021 TO OCTOBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-third monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of October 1, 2021 through October 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Transportation Reform Program Management

Professional Services from October 1, 2021 to October 31, 2021

Professional Services	\$325,911.13
Expenses	\$0.00
Total Amount Due	\$325,911.13

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Transportation Reform Program Management

Professional Services from October 1, 2021 to October 31, 2021

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	7	\$6,720.00
Battle, Juan Carlos	Senior Managing Director	\$715.00	0.5	\$357.50
Butler, Charles	Managing Director	\$451.25	21.8	\$9,837.25
Fuhr, Elliot	Senior Managing Director	\$775.00	6.3	\$4,882.50
Garcia, Felix	Senior Director	\$380.00	159.5	\$60,610.00
Gonzalez, Carlos	Director	\$332.50	69.3	\$23,042.25
Goodman, Eli	Senior Associate	\$350.00	160.7	\$56,245.00
Hart, Valerie	Senior Managing Director	\$522.50	18.3	\$9,561.75
Ishak, Christine	Senior Director	\$380.00	40.7	\$15,466.00
Leon, Daniel	Senior Associate	\$308.75	165.9	\$51,221.63
McAfee, Maggie	Director	\$195.00	31.5	\$6,142.50
Pena-Alfaro, Fernando	Senior Director	\$650.00	125	\$81,250.00
Tabor, Ryan	Senior Managing Director	\$522.50	1.1	\$574.75
Total Hourly Fees			807.6	\$325,911.13
Total Fees				\$325,911.13

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Battle, Fernando	10/4/2021	0.9	\$960.00	\$864.00	Participate on telephone call with M. Acevedo (AAFAF) to prepare for meeting with Secretary of Public Works as part or implementation of Transportation sector reform. (0.9)
PR	10	Battle, Fernando	10/4/2021	0.4	\$960.00	\$384.00	Review and provide comments to letter from J. Bayne (AAFAF) to HTA related to information needed for segregation of assets. (0.4)
Outside PR	10	Battle, Fernando	10/5/2021	0.4	\$960.00	\$384.00	Participate on telephone call with C. Butler (ACG) and M. Acevedo (AAFAF) to determine response to EY's request for financial data related to the Ankura work supporting the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Battle, Fernando	10/5/2021	0.2	\$960.00	\$192.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss response to letter from HTA related to difference between Certified Fiscal Plan and HTA submission and impact on HTA plan of adjustment. (0.2)
Outside PR	10	Battle, Fernando	10/5/2021	1.4	\$960.00	\$1,344.00	Participate on telephone call with representatives from DTOP and AAFAF to discuss status of Transportation Sector reform. (1.4)
Outside PR	10	Battle, Fernando	10/5/2021	0.5	\$960.00	\$480.00	Review materials related to Transportation Sector Reform in preparation for meeting with M. Acevedo (AAFAF) and DTOP Secretary. (0.5)
Outside PR	10	Battle, Fernando	10/8/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura to review next steps to support E. Velez Cruz (DTOP) and E. Gonzalez Montalvo (PRHTA) in developing forward strategy and actions to execute Transportation Reform. (0.5)
Outside PR	10	Battle, Fernando	10/8/2021	0.2	\$960.00	\$192.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss options related to carve out of Transportation Sector Reform. (0.2)
Outside PR	10	Battle, Fernando	10/15/2021	0.3	\$960.00	\$288.00	Participate in virtual meeting with representatives of Ankura to review PRITA Financial Plan and discuss comparison to information received to date related to the Transportation Reform initiative. (0.3)
PR	10	Battle, Fernando	10/20/2021	2	\$960.00	\$1,920.00	Participate in meeting with representatives from DTOP and M. Acevedo (AAFAF) to discuss results of Functional Area analysis. (2)
Outside PR	10	Battle, Fernando	10/29/2021	0.2	\$960.00	\$192.00	Participate on telephone call with M. Acevedo (ACG) to discuss PRITA forecasted deficit as part of Transportation Reform implementation. (0.2)
PR	10	Battle, Juan Carlos	10/12/2021	0.5	\$715.00	\$357.50	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)
Outside PR	10	Butler, Charles	10/1/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/1/2021	1.2	\$451.25	\$541.50	Participate on telephone call with representatives of Ankura to develop an alternative version of the work plan to showcase tasks by agency and function in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Butler, Charles	10/2/2021	0.7	\$451.25	\$315.88	Perform review of Federal Transportation Agency and Federal Highway Administration grant processes presentation for the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	10/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Garcia (ACG) and D. Leon (ACG) to review the FTA and FHWA grant program overview presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/4/2021	0.6	\$451.25	\$270.75	Prepare a summarized version of the HTA Transportation Reform program status report for M. Acevedo (AAFAF) meeting with the DTOP Secretary for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	10/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/5/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) to review consulting spend to date for the Transportation Reform initiative compared with progress to date to ensure alignment. (0.3)
Outside PR	10	Butler, Charles	10/5/2021	0.3	\$451.25	\$135.38	Participate on telephone call with D. Leon (ACG) to discuss the August 2021 budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	10/5/2021	0.4	\$451.25	\$180.50	Participate on telephone call with F. Batlle (ACG) and M. Acevedo (AAFAF) to determine response to EY's request for financial data related to the Ankura work supporting the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	10/5/2021	0.6	\$451.25	\$270.75	Perform update and analysis of the Ankura August 2021 budget report to accurately track billing hours in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	10/6/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Butler, Charles	10/7/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss the alignment of all requests received and upcoming deliverables for the Puerto Rico HTA Transportation Reform and Certified Fiscal Plan engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	10/7/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with V. Hart (ACG), R. Tabor (ACG), K. Miller (ACG), and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.4)
Outside PR	10	Butler, Charles	10/7/2021	0.3	\$451.25	\$135.38	Participate on telephone call with D. Leon (ACG) to discuss engagement involvement and action items in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	10/7/2021	0.6	\$451.25	\$270.75	Perform review of Transit Asset Management presentation for delivery to AAFAF in support of the Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	10/8/2021	0.5	\$451.25	\$225.63	Participate in meeting with representatives of Ankura to review and update PRITA, MBA, TU and MTA Transit Asset Management report analysis in the areas of organizational structure, assets, investment and Key Performance Indicators as requested by G. Loran (AAFAF) as part of the Transportation Reform. (0.5)
Outside PR	10	Butler, Charles	10/8/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/8/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review next steps to support E. Velez Cruz (DTOP) and E. Gonzalez Montalvo (PRHTA) in developing forward strategy and actions to execute Transportation Reform. (0.5)
Outside PR	10	Butler, Charles	10/8/2021	0.2	\$451.25	\$90.25	Participate on telephone call with M. Acevedo (AAFAF) to discuss plan to share Transportation Reform financial data with EY. (0.2)
Outside PR	10	Butler, Charles	10/18/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	10/18/2021	0.3	\$451.25	\$135.38	Perform review of courses of action options for segregating HTA assets under the Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	10/19/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/19/2021	0.2	\$451.25	\$90.25	Review update on DTOP funding associated with Abriendo Caminos for the Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	10/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	10/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/20/2021	0.3	\$451.25	\$135.38	Participate on telephone call with F. Garcia (ACG) and D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	10/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/25/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) to discuss actual versus planned HTA Transportation Reform program budget to date. (0.3)
Outside PR	10	Butler, Charles	10/25/2021	0.7	\$451.25	\$315.88	Perform budget analysis of work completed to date to determine actual versus planned spend for the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	10/26/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/27/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/27/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	10/27/2021	0.4	\$451.25	\$180.50	Perform review of the HTA response letter to the AAFAF request to explain HTA approach for segregating toll and non-toll roads for the HTA Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	10/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Miller (ACG), V. Hart (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Butler, Charles	10/28/2021	0.2	\$451.25	\$90.25	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	10/28/2021	0.3	\$451.25	\$135.38	Performed review of Ankura presentation created to facilitate discussion of the HTA response letter to the AAFAF request for information for the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	10/29/2021	0.5	\$451.25	\$225.63	Participate in meeting with representatives of Ankura to discuss Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	10/29/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	10/29/2021	0.2	\$451.25	\$90.25	Participate on telephone call with M. Acevedo (AAFAF) to discuss research related to metro bus system Payroll Protection Program relationships in the United States to support HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	10/31/2021	0.8	\$451.25	\$361.00	Perform updates to the metro bus system Payroll Protection Program relationships presentation requested by M. Acevedo (AAFAF) to support the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Fuhr, Elliot	10/5/2021	0.7	\$775.00	\$542.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps related to the finance workstream for the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Fuhr, Elliot	10/12/2021	0.4	\$775.00	\$310.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 10/11/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Fuhr, Elliot	10/13/2021	1.1	\$775.00	\$852.50	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Fuhr, Elliot	10/20/2021	0.3	\$775.00	\$232.50	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Fuhr, Elliot	10/21/2021	0.5	\$775.00	\$387.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 10/18/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Fuhr, Elliot	10/27/2021	0.6	\$775.00	\$465.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Fuhr, Elliot	10/27/2021	1	\$775.00	\$775.00	Review and comments on draft HTA / DTOP carveout analysis models and presentation materials for client. (1)
Outside PR	10	Fuhr, Elliot	10/28/2021	1	\$775.00	\$775.00	Review and comments on draft HTA / DTOP carveout analysis models and presentation materials for client. (1)
Outside PR	10	Fuhr, Elliot	10/30/2021	0.7	\$775.00	\$542.50	Review and comments on draft HTA / DTOP carveout analysis models and presentation materials for client. (0.7)
Outside PR	10	Garcia, Felix	10/1/2021	2.5	\$380.00	\$950.00	Analyze communications and documents received from PRITA to align with project deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	10/1/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/1/2021	1.2	\$380.00	\$456.00	Participate on telephone call with representatives of Ankura to develop an alternative version of the work plan to showcase tasks by agency and function in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/1/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/1/2021	1.8	\$380.00	\$684.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	10/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and D. Leon (ACG) to review the FTA and FHWA grant program overview presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/4/2021	0.5	\$380.00	\$190.00	Research batch A of Transit Asset Management reports for ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/4/2021	2	\$380.00	\$760.00	Research batch B of Transit Asset Management reports for ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/4/2021	2	\$380.00	\$760.00	Research batch C Transit Asset Management reports for ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/4/2021	0.5	\$380.00	\$190.00	Review and respond G. Loran (AFFAF) email request related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/4/2021	2	\$380.00	\$760.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/5/2021	2	\$380.00	\$760.00	Analyze batch A of all Transit Asset Management reports from ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	10/5/2021	1.5	\$380.00	\$570.00	Analyze batch B of all Transit Asset Management reports from ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/5/2021	1.5	\$380.00	\$570.00	Analyze batch C of all Transit Asset Management reports from ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/5/2021	2	\$380.00	\$760.00	Continue to develop Transit Asset Management reports presentation to support G. Loran (AFFAF) request in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/5/2021	1	\$380.00	\$380.00	Develop Transit Asset Management reports presentation to support G. Loran (AFFAF) request as part of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/5/2021	1	\$380.00	\$380.00	Participate in meeting with C. Gonzalez (ACG) to review and align Transit Asset Management request from G. Loran (AAFAF) as part of the Transportation Reform. (1)
Outside PR	10	Garcia, Felix	10/5/2021	0.5	\$380.00	\$190.00	Participate in meeting with G. Loran (AAFAF) and C. Gonzalez (ACG) to discuss Transit Asset Management Report request as part of the Transportation Reform. (0.5)
Outside PR	10	Garcia, Felix	10/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/5/2021	1.2	\$380.00	\$456.00	Participate on telephone call with D. Leon (ACG) to begin creating the Transit Asset Management Reports Request presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/5/2021	0.6	\$380.00	\$228.00	Participate on telephone call with D. Leon (ACG), and C. Gonzalez (ACG) to discuss the Transit Asset Management Reports Request Presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/6/2021	2	\$380.00	\$760.00	Analyze all Transit Asset Management reports from ATI, AMA, ATM and TU to develop a summary of Key Performance Indicators, organizational structure, assets, and capital investment need in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/6/2021	2	\$380.00	\$760.00	Continue to develop Transit Asset Management reports presentation to support G. Loran (AFFAF) request as part of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/6/2021	2	\$380.00	\$760.00	Develop Transit Asset Management reports presentation to support G. Loran (AFFAF) request in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/6/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/6/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/6/2021	0.3	\$380.00	\$114.00	Participate on telephone call with representatives of Ankura to prepare the Transit Asset Management Reports presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/6/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/7/2021	2	\$380.00	\$760.00	Continue to develop updated version of Transit Asset Management reports presentation to support G. Loran (AFAF) request in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/7/2021	1.5	\$380.00	\$570.00	Develop updated version of Transit Asset Management reports presentation to support G. Loran (AFAF) request as part of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/7/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/7/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the alignment of all requests received and upcoming deliverables for the Puerto Rico HTA Transportation Reform and Certified Fiscal Plan engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	10/7/2021	1	\$380.00	\$380.00	Participate on telephone call with D. Leon (ACG) to discuss engagement involvement and action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/7/2021	1.5	\$380.00	\$570.00	Review and update list of action items from the PRITA meeting communication on 10/1/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/7/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/8/2021	0.5	\$380.00	\$190.00	Analyze follow-up communication regarding the 10/1/2021 List of Actions from meeting with PRITA in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/8/2021	0.5	\$380.00	\$190.00	Develop a template to capture all ad hoc requests received from the Puerto Rico engagement in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	10/8/2021	0.5	\$380.00	\$190.00	Develop communication for the Transit Asset Management reports presentation to support G. Loran (AFAF) request in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to review and update PRITA, MBA, TU and MTA Transit Asset Management report analysis in the areas of organizational structure, assets, investment and Key Performance Indicators as requested by G. Loran (AFAF) as part of the Transportation Reform. (0.5)
Outside PR	10	Garcia, Felix	10/8/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/8/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Ishak (ACG) to review list of requested items that AFAF expects to receive from F. Hernandez (PRITA) in support of the HTA Transportation Reform implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	10/8/2021	1.5	\$380.00	\$570.00	Review and update the final version of Transit Asset Management reports presentation to support G. Loran (AFAF) request as part of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/8/2021	1	\$380.00	\$380.00	Review FOMB communications documents to align requests and deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/8/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/11/2021	1.1	\$380.00	\$418.00	Analyze follow-up communication regarding the 10/6/2021 List of Actions from meeting with PRITA in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	10/11/2021	1	\$380.00	\$380.00	Analyze weekly touchpoints meeting minutes as of 10/6/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/11/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/11/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with V. Hart (ACG) to discuss the Puerto Rico engagement project, ad hoc requests template and upcoming holidays deliverables timeline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	10/11/2021	2	\$380.00	\$760.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/11/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/11/2021	1	\$380.00	\$380.00	Review Transportation Reform Road Map documents in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	10/11/2021	1.5	\$380.00	\$570.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/12/2021	1.5	\$380.00	\$570.00	Participate in meeting with D. Leon (ACG) to review the creation of a centralized dashboard to easily display project updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/12/2021	1.4	\$380.00	\$532.00	Participate in meeting with D. Leon (ACG), C. Gonzalez (ACG), and C. Ishak (ACG) to review the weekly touchpoint report and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	10/12/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/12/2021	1.2	\$380.00	\$456.00	Participate on telephone call with D. Leon (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/12/2021	0.5	\$380.00	\$190.00	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.4)
Outside PR	10	Garcia, Felix	10/12/2021	2	\$380.00	\$760.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/12/2021	1.9	\$380.00	\$722.00	Review HTA segregation options Law and Regulation, Act 29 of 2009 and Authority regulation, for the HTA Toll Road assets relative to Transportation Reform. (1.9)
Outside PR	10	Garcia, Felix	10/13/2021	1	\$380.00	\$380.00	Analyze weekly touchpoints meeting minutes as of 10/13/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/13/2021	0.5	\$380.00	\$190.00	Participate in meeting with C. Ishak (ACG) and C. Gonzalez (ACG) in preparation for a meeting with HTA and Riveron related to AAFAF Request for information as part of the Transportation Reform for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/13/2021	0.9	\$380.00	\$342.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/13/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	10/13/2021	0.5	\$380.00	\$190.00	Participate in meeting with R. Wagstaff (Riveron), M. Garcia (HTA), C. Ishak (ACG) and C. Gonzalez (ACG) regarding HTA response to AAFAF Request for information pertaining to HTA segregation of toll and non-toll roads functions as part of the Transportation Reform for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/13/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/13/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	10/13/2021	1.2	\$380.00	\$456.00	Participate on telephone call with D. Leon (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/13/2021	1.1	\$380.00	\$418.00	Participate on telephone call with D. Leon (ACG) to discuss the meeting notes from the weekly touchpoint on 10/6/2021 to update tasks and risks in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	10/13/2021	1.8	\$380.00	\$684.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	10/13/2021	0.7	\$380.00	\$266.00	Review previous version of the Transportation Reform project plan Gantt Chart in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	10/14/2021	1	\$380.00	\$380.00	Analyze updated weekly touchpoints meeting minutes as of 10/13/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/14/2021	0.2	\$380.00	\$76.00	Develop and send weekly touchpoints meeting minutes and Gantt chart as of 10/13/2021 to G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	10/14/2021	2	\$380.00	\$760.00	Develop updated version of the Transportation Reform project plan Gantt Chart presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/14/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with C. Ishak (ACG), to discuss priorities in Transportation Reform work plan as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/14/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	10/14/2021	1	\$380.00	\$380.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to update the HTA Segregation Outline presentation demonstrating different segregation options and update the Gantt presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/14/2021	1.1	\$380.00	\$418.00	Participate on telephone call with D. Leon (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	10/14/2021	1.5	\$380.00	\$570.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/14/2021	0.5	\$380.00	\$190.00	Review PRITA Financial Plan Draft and Certified Budget documents in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (.5)
Outside PR	10	Garcia, Felix	10/14/2021	0.8	\$380.00	\$304.00	Review updated version of the Transportation Reform project plan in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	10/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with C. Ishak (ACG), and C. Gonzalez (ACG) to discuss G. Loran (AFFAF) email request regarding pending documents to be received as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/15/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	10/15/2021	1	\$380.00	\$380.00	Participate on telephone call with D. Leon (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/15/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/15/2021	1.5	\$380.00	\$570.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/15/2021	2	\$380.00	\$760.00	Review key activities and outcomes from the week of 10/11/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/18/2021 Transportation Reform meetings and deliverables. (2)
Outside PR	10	Garcia, Felix	10/15/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/18/2021	2	\$380.00	\$760.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/18/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	10/18/2021	1	\$380.00	\$380.00	Review the updated HTA Segregation Outline document in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/18/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/18/2021	1.5	\$380.00	\$570.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/19/2021	0.5	\$380.00	\$190.00	Analyze communications and documents received from PRITA to align with project deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/19/2021	1.9	\$380.00	\$722.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Garcia, Felix	10/19/2021	0.2	\$380.00	\$76.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to review HTA Segregation Outline showcasing segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	10/19/2021	0.5	\$380.00	\$190.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/20/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/19/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/19/2021	1.7	\$380.00	\$646.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Garcia, Felix	10/19/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/20/2021	1.8	\$380.00	\$684.00	Analyze communications and documents received from PRITA to align with project deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	10/20/2021	1.5	\$380.00	\$570.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/20/2021	1	\$380.00	\$380.00	Analyze weekly touchpoints meeting minutes as of 10/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/20/2021	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG) to review the weekly touchpoint meeting notes for 10/20/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	10/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/20/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) and C. Butler (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/20/2021	1.5	\$380.00	\$570.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/21/2021	1	\$380.00	\$380.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/21/2021	1.5	\$380.00	\$570.00	Analyze weekly touchpoints meeting minutes as of 10/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/21/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura regarding DTOP salary discrepancy as part of the Transportation Reform model. (0.5)
Outside PR	10	Garcia, Felix	10/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/21/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/21/2021	1.5	\$380.00	\$570.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/22/2021	1.5	\$380.00	\$570.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	10/22/2021	0.5	\$380.00	\$190.00	Develop and send weekly touchpoints meeting minutes as of 10/20/2021 to G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/22/2021	0.5	\$380.00	\$190.00	Review final version of weekly touchpoints meeting minutes as of 10/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (.5)
Outside PR	10	Garcia, Felix	10/22/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 10/18/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/25/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Garcia, Felix	10/22/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/25/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/25/2021	1.8	\$380.00	\$684.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	10/25/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/25/2021	1.6	\$380.00	\$608.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Garcia, Felix	10/26/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/26/2021	1.9	\$380.00	\$722.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Garcia, Felix	10/26/2021	1.8	\$380.00	\$684.00	Revise and update Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	10/27/2021	1.9	\$380.00	\$722.00	Analyze updates of first prototype dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Garcia, Felix	10/27/2021	1	\$380.00	\$380.00	Analyze weekly touchpoints meeting minutes as of 10/27/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/27/2021	0.7	\$380.00	\$266.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/27/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	10/27/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	10/27/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/27/2021	1.4	\$380.00	\$532.00	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	10/27/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/28/2021	1	\$380.00	\$380.00	Complete final updates and move into production the first prototype project dashboard solution created to enhance project updates and communications in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/28/2021	0.5	\$380.00	\$190.00	Develop and send weekly touchpoints meeting minutes as of 10/27/2021 to G. Loran and M. Acevedo (AAFAF) in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/28/2021	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG) to discuss key accomplishments within Transportation Reform to include in presentation to G. Loran (AAFAF) and M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	10/28/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	10/28/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Butler (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	10/28/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	10/28/2021	1.6	\$380.00	\$608.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Garcia, Felix	10/28/2021	1.2	\$380.00	\$456.00	Review final version of weekly touchpoints meeting minutes as of 10/27/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/28/2021	1.2	\$380.00	\$456.00	Review FOMB communications documents to align requests and deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/28/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/29/2021	0.5	\$380.00	\$190.00	Develop and send weekly touchpoints meeting minutes as of 10/27/2021 to G. Loran (AAFAF) and M. Acevedo (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/29/2021	0.8	\$380.00	\$304.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	10/29/2021	1.2	\$380.00	\$456.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	10/29/2021	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to discuss key accomplishments within Transportation Reform to include in presentation on progress to date for the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	10/29/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to discuss Payroll Protection Program opportunities within the United States in support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	10/29/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	10/29/2021	1	\$380.00	\$380.00	Research batch A of Payroll Protection Program updated documentation within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	10/29/2021	2	\$380.00	\$760.00	Research batch B of Payroll Protection Program updated documentation within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/29/2021	2	\$380.00	\$760.00	Research batch C of Payroll Protection Program updated documentation within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	10/29/2021	1.4	\$380.00	\$532.00	Review key activities and outcomes from the week of 10/25/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/1/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Garcia, Felix	10/29/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	10/1/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) regarding HTA and DTOP assets for future state segregation of toll and non-toll roads as part of HTA Transportation Reform. (1)
PR	10	Gonzalez, Carlos	10/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with G. Loran (AAFAF), E. Garcia (DTOP), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to follow up on DTOP financial statements and incorporation into non-toll asset model for HTA Transportation Reform engagement. (0.3)
PR	10	Gonzalez, Carlos	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with G. Loran (AAFAF), R. Erana (Riveron), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss AMA and ATM financial statements and their incorporation into mass transit asset model for HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/1/2021	1.1	\$332.50	\$365.75	Participate on telephone call with C. Ishak (ACG) to discuss the details regarding information that needs to be sent to M. Acevedo (AAFAF) in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	10/1/2021	1.2	\$332.50	\$399.00	Participate on telephone call with representatives of Ankura to develop an alternative version of the work plan to showcase tasks by agency and function in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	10/1/2021	1.2	\$332.50	\$399.00	Research HTA law that may allow the agency to create a subsidiary for toll and non-toll roads as part of the HTA Transportation Reform. (1.2)
PR	10	Gonzalez, Carlos	10/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/4/2021	1.8	\$332.50	\$598.50	Research MBA assets for Transit Asset Management segregation per the request from G. Loran (AAFAF) as part of the Transportation Reform. (1.8)
PR	10	Gonzalez, Carlos	10/4/2021	1.8	\$332.50	\$598.50	Research PRITA assets for Transit Asset Management segmentation per request from G. Loran (AAFAF) as part of the Transportation Reform. (1.8)
PR	10	Gonzalez, Carlos	10/4/2021	1.7	\$332.50	\$565.25	Research Tren Urbano assets for Transit Asset Management segmentation per request from G. Loran (AAFAF) as part of the Transportation Reform. (1.7)
PR	10	Gonzalez, Carlos	10/5/2021	1.6	\$332.50	\$532.00	Develop the Organizational Structure presentation section for the Transit Asset Management analysis requested by G. Loran (AAFAFA) as part of the Transportation Reform. (1.6)
PR	10	Gonzalez, Carlos	10/5/2021	1	\$332.50	\$332.50	Participate in meeting with F. Garcia (ACG) to review and align Transit Asset Management request from G. Loran (AAFAF) as part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	10/5/2021	0.5	\$332.50	\$166.25	Participate in meeting with G. Loran (AAFAF) and F. Garcia (ACG) to discuss Transit Asset Management Report request as part of the Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	10/5/2021	2	\$332.50	\$665.00	Participate in meeting with L. Alicea (DTOP) and M. Acevedo (AAFAF) regarding DTOP secretary strategy to comply with the Transportation Reform and Certified Fiscal Plan. (2)
PR	10	Gonzalez, Carlos	10/5/2021	1.1	\$332.50	\$365.75	Participate in meeting with M. Acevedo (AAFAF) and E. Rosa (HTA) regarding HTA ability to segregate revenues and function in their accounting system as per required by the Transportation Reform. (1.1)
PR	10	Gonzalez, Carlos	10/5/2021	1.3	\$332.50	\$432.25	Participate in meeting with M. Perez (DTOP) and M. Acevedo (AAFAF) regarding DTOP grants office status and their plan to improve the DTOP grantee status. (1.3)
PR	10	Gonzalez, Carlos	10/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/5/2021	0.6	\$332.50	\$199.50	Participate on telephone call with F. Garcia (ACG), and C. Gonzalez (ACG) to discuss the Transit Asset Management Reports Request Presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	10/6/2021	1.5	\$332.50	\$498.75	Develop Transit Asset Management Capital Investment presentation section for Tren Urban for the Transit Asset Management analysis requested by G. Loran (AAFAFA) as part of the Transportation Reform. (1.5)
PR	10	Gonzalez, Carlos	10/6/2021	1.8	\$332.50	\$598.50	Develop Transit Asset Management Key Performance Indicators presentation section for the Transit Asset Management analysis requested by G. Loran (AAFAFA) as part of the Transportation Reform. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	10/6/2021	0.6	\$332.50	\$199.50	Participate in meeting with M. Acevedo (AAFAF) to discuss topics that she will present to J. Bain (AAFAF) regarding HTA segregation of revenues and assets as part of the Transportation Reform. (0.6)
PR	10	Gonzalez, Carlos	10/6/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	10/6/2021	0.3	\$332.50	\$99.75	Participate on telephone call with representatives of Ankura to prepare the Transit Asset Management Reports presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	10/7/2021	1.5	\$332.50	\$498.75	Develop Transit Asset Management assets presentation section for Tren Urbano for the Transit Asset Management analysis requested by G. Loran (AAFAF) as part of the Transportation Reform. (1.5)
PR	10	Gonzalez, Carlos	10/7/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	10/7/2021	1.8	\$332.50	\$598.50	Research MTA assets for Transit Asset Management segmentation per request from G. Loran (AAFAF) as part of the Transportation Reform. (1.8)
PR	10	Gonzalez, Carlos	10/8/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) to debrief on meeting at Fortaleza with C. Yamin (Fortaleza) and new proposed path to follow for HTA segregation. (1)
PR	10	Gonzalez, Carlos	10/8/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to review and update PRITA, MBA, TU and MTA Transit Asset Management report analysis in the areas of organizational structure, assets, investment and Key Performance Indicators as requested by G. Loran (AAFAF) as part of the Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	10/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review next steps to support E. Velez Cruz (DTOP) and E. Gonzalez Montalvo (PRHTA) in developing forward strategy and actions to execute Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	10/12/2021	1.4	\$332.50	\$465.50	Participate in meeting with F. Garcia (ACG), D. Leon (ACG), and C. Ishak (ACG) to review the weekly touchpoint report and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
PR	10	Gonzalez, Carlos	10/12/2021	0.7	\$332.50	\$232.75	Participate in meeting with M. Acevedo (AAFAF) regarding outstanding Items for the Transportation Reform. (0.7)
PR	10	Gonzalez, Carlos	10/12/2021	0.5	\$332.50	\$166.25	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	10/12/2021	0.2	\$332.50	\$66.50	Participate on telephone call with V. Hart (ACG) to review agenda for call with M. Acevedo (AAFAF) regarding outstanding items for Transportation Reform. (0.2)
PR	10	Gonzalez, Carlos	10/13/2021	1	\$332.50	\$332.50	Develop first draft of HTA Segregation Outline presentation demonstrating different segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	10/13/2021	0.5	\$332.50	\$166.25	Participate in meeting with C. Ishak (ACG) and F. Garcia (ACG) in preparation for a meeting with HTA and Riveron related to AAFAF Request for information as part of the Transportation Reform for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/13/2021	0.9	\$332.50	\$299.25	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to review the weekly touchpoint meeting notes for 10/13/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	10/13/2021	0.5	\$332.50	\$166.25	Participate in meeting with M. Acevedo (AAFAF) to discuss HTA, Riveron and ACG meeting regarding HTA response to AAFAF Request for Information. (0.5)
PR	10	Gonzalez, Carlos	10/13/2021	0.5	\$332.50	\$166.25	Participate in meeting with R. Wagstaff (Riveron), M. Garcia (HTA), C. Ishak (ACG) and F. Garcia (ACG) regarding HTA response to AAFAF Request for information pertaining to HTA segregation of toll and non-toll roads functions as part of the Transportation Reform for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	10/13/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	10/13/2021	1.7	\$332.50	\$565.25	Participate on telephone call with D. Leon (ACG) to create the HTA Segregation Outline presentation demonstrating different segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
PR	10	Gonzalez, Carlos	10/14/2021	1	\$332.50	\$332.50	Participate on telephone call with D. Leon (ACG) and F. Garcia (ACG) to update the HTA Segregation Outline presentation demonstrating different segregation options and update the Gantt presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	10/14/2021	0.1	\$332.50	\$33.25	Participate on telephone call with V. Hart (ACG) to modify Ankura Weekly Update for O. Marerro (AAFAF) to reflect newly received information from PRITA. (0.1)
PR	10	Gonzalez, Carlos	10/14/2021	0.3	\$332.50	\$99.75	Prepare and distribute AAFAF weekly Transportation Reform and financial model update for G. Loran (AAFAF) and M. Acevedo (AAFAF). (0.3)
PR	10	Gonzalez, Carlos	10/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with F. Garcia (ACG), and D. Leon (ACG) to discuss G. Loran (AAFAF) email request regarding pending

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							documents to be received as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	10/15/2021	1.1	\$332.50	\$365.75	Participate on telephone call with C. Ishak (ACG) to discuss requests and updates from M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	10/15/2021	1	\$332.50	\$332.50	Participate on telephone call with M. Acevedo (AAFAF) to discuss pending PRITA documents and new approach F. Pena-Alfaro (ACG) might use to close the loop on the request as part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	10/18/2021	1	\$332.50	\$332.50	Create HTA DTOP PRITA Transportation Reform presentation to document progress. (1)
PR	10	Gonzalez, Carlos	10/18/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) to discuss PRITS budget deficit that may hinder grantee status and upcoming meetings at DTOP. (1)
PR	10	Gonzalez, Carlos	10/18/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	10/18/2021	0.1	\$332.50	\$33.25	Update Transportation Reform action items. (0.1)
PR	10	Gonzalez, Carlos	10/19/2021	0.2	\$332.50	\$66.50	Participate in meeting with E. Goodman (ACG) to discuss budget updates for the HTA Functional Area Analysis as part of the Transportation Reform. (0.2)
PR	10	Gonzalez, Carlos	10/19/2021	0.2	\$332.50	\$66.50	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to review HTA Segregation Outline showcasing segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	10/19/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to review the weekly touchpoint meeting notes for 10/20/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/19/2021	0.4	\$332.50	\$133.00	Participate in meeting with M. Acevedo (AAFAF) to prepare topic of discussion for meeting with L. Acevedo (DTOP). (0.4)
PR	10	Gonzalez, Carlos	10/19/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/19/2021	0.5	\$332.50	\$166.25	Prepare documentations needed regarding HTA and DTOP Functional Area Analysis report and DTOP budget data for meeting with L. Alicea (DTOP) and M. Acevedo (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	10/19/2021	0.8	\$332.50	\$266.00	Update HTA Functional Area Analysis budget information for all departments and offices as part of the Transportation Reform work. (0.8)
PR	10	Gonzalez, Carlos	10/20/2021	1.5	\$332.50	\$498.75	Participate in meeting with M. Acevedo (AAFAF), E. Velez Cruz (DTOP) and L. Alicea (DTOP) to discuss DTOP initiative to comply with the segregation of Toll and Non-toll roads as suggested in the 2021 Certified Fiscal Plan as part of the Transportation Reform. (1.5)
PR	10	Gonzalez, Carlos	10/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	10/21/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura regarding DTOP salary discrepancy as part of the Transportation Reform model. (0.5)
PR	10	Gonzalez, Carlos	10/22/2021	0.8	\$332.50	\$266.00	Participate in meeting with M. Acevedo (AAFAF) to discuss pending items of the Transportation Reform to discuss with the secretary of DTOP the week of 11/1/2021. (0.8)
PR	10	Gonzalez, Carlos	10/25/2021	2	\$332.50	\$665.00	Participate in meeting with L. Alicea (DTOP) and M. Acevedo (AAFAF) regarding review of functional area analysis and consolidation approach strategy options with HTA. (2)
PR	10	Gonzalez, Carlos	10/25/2021	0.6	\$332.50	\$199.50	Participate in meeting with M. Acevedo (AAFAF) to discuss and prepare agenda for pending DTOP items for 10/25/2021 meeting. (0.6)
PR	10	Gonzalez, Carlos	10/25/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	10/26/2021	1.5	\$332.50	\$498.75	Participate in meeting with L. Martinez (DTOP) and M. Acevedo (AAFAF) to discuss and validate DTOP functional Area Analysis. (1.5)
PR	10	Gonzalez, Carlos	10/26/2021	0.5	\$332.50	\$166.25	Participate in meeting with M. Acevedo (AAFAF) to prepare Public Work meeting scheduled for 10/26/2021. (0.5)
PR	10	Gonzalez, Carlos	10/26/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with A. Padilla (HTA), M. Acevedo (AAFAF), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss HTA employee data and Human Resources department roles as part of HTA Transportation Reform engagement. (0.4)
PR	10	Gonzalez, Carlos	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with E. Rosas (HTA), F. Pena-Alfaro (ACG), and E. Goodman (ACG) to discuss HTA organizational chart and availability of financial data for HTA Transportation Reform engagement. (0.3)
PR	10	Gonzalez, Carlos	10/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with M. Cuevas (HTA), M. Acevedo (AAFAF), F. Pena-Alfaro (ACG), and E. Goodman (ACG) to discuss HTA construction regional offices and allocation of resources to toll road related activities. (0.3)
PR	10	Gonzalez, Carlos	10/26/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/27/2021	1	\$332.50	\$332.50	Participate in meeting with E. Rosa (HTA) regarding tier response to AAFAF Request for Information for the segregation to toll and non-toll as part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	10/27/2021	0.7	\$332.50	\$232.75	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to review the weekly touchpoint meeting notes for 10/27/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	10/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with G. Baez (ATI), F. Pena-Alfaro (ACG), and E. Goodman (ACG) to compare and analyze PRITA 5-year fiscal plan to

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							ACG mass transit financial model for HTA Transportation Reform engagement. (0.4)
PR	10	Gonzalez, Carlos	10/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Lugo (HTA), F. Pena-Alfaro (ACG), and E. Goodman (ACG) to discuss the structure of the HTA Transit Engineering department and allocation of work to toll versus non-toll roads for HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	10/28/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	10/28/2021	0.3	\$332.50	\$99.75	Participate on telephone call with E. Goodman (ACG) and F. Pena-Alfaro (ACG) to discuss outcomes from HTA department discussions and prepare for call with Property Acquisitions department for HTA Transportation Reform engagement. (0.3)
PR	10	Gonzalez, Carlos	10/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with D. Leon (ACG) to discuss Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	10/29/2021	0.8	\$332.50	\$266.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	10/29/2021	0.4	\$332.50	\$133.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to discuss key accomplishments within Transportation Reform to include in presentation to AAFAF in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	10/29/2021	1.2	\$332.50	\$399.00	Participate in meeting with F. Garcia (ACG) and Leon (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
PR	10	Gonzalez, Carlos	10/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to discuss Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/1/2021	2	\$350.00	\$700.00	Create presentation materials for M. Acevedo (AAFAF) to create summarized breakdown of current, restricted and non-current assets for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/1/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with G. Loran (AAFAF), E. Garcia (DTOP), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to follow up on DTOP financial statements and incorporation into non-toll asset model for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	10/1/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with G. Loran (AAFAF), R. Erana (Riveron), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss AMA and ATM financial statements and their incorporation into mass transit asset model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/1/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/1/2021	0.3	\$350.00	\$105.00	Prepare communications to C. Gonzalez (ACG) regarding HTA asset breakdown presentation materials for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	10/1/2021	2	\$350.00	\$700.00	Review detailed HTA balance sheet to identify key line items to be shared with M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/1/2021	1.2	\$350.00	\$420.00	Review presentation materials and DTOP non-toll segmentation analysis to prepare for call with E. Garcia (DTOP). (1.2)
Outside PR	10	Goodman, Eli	10/4/2021	1.5	\$350.00	\$525.00	Incorporate DTOP FY19 detailed budget data into non-toll asset income statement for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/4/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/4/2021	0.8	\$350.00	\$280.00	Review DTOP FY19 detailed budget data for Fondo General for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	10/4/2021	0.7	\$350.00	\$245.00	Review notes from meeting with E. Garcia (DTOP) to determine updates to non-toll income statement for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	10/4/2021	1.2	\$350.00	\$420.00	Review work plan and prepare comments for tasks related to finance workstream of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/4/2021	1	\$350.00	\$350.00	Update formatting and checks in non-toll income statement to account for updated data for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/4/2021	2	\$350.00	\$700.00	Update non-toll income statement to include detailed 2019 DTOP budget data for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/5/2021	1.6	\$350.00	\$560.00	Compile mass transit asset and headcount information for G. Loran (AAFAF) for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	10/5/2021	2	\$350.00	\$700.00	Develop depreciation schedule for AMA data using FY18 audited financials as baseline for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/5/2021	2	\$350.00	\$700.00	Incorporate Riveron AMA financial data into mass transit asset income statement for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/5/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps related to the finance workstream for the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	10/5/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/5/2021	1.2	\$350.00	\$420.00	Review and analyze AMA financial statements provided by R. Erana (Riveron) for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/6/2021	1.5	\$350.00	\$525.00	Build AMA projected passenger fare revenue schedule for mass transit financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/6/2021	2	\$350.00	\$700.00	Create AMA vehicle asset schedule for mass transit financial model for HTA Transportation Reform engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	10/6/2021	1	\$350.00	\$350.00	Create presentation materials related to mass transit assets for G. Loran (AAFAF) for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/6/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss and review presentation materials for weekly AAFAF status update and AMA financial projections for mass transit asset model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/6/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/6/2021	1	\$350.00	\$350.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Goodman, Eli	10/6/2021	0.3	\$350.00	\$105.00	Participate on telephone call with representatives of Ankura to prepare the Transit Asset Management Reports presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	10/6/2021	0.8	\$350.00	\$280.00	Research AMA passenger ridership and fare data for mass transit financial model for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	10/6/2021	1	\$350.00	\$350.00	Research and analyze vehicle data from AMA 2020 Transit Asset Management report for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/7/2021	1.1	\$350.00	\$385.00	Analyze and update accumulated depreciation to ensure alignment with useful life balance schedule listed in 2020 AMA Transit Asset Management Report for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	10/7/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/7/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with representatives of Ankura to discuss the alignment of all requests received and upcoming deliverables for the Puerto Rico HTA Transportation Reform and Certified Fiscal Plan engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Eli	10/7/2021	0.6	\$350.00	\$210.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to DTOP assets and head count information for presentation materials to be shared with M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	10/7/2021	1	\$350.00	\$350.00	Update AMA capital asset schedule to align with changes in vehicle schedule for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/7/2021	2	\$350.00	\$700.00	Update AMA vehicle asset schedule to include depreciation and capital asset schedule for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/7/2021	0.7	\$350.00	\$245.00	Update data requests for mass transit related requests for M. Acevedo (AAFAF) to provide to PRITA for HTA Transportation Reform engagement. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	10/7/2021	1.3	\$350.00	\$455.00	Update presentation materials related to DTOP secretary request for DTOP asset and headcount data for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	10/8/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/8/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss financial model projections for AMA data as a part of the mass transit asset segregation for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/8/2021	1.3	\$350.00	\$455.00	Research and incorporate macroeconomic assumptions into AMA financial model to build projections for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	10/8/2021	1.9	\$350.00	\$665.00	Revise AMA asset and depreciation schedule to reflect feedback from F. Pena-Alfaro (ACG) for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	10/8/2021	1.8	\$350.00	\$630.00	Revise AMA vehicle schedule to reflect feedback from F. Pena-Alfaro (ACG) for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/8/2021	1.7	\$350.00	\$595.00	Update AMA income and balance sheet statements to reflect updates to schedules for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	10/11/2021	1	\$350.00	\$350.00	Create checks in ATI financial model to ensure accuracy for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/11/2021	1	\$350.00	\$350.00	Move and consolidate HTA Tren Urbano financial data into mass transit asset model for HTA Transportation Reform. (1)
Outside PR	10	Goodman, Eli	10/11/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/11/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to the finance workstream and align on work plan for the week of 10/11/2021 for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/11/2021	2	\$350.00	\$700.00	Review ATM financial model and update formatting and formulas for AMA and ATI models to ensure alignment and consistency across mass transit asset models for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/11/2021	2	\$350.00	\$700.00	Update and further develop 3 statement model for ATI to match ATM and AMA formatting to enable future consolidation for mass transit asset model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/11/2021	1	\$350.00	\$350.00	Update work plan for finance workstream of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/12/2021	2	\$350.00	\$700.00	Create detailed listing of assumptions for ATI financial statements for mass transit financial model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/12/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps for week of 10/11/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	10/12/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/12/2021	0.5	\$350.00	\$175.00	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)
Outside PR	10	Goodman, Eli	10/12/2021	0.2	\$350.00	\$70.00	Participate on telephone call with V. Hart (ACG) to review current progress report for Transportation Reform financial models in preparation to meeting with M. Acevedo (AAFAF) and G. Loran (AAFAF) on 10/13/2021. (0.2)
Outside PR	10	Goodman, Eli	10/12/2021	1	\$350.00	\$350.00	Research mass transit ridership totals and projections in the United States for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/12/2021	0.8	\$350.00	\$280.00	Review 2021 Fiscal Plan model to identify projected operated expenses for PRITA for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	10/12/2021	1.8	\$350.00	\$630.00	Update AMA financial model to reflect assumptions for key drivers, such as accounts payable, cash assets and GDP rate for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/12/2021	0.9	\$350.00	\$315.00	Update presentation materials for weekly touch point with G. Loran (AAFAF) and M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	10/13/2021	0.5	\$350.00	\$175.00	Consolidate data requests for M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/13/2021	1.6	\$350.00	\$560.00	Create detailed listing of assumptions for AMA supporting schedules for mass transit financial model for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	10/13/2021	1	\$350.00	\$350.00	Create detailed listing of assumptions for Tren Urbano financial statements for mass transit financial model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/13/2021	1.2	\$350.00	\$420.00	Create table of contents and align tab names and sections for mass transit financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/13/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/13/2021	1.1	\$350.00	\$385.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Goodman, Eli	10/13/2021	0.6	\$350.00	\$210.00	Prepare communications to F. Pena-Alfaro (ACG) related to updates on data requests for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	10/13/2021	0.7	\$350.00	\$245.00	Refine capital expenditures schedule for AMA financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	10/13/2021	0.8	\$350.00	\$280.00	Update pension related line items to reflect Pay Go contributions for mass transit financial model for HTA Transportation Reform. (0.8)
Outside PR	10	Goodman, Eli	10/14/2021	1.8	\$350.00	\$630.00	Compile all data and meeting requests and create detailed schedule by agency for M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	10/14/2021	2	\$350.00	\$700.00	Create consolidated view of mass transit financial models for AMA, ATI, ATM, and TU for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/14/2021	0.9	\$350.00	\$315.00	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Goodman, Eli	10/14/2021	0.3	\$350.00	\$105.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss tracking of data requests and consolidation of mass transit financial model for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	10/14/2021	1.7	\$350.00	\$595.00	Review consolidated view and create checks to ensure accuracy of consolidated mass transit model for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	10/14/2021	1.9	\$350.00	\$665.00	Revise ATM financial model to align and map with AMA, ATI and Tren Urbano models in order to prepare a consolidated view for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	10/15/2021	0.6	\$350.00	\$210.00	Create checks to ensure accuracy of yearly side by side view of all mass transit assets for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	10/15/2021	1.5	\$350.00	\$525.00	Create comparison of consolidated mass transit financial model to PRITA 5-year plan for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/15/2021	1.1	\$350.00	\$385.00	Create consolidated yearly side by side view of all mass transit assets for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	10/15/2021	0.8	\$350.00	\$280.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Goodman, Eli	10/15/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to review PRITA Financial Plan and discuss comparison to information received to date related to the Transportation Reform initiative. (0.3)
Outside PR	10	Goodman, Eli	10/15/2021	0.5	\$350.00	\$175.00	Participate on telephone call with representatives of Ankura to discuss list of outstanding financial data requested from PRITA in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/15/2021	2	\$350.00	\$700.00	Refine and revise consolidated mass transit financial model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/15/2021	1.7	\$350.00	\$595.00	Update Tren Urbano and ITS mappings to better reflect their operating expenses in mass transit consolidated financial model for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	10/18/2021	1.6	\$350.00	\$560.00	Create projections for FY22-26 for DTOP non-toll assets for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	10/18/2021	1.6	\$350.00	\$560.00	Create template for non-toll financial statements to prepare to populate DTOP financial data for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	10/18/2021	0.8	\$350.00	\$280.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Goodman, Eli	10/18/2021	1.5	\$350.00	\$525.00	Populate non-toll financial model with DTOP Fondo General historical data for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/18/2021	2	\$350.00	\$700.00	Review and remap DTOP Fondo General budget information to match format of audited financial

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							statements of HTA for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/18/2021	0.5	\$350.00	\$175.00	Review presentation materials prepared for F. Battle and D. Barret (ACG) on the comparison of mass transit financial model projections to PRITA 5-year plan for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/19/2021	1.8	\$350.00	\$630.00	Build payroll and benefits schedule for non-toll asset financial model using DTOP data for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/19/2021	1.4	\$350.00	\$490.00	Create analysis of HTA budget by office and update HTA Functional Analysis presentation materials with data for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	10/19/2021	0.2	\$350.00	\$70.00	Participate in meeting with C. Gonzalez (ACG) to discuss budget updates for the HTA Functional Area Analysis as part of the Transportation Reform. (0.2)
Outside PR	10	Goodman, Eli	10/19/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/19/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss HTA non-toll assets and DTOP non-toll assets to plan the non-toll asset financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/19/2021	1.8	\$350.00	\$630.00	Prepare presentation materials for discussion of non-toll financial model with E. Garcia (DTOP) for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/19/2021	1.8	\$350.00	\$630.00	Update formatting and incorporate checks for DTOP non-toll financial model for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/20/2021	1.3	\$350.00	\$455.00	Adjust DTOP non-toll data to align with HTA data in order to prepare consolidated financial statements for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	10/20/2021	1.8	\$350.00	\$630.00	Consolidate and input data from DTOP and HTA into non-toll financial model for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/20/2021	0.7	\$350.00	\$245.00	Create template for consolidated non-toll financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	10/20/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/20/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/20/2021	0.5	\$350.00	\$175.00	Prepare communications to C. Gonzalez (ACG) regarding source data for HTA and DTOP headcount breakdown presentation materials for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/20/2021	1	\$350.00	\$350.00	Refine HTA budget analysis to create split between personnel and non-personnel costs for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/20/2021	1.2	\$350.00	\$420.00	Review HTA non-toll financial model to prepare for consolidation with DTOP non-toll financial

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/20/2021	0.4	\$350.00	\$140.00	Review presentation materials for AAFAF weekly touchpoint with M. Acevedo (AAFAF) and G. Loran (AAFAF) for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	10/21/2021	2	\$350.00	\$700.00	Create schedule for capital contributions for non-toll financial model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/21/2021	2	\$350.00	\$700.00	Create schedule for operating expenses for non-toll financial model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/21/2021	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura regarding DTOP salary discrepancy as part of the Transportation Reform model. (0.5)
Outside PR	10	Goodman, Eli	10/21/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps for week of 10/18/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/21/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/21/2021	1.2	\$350.00	\$420.00	Review updated PRITA 5-year fiscal plan and compare to Ankura projections for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/21/2021	1.8	\$350.00	\$630.00	Update schedule for salaries and benefits for non-toll financial model for HTA Transportation Reform Engagement. (1.8)
Outside PR	10	Goodman, Eli	10/25/2021	1.4	\$350.00	\$490.00	Create executive summary of DTOP non-toll financial model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	10/25/2021	1.7	\$350.00	\$595.00	Create summarized view of DTOP non-toll financial statements for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	10/25/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/25/2021	0.6	\$350.00	\$210.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss weekly work plan for finance workstream for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	10/25/2021	1.8	\$350.00	\$630.00	Update DTOP non-toll financial schedules to match formatting from HTA schedules for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/25/2021	1.9	\$350.00	\$665.00	Update DTOP non-toll statement of net position to align with financial schedule updates for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	10/26/2021	1.2	\$350.00	\$420.00	Build assumptions tab for DTOP non-toll financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/26/2021	1.5	\$350.00	\$525.00	Build charts and graphs for consolidated non-toll financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/26/2021	1.8	\$350.00	\$630.00	Build charts and graphs for DTOP non-toll financial model for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	10/26/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with A. Padilla (HTA), M. Acevedo (AAFAF), F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) to discuss HTA employee data and Human Resources department roles as part of HTA Transportation Reform engagement. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	10/26/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with E. Rosas (HTA), C. Gonzalez (ACG), and F. Pena-Alfaro (ACG) to discuss HTA organizational chart and availability of financial data for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	10/26/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with M. Cuevas (HTA), M. Acevedo (AAFAF), C. Gonzalez (ACG), and F. Pena-Alfaro (ACG) to discuss HTA construction regional offices and allocation of resources to toll road related activities. (0.3)
Outside PR	10	Goodman, Eli	10/26/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	10/26/2021	0.6	\$350.00	\$210.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to the non-toll financial model and upcoming meetings with representatives of HTA on toll versus non-toll segregation for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	10/26/2021	1.4	\$350.00	\$490.00	Review and update formatting of DTOP non-toll financial model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	10/27/2021	1.5	\$350.00	\$525.00	Create table of contents and outstanding items sections for consolidated non-toll financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	10/27/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	10/27/2021	1	\$350.00	\$350.00	Review and assess HTA Toll Road Model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/27/2021	2	\$350.00	\$700.00	Review and check consolidated non-toll financial statements to ensure accuracy for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/27/2021	1	\$350.00	\$350.00	Review the methodology used by HTA to tie net position in balance sheet to income statement for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/27/2021	1.9	\$350.00	\$665.00	Update and review consolidated non-toll road financial model executive summary for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	10/28/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with G. Baez (ATI), F. Pena-Alfaro (ACG), and C. Gonzalez (ACG) to compare and analyze PRITA 5-year fiscal plan to ACG mass transit financial model for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	10/28/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with L. Lugo (HTA), C. Gonzalez (ACG), and F. Pena-Alfaro (ACG) to discuss the structure of the HTA Transit Engineering department and allocation of work to toll versus non-toll roads for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/28/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Goodman, Eli	10/28/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with S. Rusalleda (HTA), M. Bermudez (MBA) and F. Pena-Alfaro (ACG) to discuss the function of the HTA Property Acquisition department and allocation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of toll versus non-toll work for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	10/28/2021	0.3	\$350.00	\$105.00	Participate on telephone call with F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) to discuss outcomes from HTA department discussions and prepare for call with Property Acquisitions department for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	10/28/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to financial models and next steps for the finance workstream of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/28/2021	0.5	\$350.00	\$175.00	Prepare communications to F. Pena-Alfaro (ACG) on financial models as well as notes from meetings with HTA departments for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	10/28/2021	1.7	\$350.00	\$595.00	Review HTA toll financial model to ensure accuracy for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	10/28/2021	1.4	\$350.00	\$490.00	Review spelling and formatting for HTA toll financial model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	10/28/2021	1.2	\$350.00	\$420.00	Update balance sheet information for mass transit financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/28/2021	1.2	\$350.00	\$420.00	Update balance sheet information for non-toll financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/29/2021	2	\$350.00	\$700.00	Create summary tables to show salary and benefits of HTA roster based on toll versus non-toll percent allocation for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	10/29/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Eli	10/29/2021	1	\$350.00	\$350.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss HTA Toll Road model, debt pay down structure, and daily work plan for finance workstream of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	10/29/2021	1.2	\$350.00	\$420.00	Research disclaimer language to ensure proper wording and disclaimers are outlined in financial models for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	10/29/2021	0.9	\$350.00	\$315.00	Review monthly cash summary tables for AMA and ATM in preparation for meeting with G. Baez (ATI) for HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	10/29/2021	1.8	\$350.00	\$630.00	Update HTA Human Resources headcount data to include toll versus non-toll percent allocation for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Hart, Valerie	10/4/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Hart, Valerie	10/5/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with C. Butler (ACG) to review consulting spend to date for the Transportation Reform initiative compared with progress to date to ensure alignment. (0.3)
Outside PR	10	Hart, Valerie	10/5/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Hart, Valerie	10/5/2021	0.5	\$522.50	\$261.25	Review key activities from the month of September 2021 for HTA Transportation Reform and prepare priorities for October 2021 activity. (0.5)
Outside PR	10	Hart, Valerie	10/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/6/2021	0.4	\$522.50	\$209.00	Review and update project materials and deliverables related to the HTA Transportation Reform. (0.4)
Outside PR	10	Hart, Valerie	10/6/2021	0.2	\$522.50	\$104.50	Review the most recent letter from J. Hernandez (AAFAF) sent to E. Montalvo (HTA) requesting specific information related to the asset segregation that they propose to prepare to support both HTA and AAFAF in this effort. (0.2)
Outside PR	10	Hart, Valerie	10/7/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), K. Miller (ACG), and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.4)
Outside PR	10	Hart, Valerie	10/7/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	10/7/2021	0.4	\$522.50	\$209.00	Review and update presentation for E. Cruz (DTOP) to provide overview of effort required for the asset segregation models related to HTA Transportation Reform. (0.4)
Outside PR	10	Hart, Valerie	10/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Hart, Valerie	10/8/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to review next steps to support E. Velez Cruz (DTOP) and E. Gonzalez Montalvo (PRHTA) in developing forward strategy and actions to execute Transportation Reform. (0.5)
Outside PR	10	Hart, Valerie	10/11/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with F. Garcia (ACG) to discuss the Puerto Rico engagement project, ad hoc requests template and upcoming holidays deliverables timeline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	10/11/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/12/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.4)
Outside PR	10	Hart, Valerie	10/12/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Gonzalez (ACG) to review agenda for call with M. Acevedo (AAFAF) regarding outstanding items for Transportation Reform. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	10/12/2021	0.2	\$522.50	\$104.50	Participate on telephone call with E. Goodman (ACG) to review current progress report for Transportation Reform financial models in preparation to meeting with M. Acevedo (AAFAF) and G. Loran (AAFAF) on 10/13/2021. (0.2)
Outside PR	10	Hart, Valerie	10/12/2021	0.5	\$522.50	\$261.25	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)
Outside PR	10	Hart, Valerie	10/12/2021	0.7	\$522.50	\$365.75	Review Transportation Asset Management summary report and Transportation Reform Financial Model report. (0.7)
Outside PR	10	Hart, Valerie	10/13/2021	1.1	\$522.50	\$574.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Hart, Valerie	10/13/2021	0.4	\$522.50	\$209.00	Participate on telephone call with C. Ishak (ACG) to discuss updates to the AAFAF Weekly touchpoint meeting minutes and clarify requirements for additional requested documentation in support of the HTA Transportation Reform engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	10/13/2021	0.6	\$522.50	\$313.50	Review and update the weekly meeting minutes for Transportation Reform meeting of 10/6/2021 in preparation for meeting with A. Acevedo (ACG) and G. Loran (ACG) on 10/13/2021. (0.6)
Outside PR	10	Hart, Valerie	10/14/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Hart, Valerie	10/14/2021	0.1	\$522.50	\$52.25	Participate on telephone call with C. Gonzalez (ACG) to modify Ankura Weekly Update for O. Marerro (AAFAF) to reflect newly received information from PRITA. (0.1)
Outside PR	10	Hart, Valerie	10/15/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Hart, Valerie	10/15/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to review PRITA Financial Plan and discuss comparison to information received to date related to the Transportation Reform initiative. (0.3)
Outside PR	10	Hart, Valerie	10/15/2021	0.5	\$522.50	\$261.25	Participate on telephone call with representatives of Ankura to discuss list of outstanding financial data requested from PRITA in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/15/2021	0.7	\$522.50	\$365.75	Review PRITA financial plan 2021-2025 to inform questions related to the financial analysis and implementation work plan for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Hart, Valerie	10/18/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	10/19/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/20/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	10/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/20/2021	0.1	\$522.50	\$52.25	Review finance workstream status report for review during Weekly Touchpoint meeting with M. Acevedo (AAFAF) and G. Loran (AAFAF). (0.1)
Outside PR	10	Hart, Valerie	10/25/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with C. Butler (ACG) to discuss actual versus planned HTA Transportation Reform program budget to date. (0.3)
Outside PR	10	Hart, Valerie	10/27/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	10/28/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG), K. Miller (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	10/28/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	10/28/2021	0.4	\$522.50	\$209.00	Review and provide edits to HTA Transportation Reform financial analysis presentation in preparation for meeting with M. Acevedo (AAFAF) and G. Loran (AAFAF) on October 28th. (0.4)
Outside PR	10	Hart, Valerie	10/29/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/1/2021	1.1	\$380.00	\$418.00	Participate on telephone call with C. Gonzales (ACG) to discuss the details regarding information that needs to be sent to M. Acevedo (AAFAF) in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	10/1/2021	0.8	\$380.00	\$304.00	Participate on telephone call with representatives of Ankura to develop an alternative version of the work plan to showcase tasks by agency and function in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.8)
Outside PR	10	Ishak, Christine	10/1/2021	0.4	\$380.00	\$152.00	Review and update meeting minutes from the 9/30/2021 Weekly AAFAF touchpoint meeting and send for review in support of the HTA Transportation Reform Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/1/2021	0.9	\$380.00	\$342.00	Review feedback received from M. Acevedo (AAFAF) regarding the 9/30/2021 AAFAF weekly meeting and address questions, finalize minutes and distribute to attendees in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	10/1/2021	0.6	\$380.00	\$228.00	Review final list of pending actions from the 9/28/2021 meeting with PRITA and send to M. Acevedo (AAFAF) to validate and distribute in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	10/4/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from the week of 9/27/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/4/2021 Transportation Reform meetings and deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/5/2021	0.3	\$380.00	\$114.00	Review communication and documentation from C. Butler (ACG), F. Pena-Alfaro (ACG) M. Acevedo (AAFAF) related to the EY documentation request to determine if additional action needs to be taken in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/6/2021	0.3	\$380.00	\$114.00	Review communication received from M. Acevedo (AAFAF) and C. Butler (ACG) regarding scheduling of AAFAF Weekly touchpoint and update schedule as needed in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/6/2021	0.5	\$380.00	\$190.00	Review Financial Model weekly report and letter sent to HTA to assess impact to the support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/8/2021	0.2	\$380.00	\$76.00	Participate on telephone call with F. Garcia (ACG) to review list of requested items from M. Acevedo (AAFAF) and G. Loran (AAFAF) that are needed from F. Hernandez (PRITA) in support of the HTA Transportation Reform implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	10/8/2021	0.8	\$380.00	\$304.00	Review communication from G. Loran (AAFAF) and F. Garcia (ACG) to determine what updates need to be made to the list of documentation expected from F. Hernandez (PRITA) in support of the HTA Transportation Reform Implementation engagement for the govern. (0.8)
Outside PR	10	Ishak, Christine	10/11/2021	1.2	\$380.00	\$456.00	Review documentation received from M. Acevedo (AAFAF) regarding the financial data received from DTOP to help assess if any additional information will still be needed in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/11/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from the week of 10/4/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/11/2021 Transportation Reform meetings and deliverables. (0.6)
Outside PR	10	Ishak, Christine	10/12/2021	0.9	\$380.00	\$342.00	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), and D. Leon (ACG) to review the weekly touchpoint report and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico (partial). (0.9)
Outside PR	10	Ishak, Christine	10/12/2021	0.2	\$380.00	\$76.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss pending data requested and in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	10/12/2021	0.5	\$380.00	\$190.00	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)
Outside PR	10	Ishak, Christine	10/12/2021	0.4	\$380.00	\$152.00	Review communication and documentation received from F. Pena-Alfaro (ACG) related to the DTOP Secretary Request to determine if any additional next steps will be needed in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/12/2021	0.7	\$380.00	\$266.00	Review communication and documentation received from J. Battle (ACG) regarding the Act 29 of 2009 as amended to get additional context regarding the options being evaluated regarding segregation of Toll and Non-Toll roads in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/12/2021	0.4	\$380.00	\$152.00	Review communication and documentation sent by C. Butler (ACG) to M. Acevedo (AAFAF) to determine which information is still pending and needs to be requested again in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/13/2021	0.3	\$380.00	\$114.00	Participate in meeting with C. Gonzales (ACG) and F. Garcia (ACG) in preparation for a meeting with HTA and Riveron related to AAFAF Request for information as part of the Transportation Reform for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Ishak, Christine	10/13/2021	0.5	\$380.00	\$190.00	Participate in meeting with R. Wagstaff (Riveron), M. Garcia (HTA), C. Gonzales (ACG) and F. Garcia (ACG) regarding HTA response to AAFAF Request for information pertaining to HTA segregation of toll and non-toll roads functions as part of the Transportation Reform for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/13/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	10/13/2021	0.8	\$380.00	\$304.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the letter sent by J. Bayne (AAFAF) to HTA and what next steps can be taken in order to assess the different options to

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							segregate toll and non-toll roads in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	10/13/2021	0.4	\$380.00	\$152.00	Participate on telephone call with V. Hart (ACG) to discuss updates to the AAFAF Weekly touchpoint meeting minutes and clarify requirements for additional requested documentation in support of the HTA Transportation Reform engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/13/2021	1.1	\$380.00	\$418.00	Review and update meeting minutes from the 10/13/2021 Weekly AAFAF touchpoint meeting and send for review in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	10/13/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from 10/11/2021 to 10/13/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 10/11/2021. (0.3)
Outside PR	10	Ishak, Christine	10/13/2021	1	\$380.00	\$380.00	Review Transit Asset Management Plan summary presentation material to assess if any updates or changes need to be made in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	10/14/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with F. Garcia (ACG), to discuss priorities in Transportation Reform work plan as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/14/2021	1	\$380.00	\$380.00	Participate on telephone call with D. Leon (ACG) to discuss changes and updates to the minutes of the 10/13/2021 AAFAF weekly Touchpoint meeting in support of the HTA Transportation Reform implementation engagement with the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	10/14/2021	0.5	\$380.00	\$190.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the options for approaching the segregation of toll and non-toll roads. (0.5)
Outside PR	10	Ishak, Christine	10/14/2021	0.9	\$380.00	\$342.00	Review and update the list of pending financial information from F. Pena-Alfaro (ACG) to prepare and send to M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	10/14/2021	0.4	\$380.00	\$152.00	Review Gantt chart generated from the work plan to determine if any additional information will need to be added to the presentation material in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/14/2021	0.4	\$380.00	\$152.00	Review PRITA related work plan items and to assess and document the percentage of completion in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/14/2021	0.6	\$380.00	\$228.00	Revise the Gantt chart presentation materials to include additional information in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	10/14/2021	0.8	\$380.00	\$304.00	Update meeting minutes from the 10/13/2021 Weekly AAFAF touchpoint meeting and send for review in support of the HTA Transportation Reform implementation engagement with the government of Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	10/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with F. Garcia (ACG), and C. Gonzalez (ACG) to discuss G. Loran (AFAF) email request regarding pending documents to be received as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/15/2021	1.1	\$380.00	\$418.00	Participate on telephone call with C. Gonzales (ACG) to discuss requests and updates from M. Acevedo (AFAF) and G. Loran (AFAF) in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	10/15/2021	0.5	\$380.00	\$190.00	Participate on telephone call with M. Acevedo (AFAF) to discuss the discrepancies in the data request follow up communication to determine next steps in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/15/2021	0.5	\$380.00	\$190.00	Participate on telephone call with representatives of Ankura to discuss list of outstanding financial data requested from PRITA in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/15/2021	0.7	\$380.00	\$266.00	Review and compare documentation sent on 8/23/2021 to the one sent on 10/14/2021 regarding the financial data request to determine if any additional discrepancies exist in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/15/2021	0.4	\$380.00	\$152.00	Review communication and documentation received from V. Hart (ACG) regarding the PRITA Financial Plan Draft and certified budget to determine impact on work products in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/15/2021	0.5	\$380.00	\$190.00	Review the HTA Segregation of Toll and Non-Toll presentation materials to provide feedback on any changes needed in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/17/2021	1.1	\$380.00	\$418.00	Review key activities and outcomes from the week of 10/11/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/18/2021 Transportation Reform meetings and deliverables. (1.1)
PR	10	Ishak, Christine	10/18/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
PR	10	Ishak, Christine	10/18/2021	0.5	\$380.00	\$190.00	Review current outstanding action items and determine if any additional information will be needed during week of 10/18/2021 to continue to progress the actions in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/19/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/19/2021	0.3	\$380.00	\$114.00	Review and respond to questions received from D. Leon (ACG) regarding the current requests and current status of deliverables related to the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/19/2021	0.4	\$380.00	\$152.00	Review communication received from representatives of Ankura related to the HTA Transportation Reform Implementation engagement with the government of Puerto Rico to determine if any additional action or information will need to be solicited from AAFAF or the agencies. (0.4)
Outside PR	10	Ishak, Christine	10/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	10/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/20/2021	0.2	\$380.00	\$76.00	Review key activities and outcomes from 10/18/2021 to 10/20/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 10/18/2021. (0.2)
Outside PR	10	Ishak, Christine	10/20/2021	0.2	\$380.00	\$76.00	Review letter issued by FOMB in response to the DTOP 8/5/2021 letter to assess if the letter may impact the current activities in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	10/20/2021	0.3	\$380.00	\$114.00	Review letter sent by the FOMB to DTOP regarding the Abriendo Camino funding to determine if this will impact any activities and deliverables related to the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	10/20/2021	0.8	\$380.00	\$304.00	Review the initial draft of the HTA Transportation wireframe dashboard to provide feedback to improve the content to better support the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	10/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/21/2021	0.9	\$380.00	\$342.00	Review minutes and make updates as needed to the AAFAF Weekly Touchpoint meeting from 10/20/2021 in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	10/25/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	10/25/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from the week of 10/18/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/25/2021 Transportation Reform meetings and deliverables. (0.4)
Outside PR	10	Ishak, Christine	10/25/2021	0.8	\$380.00	\$304.00	Review the initial draft of the HTA Transportation wireframe dashboard to provide feedback to improve the content to better support the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	10/26/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/27/2021	0.3	\$380.00	\$114.00	Review documentation and communication received by representatives of Ankura related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico and determine if any additional action will be needed in support of the engagement. (0.3)
Outside PR	10	Ishak, Christine	10/28/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/28/2021	1	\$380.00	\$380.00	Review documentation and communication received by representatives of Ankura related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico and determine if any additional action will be needed in support of the engagement. (1)
Outside PR	10	Ishak, Christine	10/29/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/29/2021	0.7	\$380.00	\$266.00	Perform initial review of press release related to the Plan of Adjustment to determine if there will be any impact to the tasks within the work plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	10/29/2021	0.4	\$380.00	\$152.00	Review meeting minutes from the 10/27/2021 Weekly AAFAF touchpoint meeting to assess latest actions as it pertains to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	10/29/2021	0.5	\$380.00	\$190.00	Review the Puerto Rico Transportation Reform Dashboard to provide feedback in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	10/29/2021	0.5	\$380.00	\$190.00	Revise draft presentation regarding the HTA Certified Fiscal Plan initiatives that are unrelated to the transportation reform initiative, in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/1/2021	1.9	\$308.75	\$586.63	Create work plan dividing workstream by asset to reorganize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	10/1/2021	1.4	\$308.75	\$432.25	Create work plan dividing workstream by function to reorganize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/1/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/1/2021	1.2	\$308.75	\$370.50	Participate on telephone call with representatives of Ankura to develop an alternative version of the work plan to showcase tasks by agency and function in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/1/2021	0.7	\$308.75	\$216.13	Revise Gantt Chart showcasing the work plan items and due dates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/1/2021	1.2	\$308.75	\$370.50	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/1/2021	1.1	\$308.75	\$339.63	Update the Transportation Reform work plan to include all HTA Fiscal Plan tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/4/2021	1.3	\$308.75	\$401.38	Continue to revise work plan dividing workstream by function to reorganize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/4/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with F. Garcia (ACG) and C. Butler (ACG) to review the FTA and FHWA grant program overview presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/4/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/4/2021	1	\$308.75	\$308.75	Review AMA Transportation Asset Management Plan in order to summarize key items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/4/2021	1	\$308.75	\$308.75	Review ATM Transportation Asset Management Plan in order to summarize key items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/4/2021	1.3	\$308.75	\$401.38	Review key activities and outcomes from the week of 9/27/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/4/2021 Transportation Reform meetings and deliverables. (1.3)
Outside PR	10	Leon, Daniel	10/4/2021	1.1	\$308.75	\$339.63	Review PRITA Transportation Asset Management Plan in order to summarize key items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/4/2021	0.8	\$308.75	\$247.00	Review Tren Urbano Transportation Asset Management Plan in order to summarizing key items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/4/2021	1.4	\$308.75	\$432.25	Revise work plan dividing workstream by asset to reorganize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/5/2021	1.4	\$308.75	\$432.25	Create Gantt Chart dividing workstream by asset to better organize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/5/2021	1.6	\$308.75	\$494.00	Create Gantt Chart dividing workstream by function to better organize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	10/5/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/5/2021	0.3	\$308.75	\$92.63	Participate on telephone call with C. Butler (ACG) to discuss the August 2021 budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/5/2021	1.2	\$308.75	\$370.50	Participate on telephone call with F. Garcia (ACG) to begin creating the Transit Asset Management Reports Request presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/5/2021	0.6	\$308.75	\$185.25	Participate on telephone call with F. Garcia (ACG), and C. Gonzalez (ACG) to discuss the Transit Asset Management Reports Request Presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/5/2021	0.8	\$308.75	\$247.00	Revise budget report for August 2021 in order to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/5/2021	1.2	\$308.75	\$370.50	Revise Transit Asset Management Reports Request Presentation to include organizational structures for ATM, AMA, and TU in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/6/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/6/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/6/2021	0.3	\$308.75	\$92.63	Participate on telephone call with representatives of Ankura to prepare the Transit Asset Management Reports presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/6/2021	1.3	\$308.75	\$401.38	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) from prior week as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/6/2021	0.5	\$308.75	\$154.38	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/6/2021	1.6	\$308.75	\$494.00	Revise Gantt Chart dividing workstream by asset to better organize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	10/6/2021	1.5	\$308.75	\$463.13	Revise Transit Asset Management Reports Request Presentation to include capital investment needs in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	10/6/2021	1.3	\$308.75	\$401.38	Revise Transit Asset Management Reports Request presentation to include Key Performance Indicators in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/7/2021	1.4	\$308.75	\$432.25	Create template outlining ad hoc requests that arise in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/7/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/7/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss the alignment of all requests received and upcoming deliverables for the Puerto Rico HTA Transportation Reform and Certified Fiscal Plan engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/7/2021	0.3	\$308.75	\$92.63	Participate on telephone call with C. Butler (ACG) to discuss engagement involvement and action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/7/2021	1	\$308.75	\$308.75	Participate on telephone call with F. Garcia (ACG) to discuss engagement involvement and action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/7/2021	0.8	\$308.75	\$247.00	Revise Transit Asset Management Reports Request Presentation to include source documentation and page references in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/7/2021	0.6	\$308.75	\$185.25	Revise work plan dividing workstream by asset to include start dates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/7/2021	1.3	\$308.75	\$401.38	Update document register to include all up to date artifacts and file locations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/7/2021	1.3	\$308.75	\$401.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/8/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to review and update PRITA, MBA, TU and MTA Transit Asset Management report analysis in the areas of organizational structure, assets, investment and Key Performance Indicators as requested by G. Loran (AAFAF) as part of the Transportation Reform. (0.5)
Outside PR	10	Leon, Daniel	10/8/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/8/2021	1.3	\$308.75	\$401.38	Review artifacts identifying risk analysis to incorporate into current functions in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/8/2021	0.9	\$308.75	\$277.88	Review artifacts identifying root cause analysis to incorporate into current functions in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/8/2021	1	\$308.75	\$308.75	Review PRITA Data Request and update the data summary to include all new information in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/8/2021	0.5	\$308.75	\$154.38	Review Transit Asset Management Reports Request Presentation to ensure all requirements are listed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/8/2021	1.3	\$308.75	\$401.38	Update FTA and FHWA grant program overview presentation to include further detail in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/8/2021	0.5	\$308.75	\$154.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/11/2021	1.1	\$308.75	\$339.63	Review artifacts identifying risk analysis to incorporate into current functions in support of the HTA Transportation Reform engagement for the government of Puerto Rico (1.1)
Outside PR	10	Leon, Daniel	10/11/2021	0.5	\$308.75	\$154.38	Review dashboard optimization to utilize for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/11/2021	1.4	\$308.75	\$432.25	Review key activities and outcomes from the week of 10/4/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/11/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Leon, Daniel	10/11/2021	1.5	\$308.75	\$463.13	Review Responsibility Assignment Matrix document and prepare for distribution in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	10/11/2021	0.9	\$308.75	\$277.88	Update FTA and FHWA grant program overview presentation to include further detail in support of the HTA Transportation Reform program for the government of Puerto Rico (0.9)
Outside PR	10	Leon, Daniel	10/11/2021	0.8	\$308.75	\$247.00	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/11/2021	1.3	\$308.75	\$401.38	Update template outlining ad hoc requests that arise in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/12/2021	1.5	\$308.75	\$463.13	Participate in meeting with F. Garcia (ACG) to review the creation of a centralized dashboard to easily display project updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	10/12/2021	1.4	\$308.75	\$432.25	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), and C. Ishak (ACG) to review the weekly touchpoint report and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/12/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 10/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/12/2021	1.2	\$308.75	\$370.50	Participate on telephone call with F. Garcia (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/12/2021	1.3	\$308.75	\$401.38	Review dashboard optimization to utilize for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/12/2021	0.4	\$308.75	\$123.50	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/12/2021	1.8	\$308.75	\$555.75	Update work plan to incorporate completion percentage to keep track of progress in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	10/13/2021	0.9	\$308.75	\$277.88	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/13/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/13/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/13/2021	1.1	\$308.75	\$339.63	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/13/2021	1.7	\$308.75	\$524.88	Participate on telephone call with C. Gonzalez (ACG) to create the HTA Segregation Outline presentation demonstrating different segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/13/2021	1.2	\$308.75	\$370.50	Participate on telephone call with F. Garcia (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/13/2021	1.1	\$308.75	\$339.63	Participate on telephone call with F. Garcia (ACG) to discuss the meeting notes from the weekly touchpoint on 10/6/2021 to update tasks and risks in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/13/2021	1.2	\$308.75	\$370.50	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 10/13/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/13/2021	0.7	\$308.75	\$216.13	Update work plan to incorporate completion percentage to keep track of progress in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/14/2021	1.2	\$308.75	\$370.50	Create a presentation outlining the Gantt chart for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/14/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/14/2021	1	\$308.75	\$308.75	Participate on telephone call with C. Gonzalez (ACG) and F. Garcia (ACG) to update the HTA Segregation Outline presentation demonstrating different segregation options and update the Gantt presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/14/2021	1	\$308.75	\$308.75	Participate on telephone call with C. Ishak (ACG) to discuss changes and updates to the minutes of the 10/13/2021 AAFAF weekly Touchpoint meeting in support of the HTA Transportation Reform implementation engagement with the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/14/2021	1.1	\$308.75	\$339.63	Participate on telephone call with F. Garcia (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/14/2021	0.7	\$308.75	\$216.13	Review data requests submitted to PRITA to determine what items are still pending in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/14/2021	0.7	\$308.75	\$216.13	Review legislation that has been enacted or introduced to the Puerto Rico Legislature related to Transportation Reform in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/14/2021	2	\$308.75	\$617.50	Review the Financial Plan Draft and PRITA certified budget in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	10/14/2021	0.6	\$308.75	\$185.25	Update document register to include all up to date artifacts and file locations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/15/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/15/2021	1	\$308.75	\$308.75	Participate on telephone call with F. Garcia (ACG) to discuss and update daily initiatives and pending task items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/15/2021	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/15/2021	1.1	\$308.75	\$339.63	Research dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/15/2021	1.3	\$308.75	\$401.38	Update dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/15/2021	1.6	\$308.75	\$494.00	Update presentation outlining the Gantt chart for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	10/15/2021	1.7	\$308.75	\$524.88	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	10/18/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/18/2021	0.7	\$308.75	\$216.13	Review comments on the HTA Segregation Outline showcasing segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/18/2021	1.3	\$308.75	\$401.38	Review key activities and outcomes from the week of 10/11/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/18/2021 Transportation Reform meetings and deliverables. (1.3)
Outside PR	10	Leon, Daniel	10/18/2021	1.4	\$308.75	\$432.25	Revise work plan to include additional filters for better navigation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/18/2021	2	\$308.75	\$617.50	Update dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	10/18/2021	0.8	\$308.75	\$247.00	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/18/2021	1	\$308.75	\$308.75	Update work plan completion percentages to keep track of progress in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	10/19/2021	1.1	\$308.75	\$339.63	Generate a report outlining risk items within the work plan in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/19/2021	1.6	\$308.75	\$494.00	Generate a report upcoming deadlines tasks within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	10/19/2021	0.2	\$308.75	\$61.75	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to review HTA Segregation Outline showcasing segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	10/19/2021	0.5	\$308.75	\$154.38	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/20/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/19/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/19/2021	0.5	\$308.75	\$154.38	Review FOMB letter regarding Abriendo Camino to outline key discussion points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/19/2021	1.4	\$308.75	\$432.25	Review list of documents requested from PRITA and make updates to the document register to keep track in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/19/2021	1.8	\$308.75	\$555.75	Update dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	10/19/2021	0.4	\$308.75	\$123.50	Update the HTA Segregation Outline showcasing segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/20/2021	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG) to review the weekly touchpoint meeting notes for 10/20/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/20/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/20/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/20/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) and C. Butler (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/20/2021	1.1	\$308.75	\$339.63	Review and update the Dashboard Wireframe presentation to gather feedback from the project team in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/20/2021	1.4	\$308.75	\$432.25	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 10/20/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/20/2021	0.8	\$308.75	\$247.00	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/20/2021	1.4	\$308.75	\$432.25	Revise report outlining risk items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/20/2021	1.2	\$308.75	\$370.50	Revise report showcasing upcoming deadlines tasks within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/21/2021	1.4	\$308.75	\$432.25	Generate a report outlining overdue items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	10/21/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/21/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/21/2021	0.9	\$308.75	\$277.88	Review and update the meeting minutes for the Weekly HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/21/2021	1.2	\$308.75	\$370.50	Update dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/21/2021	0.9	\$308.75	\$277.88	Update decision log to include new key decisions in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/21/2021	0.8	\$308.75	\$247.00	Update template outlining ad hoc requests that arise in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/21/2021	0.3	\$308.75	\$92.63	Update weekly touchpoint presentation to include new information and tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/22/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/22/2021	1.3	\$308.75	\$401.38	Revise report outlining overdue items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/22/2021	0.9	\$308.75	\$277.88	Revise report outlining risk items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/22/2021	0.7	\$308.75	\$216.13	Revise report showcasing upcoming deadlines tasks within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/22/2021	1.3	\$308.75	\$401.38	Revise work plan to include additional filters for better navigation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/22/2021	2	\$308.75	\$617.50	Update dashboard delivery solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	10/22/2021	1.3	\$308.75	\$401.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/25/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/25/2021	1.4	\$308.75	\$432.25	Review key activities and outcomes from the week of 10/18/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/25/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Leon, Daniel	10/25/2021	0.5	\$308.75	\$154.38	Review PRITA 5-year Financial Plan to discuss with team in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/25/2021	1.1	\$308.75	\$339.63	Revise report outlining overdue items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/25/2021	0.9	\$308.75	\$277.88	Revise report outlining risk items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/25/2021	1.1	\$308.75	\$339.63	Revise report showcasing upcoming deadlines tasks within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/25/2021	1.5	\$308.75	\$463.13	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	10/25/2021	0.9	\$308.75	\$277.88	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/26/2021	1.9	\$308.75	\$586.63	Create report outlining action items within the project in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	10/26/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/26/2021	1.3	\$308.75	\$401.38	Revise Gantt Chart to better organize tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/26/2021	0.5	\$308.75	\$154.38	Revise report outlining overdue items within the work plan in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/26/2021	0.3	\$308.75	\$92.63	Revise report outlining risk items within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/26/2021	0.7	\$308.75	\$216.13	Revise report showcasing upcoming deadlines tasks within the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/26/2021	0.9	\$308.75	\$277.88	Revise the weekly touchpoint meeting to include upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/26/2021	0.9	\$308.75	\$277.88	Revise work plan to include additional filters for better navigation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	10/27/2021	0.7	\$308.75	\$216.13	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to review the weekly touchpoint meeting notes for 10/27/2021 and upcoming work plan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/27/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/27/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	10/27/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/27/2021	0.8	\$308.75	\$247.00	Review HTA Response Letter to determine if changes to work plan are required in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/27/2021	1.1	\$308.75	\$339.63	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 10/27/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	10/27/2021	0.7	\$308.75	\$216.13	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/27/2021	1.3	\$308.75	\$401.38	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	10/27/2021	1.2	\$308.75	\$370.50	Update project risks to include all recent updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/28/2021	1.2	\$308.75	\$370.50	Create list of tasks within the HTA Certified Fiscal Plan that are not in the Transportation Reform chapter to determine status in support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/28/2021	1.5	\$308.75	\$463.13	Determine key accomplishment and next steps for the project plan in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	10/28/2021	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG) to discuss key accomplishments within Transportation Reform to include in presentation to G. Loran (AAFAF) and M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/28/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/28/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	10/28/2021	0.4	\$308.75	\$123.50	Review FOMB press release to determine impact to the project in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/28/2021	0.8	\$308.75	\$247.00	Revise meeting minutes to include feedback from representatives of Ankura in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/28/2021	1.7	\$308.75	\$524.88	Update dashboard to include feedback to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	10/28/2021	0.8	\$308.75	\$247.00	Update document register to include all up to date artifacts and file locations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/29/2021	0.5	\$308.75	\$154.38	Participate in meeting with C. Gonzalez (ACG) to discuss Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	10/29/2021	0.8	\$308.75	\$247.00	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	10/29/2021	1.2	\$308.75	\$370.50	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	10/29/2021	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to discuss key accomplishments within Transportation Reform to include in presentation to AAFAF in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	10/29/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to discuss Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	10/29/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	10/29/2021	2	\$308.75	\$617.50	Research Public/Private Partnership (P3) legislation within the United States to determine P3 opportunities in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	10/29/2021	2	\$308.75	\$617.50	Research state involvement with P3 systems to determine P3 opportunities in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	10/29/2021	1.4	\$308.75	\$432.25	Update presentation outlining United States Metro P3 Uses to determine P3 opportunities in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	McAfee, Maggie	10/2/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/2/2021	1	\$195.00	\$195.00	Prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/3/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/3/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/3/2021	1.5	\$195.00	\$292.50	Prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/3/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/4/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/4/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/4/2021	1	\$195.00	\$195.00	Prepare labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/4/2021	1.5	\$195.00	\$292.50	Prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/4/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/5/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for September 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	10/5/2021	1.5	\$195.00	\$292.50	Prepare labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/5/2021	2	\$195.00	\$390.00	Prepare labor codes for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/8/2021	0.5	\$195.00	\$97.50	Prepare labor codes for September 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	10/10/2021	1	\$195.00	\$195.00	Finalize labor codes for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/10/2021	1.5	\$195.00	\$292.50	Review and revise labor codes for September 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	10/17/2021	1.5	\$195.00	\$292.50	Prepare project invoice for September 2021. (1.5)
Outside PR	10	McAfee, Maggie	10/18/2021	2	\$195.00	\$390.00	Prepare expenses for September 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	10/18/2021	1.5	\$195.00	\$292.50	Prepare project invoice for September 2021. (1.5)
Outside PR	10	McAfee, Maggie	10/19/2021	1	\$195.00	\$195.00	Prepare expenses for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	10/20/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	10/21/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	10/29/2021	1	\$195.00	\$195.00	Prepare project invoice for September 2021. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/1/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with G. Loran (AAFAF), E. Garcia (DTOP), C. Gonzalez (ACG) and E. Goodman (ACG) to follow up on DTOP financial statements and incorporation into non-toll asset model for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/1/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with G. Loran (AAFAF), R. Erana (Riveron), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss AMA and ATM financial statements and their incorporation into mass transit asset model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/1/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/1/2021	2	\$650.00	\$1,300.00	Prepare DTOP financial information based on updated data received for GY19-FY22 as part of HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/1/2021	1.8	\$650.00	\$1,170.00	Review ATM plan for FY2020 as part of HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/4/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/4/2021	1.1	\$650.00	\$715.00	Prepare summary status report for each of the financial models by asset type for F. Battle (ACG) as part of the Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/4/2021	1.9	\$650.00	\$1,235.00	Review ATI fiscal plan from 2020 to inform asset segregation work for HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/5/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps related to the finance workstream for the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	10/5/2021	0.4	\$650.00	\$260.00	Review and respond to emails from representatives of Ankura related to HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	10/6/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss and review presentation materials for weekly AAFAF status update and AMA financial projections for mass transit asset model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/6/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/6/2021	1	\$650.00	\$650.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Pena-Alfaro, Fernando	10/6/2021	0.3	\$650.00	\$195.00	Prepare DTOP personnel schedule based on most current employee listing at the request of M. Acevedo (AAFAF). (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/6/2021	0.3	\$650.00	\$195.00	Prepare email to be sent to PRITA related to outstanding information request at the request of M. Acevedo (AAFAF) p. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/7/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 10/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/7/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with representatives of Ankura to discuss the alignment of all requests received and upcoming deliverables for the Puerto Rico HTA Transportation Reform and Certified Fiscal Plan engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	10/7/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to DTOP assets and head count information for presentation materials to be shared with M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/7/2021	1.9	\$650.00	\$1,235.00	Prepare projected balance sheet statements for FY2019-2020 based on Riveron information and 2018 financial statements and review of the maritime agency as part of the Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/7/2021	2	\$650.00	\$1,300.00	Prepare projected income statements for FY2019-2020 based on Riveron information for the maritime agency as part of the Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/8/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/8/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to discuss financial model projections for AMA data as a part of the mass transit asset segregation for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/8/2021	1.8	\$650.00	\$1,170.00	Prepare projected balance sheet statements for FY2019-2020 based on Riveron information and 2018 financial statements and review of the maritime agency as part of the Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/8/2021	1.9	\$650.00	\$1,235.00	Prepare projected income statements for FY2021-2022 based on Riveron information for the maritime agency as part of the Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/8/2021	2	\$650.00	\$1,300.00	Prepare statement of cash flows for ATI for FY2019-2026 based on balance sheet assumptions. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to the finance workstream and align on work plan for the week of 10/11/2021 for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	2	\$650.00	\$1,300.00	Prepare drivers for financial model for ATM for balance sheet items as part of the HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	1.9	\$650.00	\$1,235.00	Prepare revenues and expenses drivers for ATM financial model as part of the HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	1.8	\$650.00	\$1,170.00	Prepare statement of cash flows statements for ATM financial model as part of the HTA Transportation Reform. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/11/2021	1.5	\$650.00	\$975.00	Update ATI financial model to remove information provided by G. Baez (ATI) and update links given that Riveron data is more accurate. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	10/12/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 10/11/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	10/12/2021	0.5	\$650.00	\$325.00	Participate on telephone call with representatives of Ankura to discuss segregation options for the HTA Toll Road assets relative to Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/12/2021	1.5	\$650.00	\$975.00	Prepare ATM financial model revenue and expense projections for FY22-FY26 related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	10/12/2021	0.6	\$650.00	\$390.00	Prepare weekly report regarding financial models to be submitted to M. Acevedo (AAFAF) and G. Loran (AAFAF) as part of HTA Transportation Reform at the request of V. Hart (ACG). (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/12/2021	1.8	\$650.00	\$1,170.00	Review and update mass transportation financial model to have consistent categories to consolidate into one view. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/13/2021	1.8	\$650.00	\$1,170.00	Continue to prepare projected balance sheets for ATM financial model as part of the HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/13/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 10/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/13/2021	1.1	\$650.00	\$715.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/13/2021	1.9	\$650.00	\$1,235.00	Prepare statement of cash flows for ATM financial model for historical period as part of HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with representatives of Ankura to discuss 10/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	0.3	\$650.00	\$195.00	Participate on telephone call with E. Goodman (ACG) to discuss tracking of data requests and consolidation of mass transit financial model for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	1.5	\$650.00	\$975.00	Prepare listing of revenue assumptions for ATM financial model for FY19-FY26 as part of the HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	1.6	\$650.00	\$1,040.00	Prepare view of ATM consolidated financial projection for FY22-FY26 for HTA Transportation Reform. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	1.7	\$650.00	\$1,105.00	Review and update AMA financial model revenues and expenditure section for FY22-FY26 related to HTA Transportation Reform. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	10/14/2021	1.1	\$650.00	\$715.00	Review listing of budgets by asset type that Ankura has received from the various agencies. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with representatives of Ankura to discuss 10/15/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to review PRITA Financial Plan and discuss comparison to information received to date related to the Transportation Reform initiative. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	0.5	\$650.00	\$325.00	Participate on telephone call with representatives of Ankura to discuss list of outstanding financial data requested from PRITA in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	1.8	\$650.00	\$1,170.00	Prepare comparison of mass transportation financial model and PRITA financial plan FY21-FY25 related to HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	1.9	\$650.00	\$1,235.00	Prepare presentation for F. Batlle (ACG) regarding the status and progress of mass transit financial model related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	1.7	\$650.00	\$1,105.00	Prepare presentation requested by F. Batlle (ACG) regarding mass transit financial model and PRITA financial plan in relation to HTA Transportation Reform. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	10/15/2021	2	\$650.00	\$1,300.00	Review and update the consolidated view of the mass transit financial model related to HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/18/2021	1.1	\$650.00	\$715.00	Estimate variance for pre-measure and post measure for HTA non-toll related to HTA Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/18/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with representatives of Ankura to discuss 10/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	10/18/2021	2	\$650.00	\$1,300.00	Prepare Statement of Net Position for HTA non-toll roads for period FY22-FY26 related to HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/18/2021	2	\$650.00	\$1,300.00	Prepare Statement of Revenues and Expenses for HTA non-toll roads for period FY22-FY26 related to HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/18/2021	1.9	\$650.00	\$1,235.00	Review capital expenditures and duplicate Abriendo Caminos capital expenditures in HTA non-toll roads for period FY22-FY26 related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to discuss HTA non-toll assets and DTOP non-toll assets to plan the non-toll asset financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	0.4	\$650.00	\$260.00	Prepare memorandum for DTOP Finance Director relative to salaries for non-toll roads related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	0.7	\$650.00	\$455.00	Prepare weekly update for AAFAP regarding financial models related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	1.9	\$650.00	\$1,235.00	Review and refine HTA non-toll financial model and excluded Abriendo Caminos capital expenditures that would be handled by DTOP as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/19/2021	1.1	\$650.00	\$715.00	Review DTOP non-toll financial model to assure that it would be compatible to HTA non-toll financial model to combine into one financial model as required by the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 10/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	1.3	\$650.00	\$845.00	Prepare detailed depreciation schedule of HTA non-toll financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	1.4	\$650.00	\$910.00	Prepare HTA non-toll financial model to a format to integrate with DTOP non-toll financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	1.1	\$650.00	\$715.00	Prepare revenue detail schedule for HTA non-toll financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	0.7	\$650.00	\$455.00	Prepare updated version per V. Hart (ACG) on the AAFAF presentation related to the financial model progress report related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	10/20/2021	1.2	\$650.00	\$780.00	Review DTOP financial model assumptions related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	0.5	\$650.00	\$325.00	Participate in meeting with representatives of Ankura regarding DTOP salary discrepancy as part of the Transportation Reform model. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 10/18/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	2	\$650.00	\$1,300.00	Prepare extended financial view for HTA non-toll financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	1	\$650.00	\$650.00	Prepare files and data request for DTOP for non-toll roads based on meeting with DTOP management and consultants as part of the HTA Transportation Reform engagement. (1)
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	2	\$650.00	\$1,300.00	Prepare key drivers for HTA non-toll financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/21/2021	2	\$650.00	\$1,300.00	Prepare summarized financial view for HTA non-toll financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/22/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/22/2021	1.8	\$650.00	\$1,170.00	Prepare comparison of PRITA financial model 2021-2025 with financial model for mass transportation related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/22/2021	1.9	\$650.00	\$1,235.00	Prepare HTA non-toll financial model key assumptions for revenues and expenses related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/25/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 10/25/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/25/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to discuss weekly work plan for finance workstream for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/25/2021	1.1	\$650.00	\$715.00	Prepare presentation at the request of F. Batlle (ACG) related to compare PRITA financial model and Ankura financial model related to mass transportation for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	10/25/2021	2	\$650.00	\$1,300.00	Prepare template for balance sheet and link to net position for HTA toll road financial model for FY22-FY26 related to HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/25/2021	0.9	\$650.00	\$585.00	Prepare weekly update presentation for financial models related to HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with A. Padilla (HTA), M. Acevedo (AAFAF), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss HTA employee data and Human Resources department roles as part of HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with E. Rosas (HTA), C. Gonzalez (ACG), and E. Goodman (ACG) to discuss HTA organizational chart and availability of financial data for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with M. Cuevas (HTA), M. Acevedo (AAFAF), C. Gonzalez (ACG), and E. Goodman (ACG) to discuss HTA construction regional offices and allocation of resources to toll road related activities. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to the non-toll financial model and upcoming meetings with representatives of HTA on toll versus non-toll segregation for HTA Transportation Reform engagement. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	1.8	\$650.00	\$1,170.00	Prepare interest and accrued interest schedules for long term projections for HTA toll road for FY22-FY51 related to HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	0.6	\$650.00	\$390.00	Prepare roster schedules for presentation with HTA Human Resources, Finance and Maintenance directors for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	1.5	\$650.00	\$975.00	Prepare view of long-term projections for HTA toll road for FY22-FY51 for post-measures scenario for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	10/26/2021	2	\$650.00	\$1,300.00	Prepare view of long-term projections for HTA toll road for FY22-FY51 for pre-measures scenario for HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 10/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	1.4	\$650.00	\$910.00	Prepare balance sheet schedule for HTA toll road for FY22-FY26 for post-measures scenarios related to HTA Transportation Reform engagement (1.4)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	1.8	\$650.00	\$1,170.00	Prepare balance sheet schedule for HTA toll road for FY22-FY26 for pre-measures scenarios related to HTA Transportation Reform engagement (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	1.9	\$650.00	\$1,235.00	Prepare view of long-term debt schedules for HTA toll road for FY22-FY51 for pre-measures scenario for HTA Transportation Reform engagement (1.9)
Outside PR	10	Pena-Alfaro, Fernando	10/27/2021	1.8	\$650.00	\$1,170.00	Prepare view of long-term debt schedules projections for HTA toll road for FY22-FY51 for post-measures scenario for HTA Transportation Reform engagement (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with G. Baez (ATI), C. Gonzalez (ACG), and E. Goodman (ACG) to compare and analyze PRITA 5-year fiscal plan to ACG mass transit financial model for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with L. Lugo (HTA), C. Gonzalez (ACG), and E. Goodman (ACG) to discuss the structure of the HTA Transit Engineering department and allocation of work to toll versus non-toll roads for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 10/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with S. Rusalleda (HTA), M. Bermudez (MBA) and E. Goodman (ACG) to discuss the function of the HTA Property Acquisition department and allocation of toll versus non-toll work for HTA Transportation Reform engagement. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.3	\$650.00	\$195.00	Participate on telephone call with C. Gonzalez (ACG) and E. Goodman (ACG) to discuss outcomes from HTA department discussions and prepare for call with Property Acquisitions department for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to financial models and next steps for the finance workstream of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	2	\$650.00	\$1,300.00	Prepare capital expenditures schedule and integrate to long term financial model for HTA FY22-FY51 related to HTA Transportation Reform engagement. (2.0)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	1.4	\$650.00	\$910.00	Prepare comments regarding HTA letter to AAFAF dated 10/26/2021 related to HTA Transportation Reform engagement. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	10/28/2021	1.8	\$650.00	\$1,170.00	Prepare executive view for debt repayment for long term HTA financial model for HTA FY22-FY51 related to HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	10/29/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with representatives of Ankura to discuss 10/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	10/29/2021	1	\$650.00	\$650.00	Participate on telephone call with E. Goodman (ACG) to discuss HTA Toll Road model, debt paydown structure, and daily work plan for finance workstream of HTA Transportation Reform engagement. (1)
Outside PR	10	Pena-Alfaro, Fernando	10/29/2021	1.7	\$650.00	\$1,105.00	Prepare summarized view for debt repayment for toll road assets for the projected period FY22-FY51 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	10/29/2021	1.6	\$650.00	\$1,040.00	Prepare summarized views for the three financial statements on the HTA Toll Road asset financial model for presentation purposes as part of HTA Transportation Reform engagement. (1.6)
Outside PR	10	Tabor, Ryan	10/7/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with V. Hart (ACG), K. Miller (ACG), and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.4)
Outside PR	10	Tabor, Ryan	10/8/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to review next steps to support E. Velez Cruz (DTOP) and E. Gonzalez Montalvo (PRHTA) in developing forward strategy and actions to execute Transportation Reform (partial). (0.2)
Outside PR	10	Tabor, Ryan	10/28/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG), K. Miller (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)

Total Hourly Fees	807.6	\$325,911.13
Total Fees		\$325,911.13

EXHIBIT F

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021



Ankura Consulting Group LLC
PO Box 74007043
Chicago, IL 60674-7043

INVOICE

Date	Invoice Number
1/4/2021	CI-048254

Payment Terms	Due Date
Immediate	1/4/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.

Net Amount:	64,055.86
Tax:	
Total Invoice Amount:	USD 64,055.86

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
Electronic Payment Info	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
<i>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</i>	



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC
485 Lexington Avenue, 10th Floor
New York NY 10017
Attn: Fernando Batlle

Invoice #: 2639357
Invoice Date: 27-Nov-2021
Datasite Order #: 031-a270h000004TINKAA4
Cust Order #:
Date Received:
Salesperson: Kroll, Jenna

Terms: Per the Agreement between customer and Datasite

AAFAF
Effective 24-Dec-2020
Initial Term 12 Months
Invoice for services 25-Oct-2021 - 24-Nov-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.2549	Gigabytes in Warehousing	\$370.00	\$834.31

Subtotal: \$58,834.31
Messenger and Freight: \$.00
Postage and Handling: \$.00
Tax: \$5,221.55
Total Invoice USD: \$64,055.86

Remit Check Payment to:
Datasite LLC
P. O. Box 74007252
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:
Datasite LLC
Account #: 4451043298
Bank of America
100 West 33rd Street
New York, NY 10001
ACH Routing: 111000012
Wire ABA Routing: 026009593
SWIFT CODE: BOFAUS3N
Please reference Datasite invoice # on your payment.



December 23, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO FIFTY-FOURTH MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000026 FOR THE PERIOD NOVEMBER 1, 2021 THROUGH
NOVEMBER 30, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: November 1, 2021 through November 30, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$ 322,577.90

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$ 4,373.92

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-fourth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-fourth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$290,320.11 (90% of \$322,577.90 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of November 1, 2021 through November 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$4,373.92 and Ankura has written off \$1,459.63 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of

an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
3	Fiscal Plan and Implementation	283.8	\$ 181,741.60
21	Case Management	28.9	\$ 22,438.40
25	Preparation of Fee App	27.7	\$ 7,864.00
200	COFINA Restructuring	3.1	\$ 2,005.10
209	PRIFA Restructuring	7.3	\$ 5,219.50
210	PORTS Restructuring	10.8	\$ 8,247.00
216	Non Title 3 financial & strategic analysis	35.1	\$ 22,527.10
221	NT3-General Debt Restructuring Matters	0.5	\$ 357.50
222	NT3_TDF Restructuring	3.0	\$ 2,145.00
228	NT3_PRIFA Restructuring	1.0	\$ 715.00
231	NT-3 DRA Restructuring	12.0	\$ 8,888.70
242	NT3_EDB Restructuring	0.6	\$ 429.00
Total - Municipal Advisor Hourly Fees		11.9	\$ 8,508.50
Municipal Advisory Fee			\$ 60,000.00
Total - Municipal Advisor Fees		11.9	\$ 68,508.50
Total - Non-Municipal Advisor Hourly Fees		401.9	\$ 254,069.40
Total - Fees		413.8	\$ 322,577.90

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	34.8	\$ 33,408.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	38.9	\$ 27,813.50
Barrett, Dennis	Senior Managing Director	\$ 960.00	69.4	\$ 66,624.00
Morrison, Jonathan	Managing Director	\$ 890.00	4.3	\$ 3,827.00
Feldman, Robert	Senior Director	\$ 660.00	103.9	\$ 68,574.00
Pryor, Kerrin	Senior Director	\$ 400.00	2.4	\$ 960.00
Giese, Michael	Associate	\$ 413.00	74.1	\$ 30,603.30
Nath, Natasha	Associate	\$ 413.00	63.7	\$ 26,308.10
Parker, Christine	Associate	\$ 200.00	22.3	\$ 4,460.00
Total - Hourly Fees			413.8	\$ 262,577.90
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			413.8	\$ 322,577.90

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	21	Pryor, Kerrin	11/1/2021	0.40	\$ 400.00	\$ 160.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	11/1/2021	0.40	\$ 413.00	\$ 165.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	11/1/2021	0.40	\$ 660.00	\$ 264.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	11/1/2021	0.40	\$ 890.00	\$ 356.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	11/1/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	11/1/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	11/1/2021	0.40	\$ 715.00	\$ 286.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	11/1/2021	0.40	\$ 413.00	\$ 165.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	231	Giese, Michael	11/1/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	231	Nath, Natasha	11/1/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	231	Feldman, Robert	11/1/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
PR	231	Battle, Juan Carlos	11/1/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	231	Morrison, Jonathan	11/1/2021	0.70	\$ 890.00	\$ 623.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	231	Battle, Fernando	11/1/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	231	Barrett, Dennis	11/1/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	216	Barrett, Dennis	11/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Ponte (Hacienda), S. Garcia (Hacienda) and F. Battle (ACG) to discuss Fiscal Plan assumptions as part of accounting and reporting implications of the Commonwealth Plan of Adjustment.
Outside PR	216	Battle, Fernando	11/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Ponte (Hacienda), S. Garcia (Hacienda) and D. Barrett (ACG) to discuss Fiscal Plan assumptions as part of accounting and reporting implications of the Commonwealth Plan of Adjustment.
PR	MA - 209	Battle, Juan Carlos	11/1/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with representatives from Nixon Peabody, Barclays and McDermott Will & Emery to discuss closing logistics for the PRIFA-MEPSI exchange settlement.
Outside PR	3	Giese, Michael	11/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss Medicaid funding question received from O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	11/1/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss Medicaid funding question received from O. Marrero (AAFAF).
Outside PR	3	Giese, Michael	11/1/2021	0.30	\$ 413.00	\$ 123.90	Verify Medicaid funding assumption to answer O. Marrero (AAFAF) funding question as requested by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	11/1/2021	0.30	\$ 960.00	\$ 288.00	Correspond with F. Battle (ACG) and R. Feldman (ACG) regarding Medicaid upside relative to the Certified Fiscal Plan given FMAP update.
Outside PR	3	Barrett, Dennis	11/1/2021	0.50	\$ 960.00	\$ 480.00	Review Medicaid materials to confirm General Fund upside on account of updated FMAP and Federal Funding cap.
Outside PR	25	Giese, Michael	11/1/2021	0.30	\$ 413.00	\$ 123.90	Review September 2021 travel expenses.
Outside PR	25	Parker, Christine	11/1/2021	1.00	\$ 200.00	\$ 200.00	Update Exhibit C with time entries submitted for the period 10/17/21 - 10/23/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Battle, Fernando	11/1/2021	0.60	\$ 960.00	\$ 576.00	Review and edit September fee statement.
Outside PR	231	Morrison, Jonathan	11/1/2021	0.20	\$ 890.00	\$ 178.00	Prepare for call with representatives from Ankura, O'Melveny & Myers, Citi, PJT Partners and Proskauer to discuss DRA claims as part of potential global settlement discussions.
Outside PR	21	Barrett, Dennis	11/2/2021	4.00	\$ 960.00	\$ 3,840.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAF to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	21	Barrett, Dennis	11/2/2021	0.50	\$ 960.00	\$ 480.00	Participate in discussion with M. Yassin (OMM) regarding transition and POA implementation.
Outside PR	21	Barrett, Dennis	11/2/2021	1.20	\$ 960.00	\$ 1,152.00	Review presentation and prepare for meeting with J. Tirado (AAFAF).
Outside PR	25	Nath, Natasha	11/2/2021	0.10	\$ 413.00	\$ 41.30	Update draft of September expenses.
PR	231	Battle, Juan Carlos	11/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Billoch (PMA) to discuss HFA loan with GDB-DRA and potential settlement strategies.
PR	MA - 216	Battle, Juan Carlos	11/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on pricing call with representatives from JP Morgan, AAFAF and Auxilio Mutuo in connection with AFICA refinancing.
Outside PR	3	Feldman, Robert	11/3/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura, DLA Piper and AAFAF regarding federal legislation surrounding Medicaid, SSI and child tax credit included in infrastructure/reconciliations legislation.
Outside PR	3	Battle, Fernando	11/3/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, DLA Piper and AAFAF regarding federal legislation surrounding Medicaid, SSI and child tax credit included in infrastructure/reconciliations legislation.
Outside PR	3	Barrett, Dennis	11/3/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, DLA Piper and AAFAF regarding federal legislation surrounding Medicaid, SSI and child tax credit included in infrastructure/reconciliations legislation.
Outside PR	3	Feldman, Robert	11/3/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with E. Migdail (DLA) regarding Medicaid provisions included in the Biden Build Back Better Act.
Outside PR	3	Feldman, Robert	11/3/2021	0.90	\$ 660.00	\$ 594.00	Prepare summary of key Medicaid terms and provisions included in the Biden Build Back Better Act as requested by representatives from AAFAF.
Outside PR	21	Barrett, Dennis	11/3/2021	1.70	\$ 960.00	\$ 1,632.00	Review cash presentation and tracker in advance of meetings on the same to update J. Tirado (AAFAF).
Outside PR	25	Nath, Natasha	11/3/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from J. Battle (ACG) to update draft of September fee statement.
Outside PR	25	Parker, Christine	11/3/2021	2.40	\$ 200.00	\$ 480.00	Revise Exhibit C time descriptions submitted for the period 10/17/21 - 10/23/21 for inclusion in the October 2021 monthly fee statement.
PR	25	Battle, Juan Carlos	11/3/2021	2.80	\$ 715.00	\$ 2,002.00	Review and revise September fee application for AAFAF engagement.
Outside PR	216	Nath, Natasha	11/3/2021	1.80	\$ 413.00	\$ 743.40	Prepare first draft of AAFAF 2021 transition presentation on the request of F. Battle (ACG).
Outside PR	216	Nath, Natasha	11/3/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from O. Marrero (AAFAF) to update Finance Professional Associations presentation.
Outside PR	216	Feldman, Robert	11/3/2021	0.40	\$ 660.00	\$ 264.00	Prepare responses regarding the PBA IRS subsidy analysis in response to questions posed from representatives from the IRS.
Outside PR	3	Feldman, Robert	11/4/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with J. Davis (MCK) and D. Barrett (ACG) regarding expected Fiscal Plan updates and process.
Outside PR	3	Barrett, Dennis	11/4/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Davis (MCK) and R. Feldman (ACG) regarding expected Fiscal Plan updates and process.
Outside PR	3	Feldman, Robert	11/4/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) to discuss the impact of Medicaid provisions included in the Biden Build Back Better Act on the revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	11/4/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Feldman (ACG) to discuss the impact of Medicaid provisions included in the Biden Build Back Better Act on the revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/4/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with J. Carlo (Milliman) regarding Medicaid provisions included in the Biden Build Back Better Act.
Outside PR	3	Feldman, Robert	11/4/2021	0.90	\$ 660.00	\$ 594.00	Perform research on the Medicaid growth rate included in the Biden Build Back Better Act for inclusion in the revised certified Fiscal Plan.
Outside PR	25	Parker, Christine	11/4/2021	3.10	\$ 200.00	\$ 620.00	Review Exhibit C time descriptions submitted for the period 10/24/21 - 10/31/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	216	Battle, Fernando	11/4/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Bayne (ACG) to discuss economic analysis of Regulation 9309.
PR	231	Battle, Juan Carlos	11/4/2021	1.20	\$ 715.00	\$ 858.00	Participate in meeting with F. de Armas (Amerinat) to discuss global settlement strategies and alternatives for the DRA credits.
PR	MA - 216	Battle, Juan Carlos	11/4/2021	1.70	\$ 715.00	\$ 1,215.50	Participate in meeting with F. Vias (Ramirez & Co.) and T. Sobel (Ramirez & Co.) to discuss general financing and refinancing ideas for Puerto Rico.
Outside PR	216	Nath, Natasha	11/5/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the AAFAF 2021 transition presentation.
Outside PR	216	Giese, Michael	11/5/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the AAFAF 2021 transition presentation.
Outside PR	3	Battle, Fernando	11/5/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss alternatives to Regulation 9309.
Outside PR	3	Battle, Fernando	11/5/2021	1.00	\$ 960.00	\$ 960.00	Review documentation related to Regulation 9309 to analyze compliance with certified Fiscal Plan and possible alternatives to ensure revenue neutrality.
Outside PR	25	Nath, Natasha	11/5/2021	0.10	\$ 413.00	\$ 41.30	Prepare first draft of September Title III invoice.
Outside PR	3	Barrett, Dennis	11/5/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with C. Song (MB) regarding Fiscal Plan update and if its happening.
Outside PR	216	Nath, Natasha	11/5/2021	3.50	\$ 413.00	\$ 1,445.50	Prepare first draft of AAFAF 2021 transition presentation on the request of F. Battle (ACG).
Outside PR	216	Battle, Fernando	11/5/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with B. Meyers (Ducera) status of tax credit proposal.
Outside PR	216	Nath, Natasha	11/5/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	216	Battle, Juan Carlos	11/5/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with L. Umpierre (AAFAF), M. Gonzalez (AAFAF) and representatives from DLA Piper to discuss the Community Development Financial Fund initiative.
PR	228	Battle, Juan Carlos	11/5/2021	0.80	\$ 715.00	\$ 572.00	Prepare illustrative analysis of PRIFA-Ports Series B settlement for accounting purposes requested by L. Umpierre (AAFAF).
PR	MA - 242	Battle, Juan Carlos	11/5/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with J. Santiago (Ad Astra) to discuss settlement alternatives for EDB overnight deposit GDB Retained Loan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	210	Battle, Juan Carlos	11/8/2021	1.10	\$ 715.00	\$ 786.50	Participate in discussion with J. Morrison (ACG) and representatives from the Airport Authority regarding PRPA Regional Airport outsourcing.
Outside PR	210	Morrison, Jonathan	11/8/2021	1.10	\$ 890.00	\$ 979.00	Participate in discussion with J. Battle (ACG) and representatives from the Airport Authority regarding PRPA Regional Airport outsourcing.
Outside PR	3	Feldman, Robert	11/8/2021	1.20	\$ 660.00	\$ 792.00	Prepare analysis of the Medicaid projections provided by representatives from ASES as requested by J. Tirado (AAFAF).
Outside PR	25	Nath, Natasha	11/8/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from D. Barrett (ACG) to update draft of September fee statement.
PR	MA - 209	Battle, Juan Carlos	11/8/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from Nixon Peabody and O'Melveny & Myers to discuss settlement logistics for PRIFA-MEPSI exchange.
PR	MA - 209	Battle, Juan Carlos	11/8/2021	0.40	\$ 715.00	\$ 286.00	Work on matters related to review of documentation in connection with PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	11/8/2021	0.70	\$ 715.00	\$ 500.50	Review and revise documentation in connection with PRIFA-MEPSI settlement.
Outside PR	21	Giese, Michael	11/9/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	11/9/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	11/9/2021	0.90	\$ 660.00	\$ 594.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	11/9/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	11/9/2021	0.90	\$ 715.00	\$ 643.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	11/9/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Pryor, Kerrin	11/9/2021	0.90	\$ 400.00	\$ 360.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Feldman, Robert	11/9/2021	1.00	\$ 660.00	\$ 660.00	Prepare detailed tracker of the required update items related to the macroeconomic forecast, expenses, Medicaid and Plan of Adjustment matters for the revised 2021 Fiscal Plan.
Outside PR	3	Feldman, Robert	11/9/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the revised 2021 Fiscal Plan in preparation of the letter from representatives from the Oversight Board.
Outside PR	25	Parker, Christine	11/9/2021	0.50	\$ 200.00	\$ 100.00	Prepare meeting reconciliations for the period 10/1/21 - 10/9/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Parker, Christine	11/9/2021	1.70	\$ 200.00	\$ 340.00	Review Exhibit C time descriptions submitted for the period 11/1/21 - 11/6/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	200	Giese, Michael	11/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare COFINA Annual Report SUT by Source graphs based on data received from Hacienda.
Outside PR	3	Nath, Natasha	11/9/2021	0.80	\$ 413.00	\$ 330.40	Prepare summary of Puerto Rico proposed and estimated funding to be received from the Infrastructure Bill and Biden's Build Back Better Bill on the request of R. Feldman (ACG).
Outside PR	210	Morrison, Jonathan	11/9/2021	0.20	\$ 890.00	\$ 178.00	Correspond with J. Battle (ACG) regarding PRPA Regional Airport outsourcing and key issues from AAFAF's perspective.
PR	210	Battle, Juan Carlos	11/9/2021	0.50	\$ 715.00	\$ 357.50	Review Ports restructuring materials and correspond with P3 Authority in connection with open issues to be addressed.
Outside PR	210	Morrison, Jonathan	11/9/2021	0.70	\$ 890.00	\$ 623.00	Develop key issues list for PRPA restructuring for the Regional Airport advisory team.
Outside PR	231	Battle, Fernando	11/9/2021	1.00	\$ 960.00	\$ 960.00	Review transcript of DRA deposition.
PR	MA - 209	Battle, Juan Carlos	11/9/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Guerra (AAFAF) and C. Yamin (COFINA) to discuss settlement logistics and timeline for PRIFA-MEPSI exchange and requirements from COFINA.
PR	MA - 209	Battle, Juan Carlos	11/9/2021	0.50	\$ 715.00	\$ 357.50	Review and revise closing instructions for PRIFA-MEPSI exchange settlement.
PR	MA - 209	Battle, Juan Carlos	11/9/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from O'Melveny & Myers, Kramer Levin, Nixon Peabody, Barclays and AAFAF to discuss closing mechanics for PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	11/9/2021	1.80	\$ 715.00	\$ 1,287.00	Review and revise closing instructions for PRIFA-MEPSI exchange settlement.
Outside PR	3	Giese, Michael	11/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss Medicaid funding included in FY21 Certified Budgets.
Outside PR	3	Feldman, Robert	11/10/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss Medicaid funding included in FY21 Certified Budgets.
PR	210	Battle, Juan Carlos	11/10/2021	1.00	\$ 715.00	\$ 715.00	Participate on call with J. Morrison (ACG) and representatives from P3 Authority, IMG Rebel and DLA Piper to discuss financial feasibility of Ports O&M contract for regional airports.
Outside PR	210	Morrison, Jonathan	11/10/2021	1.00	\$ 890.00	\$ 890.00	Participate on call with J. Battle (ACG) and representatives from P3 Authority, IMG Rebel and DLA Piper to discuss financial feasibility of Ports O&M contract for regional airports.
Outside PR	216	Giese, Michael	11/10/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the IMF debt service request.
Outside PR	216	Nath, Natasha	11/10/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the IMF debt service request.
Outside PR	3	Giese, Michael	11/10/2021	0.50	\$ 413.00	\$ 206.50	Prepare updated Medicaid funding charts based on guidance from J. Tirado (AAFAF) requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	11/10/2021	0.60	\$ 413.00	\$ 247.80	Prepare prospective Medicaid funding graphs for call with J. Tirado (AAFAF) requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	11/10/2021	1.50	\$ 660.00	\$ 990.00	Prepare summary of excess surplus relative to the certified Fiscal Plan based on the Medicaid projections provided by representatives from ASES as requested by J. Tirado (AAFAF).
Outside PR	216	Battle, Fernando	11/10/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with L. Umptierre (AAFAF) to discuss opportunity zone tax credits impact on Fiscal Plan.
Outside PR	216	Nath, Natasha	11/10/2021	0.60	\$ 413.00	\$ 247.80	Prepare historical pre-restructuring debt service schedule for IMF request.
Outside PR	216	Battle, Fernando	11/10/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with J. Bayne (AAFAF) to discuss alternatives for implementation of Act 80.
Outside PR	216	Giese, Michael	11/10/2021	1.40	\$ 413.00	\$ 578.20	Prepare historical pre-restructuring debt service schedule for IMF request.
Outside PR	216	Battle, Fernando	11/10/2021	0.70	\$ 960.00	\$ 672.00	Review correspondence and materials related to implementation of Act 81.
Outside PR	216	Battle, Fernando	11/10/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from AAFAF, ERS,OMB, Labor and Fortaleza to discuss possible solutions to implementation of Act 81.
PR	MA - 209	Battle, Juan Carlos	11/10/2021	0.30	\$ 715.00	\$ 214.50	Participate on closing call for settlement of PRIFA-MEPSI exchange transaction.
PR	MA - 209	Battle, Juan Carlos	11/10/2021	0.60	\$ 715.00	\$ 429.00	Work on closing logistics for PRIFA-MEPSI exchange settlement and correspond with working group on open matters for closing.
PR	MA - 209	Battle, Juan Carlos	11/10/2021	0.70	\$ 715.00	\$ 500.50	Review and revise documentation related to closing of PRIFA-MEPSI settlement.
PR	MA - 209	Battle, Juan Carlos	11/10/2021	0.90	\$ 715.00	\$ 643.50	Work on closing logistics for PRIFA-MEPSI settlement to ensure all closing conditions are met.
Outside PR	3	Feldman, Robert	11/11/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with J. Tirado (AAFAF) regarding the Medicaid forecast provided by representatives from ASES.
Outside PR	3	Feldman, Robert	11/11/2021	0.80	\$ 660.00	\$ 528.00	Prepare list of key questions and topics for discussion regarding effective date disbursements, contingent value instrument mechanics and the pension trust fund in preparation for the working session with representatives from McKinsey, Ernst & Young and PJT Partners.
Outside PR	3	Feldman, Robert	11/11/2021	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of the revised mechanics of the pension trust in preparation for the working session with representatives from McKinsey, Ernst & Young and PJT Partners.
Outside PR	25	Nath, Natasha	11/11/2021	0.10	\$ 413.00	\$ 41.30	Update draft of September expenses prior to sending to D. Barrett (ACG) for review.
Outside PR	25	Parker, Christine	11/11/2021	3.40	\$ 200.00	\$ 680.00	Prepare meeting reconciliations for the period 10/10/21 - 10/16/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	216	Giese, Michael	11/11/2021	0.40	\$ 413.00	\$ 165.20	Update analysis of social security supplement cost for police officers based on comments from F. Battle (ACG).
Outside PR	216	Giese, Michael	11/11/2021	1.60	\$ 413.00	\$ 660.80	Prepare draft analysis of social security supplement cost for police officers requested by F. Battle (ACG).
PR	231	Battle, Juan Carlos	11/11/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with J. Santiago (Ad Astra) to discuss restructuring proposal for CRIM loans held by the DRA.
PR	231	Battle, Juan Carlos	11/11/2021	0.90	\$ 715.00	\$ 643.50	Review proposed CRIM debt restructuring alternatives developed by CRIM for discussion with DRA representatives.
PR	216	Battle, Juan Carlos	11/12/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with F. Battle (ACG) and L. Quinones (insurance expert) to discuss alternatives to assist in retirement plans of police officers.
Outside PR	216	Battle, Fernando	11/12/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with J. Battle (ACG) and L. Quinones (insurance expert) to discuss alternatives to assist in retirement plans of police officers.
Outside PR	3	Feldman, Robert	11/12/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura, PJT Partners, McKinsey and Riveron regarding revised rum tax forecast.
Outside PR	3	Barrett, Dennis	11/12/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, PJT Partners, McKinsey and Riveron regarding revised rum tax forecast.
Outside PR	25	Nath, Natasha	11/12/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to discuss final version of invoices prior to sending to F. Battle (ACG) and D. Barrett (ACG).
Outside PR	25	Giese, Michael	11/12/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to discuss final version of invoices prior to sending to F. Battle (ACG) and D. Barrett (ACG).
Outside PR	3	Feldman, Robert	11/12/2021	0.50	\$ 660.00	\$ 330.00	Review and stress test rum tax analysis prepared by representatives from Riveron in anticipation of working session with representatives from the Oversight Board and advisors.
Outside PR	25	Nath, Natasha	11/12/2021	0.30	\$ 413.00	\$ 123.90	Prepare September Non-Title III invoice.
Outside PR	216	Nath, Natasha	11/12/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	231	Battle, Juan Carlos	11/12/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Santiago (Ad Astra) to discuss restructuring strategy for CRIM obligations to the DRA.
Outside PR	216	Battle, Fernando	11/13/2021	1.50	\$ 960.00	\$ 1,440.00	Review materials and prepare memorandum related to alternatives to implementation to Act 81.
Outside PR	216	Giese, Michael	11/14/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with F. Battle (ACG) to discuss the police Social Security analysis.
Outside PR	216	Battle, Fernando	11/14/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Giese (ACG) to discuss the police Social Security analysis.
Outside PR	3	Feldman, Robert	11/14/2021	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of the Governor initiative for police Social Security as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	216	Giese, Michael	11/14/2021	0.40	\$ 413.00	\$ 165.20	Incorporate update police social security analysis into presentation sent by F. Battle (ACG).
Outside PR	216	Giese, Michael	11/14/2021	0.80	\$ 413.00	\$ 330.40	Incorporate comments into the police social security analysis based on conversation with F. Battle (ACG).
Outside PR	216	Giese, Michael	11/14/2021	1.10	\$ 413.00	\$ 454.30	Prepare updated police social security analysis based on comments received from F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Battle, Fernando	11/14/2021	0.70	\$ 960.00	\$ 672.00	Prepare presentation for meeting with the FOMB to discuss alternatives to Act 81.
Outside PR	216	Battle, Fernando	11/14/2021	1.60	\$ 960.00	\$ 1,536.00	Review materials and prepare memorandum related to alternatives to implementation to Act 81.
PR	216	Battle, Juan Carlos	11/15/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with L. Collazo (ERS), L. Quinones (independent insurance consultant) and J. Battle (ACG) to discuss annuity structure as a possible solution to implementation of Act 81.
Outside PR	216	Battle, Fernando	11/15/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with L. Collazo (ERS), L. Quinones (independent insurance consultant) and J. Battle (ACG) to discuss annuity structure as a possible solution to implementation of Act 81.
Outside PR	3	Feldman, Robert	11/15/2021	0.80	\$ 660.00	\$ 528.00	Review and research the letter from the GAO regarding the HHS interpretation of Medicaid funding for Puerto Rico as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/15/2021	2.00	\$ 660.00	\$ 1,320.00	Perform financial modeling of various Medicaid scenarios on account of the GAO letter as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	25	Parker, Christine	11/15/2021	1.40	\$ 200.00	\$ 280.00	Review Exhibits A, B and C of the October 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	216	Giese, Michael	11/15/2021	1.40	\$ 413.00	\$ 578.20	Prepare historical debt service schedule as requested by the IMF.
PR	222	Battle, Juan Carlos	11/15/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Muiz (MPM), R. Angler (AAFAF), A. Perez (AAFAF) and A. Guerra (AAFAF) to discuss TDF restructuring strategies.
PR	222	Battle, Juan Carlos	11/15/2021	1.30	\$ 715.00	\$ 929.50	Review latest versions of offer term sheet and Title VI terms sheet in connection with TDF restructuring and correspond with M. Muiz (MPM).
Outside PR	21	Pryor, Kerrin	11/16/2021	0.60	\$ 400.00	\$ 240.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	11/16/2021	0.60	\$ 413.00	\$ 247.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	11/16/2021	0.60	\$ 413.00	\$ 247.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	11/16/2021	0.60	\$ 660.00	\$ 396.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	11/16/2021	0.60	\$ 715.00	\$ 429.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	11/16/2021	0.60	\$ 960.00	\$ 576.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	11/16/2021	0.60	\$ 960.00	\$ 576.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Nath, Natasha	11/16/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss action steps in response to Fiscal Plan letter from the FOMB.
Outside PR	3	Giese, Michael	11/16/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss action steps in response to Fiscal Plan letter from the FOMB.
Outside PR	3	Feldman, Robert	11/16/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss action steps in response to Fiscal Plan letter from the FOMB.
Outside PR	3	Barrett, Dennis	11/16/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss action steps in response to Fiscal Plan letter from the FOMB.
Outside PR	3	Feldman, Robert	11/16/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Barrett, Dennis	11/16/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) regarding the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Battle, Fernando	11/16/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	216	Battle, Fernando	11/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with L. Collazo (ERS) and representatives from Ankura to discuss social security supplement analysis requested by AAFAF.
Outside PR	216	Barrett, Dennis	11/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with L. Collazo (ERS) and representatives from Ankura to discuss social security supplement analysis requested by AAFAF.
Outside PR	216	Giese, Michael	11/16/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with L. Collazo (ERS) and representatives from Ankura to discuss social security supplement analysis requested by AAFAF.
Outside PR	216	Feldman, Robert	11/16/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with L. Collazo (ERS) and representatives from Ankura to discuss social security supplement analysis requested by AAFAF.
Outside PR	3	Battle, Fernando	11/16/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and DLA Piper to discuss status of Build Back Better Act and Medicaid funding letter.
Outside PR	3	Barrett, Dennis	11/16/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and DLA Piper to discuss status of Build Back Better Act and Medicaid funding letter.
Outside PR	3	Giese, Michael	11/16/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura and DLA Piper to discuss status of Build Back Better Act and Medicaid funding letter.
Outside PR	3	Feldman, Robert	11/16/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura and DLA Piper to discuss status of Build Back Better Act and Medicaid funding letter.
Outside PR	3	Battle, Fernando	11/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Tirado (AAFAF) to discuss FOMB letter related to the Fiscal Plan.
Outside PR	3	Feldman, Robert	11/16/2021	1.00	\$ 660.00	\$ 660.00	Prepare tracker documenting the workstreams and financial modeling updates associated with the limited scope Fiscal Plan update letter requested by the Oversight Board.
Outside PR	3	Feldman, Robert	11/16/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of Medicaid measures as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/16/2021	1.20	\$ 660.00	\$ 792.00	Perform initial draft of financial modeling for Act 53 legislation items including pension cuts, UPR appropriations and municipal appropriations.
Outside PR	3	Nath, Natasha	11/16/2021	1.00	\$ 413.00	\$ 413.00	Prepare tracker to track government funding that Puerto Rico will receive from the Infrastructure Bill and Biden's Build Back Better Act.
Outside PR	216	Giese, Michael	11/16/2021	0.10	\$ 413.00	\$ 41.30	Correspond with K. Franceschi (DLA) on question related to total principal of 2011 PBA Series R and T bonds for IRS settlement proceedings.
PR	216	Battle, Juan Carlos	11/16/2021	0.60	\$ 715.00	\$ 429.00	Participate in meeting with M. Gonzalez (AAFAF) to discuss matters related to UPR Community Development Fund structure.
Outside PR	216	Barrett, Dennis	11/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Hacienda and KPMG regarding the going concern assessment as part of the Commonwealth audit.
PR	221	Battle, Juan Carlos	11/16/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with A. Guerra (AAFAF) to discuss general non-Title III matters, including HFA repurchase agreement and AAFAF debt financings fee budget for FY2022, among others.
PR	231	Battle, Juan Carlos	11/16/2021	1.10	\$ 715.00	\$ 786.50	Participate in meeting with R. Angler (AAFAF), A. Guerra (AAFAF) and J. Santiago (Ad Astra) to discuss CRIM debt with DRA settlement alternatives.
Outside PR	3	Nath, Natasha	11/17/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from AAFAF, ASSES and Ankura to discuss assumptions to include in Fiscal Plan revision related to Medicaid funding.
Outside PR	3	Giese, Michael	11/17/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from AAFAF, ASSES and Ankura to discuss assumptions to include in Fiscal Plan revision related to Medicaid funding.
Outside PR	3	Feldman, Robert	11/17/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from AAFAF, ASSES and Ankura to discuss assumptions to include in Fiscal Plan revision related to Medicaid funding.
Outside PR	3	Battle, Fernando	11/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF, ASSES and Ankura to discuss assumptions to include in Fiscal Plan revision related to Medicaid funding.
Outside PR	3	Barrett, Dennis	11/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF, ASSES and Ankura to discuss assumptions to include in Fiscal Plan revision related to Medicaid funding.
Outside PR	3	Giese, Michael	11/17/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura, McKinsey and the Oversight Board regarding the financial modeling associated with the municipal appropriations and UPR appropriations.
Outside PR	3	Feldman, Robert	11/17/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura, McKinsey and the Oversight Board regarding the financial modeling associated with the municipal appropriations and UPR appropriations.
Outside PR	3	Feldman, Robert	11/17/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura and AAFAF regarding Fiscal Plan submission (partial).
Outside PR	3	Giese, Michael	11/17/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura and AAFAF regarding Fiscal Plan submission (partial).
Outside PR	3	Nath, Natasha	11/17/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura and AAFAF regarding Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	11/17/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura and AAFAF regarding Fiscal Plan submission.
Outside PR	3	Battle, Fernando	11/17/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura and AAFAF regarding Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	11/17/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding Muni appropriation in the Fiscal Plan.
Outside PR	3	Feldman, Robert	11/17/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding Muni appropriation in the Fiscal Plan.
Outside PR	3	Giese, Michael	11/17/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding Muni appropriation in the Fiscal Plan.
Outside PR	3	Barrett, Dennis	11/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding UPR appropriations in the Fiscal Plan.
Outside PR	3	Feldman, Robert	11/17/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding UPR appropriations in the Fiscal Plan.
Outside PR	3	Giese, Michael	11/17/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding UPR appropriations in the Fiscal Plan.
Outside PR	3	Nath, Natasha	11/17/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Barrett, Dennis	11/17/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss Medicaid assumptions for Fiscal Plan limited update.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Giese, Michael	11/17/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Feldman, Robert	11/17/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Battle, Fernando	11/17/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Giese, Michael	11/17/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with R. Feldman (ACG) to model Act 53 related updates in revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/17/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with M. Giese (ACG) to model Act 53 related updates in revised Fiscal Plan.
Outside PR	3	Giese, Michael	11/17/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to review modeling of Pension Reserve Trust in revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/17/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to review modeling of Pension Reserve Trust in revised Fiscal Plan.
Outside PR	3	Battle, Fernando	11/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss impact on surplus of Medicaid funding options as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	11/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss impact on surplus of Medicaid funding options as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	11/17/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss impact on surplus of Medicaid funding options as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	11/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding Fiscal Plan update.
Outside PR	3	Feldman, Robert	11/17/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding Fiscal Plan update.
Outside PR	3	Barrett, Dennis	11/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) regarding Fiscal Plan update process.
Outside PR	3	Battle, Fernando	11/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) regarding Fiscal Plan update process.
Outside PR	3	Giese, Michael	11/17/2021	0.40	\$ 413.00	\$ 165.20	Prepare PREPA transfer employee costs charts as requested by M. Gonzalez (AAFAF).
Outside PR	3	Barrett, Dennis	11/17/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments on Medicaid options presentation to AAFAF.
Outside PR	3	Battle, Fernando	11/17/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to one pager on Fiscal Plan assumptions submitted to AAFAF and ASES as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	11/17/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to Medicaid summary for discussion with AAFAF as part of Fiscal Plan revision requested by FOMB.
Outside PR	3	Feldman, Robert	11/17/2021	0.30	\$ 660.00	\$ 198.00	Prepare summary of key macroeconomic updates required by representatives from DevTech as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Giese, Michael	11/17/2021	0.50	\$ 413.00	\$ 206.50	Review exhibits in the Certified Fiscal Plan to consolidate exhibits that will require updates.
Outside PR	3	Giese, Michael	11/17/2021	0.50	\$ 413.00	\$ 206.50	Prepare high level cost estimates for Governor's initiatives requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	11/17/2021	0.20	\$ 660.00	\$ 132.00	Modified the financial modeling of the UPR and municipal appropriations forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/17/2021	0.80	\$ 660.00	\$ 528.00	Prepare revised summary of various Medicaid options to include an alternative scenario as requested by representatives from O'Melveny & Myers.
Outside PR	3	Feldman, Robert	11/17/2021	0.90	\$ 660.00	\$ 594.00	Analyze impact to surplus of the federal poverty level scenarios as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Nath, Natasha	11/17/2021	1.70	\$ 413.00	\$ 702.10	Update exhibits based off of updated information from model for revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/17/2021	1.10	\$ 660.00	\$ 726.00	Prepare summary of various Medicaid options as part of the 2021 Fiscal Plan update requested by representatives from AAFAF as requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/17/2021	1.20	\$ 660.00	\$ 792.00	Perform financial modeling of macroeconomic forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/17/2021	1.20	\$ 660.00	\$ 792.00	Prepare summary of various Governor initiatives and estimated impact to 30-year surplus as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/17/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	25	Parker, Christine	11/17/2021	1.00	\$ 200.00	\$ 200.00	Update Exhibit C with time entries submitted for the period 11/7/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	3	Barrett, Dennis	11/18/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAF to discuss Medicaid assumptions impact on Fiscal Plan projections.
Outside PR	3	Battle, Fernando	11/18/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from O'Melveny & Myers, Ankura and AAFAF to discuss Medicaid assumptions impact on Fiscal Plan projections.
Outside PR	3	Feldman, Robert	11/18/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss alternatives related to Medicaid funding as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	11/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss alternatives related to Medicaid funding as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	11/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss alternatives related to Medicaid funding as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Nath, Natasha	11/18/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from DevTech to discuss macroeconomic assumptions and update to forecast as part of the Fiscal Plan revision requested by AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from DevTech to discuss macroeconomic assumptions and update to forecast as part of the Fiscal Plan revision requested by AAFAF.
Outside PR	3	Barrett, Dennis	11/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from DevTech to discuss macroeconomic assumptions and update to forecast as part of the Fiscal Plan revision requested by AAFAF.
Outside PR	3	Battle, Fernando	11/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from DevTech to discuss macroeconomic assumptions and update to forecast as part of the Fiscal Plan revision requested by AAFAF.
Outside PR	3	Barrett, Dennis	11/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss Fiscal Plan assumptions related to Governor's initiatives to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	11/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss Fiscal Plan assumptions related to Governor's initiatives to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	11/18/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss Fiscal Plan assumptions related to Governor's initiatives to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	216	Feldman, Robert	11/18/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from KPMG and Ankura to discuss the going concern assessment.
Outside PR	216	Barrett, Dennis	11/18/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from KPMG and Ankura to discuss the going concern assessment.
Outside PR	3	Nath, Natasha	11/18/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss macroeconomics assumptions research for model for the Fiscal Plan limited update.
Outside PR	3	Feldman, Robert	11/18/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss macroeconomics assumptions research for model for the Fiscal Plan limited update.
Outside PR	3	Nath, Natasha	11/18/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Feldman, Robert	11/18/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss Medicaid assumptions for Fiscal Plan limited update.
Outside PR	3	Nath, Natasha	11/18/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with representatives from AAFAF and O'Melveny & Myers to discuss updates in the macroeconomic assumptions for model for Fiscal Plan limited update.
Outside PR	3	Feldman, Robert	11/18/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers to discuss updates in the macroeconomic assumptions for model for Fiscal Plan limited update.
Outside PR	3	Battle, Fernando	11/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with O. Marrero (AAFAF) to discuss Medicaid funding assumptions to be used in Fiscal Plan revision requested by the FOMB.
Outside PR	3	Nath, Natasha	11/18/2021	0.20	\$ 413.00	\$ 82.60	Prepare footnote documenting the sources of each macroeconomic assumption as related to the Infrastructure Bill on the request of R. Feldman (ACG).
Outside PR	3	Nath, Natasha	11/18/2021	1.00	\$ 413.00	\$ 413.00	Research Infrastructure Bill's impact on Puerto Rico for limited revision Fiscal Plan update.
Outside PR	3	Feldman, Robert	11/18/2021	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of the uniform remuneration initiatives as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	1.00	\$ 660.00	\$ 660.00	Perform financial modeling of the infrastructure bill as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the pension trust fund fixed and variable contributions as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Battle, Fernando	11/18/2021	0.80	\$ 960.00	\$ 768.00	Review and analyze Medicaid funding correspondence prepared by ASES as part of Fiscal Plan revision requested by AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the cash roll-forward component of the pension trust fund as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Nath, Natasha	11/18/2021	2.10	\$ 413.00	\$ 867.30	Update exhibits based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/18/2021	1.40	\$ 660.00	\$ 924.00	Review and analyze the update of inflation prepared by representatives from DevTech as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the pension trust fund fully funded withdrawals as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/18/2021	1.80	\$ 660.00	\$ 1,188.00	Perform financial modeling of the contingent value instruments, debt service and other post-debt service outputs as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	21	Barrett, Dennis	11/18/2021	1.10	\$ 960.00	\$ 1,056.00	Review Medicaid modeling to consider implications of various FMAP and Federal Funds cap scenarios.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	21	Barrett, Dennis	11/18/2021	0.70	\$ 960.00	\$ 672.00	Review Akin Gump Infrastructure and Jobs act summary of key plan provisions for potential inclusion in Fiscal Plan revision required by the Oversight Board.
Outside PR	21	Barrett, Dennis	11/18/2021	0.30	\$ 960.00	\$ 288.00	Review Infrastructure Bill Impact summary prior to sending to DevTech for inclusion in the macro in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	21	Barrett, Dennis	11/18/2021	0.40	\$ 960.00	\$ 384.00	Review documentation provided by ASES supporting the FY22 Federal Fund appropriation for PR Medicaid.
Outside PR	21	Barrett, Dennis	11/18/2021	0.90	\$ 960.00	\$ 864.00	Review Milliman Medicaid projections at 55% FMAP and 76% FMAP to understand impact of Medicaid assumptions on the Fiscal Plan revision requested by the Oversight Board.
Outside PR	21	Barrett, Dennis	11/18/2021	0.40	\$ 960.00	\$ 384.00	Review revised Rum Cover Over report for potential of including same construct in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	21	Barrett, Dennis	11/18/2021	1.10	\$ 960.00	\$ 1,056.00	Review COR markup of the pension reserve guidelines.
Outside PR	21	Barrett, Dennis	11/18/2021	0.40	\$ 960.00	\$ 384.00	Review updated remuneration plan presentation provided by AAFAP and prepared by OARTH for potential inclusion in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	25	Parker, Christine	11/18/2021	2.40	\$ 200.00	\$ 480.00	Continue to review Exhibit C time descriptions submitted for the period 11/7/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
PR	210	Battle, Juan Carlos	11/18/2021	0.80	\$ 715.00	\$ 572.00	Review materials in connection with Ports financial feasibility for discussion with P3 Authority and PR Ports representatives at the request of F. Fontanes (P3A).
PR	228	Battle, Juan Carlos	11/18/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with O. Rodriguez (AAFAF consultant) to discuss PRIFA-Ports settlement transaction.
Outside PR	3	Nath, Natasha	11/19/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Gonzalez (AAFAF) and representatives from Ankura to discuss Medicaid funding option decision by Fortaleza to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	11/19/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Gonzalez (AAFAF) and representatives from Ankura to discuss Medicaid funding option decision by Fortaleza to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	11/19/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Gonzalez (AAFAF) and representatives from Ankura to discuss Medicaid funding option decision by Fortaleza to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Giese, Michael	11/19/2021	0.60	\$ 413.00	\$ 247.80	Participate on series of calls with R. Feldman (ACG) regarding the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/19/2021	0.60	\$ 660.00	\$ 396.00	Participate on series of calls with M. Giese (ACG) regarding the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/19/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss Fiscal Plan modeling as part of revision requested by the FOMB.
Outside PR	3	Battle, Fernando	11/19/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss Fiscal Plan modeling as part of revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	11/19/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss Fiscal Plan modeling as part of revision requested by the FOMB.
Outside PR	3	Nath, Natasha	11/19/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to discuss exhibit updating process.
Outside PR	3	Giese, Michael	11/19/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to discuss exhibit updating process.
Outside PR	3	Feldman, Robert	11/19/2021	0.90	\$ 660.00	\$ 594.00	Participate on series of calls with D. Barrett (ACG) regarding the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Barrett, Dennis	11/19/2021	0.90	\$ 960.00	\$ 864.00	Participate on series of calls with R. Feldman (ACG) regarding the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/19/2021	0.60	\$ 413.00	\$ 247.80	Prepare Act 1 and 447 police retirement initiative in revised Fiscal Plan based on guidance from R. Feldman (ACG).
Outside PR	3	Giese, Michael	11/19/2021	0.70	\$ 413.00	\$ 289.10	Prepare plan vital initiative in revised Fiscal Plan based on guidance from R. Feldman (ACG).
Outside PR	3	Feldman, Robert	11/19/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with J. Carlo (Milliman) regarding the Medicaid per member per month and population forecast included as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/19/2021	1.20	\$ 413.00	\$ 495.60	Update exhibits 117, 122, 127 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/19/2021	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of various Governor initiatives as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/19/2021	1.00	\$ 660.00	\$ 660.00	Perform comparison analysis between oversight board and government advisor modeling of the contingent value instrument payouts as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/19/2021	1.60	\$ 413.00	\$ 660.80	Update exhibits 15, 17, 18, 20, 23 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/19/2021	1.80	\$ 413.00	\$ 743.40	Update exhibits 106, 154, 4, 9, 10 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/19/2021	1.80	\$ 413.00	\$ 743.40	Update exhibits 25, 28, 81, 84, 86 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/19/2021	1.90	\$ 413.00	\$ 784.70	Update exhibits 103, 109, 112, 115, 116 based off of updated information from model for revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/19/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare 10-year and 30-year surplus bridge as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/19/2021	2.10	\$ 660.00	\$ 1,386.00	Perform financial modeling of the Medicaid assumptions included in the Biden Build Back Better Act as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	25	Parker, Christine	11/19/2021	2.30	\$ 200.00	\$ 460.00	Review additional time entries submitted for the period 11/1/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	216	Battle, Fernando	11/19/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) to discuss Act 81 annuity option and DSP proposal.
Outside PR	216	Nath, Natasha	11/19/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	231	Battle, Juan Carlos	11/19/2021	1.30	\$ 715.00	\$ 929.50	Review and revise legal memorandum prepared by A. Capucette (MPM) in connection with GDB Qualifying Modification and treatment of HFA deposits and loans.
Outside PR	3	Giese, Michael	11/20/2021	2.00	\$ 413.00	\$ 826.00	Participate on series of calls with R. Feldman (ACG) to perform a page flip of the charts and tables included in the 2021 Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/20/2021	2.00	\$ 660.00	\$ 1,320.00	Participate on series of calls with M. Giese (ACG) to perform a page flip of the charts and tables included in the 2021 Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with M. Giese (ACG) to discuss updates to exhibits and document for revised Fiscal Plan.
Outside PR	3	Giese, Michael	11/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with N. Nath (ACG) to discuss updates to exhibits and document for revised Fiscal Plan.
Outside PR	3	Giese, Michael	11/20/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss game plan for revising Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/20/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss game plan for revising Fiscal Plan document.
Outside PR	3	Giese, Michael	11/20/2021	0.40	\$ 413.00	\$ 165.20	Review 2021 Certified Fiscal Plan document to understand next steps for updating based.
Outside PR	3	Nath, Natasha	11/20/2021	1.10	\$ 413.00	\$ 454.30	Update exhibits 151, 152, 153 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/20/2021	0.80	\$ 660.00	\$ 528.00	Modify the 10-year and 30-year surplus bridge to include breakout of Governor initiatives as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/20/2021	1.30	\$ 413.00	\$ 536.90	Update exhibits 155, 156, 157, 158 based off of updated information from model for revised Fiscal Plan document.
Outside PR	3	Giese, Michael	11/20/2021	1.30	\$ 413.00	\$ 536.90	Continue to prepare updated exhibits for revised Fiscal Plan document update.
Outside PR	3	Giese, Michael	11/20/2021	1.50	\$ 413.00	\$ 619.50	Prepare updated exhibits for revised Fiscal Plan document update.
Outside PR	3	Feldman, Robert	11/20/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the impact of structural reforms for various charts in the 2021 Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/20/2021	2.70	\$ 413.00	\$ 1,115.10	Update limited revision Fiscal Plan document with updated exhibits and text.
Outside PR	3	Nath, Natasha	11/20/2021	2.40	\$ 413.00	\$ 991.20	Incorporate comments from M. Giese (ACG) into updating exhibits for limited revision Fiscal Plan document.
Outside PR	3	Barrett, Dennis	11/20/2021	2.00	\$ 960.00	\$ 1,920.00	Review and provide edits to Fiscal Plan document as part of Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Nath, Natasha	11/21/2021	1.30	\$ 413.00	\$ 536.90	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to perform a page flip of the Fiscal Plan document for chapters 1-5 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/21/2021	1.30	\$ 413.00	\$ 536.90	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 1-5 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	1.30	\$ 660.00	\$ 858.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 1-5 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/21/2021	1.50	\$ 413.00	\$ 619.50	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to perform a page flip of the Fiscal Plan document for chapters 6-11 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/21/2021	1.50	\$ 413.00	\$ 619.50	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 6-11 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	1.50	\$ 660.00	\$ 990.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 6-11 as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/21/2021	1.20	\$ 413.00	\$ 495.60	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 11 and beyond as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/21/2021	1.20	\$ 413.00	\$ 495.60	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to perform a page flip of the Fiscal Plan document for chapters 11 and beyond as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	1.20	\$ 660.00	\$ 792.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to perform a page flip of the Fiscal Plan document for chapters 11 and beyond as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on series of calls with M. Giese (ACG) to discuss updates to limited revision Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on series of calls with M. Giese (ACG) to discuss updates to limited revision Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/21/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss updates to limited revision Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/21/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss updates to limited revision Fiscal Plan document.
Outside PR	3	Giese, Michael	11/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to finalize structural reforms related exhibits in Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to finalize structural reforms related exhibits in Fiscal Plan document.
Outside PR	3	Barrett, Dennis	11/21/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from creditor advisors, FOMB and AAFAP advisors to discuss open issues related to GO trust agreement.
Outside PR	3	Barrett, Dennis	11/21/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss AAFAP response to open issues related to trust agreement and creditor responses in preparation for meeting with creditors.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Giese, Michael	11/21/2021	0.60	\$ 413.00	\$ 247.80	Finalize and review redline of Fiscal Plan document before sending to F. Battle (ACG) and D. Barrett (ACG).
Outside PR	3	Feldman, Robert	11/21/2021	0.60	\$ 660.00	\$ 396.00	Prepare language on the appropriations in the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/21/2021	1.00	\$ 413.00	\$ 413.00	Prepare additional exhibits as part of the updated Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/21/2021	0.70	\$ 660.00	\$ 462.00	Prepare language on the pension reform in the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	0.70	\$ 660.00	\$ 462.00	Prepare language on the healthcare reform measures in the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/21/2021	1.20	\$ 413.00	\$ 495.60	Review and update limited revision Fiscal Plan prior to sending to D. Barrett (ACG) and F. Battle (ACG).
Outside PR	3	Giese, Michael	11/21/2021	1.20	\$ 413.00	\$ 495.60	Continue to review and edit Fiscal Plan document based on changes as part of the 2021 Fiscal Plan update.
Outside PR	3	Feldman, Robert	11/21/2021	0.80	\$ 660.00	\$ 528.00	Prepare language on the infrastructure bill, NAP, EITC and inflation in the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	0.90	\$ 660.00	\$ 594.00	Prepare language on the Medicaid assumptions in the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/21/2021	1.30	\$ 660.00	\$ 858.00	Prepare commentary and further memorandum item breakdowns of the 10-year and 30-year surplus bridge as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/21/2021	2.60	\$ 413.00	\$ 1,073.80	Review and edit Fiscal Plan document based on changes as part of the 2021 Fiscal Plan update.
Outside PR	3	Barrett, Dennis	11/21/2021	1.00	\$ 960.00	\$ 960.00	Continue to review and provide comments on Fiscal Plan draft as part of the Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	11/22/2021	1.70	\$ 960.00	\$ 1,632.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	3	Nath, Natasha	11/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss updates to the limited revision Fiscal Plan required by the FOMB.
Outside PR	3	Giese, Michael	11/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss updates to the limited revision Fiscal Plan required by the FOMB.
Outside PR	3	Feldman, Robert	11/22/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss updates to the limited revision Fiscal Plan required by the FOMB.
Outside PR	3	Battle, Fernando	11/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss updates to the limited revision Fiscal Plan required by the FOMB.
Outside PR	3	Barrett, Dennis	11/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss updates to the limited revision Fiscal Plan required by the FOMB.
Outside PR	3	Barrett, Dennis	11/22/2021	3.20	\$ 960.00	\$ 3,072.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	3	Barrett, Dennis	11/22/2021	0.80	\$ 960.00	\$ 768.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
PR	210	Battle, Juan Carlos	11/22/2021	1.40	\$ 715.00	\$ 1,001.00	Participate on conference call with representatives from PR Ports Authority, Rebel IMG, DLA Piper and P3 Authority to discuss status and go-forward plan for PR Ports Authority P3 projects.
Outside PR	216	Battle, Fernando	11/22/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from AAFAP, DSP, OMB and ERS to discuss alternatives to Act 81.
Outside PR	3	Nath, Natasha	11/22/2021	0.20	\$ 413.00	\$ 82.60	Research PFC CUSIP trading data for limited revision Fiscal Plan update.
Outside PR	3	Nath, Natasha	11/22/2021	0.40	\$ 413.00	\$ 165.20	Research Volunteer Transfer Program in Puerto Rico for limited revision Fiscal Plan update.
Outside PR	3	Giese, Michael	11/22/2021	1.30	\$ 413.00	\$ 536.90	Review the updated Fiscal Plan document for additional changes and to verify figures included throughout the document.
Outside PR	3	Nath, Natasha	11/22/2021	2.40	\$ 413.00	\$ 991.20	Review and update limited revision Fiscal Plan prior to sending to D. Barrett (ACG) and F. Battle (ACG).
Outside PR	3	Battle, Fernando	11/22/2021	1.50	\$ 960.00	\$ 1,440.00	Review and make edits to Fiscal Plan revision requested by the FOMB.
Outside PR	25	Parker, Christine	11/22/2021	3.10	\$ 200.00	\$ 620.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the October 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	3	Feldman, Robert	11/22/2021	1.50	\$ 660.00	\$ 990.00	Review and prepare red line edits to the Fiscal Plan document as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Barrett, Dennis	11/23/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, OMM, PMA, Nixon Peabody and AAFAP regarding Trust Agreements and Open Issues List.
Outside PR	3	Barrett, Dennis	11/23/2021	1.40	\$ 960.00	\$ 1,344.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	3	Nath, Natasha	11/23/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives with Ankura to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/23/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives with Ankura to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/23/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives with Ankura to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Barrett, Dennis	11/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives with Ankura to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Nath, Natasha	11/23/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/23/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/23/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to discuss updates to Governor initiatives for the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/23/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss updating of exhibits for the limited revision Fiscal Plan.
Outside PR	3	Nath, Natasha	11/23/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss updating of exhibits for the limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/23/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss updating of exhibits for the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/23/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) regarding the rum tax forecast in the 2021 Fiscal Plan update as requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/23/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) regarding the rum tax forecast in the 2021 Fiscal Plan update as requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/23/2021	0.90	\$ 413.00	\$ 371.70	Participate on series of calls with R. Feldman (ACG) regarding charts, exhibits and documents for the 2021 Fiscal Plan update as requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/23/2021	0.90	\$ 660.00	\$ 594.00	Participate on series of calls with M. Giese (ACG) regarding charts, exhibits and documents for the 2021 Fiscal Plan update as requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	11/23/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with R. Feldman (ACG) to review updated Governor's initiative received from C. Yamin (Fortaleza).
Outside PR	3	Feldman, Robert	11/23/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with M. Giese (ACG) to review updated Governor's initiative received from C. Yamin (Fortaleza).
Outside PR	3	Barrett, Dennis	11/23/2021	2.90	\$ 960.00	\$ 2,784.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	3	Battle, Fernando	11/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) to discuss changes in assumptions to Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	11/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) to discuss changes in assumptions to Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	11/23/2021	0.50	\$ 660.00	\$ 330.00	Prepare modified language on the Medicaid reform measures for inclusion in the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/23/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with L. Weetman (PJT) regarding the financial modeling of the sales and use tax contingent value instrument as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	11/23/2021	0.60	\$ 660.00	\$ 396.00	Prepare red line edits to the revised 2021 Fiscal Plan transmittal letter requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	11/23/2021	0.70	\$ 660.00	\$ 462.00	Prepare summary of key update items in the 2021 Fiscal Plan update as requested by O. Marrero (AAFAF).
Outside PR	3	Giese, Michael	11/23/2021	1.30	\$ 413.00	\$ 536.90	Review the updated Fiscal Plan document figures and exhibits against the updated Fiscal Plan model to verify accuracy in document.
Outside PR	3	Giese, Michael	11/23/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from F. Battle (ACG) into revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	11/23/2021	1.50	\$ 413.00	\$ 619.50	Incorporate comments from O'Melveny & Myers to update limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/23/2021	1.00	\$ 660.00	\$ 660.00	Modify pension trust fund roll forward based on long-term PayGo projections as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Battle, Fernando	11/23/2021	0.70	\$ 960.00	\$ 672.00	Review and make edits to Fiscal Plan revision requested by the FOMB.
Outside PR	3	Nath, Natasha	11/23/2021	2.00	\$ 413.00	\$ 826.00	Prepare updated exhibits for limited revision Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/23/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the additional Governor initiatives provided by C. Yamin (Fortaleza) as part of the 2021 Fiscal Plan update requested by representatives from AAFAP.
Outside PR	3	Nath, Natasha	11/23/2021	2.10	\$ 413.00	\$ 867.30	Incorporate comments from F. Battle (ACG) to update limited revision Fiscal Plan document.
Outside PR	3	Giese, Michael	11/23/2021	2.30	\$ 413.00	\$ 949.90	Review the updated Fiscal Plan document for additional changes.
Outside PR	3	Battle, Fernando	11/23/2021	1.00	\$ 960.00	\$ 960.00	Review initiatives to be included in Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	11/23/2021	0.30	\$ 960.00	\$ 288.00	Correspond with J. Outlaw (EY) regarding Process to Reject/Assume non-CBA leases.
Outside PR	3	Barrett, Dennis	11/23/2021	0.90	\$ 960.00	\$ 864.00	Review teacher salary increase cost provided by AAFAP for inclusion in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	11/23/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Santiago (OMB advisor) regarding Governors initiatives for the Fiscal Plan revision requested by the Oversight Board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	11/23/2021	0.30	\$ 960.00	\$ 288.00	Correspond with Ankura team regarding Governor initiatives to include in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	11/23/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Gonzalez (AAFAF) regarding FP bridge and Governors initiatives.
PR	210	Battle, Juan Carlos	11/23/2021	1.30	\$ 715.00	\$ 929.50	Participate on call with representatives from P3 Authority and PR Ports Authority to discuss status of Ports P3 projects and next steps.
Outside PR	231	Battle, Fernando	11/23/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss status of negotiations with DRA.
Outside PR	3	Nath, Natasha	11/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with M. Giese (ACG) to perform page flip of the updated Fiscal Plan document to verify figures and language included.
Outside PR	3	Giese, Michael	11/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with N. Nath (ACG) to perform page flip of the updated Fiscal Plan document to verify figures and language included.
Outside PR	3	Nath, Natasha	11/24/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the status of the Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/24/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss the status of the Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Battle, Fernando	11/24/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the status of the Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Barrett, Dennis	11/24/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the status of the Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	11/24/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with N. Nath (ACG) to discuss updates to limited revision Fiscal Plan presentation for the Governor.
Outside PR	3	Nath, Natasha	11/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) to discuss updates to limited revision Fiscal Plan presentation for the Governor.
Outside PR	3	Giese, Michael	11/24/2021	1.20	\$ 413.00	\$ 495.60	Participate on call with R. Feldman (ACG) to prepare presentation requested by Governor Pierluisi related to Governor's Initiatives included in the updated Fiscal Plan.
Outside PR	3	Feldman, Robert	11/24/2021	1.20	\$ 660.00	\$ 792.00	Participate on call with M. Giese (ACG) to prepare presentation requested by Governor Pierluisi related to Governor's Initiatives included in the updated Fiscal Plan.
Outside PR	3	Battle, Fernando	11/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss PREPA pension expense as part of Fiscal Plan revision required by FOMB.
Outside PR	3	Barrett, Dennis	11/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss PREPA pension expense as part of Fiscal Plan revision required by FOMB.
Outside PR	3	Battle, Fernando	11/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss status of Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	11/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss status of Fiscal Plan revision.
Outside PR	3	Battle, Fernando	11/24/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with D. Barrett (ACG) and J. Tirado (AAFAF) to discuss Fiscal Plan assumptions as part of revision required by FOMB.
Outside PR	3	Barrett, Dennis	11/24/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with F. Battle (ACG) and J. Tirado (AAFAF) to discuss Fiscal Plan assumptions as part of revision required by FOMB.
Outside PR	3	Battle, Fernando	11/24/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss estimated PREPA pension expense payments to be included in Fiscal Plan revision required by FOMB.
Outside PR	3	Barrett, Dennis	11/24/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss estimated PREPA pension expense payments to be included in Fiscal Plan revision required by FOMB.
Outside PR	3	Barrett, Dennis	11/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from creditor advisors to discuss open issues list related to trust agreement.
Outside PR	3	Nath, Natasha	11/24/2021	0.10	\$ 413.00	\$ 41.30	Research updates to Supplemental Security Income legislation for residents in Puerto Rico.
Outside PR	3	Nath, Natasha	11/24/2021	0.20	\$ 413.00	\$ 82.60	Research updates to Child Tax Credit legislation for residents in Puerto Rico.
Outside PR	3	Nath, Natasha	11/24/2021	0.20	\$ 413.00	\$ 82.60	Research earned income tax credit bill legislation proposed by the FOMB.
Outside PR	3	Battle, Fernando	11/24/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Gonzalez (AAFAF) to discuss Fiscal Plan submission requested by the FOMB.
Outside PR	3	Battle, Fernando	11/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss Governor initiatives to be included in Fiscal Plan revision required by the FOMB.
Outside PR	3	Feldman, Robert	11/24/2021	0.50	\$ 660.00	\$ 330.00	Prepare language on the upside and downside risk associated with the Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Giese, Michael	11/24/2021	0.90	\$ 413.00	\$ 371.70	Perform quality check of updated Fiscal Plan model requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	11/24/2021	1.20	\$ 413.00	\$ 495.60	Verify modeling of Governor's initiatives in Fiscal Plan update model before finalizing impact figures included in the presentation requested by Governor Pierluisi.
Outside PR	3	Feldman, Robert	11/24/2021	0.80	\$ 660.00	\$ 528.00	Prepare the summary of Medicaid scenarios as part of the presentation requested by Governor Pierluisi's regarding the 2021 Fiscal Plan update.
Outside PR	3	Giese, Michael	11/24/2021	1.70	\$ 413.00	\$ 702.10	Review the updated Fiscal Plan document for additional changes and needed edits.
Outside PR	3	Feldman, Robert	11/24/2021	1.10	\$ 660.00	\$ 726.00	Prepare the executive summary as part of the presentation requested by Governor Pierluisi's regarding the 2021 Fiscal Plan update.
Outside PR	3	Giese, Michael	11/24/2021	1.80	\$ 413.00	\$ 743.40	Prepare first draft of presentation requested by Governor Pierluisi related to the Governor's initiatives included in the updated Fiscal Plan.
Outside PR	3	Feldman, Robert	11/24/2021	1.30	\$ 660.00	\$ 858.00	Prepare summary of the Governor initiatives as part of the presentation requested by Governor Pierluisi's regarding the 2021 Fiscal Plan update.
Outside PR	3	Nath, Natasha	11/24/2021	1.10	\$ 413.00	\$ 454.30	Incorporate comments from F. Battle (ACG) to update Fiscal Plan presentation for the Governor.
Outside PR	3	Battle, Fernando	11/24/2021	1.00	\$ 960.00	\$ 960.00	Prepare executive summary of presentation to Governor related to Commonwealth Fiscal Plan revision required by FOMB.
Outside PR	3	Battle, Fernando	11/24/2021	1.20	\$ 960.00	\$ 1,152.00	Review and provide comments to presentation to Governor related to Fiscal Plan update required by the FOMB.
Outside PR	3	Feldman, Robert	11/24/2021	1.20	\$ 660.00	\$ 792.00	Perform additional financial modeling of the Governor initiatives as part of the presentation requested by Governor Pierluisi's regarding the 2021 Fiscal Plan update.
Outside PR	3	Barrett, Dennis	11/24/2021	1.10	\$ 960.00	\$ 1,056.00	Review and revise Fiscal Plan document.
Outside PR	3	Barrett, Dennis	11/24/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from AAFAF regarding POA cash bridge.
Outside PR	3	Barrett, Dennis	11/24/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from PJT to discuss CVI tax exemption.
Outside PR	3	Barrett, Dennis	11/24/2021	1.70	\$ 960.00	\$ 1,632.00	Research question from C. Song (MB) regarding reconciliation between federal reporting of Rum Tax cover over and local reporting.
Outside PR	3	Barrett, Dennis	11/24/2021	1.20	\$ 960.00	\$ 1,152.00	Draft language surrounding various Governors initiatives requested to be included in the Fiscal Plan revision required by the Oversight Board by AAFAF.
Outside PR	3	Giese, Michael	11/27/2021	0.30	\$ 413.00	\$ 123.90	Review updated Fiscal Plan model and prepare correspondence related to PREPA transfer employees and their pension costs currently included in the model on the request of F. Battle (ACG).
Outside PR	3	Giese, Michael	11/27/2021	0.40	\$ 413.00	\$ 165.20	Prepare Bonistas tax credit language requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	11/27/2021	0.70	\$ 660.00	\$ 462.00	Analyze Governor Initiatives included in the Fiscal Plan related to PREPA employee transfers and Social Security income as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Barrett, Dennis	11/29/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	21	Pryor, Kerrin	11/29/2021	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	11/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	11/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	11/29/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	11/29/2021	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Barrett, Dennis	11/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) and E. Forrest (DevTech) to discuss recent macro update related to SSI and Child Tax Credit.
Outside PR	3	Giese, Michael	11/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) and E. Forrest (DevTech) to discuss recent macro update related to SSI and Child Tax Credit.
Outside PR	3	Feldman, Robert	11/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss comments from Governor to incorporate into the limited revision Fiscal Plan.
Outside PR	3	Nath, Natasha	11/29/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura to discuss comments from Governor to incorporate into the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/29/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura to discuss comments from Governor to incorporate into the limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/29/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura to discuss comments from Governor to incorporate into the limited revision Fiscal Plan.
Outside PR	3	Barrett, Dennis	11/29/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss comments from Governor to incorporate into the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/29/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss supplemental Social Security impact and DevTech macro update.
Outside PR	3	Feldman, Robert	11/29/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss supplemental Social Security impact and DevTech macro update.
Outside PR	3	Giese, Michael	11/29/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to coordinate next steps related to the PREPA pension initiative.
Outside PR	3	Feldman, Robert	11/29/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to coordinate next steps related to the PREPA pension initiative.
Outside PR	3	Giese, Michael	11/29/2021	0.10	\$ 413.00	\$ 41.30	Participate on follow-up call with R. Feldman (ACG) to discuss next steps related to SSI and DevTech macro update.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	11/29/2021	0.10	\$ 660.00	\$ 66.00	Participate on follow-up call with M. Giese (ACG) to discuss next steps related to SSI and DevTech macro update.
Outside PR	3	Giese, Michael	11/29/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with Ankura representatives at PREPA to understand the PREPA AON pension analysis.
Outside PR	3	Feldman, Robert	11/29/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with Ankura representatives at PREPA to understand the PREPA AON pension analysis.
Outside PR	3	Barrett, Dennis	11/29/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with Ankura representatives at PREPA to understand the PREPA AON pension analysis.
Outside PR	3	Battle, Fernando	11/29/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with Ankura representatives at PREPA to understand the PREPA AON pension analysis (partial).
Outside PR	3	Giese, Michael	11/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss PREPA transfer employee update before sending model to DevTech for additional macro update.
Outside PR	3	Feldman, Robert	11/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss PREPA transfer employee update before sending model to DevTech for additional macro update.
Outside PR	3	Giese, Michael	11/29/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) to finalize updated Fiscal Plan update model.
Outside PR	3	Feldman, Robert	11/29/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with M. Giese (ACG) to finalize updated Fiscal Plan update model.
Outside PR	3	Battle, Fernando	11/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss Fiscal Plan status.
Outside PR	3	Barrett, Dennis	11/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss Fiscal Plan status.
Outside PR	3	Feldman, Robert	11/29/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss Fiscal Plan status.
Outside PR	3	Giese, Michael	11/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss Fiscal Plan status.
Outside PR	3	Nath, Natasha	11/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss Fiscal Plan status.
Outside PR	3	Feldman, Robert	11/29/2021	0.30	\$ 660.00	\$ 198.00	Participate on series of call with D. Barrett (ACG) regarding the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Barrett, Dennis	11/29/2021	0.30	\$ 960.00	\$ 288.00	Participate on series of call with R. Feldman (ACG) regarding the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Giese, Michael	11/29/2021	0.20	\$ 413.00	\$ 82.60	Prepare impact figures of supplemental social security as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	11/29/2021	0.20	\$ 413.00	\$ 82.60	Review previous iterations of the updated Fiscal Plan model to understand recent update to federal transfers.
Outside PR	3	Giese, Michael	11/29/2021	0.20	\$ 413.00	\$ 82.60	Review Fiscal Plan update model for the Plan Vital initiative for Police and prepare correspondence to F. Battle (ACG) on toll increases included in FY22.
Outside PR	3	Giese, Michael	11/29/2021	0.30	\$ 413.00	\$ 123.90	Review PREPA transfer information received from AAFAP to understand the LUMA transfer on PREPA pension system population.
Outside PR	3	Giese, Michael	11/29/2021	0.30	\$ 413.00	\$ 123.90	Continue to review PREPA transfer information received from AAFAP to understand the LUMA transfer on PREPA pension system population.
Outside PR	3	Giese, Michael	11/29/2021	0.30	\$ 413.00	\$ 123.90	Review HTA Certified Fiscal Plan and prepare correspondence to F. Battle (ACG) on toll increases included in FY22.
Outside PR	3	Giese, Michael	11/29/2021	0.40	\$ 413.00	\$ 165.20	Verify initiatives build properly pulls through the updated Fiscal Plan model.
Outside PR	3	Giese, Michael	11/29/2021	0.60	\$ 413.00	\$ 247.80	Revise PREPA transfer employee figures included in the updated Fiscal Plan model to work in tandem with PREPA pension Governor Initiative.
Outside PR	3	Giese, Michael	11/29/2021	0.60	\$ 413.00	\$ 247.80	Review and quality check updated Fiscal Plan model based on request of R. Feldman (ACG).
Outside PR	3	Battle, Fernando	11/29/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss assumptions to be included in Fiscal Plan submission.
Outside PR	3	Feldman, Robert	11/29/2021	1.00	\$ 660.00	\$ 660.00	Perform financial modeling of the social security income initiative in current and historical Fiscal Plans as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Feldman, Robert	11/29/2021	1.80	\$ 660.00	\$ 1,188.00	Perform financial modeling of the Governor initiatives as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Barrett, Dennis	11/29/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Proskauer, Nixon Peabody, Citi and PJT Partners to discuss possible tax exemption of contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	3	Barrett, Dennis	11/29/2021	1.30	\$ 960.00	\$ 1,248.00	Review Fiscal Plan model as it relates to impact of Governors Initiatives, macro update and impact of Medicaid.
PR	210	Battle, Juan Carlos	11/29/2021	0.80	\$ 715.00	\$ 572.00	Review financial statement and financial projections for PR Ports Authority in preparation for discussion with representatives from P3 Authority and Rebel IMG.
Outside PR	3	Nath, Natasha	11/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Integrum and Ankura to discuss Act 1 and Act 447 as it relates to the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Integrum and Ankura to discuss Act 1 and Act 447 as it relates to the limited revision Fiscal Plan.
Outside PR	3	Feldman, Robert	11/30/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Integrum and Ankura to discuss Act 1 and Act 447 as it relates to the limited revision Fiscal Plan.
Outside PR	3	Barrett, Dennis	11/30/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Integrum and Ankura to discuss Act 1 and Act 447 as it relates to the limited revision Fiscal Plan.
Outside PR	3	Giese, Michael	11/30/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to discuss open initiatives that need to be finalized for the Fiscal Plan update.
Outside PR	3	Feldman, Robert	11/30/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to discuss open initiatives that need to be finalized for the Fiscal Plan update.
Outside PR	3	Giese, Michael	11/30/2021	0.80	\$ 413.00	\$ 330.40	Participate on series of calls with R. Feldman (ACG) to discuss Governor's Initiatives.
Outside PR	3	Feldman, Robert	11/30/2021	0.80	\$ 660.00	\$ 528.00	Participate on series of calls with M. Giese (ACG) to discuss Governor's Initiatives.
Outside PR	3	Giese, Michael	11/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on follow-up call with R. Feldman (ACG) and D. Barrett (ACG) to discuss Governor's Initiatives.
Outside PR	3	Feldman, Robert	11/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on follow-up call with M. Giese (ACG) and D. Barrett (ACG) to discuss Governor's Initiatives.
Outside PR	3	Barrett, Dennis	11/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on follow-up call with R. Feldman (ACG) and M. Giese (ACG) to discuss Governor's Initiatives.
Outside PR	3	Giese, Michael	11/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss next steps for updating Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss next steps for updating Fiscal Plan document.
Outside PR	3	Giese, Michael	11/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on follow-up call with R. Feldman (ACG) and D. Barrett (ACG) related to Act 1 and 447 police retirement initiative based on conversation with Integrum.
Outside PR	3	Feldman, Robert	11/30/2021	0.50	\$ 660.00	\$ 330.00	Participate on follow-up call with M. Giese (ACG) and D. Barrett (ACG) related to Act 1 and 447 police retirement initiative based on conversation with Integrum.
Outside PR	3	Barrett, Dennis	11/30/2021	0.50	\$ 960.00	\$ 480.00	Participate on follow-up call with R. Feldman (ACG) and M. Giese (ACG) related to Act 1 and 447 police retirement initiative based on conversation with Integrum.
Outside PR	3	Giese, Michael	11/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to verify final version of model before updating exhibits.
Outside PR	3	Feldman, Robert	11/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to verify final version of model before updating exhibits.
Outside PR	3	Giese, Michael	11/30/2021	2.90	\$ 413.00	\$ 1,197.70	Participate on call with R. Feldman (ACG) to review Fiscal Plan document for changes based on updated exhibits.
Outside PR	3	Feldman, Robert	11/30/2021	2.90	\$ 660.00	\$ 1,914.00	Participate on call with M. Giese (ACG) to review Fiscal Plan document for changes based on updated exhibits.
Outside PR	3	Barrett, Dennis	11/30/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives of Ankura, Hacienda and KPMG regarding the going concern analysis.
PR	222	Battle, Juan Carlos	11/30/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from AAFAP and O'Melveny & Myers to discuss strategy for resolution of TDF obligations.
Outside PR	3	Giese, Michael	11/30/2021	0.50	\$ 413.00	\$ 206.50	Review Act 1 and 447 Police Retirement initiative before conversation with Integrum.
Outside PR	3	Giese, Michael	11/30/2021	0.60	\$ 413.00	\$ 247.80	Prepare word document with Governor's Initiative language requested by D. Barrett (ACG).
Outside PR	3	Giese, Michael	11/30/2021	0.60	\$ 413.00	\$ 247.80	Incorporate updated exhibits in Fiscal Plan document.
Outside PR	3	Giese, Michael	11/30/2021	0.70	\$ 413.00	\$ 289.10	Prepare analysis summarizing salary increase cost for firefighters, teachers, librarians and correctional officers requested by D. Barrett (ACG).
Outside PR	3	Giese, Michael	11/30/2021	0.80	\$ 413.00	\$ 330.40	Verify and review Fiscal Plan update document before sending to D. Barrett (ACG) and F. Battle (ACG).
Outside PR	3	Nath, Natasha	11/30/2021	0.90	\$ 413.00	\$ 371.70	Update exhibits based off of updated information from model including Governor initiatives for revised Fiscal Plan.
Outside PR	3	Feldman, Robert	11/30/2021	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of the PREPA, road maintenance and salary increase initiatives as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Giese, Michael	11/30/2021	1.70	\$ 413.00	\$ 702.10	Update and verify exhibits in Fiscal Plan update model before dropping exhibits into Fiscal Plan document.
Outside PR	3	Feldman, Robert	11/30/2021	1.10	\$ 660.00	\$ 726.00	Review and provide red line comments on the Governor initiatives as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Feldman, Robert	11/30/2021	1.30	\$ 660.00	\$ 858.00	Perform page by page review of the red line Fiscal Plan document and exhibits as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Feldman, Robert	11/30/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the Act 1 and Act 447 police officer retirement initiatives as part of the 2021 Fiscal Plan update requested by representatives of AAFAP.
Outside PR	3	Barrett, Dennis	11/30/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAP and O'Melveny & Myers to discuss PREPA RSA alternatives and timeline.
Outside PR	3	Barrett, Dennis	11/30/2021	0.50	\$ 960.00	\$ 480.00	Participate in discussion with M. Gonzalez (AAFAF) and M. Kremer (OMM) regarding UPR forbearance.
Outside PR	3	Barrett, Dennis	11/30/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) regarding concerns with HTA toll increase initiative and implications.
Outside PR	3	Barrett, Dennis	11/30/2021	0.30	\$ 960.00	\$ 288.00	Correspond with J. Bayne (AAFAF) regarding police initiative and implications on General Fund.
Outside PR	3	Barrett, Dennis	11/30/2021	1.20	\$ 960.00	\$ 1,152.00	Revise Governor's Initiatives write up per guidance and conversation with J. Bayne (AAFAF).
Outside PR	3	Barrett, Dennis	11/30/2021	1.50	\$ 960.00	\$ 1,440.00	Review red-line of Fiscal Plan required by the Oversight Board prior to submission.
Outside PR	3	Barrett, Dennis	11/30/2021	1.10	\$ 960.00	\$ 1,056.00	Review Fiscal Plan model and related bridge prior to submitting as part of the Fiscal Plan revision requested by the Oversight Board.
PR	200	Battle, Juan Carlos	11/30/2021	0.40	\$ 715.00	\$ 286.00	Research responses to audit questions received from H. Torres (AAFAF) in connection with impact of PRIFA-MEPSI exchange on COFINA financial statements.
PR	210	Battle, Juan Carlos	11/30/2021	0.90	\$ 715.00	\$ 643.50	Review and revise Ports restructuring materials for discussion with P3 Authority and Rebel IMG representatives.
PR	222	Battle, Juan Carlos	11/30/2021	0.60	\$ 715.00	\$ 429.00	Review materials related to TDF Title VI strategy in advance of call with AAFAP and O'Melveny & Myers representatives.
PR	MA - 200	Battle, Juan Carlos	11/30/2021	0.60	\$ 715.00	\$ 429.00	Prepare information requested by C. Yamin (COFINA) in connection with questions received from ICE Data Services about PRIFA-MEPSI COFINA exchange.
PR	MA - 200	Battle, Juan Carlos	11/30/2021	1.40	\$ 715.00	\$ 1,001.00	Review and revise draft of request for proposals for potential COFINA exchange.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
		Total - Hourly Fees		413.8		\$ 262,577.90	
		Municipal Advisory Fee				\$ 60,000.00	
		Total - Fees		413.8		\$ 322,577.90	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 1,050.91
Lodging	\$ 2,193.99
Meals	\$ 282.87
Other	\$ 70.23
Transportation	\$ 775.92
Total, Expenses	\$ 4,373.92

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.

Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Robert Feldman	11/1/2021	\$ 75.99	Travel taxi from home to ORD (11/1).	1
Airfare/Railway	Robert Feldman	11/1/2021	\$ 454.80	Roundtrip airfare from ORD to LGA (11/1).	2
Transportation - US	Robert Feldman	11/1/2021	\$ 49.93	Travel taxi within NYC (11/1).	3
Transportation - US	Robert Feldman	11/1/2021	\$ 16.56	Travel taxi within NYC (11/1).	4
Meals - US	Robert Feldman	11/1/2021	\$ 22.71	Meal within NYC (11/1).	5
Airfare/Railway	Kerrin Pryor	11/1/2021	\$ 213.98	One way airfare from BNA to LGA (11/1).	6
Transportation - US	Kerrin Pryor	11/1/2021	\$ 51.69	Travel taxi within NYC (11/1).	7
Other	Kerrin Pryor	11/1/2021	\$ 70.23	Meal within NYC (11/1).	8
Meals - US	Kerrin Pryor	11/1/2021	\$ 10.87	Meal within NYC (11/1).	9
Transportation - US	Fernando Batlle	11/2/2021	\$ 35.32	Travel taxi from home to MIA (11/2).	10
Airfare/Railway	Fernando Batlle	11/2/2021	\$ 282.80	Roundtrip airfare from MIA to LGA (11/2).	11
Transportation - US	Fernando Batlle	11/2/2021	\$ 14.96	Travel taxi within NYC (11/2).	12
Transportation - US	Fernando Batlle	11/2/2021	\$ 68.17	Travel taxi within NYC (11/2).	13
Transportation - US	Fernando Batlle	11/2/2021	\$ 12.42	Travel taxi within NYC (11/2).	14
Transportation - US	Dennis Barrett	11/2/2021	\$ 95.35	Travel taxi within NYC (11/2).	15
Meals - US	Kerrin Pryor	11/2/2021	\$ 43.52	Meal within NYC (11/2).	16
Meals - US	Kerrin Pryor	11/2/2021	\$ 17.35	Meal within NYC (11/2).	17
Meals - US	Kerrin Pryor	11/2/2021	\$ 32.63	Meal within NYC (11/2).	18
Transportation - US	Fernando Batlle	11/3/2021	\$ 12.34	Travel taxi within NYC (11/3).	19
Transportation - US	Robert Feldman	11/3/2021	\$ 12.67	Travel taxi within NYC (11/3).	20
Transportation - US	Robert Feldman	11/3/2021	\$ 16.03	Travel taxi within NYC (11/3).	21
Meals - US	Fernando Batlle	11/3/2021	\$ 9.02	Meal within NYC (11/3).	22
Meals - US	Fernando Batlle	11/3/2021	\$ 5.22	Meal within NYC (11/3).	23
Meals - US	Kerrin Pryor	11/3/2021	\$ 9.89	Meal within NYC (11/3).	24
Lodging - US	Fernando Batlle	11/4/2021	\$ 562.40	Lodging in New York, NY for 2 nights (11/2-11/4).	25
Transportation - US	Fernando Batlle	11/4/2021	\$ 83.58	Travel taxi within NYC (11/4).	26
Transportation - US	Fernando Batlle	11/4/2021	\$ 30.30	Travel taxi from MIA to home (11/4).	27
Transportation - US	Fernando Batlle	11/4/2021	\$ 10.87	Meal within NYC (11/4).	28
Lodging - US	Robert Feldman	11/4/2021	\$ 858.00	Lodging in New York, NY for 3 nights (11/1-11/4).	29
Transportation - US	Robert Feldman	11/4/2021	\$ 84.74	Travel taxi within NYC (11/4).	30
Meals - US	Robert Feldman	11/4/2021	\$ 39.91	Meal within NYC (11/4).	31
Lodging - US	Kerrin Pryor	11/4/2021	\$ 773.59	Lodging in New York, NY for 3 nights (11/1-11/4).	32
Meals - US	Kerrin Pryor	11/4/2021	\$ 37.42	Meal within NYC (11/4).	33
Meals - US	Kerrin Pryor	11/4/2021	\$ 25.78	Meal within NYC (11/4).	34
Meals - US	Kerrin Pryor	11/4/2021	\$ 28.55	Meal within NYC (11/4).	35
Airfare/Railway	Kerrin Pryor	11/7/2021	\$ 99.33	One way airfare from LGA to BNA (11/1).	36
Transportation - US	Kerrin Pryor	11/7/2021	\$ 105.00	Parking within BNA airport (11/7).	37
Total			\$ 4,373.92		

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



December 22, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO FIFTY-FOURTH MONTHLY FEE STATEMENT OF
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000027 FOR THE PERIOD NOVEMBER 1, 2021 THROUGH
NOVEMBER 30, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: November 1, 2021 through November 30, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$ 365,995.50

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-fourth fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-fourth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$329,395.95 (90% of \$365,995.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of November 1, 2021 through November 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
25	Preparation of Fee App	37.6	\$ 10,403.20
54	Debt Restructuring	14.3	\$ 5,996.50
57	Debt Restructuring - PREPA	13.0	\$ 10,325.50
201	GO Restructuring	528.2	\$ 336,294.30
208	HTA Restructuring	3.1	\$ 2,976.00
Total - Municipal Advisor Hourly Fees		42.1	\$ 30,738.50
Total - Non-Municipal Advisor Hourly Fees		554.1	\$ 335,257.00
Total - Fees		596.2	\$ 365,995.50

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	79.8	\$ 76,608.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	62.6	\$ 44,759.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	75.5	\$ 72,480.00
Squiers, Jay	Managing Director	\$ 825.00	7.4	\$ 6,105.00
Feldman, Robert	Senior Director	\$ 660.00	83.5	\$ 55,110.00
Pryor, Kerrin	Director	\$ 400.00	118.7	\$ 47,480.00
Giese, Michael	Associate	\$ 413.00	63.3	\$ 26,142.90
Nath, Natasha	Associate	\$ 413.00	76.2	\$ 31,470.60
Parker, Christine	Associate	\$ 200.00	29.2	\$ 5,840.00
Total			596.2	365,995.5

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/1/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on Confirmation Pre-Trial Conference and Hearing on Motions in Limine (listen only) (partial).
Outside PR	201	Barrett, Dennis	11/1/2021	1.80	\$ 960.00	\$ 1,728.00	Participate on Confirmation Pre-Trial Conference and Hearing on Motions in Limine (listen only) (partial).
Outside PR	201	Barrett, Dennis	11/1/2021	2.00	\$ 960.00	\$ 1,920.00	Continue participation on Confirmation Pre-Trial Conference and Hearing on Motions in Limine (listen only) (partial).
Outside PR	201	Feldman, Robert	11/1/2021	3.00	\$ 660.00	\$ 1,980.00	Participate on Confirmation Pre-Trial Conference and Hearing on Motions in Limine (listen only).
Outside PR	25	Nath, Natasha	11/1/2021	0.70	\$ 413.00	\$ 289.10	Update draft of September expenses.
Outside PR	54	Nath, Natasha	11/1/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	11/1/2021	0.50	\$ 960.00	\$ 480.00	Review FOMB notice of findings motion.
Outside PR	201	Giese, Michael	11/1/2021	1.20	\$ 413.00	\$ 495.60	Incorporate comments into Governor Plan of Adjustment memorandum based on comments received from F. Battle (ACG).
Outside PR	201	Pryor, Kerrin	11/1/2021	1.40	\$ 400.00	\$ 560.00	Review meeting materials in preparation for meeting with J. Tirado (AAFAF) and representatives from AAFAP, Ankura, O'Melveny & Myers to discuss current status and next steps for Plan of Adjustment effort.
PR	MA - 54	Battle, Juan Carlos	11/1/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with JP Morgan, Auxilio Mutuo and AAFAP representatives to discuss preliminary pricing for Auxilio Mutuo AFICA refunding.
Outside PR	201	Giese, Michael	11/2/2021	4.00	\$ 413.00	\$ 1,652.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	201	Nath, Natasha	11/2/2021	4.00	\$ 413.00	\$ 1,652.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	201	Feldman, Robert	11/2/2021	4.00	\$ 660.00	\$ 2,640.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
PR	201	Battle, Juan Carlos	11/2/2021	4.00	\$ 715.00	\$ 2,860.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	201	Battle, Fernando	11/2/2021	4.00	\$ 960.00	\$ 3,840.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	201	Pryor, Kerrin	11/2/2021	4.00	\$ 400.00	\$ 1,600.00	Participate in meeting with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Marini Pietrantonio Muñiz and AAFAP to review the Commonwealth Plan of Adjustment with J. Tirado (AAFAF).
Outside PR	201	Pryor, Kerrin	11/2/2021	0.50	\$ 400.00	\$ 200.00	Participate on call with V. Wong (NP), D. Barrett (ACG), R. Feldman (ACG) and J. Battle (ACG) to discuss request for proposals required for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/2/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with V. Wong (NP), D. Barrett (ACG), J. Battle (ACG) and K. Pryor (ACG) to discuss request for proposals required for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with V. Wong (NP), J. Battle (ACG), R. Feldman (ACG) and K. Pryor (ACG) to discuss request for proposals required for implementation of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/2/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with V. Wong (NP), D. Barrett (ACG), R. Feldman (ACG) and K. Pryor (ACG) to discuss request for proposals required for implementation of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	11/2/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) and J. Battle (ACG) regarding investment banker RFP for GO and contingent value instrument bond issuance.
Outside PR	MA - 201	Battle, Fernando	11/2/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) and J. Battle (ACG) regarding investment banker RFP for GO and contingent value instrument bond issuance.
PR	MA - 201	Battle, Juan Carlos	11/2/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) regarding investment banker RFP for GO and contingent value instrument bond issuance.
Outside PR	201	Barrett, Dennis	11/2/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) regarding the Plan of Adjustment effectiveness timeline.
Outside PR	25	Parker, Christine	11/2/2021	2.50	\$ 200.00	\$ 500.00	Review Exhibit C time descriptions submitted for the period 10/17/21 - 10/23/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Battle, Fernando	11/2/2021	2.00	\$ 960.00	\$ 1,920.00	Review and edit the September 2021 fee statement.
Outside PR	54	Nath, Natasha	11/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Pryor, Kerrin	11/2/2021	0.30	\$ 400.00	\$ 120.00	Prepare for virtual meeting with D. Barrett (ACG), R. Feldman (ACG), J. Battle (ACG) and V. Wong (NP) to confirm plan to address RFP's needed to support Plan of Adjustment effort.
Outside PR	201	Giese, Michael	11/2/2021	0.60	\$ 413.00	\$ 247.80	Prepare memorandum on treatment of unsecured creditors as part of the Plan of Adjustment requested by J. Tirado (AAFAF).
Outside PR	201	Barrett, Dennis	11/2/2021	0.30	\$ 960.00	\$ 288.00	Correspond with representatives from Ankura and O'Melveny & Myers regarding Plan of Adjustment freeze and other Judiciary-related issues.
Outside PR	201	Barrett, Dennis	11/2/2021	0.30	\$ 960.00	\$ 288.00	Review FOMB Section 211 report to bifurcate freeze savings between TRS and JRS.
Outside PR	201	Giese, Michael	11/2/2021	0.70	\$ 413.00	\$ 289.10	Review Eight Amended Plan of Adjustment redline for changes to plan treatment as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	11/2/2021	0.60	\$ 660.00	\$ 396.00	Prepare schedule of general unsecured creditor payments as requested by J. Tirado (AAFAF).
PR	MA - 201	Battle, Juan Carlos	11/2/2021	1.10	\$ 715.00	\$ 786.50	Work on preparation of request for proposals for settlement agent.
PR	201	Battle, Juan Carlos	11/3/2021	2.00	\$ 715.00	\$ 1,430.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/3/2021	2.00	\$ 660.00	\$ 1,320.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/3/2021	2.00	\$ 400.00	\$ 800.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the cash bridge as part of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/3/2021	2.00	\$ 715.00	\$ 1,430.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/3/2021	2.00	\$ 660.00	\$ 1,320.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/3/2021	2.00	\$ 400.00	\$ 800.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the mechanics and implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	11/3/2021	2.00	\$ 413.00	\$ 826.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/3/2021	2.00	\$ 660.00	\$ 1,320.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/3/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	11/3/2021	2.00	\$ 400.00	\$ 800.00	Participate in meetings with J. Tirado (AAFAF) and representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez regarding the new debt and indenture documents included as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	11/3/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from F. Batlle (ACG) to update draft of September fee statement.
Outside PR	54	Nath, Natasha	11/3/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/3/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Giese, Michael	11/3/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from D. Barrett (ACG) into cash presentation before meeting with J. Tirado (AAFAF).
Outside PR	201	Feldman, Robert	11/3/2021	0.40	\$ 660.00	\$ 264.00	Prepare responses to M. Rapoport (NP) regarding the mechanics of the sales and use tax contingent value instrument.
Outside PR	201	Nath, Natasha	11/3/2021	1.10	\$ 413.00	\$ 454.30	Prepare summary of Plan of Adjustment classes requested by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	11/3/2021	1.80	\$ 400.00	\$ 720.00	Summarize updates to Plan of Adjustment actions tracker after review with J. Tirado (AAFAF) and representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody.
Outside PR	201	Barrett, Dennis	11/4/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer and Ernst & Young to discuss changes in language to pension reserve trust funding included in the Commonwealth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/4/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer and Ernst & Young to discuss changes in language to pension reserve trust funding included in the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/4/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust revision in the Eighth Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/4/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust revision in the Eighth Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/4/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with D. Barrett (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust funding mechanism in the Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/4/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with R. Feldman (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust funding mechanism in the Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss change in language to pension reserve trust revision included in Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Batlle (ACG) to discuss change in language to pension reserve trust revision included in Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/4/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) and M. DiConza (OMM) to pension reserve trust revision included in Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/4/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Batlle (ACG) and M. DiConza (OMM) to pension reserve trust revision included in Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss alternative structures to pension reserve funding language included in eighth amended Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Batlle (ACG) to discuss alternative structures to pension reserve funding language included in eighth amended Plan of Adjustment.
PR	201	Batlle, Juan Carlos	11/4/2021	0.10	\$ 715.00	\$ 71.50	Participate on follow-up call with D. Barrett (ACG) regarding the pension reserve trust.
Outside PR	201	Barrett, Dennis	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on follow-up call with J. Batlle (ACG) regarding the pension reserve trust.
Outside PR	201	Feldman, Robert	11/4/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers regarding Pension Reserve Trust funding issues in the eighth Amended Plan (partial).
Outside PR	201	Barrett, Dennis	11/4/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers regarding Pension Reserve Trust funding issues in the eighth Amended Plan.
Outside PR	25	Nath, Natasha	11/4/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from J. Batlle (ACG) to update draft of September fee statement.
Outside PR	25	Parker, Christine	11/4/2021	1.40	\$ 200.00	\$ 280.00	Update Exhibit C with time entries submitted for the period 10/24/21 - 10/31/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	25	Giese, Michael	11/4/2021	1.70	\$ 413.00	\$ 702.10	Incorporate comments from J. Batlle (ACG) into September 2021 fee statement.
Outside PR	54	Nath, Natasha	11/4/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/4/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Batlle, Fernando	11/4/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to PREPA bi-weekly creditor call script.
Outside PR	201	Barrett, Dennis	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Kremer (OMM) regarding the pension trust funding issues in the eighth amended plan.
Outside PR	201	Barrett, Dennis	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with W. Everts (PJT) regarding pension trust funding issues in the eighth Amended Plan.
Outside PR	201	Batlle, Fernando	11/4/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Yassin (OMM) to discuss pension reserve language change.
Outside PR	201	Barrett, Dennis	11/4/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Santambrogio (EY) regarding changes in the eighth amended plan.
Outside PR	201	Giese, Michael	11/4/2021	0.50	\$ 413.00	\$ 206.50	Verify and edit debt reduction figures as requested by G. Olivera (OMM).
Outside PR	201	Batlle, Fernando	11/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Gavin (Citi) to discuss pension reserve funding language.
Outside PR	201	Pryor, Kerrin	11/4/2021	1.40	\$ 400.00	\$ 560.00	Update CBA section of the Plan of Adjustment actions tracker with current status and target timeline.
Outside PR	201	Pryor, Kerrin	11/4/2021	1.60	\$ 400.00	\$ 640.00	Update General Unsecured Creditors section of the Plan of Adjustment actions tracker with current status and target timeline.
Outside PR	201	Pryor, Kerrin	11/4/2021	1.80	\$ 400.00	\$ 720.00	Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker with current status and target timeline.
Outside PR	201	Pryor, Kerrin	11/4/2021	1.90	\$ 400.00	\$ 760.00	Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker with current status and target timeline.
Outside PR	201	Feldman, Robert	11/4/2021	1.20	\$ 660.00	\$ 792.00	Perform financial modeling of the Medicaid forecast in the revised Fiscal Plan as part of the review of the changes made by representatives from the Oversight Board to the pension trust fund in the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	11/4/2021	2.30	\$ 413.00	\$ 949.90	Prepare first draft of AAFAF 2021 transition presentation on the request of F. Batlle (ACG).
Outside PR	201	Batlle, Fernando	11/4/2021	1.00	\$ 960.00	\$ 960.00	Review changes included in eighth Plan of Adjustment including language related to pension reserve funding and pension limitations.
Outside PR	201	Feldman, Robert	11/4/2021	2.30	\$ 660.00	\$ 1,518.00	Perform financial modeling of the pension trust revised mechanics as requested by representatives from Ankura and O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	11/4/2021	2.60	\$ 960.00	\$ 2,496.00	Review and analyze redline of eighth amended plan.
PR	MA - 201	Batlle, Juan Carlos	11/4/2021	1.00	\$ 715.00	\$ 715.00	Work on draft of Request for Proposal for settlement agent in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/5/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers to discuss options requested by AAFAF to pension related language included in eighth amended Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/5/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers to discuss options requested by AAFAF to pension related language included in eighth amended Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/5/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AFSCME, Strock, O'Melveny & Myers and Ankura regarding implementation of the System 2000 settlement in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/5/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AFSCME, Strock, O'Melveny & Myers and Ankura regarding implementation of the System 2000 settlement in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/5/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust fund in the Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/5/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) to discuss the changes made by representatives from the Oversight Board to the pension trust fund in the Eighth Amended Commonwealth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/5/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with S. Gumbs (FTI) and representatives from Ankura regarding the revised pension reserve funding in the Plan of Adjustment (partial).
Outside PR	201	Barrett, Dennis	11/5/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with S. Gumbs (FTI) and representatives from Ankura regarding the revised pension reserve funding in the Plan of Adjustment.
Outside PR	208	Barrett, Dennis	11/5/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding potential alternatives to transportation sector reform.
Outside PR	25	Nath, Natasha	11/5/2021	0.10	\$ 413.00	\$ 41.30	Prepare first draft of September Non-Title III invoice.
Outside PR	25	Parker, Christine	11/5/2021	3.50	\$ 200.00	\$ 700.00	Revise Exhibit C time descriptions submitted for the period 10/24/21 - 10/31/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/5/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Batlle, Fernando	11/5/2021	0.40	\$ 960.00	\$ 384.00	Participate on the bi-weekly PREPA creditor call.
Outside PR	201	Giese, Michael	11/5/2021	0.20	\$ 413.00	\$ 82.60	Prepare correspondence on PBA recoveries based on question received from C. Young (NP).
Outside PR	201	Barrett, Dennis	11/5/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Kremer (OMM) and M. DiConza (OMM) regarding memorandum for O. Marrero (AAFAF) for his meeting with the Governor.
Outside PR	201	Giese, Michael	11/5/2021	0.40	\$ 413.00	\$ 165.20	Verify Plan of Adjustment cash payments based on question received from M. Rapoport (NP).
Outside PR	201	Batlle, Fernando	11/5/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with O. Marrero (AAFAF) to discuss Commonwealth Plan of Adjustment changes included by the FOMB.
Outside PR	201	Batlle, Fernando	11/5/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. DiConza (OMM) to discuss pension language included in eighth Plan of Adjustment.
Outside PR	201	Batlle, Fernando	11/5/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Tirado (AAFAF) to discuss next steps related to pension language included in Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/5/2021	1.20	\$ 400.00	\$ 480.00	Complete follow-up items from Plan of Adjustment meetings this week and schedule daily status call with stakeholders.
Outside PR	201	Barrett, Dennis	11/5/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Yassin (OMM) regarding implementation of all the pension related provision in the Plan of Adjustment.
Outside PR	201	Giese, Michael	11/5/2021	1.40	\$ 413.00	\$ 578.20	Verify and edit AAFAF confirmation hearing opening statement for figures on debt service and debt reduction.
Outside PR	201	Pryor, Kerrin	11/5/2021	1.50	\$ 400.00	\$ 600.00	Correspond with V. Wong (NP) regarding document signatures required for Plan of Adjustment execution and schedule call to confirm list.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	11/5/2021	1.50	\$ 400.00	\$ 600.00	Review and respond to email messages related to the Plan of Adjustment effort.
Outside PR	201	Feldman, Robert	11/5/2021	1.00	\$ 660.00	\$ 660.00	Perform financial modeling of the fixed component of the pension trust revised mechanics as requested by representatives from Ankura and O'Melveny & Myers.
PR	MA - 201	Battle, Juan Carlos	11/5/2021	1.80	\$ 715.00	\$ 1,287.00	Review and revise draft of request for proposals for settlement agent services for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/6/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on various calls with D. Barrett (ACG) regarding pension reserve trust disbursements in the eighth amended plan.
Outside PR	201	Barrett, Dennis	11/6/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on various calls with F. Battle (ACG) regarding pension reserve trust disbursements in the eighth amended plan.
Outside PR	201	Giese, Michael	11/6/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss pension trust changes.
Outside PR	201	Feldman, Robert	11/6/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) and D. Barrett (ACG) to discuss pension trust changes.
Outside PR	201	Barrett, Dennis	11/6/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and R. Feldman (ACG) to discuss pension trust changes.
Outside PR	201	Feldman, Robert	11/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) to discuss the fixed and variable contributions associated with various pension trust fund scenarios.
Outside PR	201	Barrett, Dennis	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) to discuss the fixed and variable contributions associated with various pension trust fund scenarios.
Outside PR	201	Giese, Michael	11/6/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the fixed and variable contributions associated with various pension trust fund scenarios.
Outside PR	201	Feldman, Robert	11/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the fixed and variable contributions associated with various pension trust fund scenarios.
Outside PR	201	Battle, Fernando	11/6/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from AAFAP, Ankura and O'Melveny & Myers regarding potential objection to the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/6/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from AAFAP, Ankura and O'Melveny & Myers regarding potential objection to the Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss pension reserve funding analysis.
Outside PR	201	Barrett, Dennis	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss pension reserve funding analysis.
Outside PR	201	Feldman, Robert	11/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss pension reserve funding analysis.
Outside PR	201	Barrett, Dennis	11/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on series of calls with R. Feldman (ACG) regarding pension reserve trust disbursements per the eighth amended plan.
Outside PR	201	Feldman, Robert	11/6/2021	0.50	\$ 660.00	\$ 330.00	Participate on series of calls with D. Barrett(ACG) regarding pension reserve trust disbursements per the eighth amended plan.
Outside PR	201	Battle, Fernando	11/6/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss pension reserve calculation assumptions.
Outside PR	201	Barrett, Dennis	11/6/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss pension reserve calculation assumptions.
Outside PR	201	Barrett, Dennis	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls with J. Santambrogio (EV) regarding pension reserve trust disbursement per the eighth amended plan.
Outside PR	201	Battle, Fernando	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Tirado (AAFAF) to discuss pension reserve language proposed by FOMB.
Outside PR	201	Battle, Fernando	11/6/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with O. Marrero (AAFAF) and J. Tirado (AAFAF) to discuss alternatives to pension reserve funding option.
Outside PR	201	Barrett, Dennis	11/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls M. DiConza (OMM) regarding entrance or trust disbursements per the eighth amended plan.
Outside PR	201	Giese, Michael	11/6/2021	0.70	\$ 413.00	\$ 289.10	Prepare updates to pension trust modeling based on discussion with R. Feldman (ACG) and D. Barrett (ACG).
Outside PR	201	Giese, Michael	11/6/2021	0.80	\$ 413.00	\$ 330.40	Prepare updated Settlement Agent RFP scorecard based on file sent from J. Battle (ACG) before sending to broader group.
Outside PR	201	Battle, Fernando	11/6/2021	0.50	\$ 960.00	\$ 480.00	Review and analyze pension reserve roll-forward analysis.
Outside PR	201	Battle, Fernando	11/6/2021	0.50	\$ 960.00	\$ 480.00	Review AAFAP opening statement for Plan Confirmation hearing.
Outside PR	201	Battle, Fernando	11/6/2021	0.70	\$ 960.00	\$ 672.00	Review and provide comments to options for addressing pension reserve funding language included in eighth amendment to Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/6/2021	1.60	\$ 660.00	\$ 1,056.00	Perform financial modeling of various scenarios showing the fixed and variable component of the pension trust revised mechanics as requested by representatives from Ankura and O'Melveny & Myers.
PR	MA - 201	Battle, Juan Carlos	11/6/2021	0.80	\$ 715.00	\$ 572.00	Review and revise scoring matrix prepared in connection with request for proposals for the selection of a settlement agent to assist in implementation of General Obligation Plan of Adjustment.
Outside PR	201	Giese, Michael	11/7/2021	0.30	\$ 413.00	\$ 123.90	Verify figures in AAFAP opening statement for confirmation hearing based on questions received from F. Battle (ACG).
Outside PR	201	Giese, Michael	11/8/2021	1.70	\$ 413.00	\$ 702.10	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review creditor comments to bond and contingent value instrument indentures.
Outside PR	201	Feldman, Robert	11/8/2021	1.70	\$ 660.00	\$ 1,122.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review creditor comments to bond and contingent value instrument indentures.
Outside PR	201	Barrett, Dennis	11/8/2021	1.70	\$ 960.00	\$ 1,632.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review creditor comments to bond and contingent value instrument indentures.
Outside PR	201	Battle, Fernando	11/8/2021	1.70	\$ 960.00	\$ 1,632.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura to review creditor comments to bond and contingent value instrument indentures.
Outside PR	201	Giese, Michael	11/8/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the run report analysis received from Riveron.
Outside PR	201	Feldman, Robert	11/8/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the run report analysis received from Riveron.
Outside PR	201	Feldman, Robert	11/8/2021	0.20	\$ 660.00	\$ 132.00	Participate on series of calls with D. Barrett (ACG) regarding the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/8/2021	0.20	\$ 960.00	\$ 192.00	Participate on series of calls with R. Feldman (ACG) regarding the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
PR	201	Battle, Juan Carlos	11/8/2021	1.00	\$ 715.00	\$ 715.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Giese, Michael	11/8/2021	3.20	\$ 413.00	\$ 1,321.60	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/8/2021	3.20	\$ 413.00	\$ 1,321.60	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/8/2021	3.20	\$ 960.00	\$ 3,072.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/8/2021	3.20	\$ 960.00	\$ 3,072.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Feldman, Robert	11/8/2021	3.00	\$ 660.00	\$ 1,980.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/8/2021	1.30	\$ 413.00	\$ 536.90	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
PR	201	Battle, Juan Carlos	11/8/2021	0.80	\$ 715.00	\$ 572.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/8/2021	2.80	\$ 413.00	\$ 1,156.40	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/8/2021	2.80	\$ 960.00	\$ 2,688.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/8/2021	2.80	\$ 960.00	\$ 2,688.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Feldman, Robert	11/8/2021	2.10	\$ 660.00	\$ 1,386.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/8/2021	0.40	\$ 413.00	\$ 165.20	Verify holdings percentage of majority PFC bondholders based on request by M. Kremer (OMM).
Outside PR	54	Nath, Natasha	11/8/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	11/8/2021	0.60	\$ 960.00	\$ 576.00	Review and analyze Whitefish counteroffer related to owed payments for work performed at PREPA.
Outside PR	201	Barrett, Dennis	11/8/2021	0.10	\$ 960.00	\$ 96.00	Review PFC claim as per request from F. Battle (ACG).
Outside PR	201	Pryor, Kerrin	11/8/2021	0.40	\$ 400.00	\$ 160.00	Participate in virtual meeting with M. Rapaport (NP) to review tax related follow-up items from Plan of Adjustment tracker review.
Outside PR	201	Pryor, Kerrin	11/8/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Feldman, Robert	11/8/2021	0.40	\$ 660.00	\$ 264.00	Review and provide comments to representatives from Nixon Peabody regarding the revised contingent value instrument trust agreement.
Outside PR	201	Feldman, Robert	11/8/2021	0.60	\$ 660.00	\$ 396.00	Analyze the balances of the PFC indebtedness as requested by O'Melveny & Myers in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/8/2021	0.70	\$ 660.00	\$ 462.00	Prepare responses to representatives from Nixon Peabody regarding GO and PBA recoveries under the plan for tax considerations related to the Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/8/2021	1.50	\$ 400.00	\$ 600.00	Review and refine draft of Plan of Adjustment status report document that will be distributed daily to AAFAP for the Plan of Adjustment effort.
Outside PR	201	Pryor, Kerrin	11/8/2021	1.70	\$ 400.00	\$ 680.00	Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/8/2021	1.80	\$ 400.00	\$ 720.00	Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/8/2021	1.90	\$ 400.00	\$ 760.00	Create draft of Plan of Adjustment status report document that will be distributed daily to AAFAP for the Plan of Adjustment effort.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Barrett, Dennis	11/8/2021	0.20	\$ 960.00	\$ 192.00	Review HTA Reorganization alternatives memorandum prepared by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	208	Battle, Fernando	11/8/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Acevedo (AAFAF) to discuss Teodoro Moscoso bridge transaction proposed by Metropistas.
PR	MA - 201	Battle, Juan Carlos	11/8/2021	0.30	\$ 715.00	\$ 214.50	Work on issuance of request for proposals for settlement agent by AAFAF and communication to market.
Outside PR	201	Battle, Fernando	11/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Battle (ACG) to discuss settlement services RFP criteria as part of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/9/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with F. Battle (ACG) to discuss settlement services RFP criteria as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/9/2021	0.80	\$ 400.00	\$ 320.00	Participate on call with representatives from Ankura to discuss list of tasks related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/9/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Ankura to discuss list of tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/9/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura to discuss list of tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/9/2021	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from AAFAF and Ankura to discuss disbursement process and sources of cash for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/9/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from AAFAF and Ankura to discuss disbursement process and sources of cash for implementation of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/9/2021	1.10	\$ 715.00	\$ 786.50	Participate on call with representatives from AAFAF and Ankura to discuss disbursement process and sources of cash for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/9/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from AAFAF and Ankura to discuss disbursement process and sources of cash for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/9/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from AAFAF and Ankura to discuss disbursement process and sources of cash for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on calls with D. Barrett (ACG) regarding status of the Plan of Adjustment and implementation.
Outside PR	201	Barrett, Dennis	11/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls with R. Feldman (ACG) regarding status of the Plan of Adjustment and implementation.
Outside PR	201	Battle, Fernando	11/9/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding contract assumption/rejection under the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/9/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Mendez & Alvarez regarding contract assumption/rejection under the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on series of calls with F. Battle (ACG) regarding status of Plan of Adjustment and other outstanding items.
Outside PR	201	Battle, Fernando	11/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on series of calls with D. Barrett (ACG) regarding status of Plan of Adjustment and other outstanding items.
PR	201	Battle, Juan Carlos	11/9/2021	0.30	\$ 715.00	\$ 214.50	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/9/2021	1.00	\$ 413.00	\$ 413.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/9/2021	1.70	\$ 660.00	\$ 1,122.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/9/2021	1.50	\$ 960.00	\$ 1,440.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/9/2021	3.40	\$ 413.00	\$ 1,404.20	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/9/2021	1.00	\$ 960.00	\$ 960.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/9/2021	1.60	\$ 413.00	\$ 660.80	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/9/2021	1.00	\$ 960.00	\$ 960.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from PJT Partners, Ankura and CBIZ regarding ERS private equity portfolio marks.
Outside PR	201	Feldman, Robert	11/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from PJT Partners, Ankura and CBIZ regarding ERS private equity portfolio marks.
Outside PR	201	Pryor, Kerrin	11/9/2021	0.40	\$ 400.00	\$ 160.00	Participate in virtual meeting with J. Tirado (AAFAF) to review new Plan of Adjustment status report document that will be distributed daily to AAFAF for the Plan of Adjustment effort.
Outside PR	25	Parker, Christine	11/9/2021	1.00	\$ 200.00	\$ 200.00	Update Exhibit C with time entries submitted for the period 11/1/21 - 11/6/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	25	Nath, Natasha	11/9/2021	1.20	\$ 413.00	\$ 495.60	Update draft of September expenses.
Outside PR	54	Nath, Natasha	11/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	11/9/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. York (CM) regarding Commonwealth Plan of Adjustment Confirmation hearing and Plan of Adjustment cash bridge.
Outside PR	201	Pryor, Kerrin	11/9/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	11/9/2021	0.50	\$ 400.00	\$ 200.00	Prepare for virtual meeting with J. Tirado (AAFAF) to review new Plan of Adjustment status report document that will be distributed daily to AAFAF for the Plan of Adjustment effort.
Outside PR	201	Battle, Fernando	11/9/2021	0.30	\$ 960.00	\$ 288.00	Review and edit RFP related to trustee services for Commonwealth bonds issued under Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/9/2021	0.60	\$ 660.00	\$ 396.00	Review pension reserve guidelines in connection with the changes made by representatives from the Oversight Board to the pension trust fund in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/9/2021	0.80	\$ 660.00	\$ 528.00	Modify the cash disbursement analysis for the new items included in eighth amended Plan of Adjustment and a further breakout of solely effective date payments.
Outside PR	201	Feldman, Robert	11/9/2021	0.90	\$ 660.00	\$ 594.00	Review and analyze the FY21 and FY22 year to date run tax reporting files as requested by representatives from Riveron.
Outside PR	201	Pryor, Kerrin	11/9/2021	1.60	\$ 400.00	\$ 640.00	Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/9/2021	1.70	\$ 400.00	\$ 680.00	Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/9/2021	1.80	\$ 400.00	\$ 720.00	Update Executory Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
PR	MA - 201	Battle, Juan Carlos	11/9/2021	0.40	\$ 715.00	\$ 286.00	Prepare response to question from proponents in connection with RFP for settlement agent services.
PR	MA - 201	Battle, Juan Carlos	11/9/2021	0.70	\$ 715.00	\$ 500.50	Continue working on responses to questions from proponents in connection with RFP for settlement agent services.
PR	MA - 201	Battle, Juan Carlos	11/9/2021	0.80	\$ 715.00	\$ 572.00	Prepare draft of request for proposals for Trustee and Paying agent in connection with the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	11/9/2021	1.80	\$ 715.00	\$ 1,287.00	Prepare draft of request for proposals for Trustee and Paying agent in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/10/2021	0.20	\$ 960.00	\$ 192.00	Participate on daily Plan of Adjustment daily status update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF (partial).
Outside PR	201	Pryor, Kerrin	11/10/2021	1.00	\$ 400.00	\$ 400.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	11/10/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
Outside PR	201	Nath, Natasha	11/10/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	11/10/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
PR	201	Battle, Juan Carlos	11/10/2021	1.00	\$ 715.00	\$ 715.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	11/10/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF regarding Plan of Adjustment implementation.
Outside PR	201	Battle, Fernando	11/10/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and ERS to discuss System 2000 settlement implementation (partial).
Outside PR	201	Barrett, Dennis	11/10/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, O'Melveny & Myers, ERS and Alight regarding Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	11/10/2021	2.00	\$ 413.00	\$ 826.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/10/2021	2.50	\$ 960.00	\$ 2,400.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/10/2021	1.00	\$ 960.00	\$ 960.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/10/2021	3.00	\$ 413.00	\$ 1,239.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	11/10/2021	1.80	\$ 660.00	\$ 1,188.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/10/2021	1.40	\$ 960.00	\$ 1,344.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/10/2021	1.00	\$ 413.00	\$ 413.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/10/2021	2.00	\$ 413.00	\$ 826.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/10/2021	1.00	\$ 960.00	\$ 960.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/10/2021	2.00	\$ 660.00	\$ 1,320.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	25	Parker, Christine	11/10/2021	2.40	\$ 200.00	\$ 480.00	Continue to prepare meeting reconciliations for the period 10/1/21 - 10/9/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/10/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/10/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Giese, Michael	11/10/2021	0.20	\$ 413.00	\$ 82.60	Review current balances of cash accounts for areas to update in cash bridge as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	11/10/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with P. Friedman (OMM) to discuss pension reserve language next steps.
Outside PR	201	Feldman, Robert	11/10/2021	0.30	\$ 660.00	\$ 198.00	Review and provide comments to D. Barrett (ACG) regarding the trustee request for proposal.
Outside PR	201	Giese, Michael	11/10/2021	0.50	\$ 413.00	\$ 206.50	Prepare word document to included all outperformance metrics for calculation agent RFP requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	11/10/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to Paying agent RFP.
Outside PR	201	Pryor, Kerrin	11/10/2021	1.30	\$ 400.00	\$ 520.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Feldman, Robert	11/10/2021	0.90	\$ 660.00	\$ 594.00	Prepare summary of revenues included in the debt policy revenues as requested by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	201	Pryor, Kerrin	11/10/2021	1.60	\$ 400.00	\$ 640.00	Prepare for daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/10/2021	1.80	\$ 400.00	\$ 720.00	Update and distribute Plan of Adjustment tracker and status report documents following daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Feldman, Robert	11/10/2021	1.30	\$ 660.00	\$ 858.00	Prepare revised summary of the cash accounts outside of the TSA as requested by representatives from AAFAF.
Outside PR	201	Barrett, Dennis	11/10/2021	2.50	\$ 960.00	\$ 2,400.00	Draft initial version of calculation agent RFP.
PR	MA - 201	Battle, Juan Carlos	11/10/2021	0.50	\$ 715.00	\$ 357.50	Work on finalizing responses to questions in connection with the request for proposals for Settlement Agent services and correspond with AAFAF for publication.
PR	MA - 201	Battle, Juan Carlos	11/10/2021	0.60	\$ 715.00	\$ 429.00	Prepare draft of request for proposals for Trustee services in connection with contingent value instruments to be issued pursuant to the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	11/10/2021	0.80	\$ 715.00	\$ 572.00	Work on response to question received from respondents to RFP for settlement services in connection with the Commonwealth Plan of Adjustment regarding CUSIPs amount and eligibility.
PR	MA - 201	Battle, Juan Carlos	11/10/2021	1.30	\$ 715.00	\$ 929.50	Prepare draft of request for proposals for Trustee services in connection with contingent value instruments to be issued pursuant to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	11/11/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss action items in preparation for update call with representatives from AAFAF.
Outside PR	201	Battle, Fernando	11/11/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss action items in preparation for update call with representatives from AAFAF.
Outside PR	201	Nath, Natasha	11/11/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss action items in preparation for update call with representatives from AAFAF.
Outside PR	201	Feldman, Robert	11/11/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss action items in preparation for update call with representatives from AAFAF.
Outside PR	201	Giese, Michael	11/11/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Pietrantonio Mendez & Alvarez and Nixon Peabody to discuss action items in preparation for update call with representatives from AAFAF.
PR	201	Battle, Juan Carlos	11/11/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	201	Pryor, Kerrin	11/11/2021	0.70	\$ 400.00	\$ 280.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	11/11/2021	0.70	\$ 413.00	\$ 289.10	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	11/11/2021	0.70	\$ 413.00	\$ 289.10	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	11/11/2021	0.70	\$ 660.00	\$ 462.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Battle, Fernando	11/11/2021	0.70	\$ 960.00	\$ 672.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	11/11/2021	1.30	\$ 715.00	\$ 929.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Pryor, Kerrin	11/11/2021	1.30	\$ 400.00	\$ 520.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	11/11/2021	1.30	\$ 413.00	\$ 536.90	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	11/11/2021	1.30	\$ 660.00	\$ 858.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	11/11/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Battle, Fernando	11/11/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody, Proskauer, PJT Partners, Ernst & Young and the FOMB to discuss Commonwealth Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	11/11/2021	0.80	\$ 960.00	\$ 768.00	Participate on Plan of Adjustment working group call with representatives with representatives from Ankura, Ernst & Young, McKinsey, Riveron, and PJT Partners.
Outside PR	201	Giese, Michael	11/11/2021	0.80	\$ 413.00	\$ 330.40	Participate on Plan of Adjustment working group call with representatives with representatives from Ankura, Ernst & Young, McKinsey, Riveron, and PJT Partners.
Outside PR	201	Nath, Natasha	11/11/2021	0.80	\$ 413.00	\$ 330.40	Participate on Plan of Adjustment working group call with representatives with representatives from Ankura, Ernst & Young, McKinsey, Riveron, and PJT Partners.
Outside PR	201	Feldman, Robert	11/11/2021	0.80	\$ 660.00	\$ 528.00	Participate on Plan of Adjustment working group call with representatives with representatives from Ankura, Ernst & Young, McKinsey, Riveron, and PJT Partners.
Outside PR	201	Giese, Michael	11/11/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss updating Plan of Adjustment disbursements based on discussion with FOMB advisors.
Outside PR	201	Feldman, Robert	11/11/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss updating Plan of Adjustment disbursements based on discussion with FOMB advisors.
Outside PR	201	Barrett, Dennis	11/11/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding Plan of Adjustment cash build, implementation and Fiscal Plan process.
Outside PR	201	Feldman, Robert	11/11/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding Plan of Adjustment cash build, implementation and Fiscal Plan process.
Outside PR	201	Barrett, Dennis	11/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Battle (ACG) regarding Plan of Adjustment effective date and RFPs.
PR	201	Battle, Juan Carlos	11/11/2021	0.10	\$ 715.00	\$ 71.50	Participate on call with D. Barrett (ACG) regarding Plan of Adjustment effective date and RFPs.
Outside PR	201	Battle, Fernando	11/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss informative motion regarding modifications to pension reserve trust funding mechanism.
Outside PR	201	Barrett, Dennis	11/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss informative motion regarding modifications to pension reserve trust funding mechanism.
Outside PR	201	Battle, Fernando	11/11/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ernst & Young, O'Melveny & Myers and Marini Pietrantonio Muñoz to discuss treatment of PBA leases as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	11/11/2021	0.30	\$ 413.00	\$ 123.90	Prepare expenses schedule on the request of D. Barrett (ACG).
Outside PR	54	Nath, Natasha	11/11/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	11/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with A. Chepnik (EY) regarding Plan of Adjustment implementation coordination of efforts.
Outside PR	201	Barrett, Dennis	11/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Kremer (OMM) regarding comments to the Commonwealth Informative Motion.
Outside PR	201	Giese, Michael	11/11/2021	0.40	\$ 413.00	\$ 165.20	Update cash bridge to reflect latest Plan of Adjustment disbursements amounts based on conversation with FOMB advisors.
Outside PR	201	Barrett, Dennis	11/11/2021	0.20	\$ 960.00	\$ 192.00	Participate on all with M. Rodrigue (MB) regarding settlement agent RFP.
Outside PR	201	Battle, Fernando	11/11/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with P. Friedman (OMM) to discuss FOMB response to pension reserve language included in Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/11/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to revised contingent value instrument trustee RFP.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/11/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to contingent value instrument calculating agent RFP.
Outside PR	201	Feldman, Robert	11/11/2021	0.40	\$ 660.00	\$ 264.00	Modify the cash disbursements analysis following the working session with representatives from McKinsey, Ernst & Young and PJT Partners.
Outside PR	201	Pryor, Kerrin	11/11/2021	0.70	\$ 400.00	\$ 280.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Battle, Fernando	11/11/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to informative motion regarding modifications to pension reserve trust funding mechanism.
Outside PR	201	Feldman, Robert	11/11/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to D. Barrett (ACG) regarding the sales and use tax contingent value instrument analysis prepared by representatives from Perella Weinberg Partners.
Outside PR	201	Battle, Fernando	11/11/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. DiConza (OMM) and M. Lopez (DLA) to discuss tax contracts language related to executory contracts as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/11/2021	1.80	\$ 400.00	\$ 720.00	Prepare for daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Feldman, Robert	11/11/2021	1.20	\$ 660.00	\$ 792.00	Modify revised summary of the cash accounts outside of the TSA to include detailed bank account information as requested by representatives from AAFAF.
Outside PR	201	Pryor, Kerrin	11/11/2021	2.00	\$ 400.00	\$ 800.00	Update and distribute Plan of Adjustment tracker and status report documents following daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Barrett, Dennis	11/11/2021	1.20	\$ 960.00	\$ 1,152.00	Continue working on the calculation agent RFP per comments provided by F. Battle (ACG).
PR	MA - 201	Battle, Juan Carlos	11/11/2021	0.80	\$ 715.00	\$ 572.00	Prepare draft of evaluation and recommendation memorandum for AAFAF regarding selection of Settlement Agent for the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	11/11/2021	1.30	\$ 715.00	\$ 929.50	Continue working on draft of evaluation and recommendation memorandum for AAFAF regarding selection of Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/12/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss evaluation of RFP responses related to Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss evaluation of RFP responses related to Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss evaluation of RFP responses related to Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	11/12/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with representatives from Ankura to discuss evaluation of RFP responses related to Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	11/12/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss cash account comparison analysis based on Ernst & Young cash account detail.
Outside PR	201	Feldman, Robert	11/12/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss cash account comparison analysis based on Ernst & Young cash account detail.
Outside PR	201	Barrett, Dennis	11/12/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss cash account comparison analysis based on Ernst & Young cash account detail.
Outside PR	201	Giese, Michael	11/12/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss cash account detail received from representatives from Ernst & Young and next steps necessary to analyze.
Outside PR	201	Feldman, Robert	11/12/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss cash account detail received from representatives from Ernst & Young and next steps necessary to analyze.
Outside PR	201	Giese, Michael	11/12/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss first draft of cash account comparison to understand variances in accounts included.
Outside PR	201	Feldman, Robert	11/12/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss first draft of cash account comparison to understand variances in accounts included.
Outside PR	201	Giese, Michael	11/12/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to finalize cash account detail comparison before discussing with D. Barrett (ACG).
Outside PR	201	Feldman, Robert	11/12/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to finalize cash account detail comparison before discussing with D. Barrett (ACG).
Outside PR	201	Giese, Michael	11/12/2021	0.50	\$ 413.00	\$ 206.50	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	11/12/2021	0.50	\$ 413.00	\$ 206.50	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	11/12/2021	0.50	\$ 400.00	\$ 200.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	11/12/2021	0.50	\$ 660.00	\$ 330.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	11/12/2021	0.50	\$ 715.00	\$ 357.50	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Battle, Fernando	11/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	11/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	208	Barrett, Dennis	11/12/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, KPMG and COR3 regarding questions on HTA.
Outside PR	208	Battle, Fernando	11/12/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, KPMG and COR3 regarding questions on HTA.
Outside PR	201	Barrett, Dennis	11/12/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss proposed language to be included in Court Order related to cash accounts.
Outside PR	201	Battle, Fernando	11/12/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss proposed language to be included in Court Order related to cash accounts.
Outside PR	201	Giese, Michael	11/12/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with J. Battle (ACG) and J. Squiers (ACG) to discuss Settlement Agent RFP review process open questions.
PR	201	Battle, Juan Carlos	11/12/2021	0.10	\$ 715.00	\$ 71.50	Participate on call with M. Giese (ACG) and J. Squiers (ACG) to discuss Settlement Agent RFP review process open questions.
Outside PR	201	Squiers, Jay	11/12/2021	0.10	\$ 825.00	\$ 82.50	Participate on call with M. Giese (ACG) and J. Battle (ACG) to discuss Settlement Agent RFP review process open questions.
Outside PR	201	Giese, Michael	11/12/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with J. Squiers (ACG) to discuss Settlement Agent RFP review process.
Outside PR	201	Squiers, Jay	11/12/2021	0.20	\$ 825.00	\$ 165.00	Participate on call with M. Giese (ACG) to discuss Settlement Agent RFP review process.
Outside PR	201	Barrett, Dennis	11/12/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding adding of footnote to cash schedule in confirmation order indicating that it could be amended from time to time with the consent of both AAFAF and the Oversight Board.
Outside PR	201	Feldman, Robert	11/12/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding adding of footnote to cash schedule in confirmation order indicating that it could be amended from time to time with the consent of both AAFAF and the Oversight Board.
Outside PR	201	Battle, Fernando	11/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Battle (ACG) to discuss fee structure related to Commonwealth Plan of Adjustment settlement agent.
PR	201	Battle, Juan Carlos	11/12/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with F. Battle (ACG) to discuss fee structure related to Commonwealth Plan of Adjustment settlement agent.
Outside PR	201	Giese, Michael	11/12/2021	0.80	\$ 413.00	\$ 330.40	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/12/2021	1.50	\$ 413.00	\$ 619.50	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/12/2021	1.80	\$ 660.00	\$ 1,188.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/12/2021	1.60	\$ 960.00	\$ 1,536.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
PR	201	Battle, Juan Carlos	11/12/2021	2.00	\$ 715.00	\$ 1,430.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/12/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/12/2021	1.80	\$ 960.00	\$ 1,728.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/12/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
PR	201	Battle, Juan Carlos	11/12/2021	0.40	\$ 715.00	\$ 286.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	25	Giese, Michael	11/12/2021	0.40	\$ 413.00	\$ 165.20	Finalize September Title III and Non-Title III invoices.
Outside PR	25	Nath, Natasha	11/12/2021	0.30	\$ 413.00	\$ 123.90	Prepare September Title III invoice.
Outside PR	25	Parker, Christine	11/12/2021	3.80	\$ 200.00	\$ 760.00	Prepare meeting reconciliations for the period 10/17/21 - 10/23/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/12/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	11/12/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. DiConza (OMM) regarding adding of footnote to cash schedule in confirmation order indicating that it could be amended from time to time with the consent of both AAFAF and the Oversight Board.
Outside PR	201	Battle, Fernando	11/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with O. Shah (MCK) to discuss Commonwealth Plan of Adjustment hearing status.
Outside PR	201	Pryor, Kerrin	11/12/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Giese, Michael	11/12/2021	0.70	\$ 413.00	\$ 289.10	Prepare summary cash account analysis by agency based on accounts sent over by representatives from Ernst & Young.
Outside PR	201	Battle, Fernando	11/12/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Brownstein (Citi) to discuss Commonwealth Plan of Adjustment hearings.
Outside PR	201	Feldman, Robert	11/12/2021	0.80	\$ 660.00	\$ 528.00	Prepare illustrative present value analysis of the contingent value instrument as requested by representatives from Nixon Peabody.
Outside PR	201	Battle, Fernando	11/12/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from AAFAF and M. Yassin (OMM) to discuss cash accounts in preparation for meeting with Hacienda to review movement of cash in anticipation of effective date.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	11/12/2021	1.70	\$ 400.00	\$ 680.00	Prepare for daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/12/2021	1.70	\$ 400.00	\$ 680.00	Update and distribute Plan of Adjustment tracker and status report documents following daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Squiers, Jay	11/12/2021	0.90	\$ 825.00	\$ 742.50	Begin reviewing proposal received in response to the Settlement Agent RFP.
Outside PR	201	Feldman, Robert	11/12/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare account level reconciliation analysis between the Government and oversight board analyses regarding available cash.
PR	MA - 201	Battle, Juan Carlos	11/12/2021	0.40	\$ 715.00	\$ 286.00	Review response to request for proposal for settlement agent provided by Barclays Capital.
PR	MA - 201	Battle, Juan Carlos	11/12/2021	1.20	\$ 715.00	\$ 858.00	Review response to request for proposal for settlement agent provided by Barclays Capital.
Outside PR	201	Squiers, Jay	11/13/2021	1.20	\$ 825.00	\$ 990.00	Continue review of Proposals received on the Settlement Agent RFP.
Outside PR	201	Giese, Michael	11/13/2021	2.40	\$ 413.00	\$ 991.20	Review Settlement Agent RFP responses for scoring purposes as requested by F. Battle (ACG).
PR	MA - 201	Battle, Juan Carlos	11/13/2021	1.10	\$ 715.00	\$ 786.50	Review responses from proponents to request for proposals for Settlement Agent services in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Squiers, Jay	11/14/2021	2.20	\$ 825.00	\$ 1,815.00	Prepare scoring and comments on Proposals received for the Settlement Agent RFP.
PR	MA - 201	Battle, Juan Carlos	11/14/2021	0.60	\$ 715.00	\$ 429.00	Review and provide comments to draft of evaluation matrix for proposals received in connection with the request for proposals for settlement agent services.
PR	MA - 201	Battle, Juan Carlos	11/14/2021	2.60	\$ 715.00	\$ 1,859.00	Prepare draft of recommendation memorandum to AAFAF in connection with responses to request for proposal for settlement agent services.
Outside PR	201	Pryor, Kerrin	11/15/2021	0.40	\$ 400.00	\$ 160.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	11/15/2021	0.40	\$ 413.00	\$ 165.20	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	11/15/2021	0.40	\$ 413.00	\$ 165.20	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	11/15/2021	0.40	\$ 660.00	\$ 264.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	11/15/2021	0.40	\$ 715.00	\$ 286.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	11/15/2021	0.40	\$ 960.00	\$ 384.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	11/15/2021	3.10	\$ 960.00	\$ 2,976.00	Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/15/2021	3.60	\$ 413.00	\$ 1,486.80	Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Feldman, Robert	11/15/2021	3.60	\$ 660.00	\$ 2,376.00	Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/15/2021	2.50	\$ 960.00	\$ 2,400.00	Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/15/2021	2.00	\$ 413.00	\$ 826.00	Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Giese, Michael	11/15/2021	2.00	\$ 413.00	\$ 826.00	Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/15/2021	2.10	\$ 960.00	\$ 2,016.00	Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/15/2021	2.20	\$ 960.00	\$ 2,112.00	Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Nath, Natasha	11/15/2021	2.00	\$ 413.00	\$ 826.00	Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/15/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Marini Pietrantonio Muñoz and O'Melveny Myers regarding schedule of leases to be assumed and rejected.
Outside PR	25	Parker, Christine	11/15/2021	3.20	\$ 200.00	\$ 640.00	Prepare meeting reconciliations for the period 10/24/21 - 10/31/21 for inclusion in the October 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/15/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	11/15/2021	0.20	\$ 413.00	\$ 82.60	Review J. Squiers (ACG) settlement agent ratings and send updated scorecard to J. Battle (ACG).
Outside PR	201	Barrett, Dennis	11/15/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Santambrogio (EY) regarding impact of non discharge ability of purported takings claims.
Outside PR	201	Giese, Michael	11/15/2021	0.30	\$ 413.00	\$ 123.90	Incorporate changes to RFP scorecard based on comments received from J. Squiers (ACG).
Outside PR	201	Feldman, Robert	11/15/2021	0.40	\$ 660.00	\$ 264.00	Research and review the Gracia Gracia claims as part of the Commonwealth Plan of Adjustment effective date disbursement analysis requested by representatives from AAFAF.
Outside PR	201	Pryor, Kerrin	11/15/2021	0.70	\$ 400.00	\$ 280.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	11/15/2021	1.70	\$ 400.00	\$ 680.00	Prepare for daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/15/2021	1.80	\$ 400.00	\$ 720.00	Update and distribute Plan of Adjustment tracker and status report documents following daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	201	Battle, Juan Carlos	11/15/2021	1.30	\$ 715.00	\$ 929.50	Prepare draft of recommendation memorandum to AAFAF in connection with responses to request for proposal for settlement agent services.
Outside PR	201	Squiers, Jay	11/15/2021	1.20	\$ 825.00	\$ 990.00	Revise evaluation matrix for the Proposals to the Settlement Agent RFP.
PR	MA - 201	Battle, Juan Carlos	11/15/2021	2.60	\$ 715.00	\$ 1,859.00	Review and revise evaluation and scoring of responses to Settlement Agent request for proposals from Ramirez & Co, Jefferies LLC, RBC Capital Markets, JP Morgan and Barclays.
PR	MA - 201	Battle, Juan Carlos	11/15/2021	2.70	\$ 715.00	\$ 1,930.50	Review responses to Settlement Agent request for proposals from Ramirez & Co, Jefferies LLC, RBC Capital Markets and JP Morgan.
Outside PR	57	Giese, Michael	11/16/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with M. DiConza (OMM), G. Olivera (OMM) and representatives from Ankura to discuss update to the PREPA RSA presentation for the Governor requested by AAFAF.
Outside PR	57	Feldman, Robert	11/16/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with M. DiConza (OMM), G. Olivera (OMM) and representatives from Ankura to discuss update to the PREPA RSA presentation for the Governor requested by AAFAF.
Outside PR	57	Battle, Fernando	11/16/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with M. DiConza (OMM), G. Olivera (OMM) and representatives from Ankura to discuss update to the PREPA RSA presentation for the Governor requested by AAFAF.
Outside PR	57	Barrett, Dennis	11/16/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with M. DiConza (OMM), G. Olivera (OMM) and representatives from Ankura to discuss update to the PREPA RSA presentation for the Governor requested by AAFAF.
Outside PR	201	Barrett, Dennis	11/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from O'Melveny & Myers, Proskauer, Pietrantonio Mendez & Alvarez and Ankura to discuss open issues related to GO and contingent value instrument indentures.
Outside PR	201	Battle, Fernando	11/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from O'Melveny & Myers, Proskauer, Pietrantonio Mendez & Alvarez and Ankura to discuss open issues related to GO and contingent value instrument indentures.
Outside PR	201	Giese, Michael	11/16/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss scoring of RFP responses related to Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/16/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss scoring of RFP responses related to Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Squiers, Jay	11/16/2021	0.50	\$ 825.00	\$ 412.50	Participate on call with representatives from Ankura to discuss scoring of RFP responses related to Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss scoring of RFP responses related to Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss scoring of RFP responses related to Settlement Agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Squiers, Jay	11/16/2021	0.20	\$ 825.00	\$ 165.00	Participate in discussion with J. Battle (ACG) regarding next steps in the Settlement Agent RFP process.
PR	201	Battle, Juan Carlos	11/16/2021	0.20	\$ 715.00	\$ 143.00	Participate in discussion with J. Squiers (ACG) regarding next steps in the Settlement Agent RFP process.
PR	201	Battle, Juan Carlos	11/16/2021	0.20	\$ 715.00	\$ 143.00	Participate on daily Plan of Adjustment implementation call with Government advisors and members of AAFAF (partial).
Outside PR	201	Barrett, Dennis	11/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on daily Plan of Adjustment implementation call with Government advisors and members of AAFAF (partial).
Outside PR	201	Feldman, Robert	11/16/2021	0.30	\$ 660.00	\$ 198.00	Participate on daily Plan of Adjustment implementation call with Government advisors and members of AAFAF (partial).
Outside PR	201	Pryor, Kerrin	11/16/2021	0.50	\$ 400.00	\$ 200.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Battle, Fernando	11/16/2021	0.30	\$ 960.00	\$ 288.00	Participate on daily Plan of Adjustment implementation call with Government advisors and members of AAFAF (partial).
Outside PR	201	Barrett, Dennis	11/16/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Proskauer, Ernst & Young, O'Melveny & Myers, FTI and Jenner Block regarding the pension reserve trust mechanics.
Outside PR	54	Nath, Natasha	11/16/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	11/16/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. DiConza (OMM) to discuss PREPA RSA alternatives.
Outside PR	201	Giese, Michael	11/16/2021	0.20	\$ 413.00	\$ 82.60	Finalize RFP scorecard based on J. Battle (ACG) comments before distributing to broader group for further review.
Outside PR	201	Feldman, Robert	11/16/2021	0.30	\$ 660.00	\$ 198.00	Analyze the sales and use tax figures in the 2021 Fiscal Plan in response to question from J. York (CM) regarding such forecast.
Outside PR	201	Pryor, Kerrin	11/16/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Squiers, Jay	11/16/2021	0.30	\$ 825.00	\$ 247.50	Review revised evaluation spreadsheet on proposals received under the Settlement Agent RFP.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/16/2021	0.30	\$	960.00	\$ 288.00 Participate on call with R. Valentin (AAFAF) to discuss OAT Caguas lease and possible actions including rejection of contract.
Outside PR	201	Pryor, Kerrin	11/16/2021	1.60	\$	400.00	\$ 640.00 Prepare for daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/16/2021	1.70	\$	400.00	\$ 680.00 Update and distribute Plan of Adjustment tracker and status report documents following daily status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	11/16/2021	0.30	\$	715.00	\$ 214.50 Prepare correspondence requested by A. Guerra (AAFAF) regarding status of evaluation of responses to Settlement Agreement RFP.
PR	MA - 201	Battle, Juan Carlos	11/16/2021	0.50	\$	715.00	\$ 357.50 Review and revise updated draft of settlement agent evaluation matrix.
Outside PR	MA - 201	Battle, Fernando	11/16/2021	0.30	\$	960.00	\$ 288.00 Participate on call with M. Gonzalez (AAFAF) to discuss UPR language in Act 53.
PR	MA - 201	Battle, Juan Carlos	11/16/2021	1.00	\$	715.00	\$ 715.00 Review and revise evaluation of responses to Settlement Agent RFP.
Outside PR	201	Giese, Michael	11/17/2021	0.90	\$	413.00	\$ 371.70 Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/17/2021	1.00	\$	660.00	\$ 660.00 Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/17/2021	1.80	\$	960.00	\$ 1,728.00 Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/17/2021	2.00	\$	960.00	\$ 1,920.00 Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Nath, Natasha	11/17/2021	0.90	\$	413.00	\$ 371.70 Participate morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Barrett, Dennis	11/17/2021	0.60	\$	960.00	\$ 576.00 Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/17/2021	0.80	\$	960.00	\$ 768.00 Participate afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Barrett, Dennis	11/17/2021	1.00	\$	960.00	\$ 960.00 Participate on call with representatives from ERS, O'Melveny & Myers and Alight regarding Plan of Adjustment implementation.
Outside PR	25	Parker, Christine	11/17/2021	1.50	\$	200.00	\$ 300.00 Review Exhibit C time descriptions submitted for the period 11/7/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/17/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/17/2021	0.30	\$	413.00	\$ 123.90 Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Nath, Natasha	11/17/2021	0.50	\$	413.00	\$ 206.50 Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Pryor, Kerrin	11/17/2021	0.60	\$	400.00	\$ 240.00 Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Battle, Fernando	11/17/2021	0.50	\$	960.00	\$ 480.00 Participate on call with J. Gavin (Citi) to discuss next steps in the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/17/2021	1.40	\$	400.00	\$ 560.00 Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/17/2021	1.50	\$	400.00	\$ 600.00 Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/17/2021	1.60	\$	400.00	\$ 640.00 Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/17/2021	1.70	\$	400.00	\$ 680.00 Update Executive Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/17/2021	1.80	\$	400.00	\$ 720.00 Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	208	Battle, Fernando	11/17/2021	0.20	\$	960.00	\$ 192.00 Participate on call with M. Rapaport (NP) to discuss debt report related to the HTA.
Outside PR	208	Battle, Fernando	11/17/2021	0.40	\$	960.00	\$ 384.00 Review and provide comments to debt section of HTA P3 necessity and convenience study.
PR	MA - 201	Battle, Juan Carlos	11/17/2021	1.30	\$	715.00	\$ 929.50 Review and revise evaluation matrix for Settlement Agent proposals required for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/18/2021	0.60	\$	400.00	\$ 240.00 Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	11/18/2021	0.60	\$	413.00	\$ 247.80 Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	11/18/2021	0.60	\$	660.00	\$ 396.00 Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	11/18/2021	0.20	\$	960.00	\$ 192.00 Participate in executive actions update meeting with representatives from Ankura, O'Melveny & Myers, AAFAF, Nixon Peabody and Marini Pietrantonio Muñiz.
Outside PR	201	Battle, Fernando	11/18/2021	0.20	\$	960.00	\$ 192.00 Participate in executive actions update meeting with representatives from Ankura, O'Melveny & Myers, AAFAF, Nixon Peabody and Marini Pietrantonio Muñiz.
Outside PR	201	Pryor, Kerrin	11/18/2021	0.70	\$	400.00	\$ 280.00 Participate in virtual meeting with D. Barrett (ACG), E. Heath (E&Y), J. Outlaw (E&Y), A. Chepenik (E&Y) and G. Ojeda (FOMB) to review current status of activities related to the Plan of Adjustment for the Commonwealth effort.
Outside PR	201	Barrett, Dennis	11/18/2021	0.70	\$	960.00	\$ 672.00 Participate in virtual meeting with K. Pryor (ACG), E. Heath (E&Y), J. Outlaw (E&Y), A. Chepenik (E&Y) and G. Ojeda (FOMB) to review current status of activities related to the Plan of Adjustment for the Commonwealth effort.
Outside PR	25	Nath, Natasha	11/18/2021	1.40	\$	413.00	\$ 578.20 Prepare first draft of October fee statement.
Outside PR	54	Nath, Natasha	11/18/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/18/2021	0.10	\$	413.00	\$ 41.30 Perform partial upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Pryor, Kerrin	11/18/2021	0.50	\$	400.00	\$ 200.00 Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	11/18/2021	0.60	\$	400.00	\$ 240.00 Compile follow-up action list from virtual meeting with D. Barrett (ACG), E. Heath (E&Y), J. Outlaw (E&Y), A. Chepenik (E&Y) and G. Ojeda (FOMB) to review current status of activities related to the Plan of Adjustment for the Commonwealth effort.
Outside PR	201	Squiers, Jay	11/18/2021	0.60	\$	825.00	\$ 495.00 Review and provide comments on recommendation memorandum and evaluation matrix for the Settlement Agent RFP.
Outside PR	201	Pryor, Kerrin	11/18/2021	1.70	\$	400.00	\$ 680.00 Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/18/2021	1.80	\$	400.00	\$ 720.00 Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	11/18/2021	1.50	\$	715.00	\$ 1,072.50 Review and revise evaluation matrix of responses to RFP for settlement agent services.
PR	MA - 201	Battle, Juan Carlos	11/18/2021	1.80	\$	715.00	\$ 1,287.00 Review and revise recommendation memorandum to AAFAF regarding responses to RFP for settlement agent services.
Outside PR	57	Barrett, Dennis	11/19/2021	0.10	\$	960.00	\$ 96.00 Participate on call with M. Gonzalez (AAFAF) and representatives from Ankura to discuss Medicaid funding option decision by Fortaleza to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	57	Battle, Fernando	11/19/2021	0.50	\$	960.00	\$ 480.00 Participate on the bi-weekly PREPA creditor call.
Outside PR	57	Barrett, Dennis	11/19/2021	0.50	\$	960.00	\$ 480.00 Participate on the bi-weekly PREPA creditor call.
Outside PR	25	Parker, Christine	11/19/2021	1.00	\$	200.00	\$ 200.00 Update Exhibit C with additional time entries submitted for the period 11/1/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	25	Parker, Christine	11/19/2021	3.20	\$	200.00	\$ 640.00 Revise additional time entries submitted for the period 11/1/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/19/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Barrett, Dennis	11/19/2021	0.70	\$	960.00	\$ 672.00 Review FOMB response to Government motion regarding modifications to the pension reserve trust funding mechanism.
Outside PR	57	Barrett, Dennis	11/19/2021	0.60	\$	960.00	\$ 576.00 Review social security implementation chart provided by representatives of EY.
Outside PR	57	Barrett, Dennis	11/19/2021	0.30	\$	960.00	\$ 288.00 Correspond with M. Yassin (OMM) regarding AFSCME RSA and implementation thereof.
Outside PR	57	Barrett, Dennis	11/19/2021	0.40	\$	960.00	\$ 384.00 Review POA status update tracker.
Outside PR	57	Barrett, Dennis	11/19/2021	0.30	\$	960.00	\$ 288.00 Participate on call with M. Gonzalez (AAFAF) regarding police officer annuity initiative for inclusion in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	57	Barrett, Dennis	11/19/2021	0.90	\$	960.00	\$ 864.00 Review retired police officer information provided by L. Collazo (ERS) for inclusion in the Fiscal Plan revision requested by the Oversight Board.
Outside PR	57	Barrett, Dennis	11/19/2021	0.20	\$	960.00	\$ 192.00 Review latest POA bridge.
Outside PR	57	Barrett, Dennis	11/19/2021	0.40	\$	960.00	\$ 384.00 Review and markup Plan of Adjustment section of Fiscal Plan revision requested by the Oversight Board.
Outside PR	201	Pryor, Kerrin	11/19/2021	0.60	\$	400.00	\$ 240.00 Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	11/19/2021	1.10	\$	400.00	\$ 440.00 Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/19/2021	1.20	\$	400.00	\$ 480.00 Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/19/2021	1.30	\$	400.00	\$ 520.00 Update Executive Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/19/2021	1.40	\$	400.00	\$ 560.00 Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/19/2021	1.50	\$	400.00	\$ 600.00 Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
PR	MA - 201	Battle, Juan Carlos	11/19/2021	1.10	\$	715.00	\$ 786.50 Review and revise recommendation memorandum for AAFAF in connection with selection of Settlement Agent for implementation of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	11/20/2021	0.70	\$	960.00	\$ 672.00 Review and provide comments to memorandum related to recommendations of selection to settlement agent for AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	11/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Battle (ACG) to discuss responses to settlement Agent RFP.
PR	201	Battle, Juan Carlos	11/21/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with F. Battle (ACG) to discuss responses to settlement Agent RFP.
Outside PR	MA - 201	Battle, Fernando	11/21/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from creditor advisors, FOMB and AAFAP advisors to discuss open issues related to GO trust agreement.
Outside PR	201	Battle, Fernando	11/21/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss AAFAP response to open issues related to trust agreement and creditor responses in preparation for meeting with creditors.
PR	201	Battle, Juan Carlos	11/22/2021	0.50	\$ 715.00	\$ 357.50	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP (partial).
Outside PR	201	Pryor, Kerrin	11/22/2021	1.70	\$ 400.00	\$ 680.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Battle, Fernando	11/22/2021	1.70	\$ 960.00	\$ 1,632.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Nath, Natasha	11/22/2021	1.70	\$ 413.00	\$ 702.10	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Giese, Michael	11/22/2021	1.70	\$ 413.00	\$ 702.10	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Feldman, Robert	11/22/2021	1.70	\$ 660.00	\$ 1,122.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Giese, Michael	11/22/2021	3.20	\$ 413.00	\$ 1,321.60	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Nath, Natasha	11/22/2021	3.20	\$ 413.00	\$ 1,321.60	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/22/2021	3.20	\$ 960.00	\$ 3,072.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Feldman, Robert	11/22/2021	3.20	\$ 660.00	\$ 2,112.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Nath, Natasha	11/22/2021	1.00	\$ 413.00	\$ 413.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/22/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/22/2021	2.30	\$ 660.00	\$ 1,518.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Giese, Michael	11/22/2021	1.00	\$ 413.00	\$ 413.00	Participate in afternoon session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	54	Nath, Natasha	11/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	11/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) to discuss the Commonwealth Plan of Adjustment hearing and HTA documentation.
Outside PR	201	Pryor, Kerrin	11/22/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Pryor, Kerrin	11/22/2021	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/22/2021	1.80	\$ 400.00	\$ 720.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Feldman, Robert	11/22/2021	2.20	\$ 660.00	\$ 1,452.00	Prepare analysis on financial impact of the incremental takings claims as requested by J. Tirado (AAFAF).
PR	MA - 201	Battle, Juan Carlos	11/22/2021	0.70	\$ 715.00	\$ 500.50	Review and revise recommendation memorandum in connection with settlement agent for the Commonwealth Plan of Adjustment to incorporate comments receive from Ankura representatives.
PR	MA - 201	Battle, Juan Carlos	11/22/2021	1.70	\$ 715.00	\$ 1,215.50	Review and finalize recommendation memorandum and accompanying exhibits for AAFAP in connection with settlement agent for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	11/23/2021	1.00	\$ 960.00	\$ 960.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP (partial).
Outside PR	201	Pryor, Kerrin	11/23/2021	1.40	\$ 400.00	\$ 560.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Nath, Natasha	11/23/2021	1.40	\$ 413.00	\$ 578.20	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Giese, Michael	11/23/2021	1.40	\$ 413.00	\$ 578.20	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Feldman, Robert	11/23/2021	1.40	\$ 660.00	\$ 924.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Giese, Michael	11/23/2021	1.40	\$ 413.00	\$ 578.20	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Nath, Natasha	11/23/2021	1.70	\$ 413.00	\$ 702.10	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Battle, Fernando	11/23/2021	1.90	\$ 960.00	\$ 1,824.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain (partial).
Outside PR	201	Feldman, Robert	11/23/2021	2.90	\$ 660.00	\$ 1,914.00	Participate in morning session of the Commonwealth of Puerto Rico Plan of Adjustment Confirmation hearing with Judge Swain.
Outside PR	201	Battle, Fernando	11/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from the FOMB, Education, Hacienda and AAFAP to discuss implementation of Social Security for teachers and judges.
Outside PR	208	Battle, Fernando	11/23/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Tirado (AAFAF) to discuss cash needs at HTA as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	11/23/2021	1.00	\$ 200.00	\$ 200.00	Update Exhibit C with time entries submitted for the period 11/14/21 - 11/20/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	25	Parker, Christine	11/23/2021	2.40	\$ 200.00	\$ 480.00	Review Exhibit C time descriptions submitted for the period 11/14/21 - 11/20/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/23/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	11/23/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with J. York (CM) regarding cash payment by HTA associated with the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/23/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Pryor, Kerrin	11/23/2021	1.80	\$ 400.00	\$ 720.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/23/2021	1.90	\$ 400.00	\$ 760.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	11/23/2021	1.60	\$ 715.00	\$ 1,144.00	Finalize evaluation and recommendation of responses to request for proposals for settlement agents for submission to AAFAP.
PR	MA - 201	Battle, Juan Carlos	11/23/2021	1.70	\$ 715.00	\$ 1,215.50	Review and revise RFPs for calculation agent and trustees in connection with the Commonwealth Plan of Adjustment to incorporate comments from AAFAP.
Outside PR	201	Giese, Michael	11/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ernst & Young and Ankura regarding the sources and uses of cash in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/24/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ernst & Young and Ankura regarding the sources and uses of cash in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	11/24/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ernst & Young and Ankura regarding the sources and uses of cash in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	11/24/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura, PJT Partners and creditor advisors regarding the sales and use tax contingent value instruments.
Outside PR	201	Barrett, Dennis	11/24/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, PJT Partners and creditor advisors regarding the sales and use tax contingent value instruments.
Outside PR	201	Battle, Fernando	11/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from creditor advisors to discuss open issues list related to trust agreement.
Outside PR	201	Battle, Fernando	11/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez to discuss continuing disclosure requirements to be included in continuing disclosure requirements as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	11/24/2021	2.30	\$ 200.00	\$ 460.00	Continue to review Exhibit C time descriptions submitted for the period 11/14/21 - 11/20/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	11/24/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	11/24/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with J. York (CM) regarding the sources of cash in the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	11/24/2021	0.40	\$ 400.00	\$ 160.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Battle, Fernando	11/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss agenda for meeting with Hacienda representatives related to the Commonwealth Plan of Adjustment bond issuance.
Outside PR	201	Pryor, Kerrin	11/24/2021	1.10	\$ 400.00	\$ 440.00	Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/24/2021	1.20	\$ 400.00	\$ 480.00	Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/24/2021	1.30	\$ 400.00	\$ 520.00	Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/24/2021	1.40	\$ 400.00	\$ 560.00	Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/24/2021	1.50	\$ 400.00	\$ 600.00	Update Executory Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	11/29/2021	0.90	\$ 400.00	\$ 360.00	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	201	Nath, Natasha	11/29/2021	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	201	Giese, Michael	11/29/2021	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	201	Feldman, Robert	11/29/2021	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
PR	201	Battle, Juan Carlos	11/29/2021	0.90	\$ 715.00	\$ 643.50	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss Plan of Adjustment daily status of implementation tracker.
Outside PR	201	Nath, Natasha	11/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) regarding the lease analysis requested by representatives of AAFAF.
Outside PR	201	Feldman, Robert	11/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) regarding the lease analysis requested by representatives of AAFAF.
Outside PR	201	Feldman, Robert	11/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. DiConza (OMM) regarding the contingent value instruments.
Outside PR	201	Barrett, Dennis	11/29/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. DiConza (OMM) regarding the contingent value instruments.
Outside PR	201	Battle, Fernando	11/29/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Proskauer, Nixon Peabody, Citi and PJT Partners to discuss possible tax exemption of contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	54	Nath, Natasha	11/29/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	11/29/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Feldman, Robert	11/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with G. Olivera (OMM) regarding the lease analysis requested by representatives of AAFAF.
Outside PR	201	Pryor, Kerrin	11/29/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Nath, Natasha	11/29/2021	0.80	\$ 413.00	\$ 330.40	Prepare second set of leases sent from O'Melveny & Myers for AAFAF on the request of R. Feldman (ACG).
Outside PR	201	Nath, Natasha	11/29/2021	0.80	\$ 413.00	\$ 330.40	Prepare fourth set of leases sent from O'Melveny & Myers for AAFAF on the request of R. Feldman (ACG).
Outside PR	201	Nath, Natasha	11/29/2021	1.10	\$ 413.00	\$ 454.30	Prepare third set of leases sent from O'Melveny & Myers for AAFAF on the request of R. Feldman (ACG).
Outside PR	201	Nath, Natasha	11/29/2021	1.20	\$ 413.00	\$ 495.60	Prepare first set of leases sent from O'Melveny & Myers for AAFAF on the request of R. Feldman (ACG).
Outside PR	201	Nath, Natasha	11/29/2021	1.20	\$ 413.00	\$ 495.60	Prepare fifth set of leases sent from O'Melveny & Myers for AAFAF on the request of R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	11/29/2021	1.50	\$ 400.00	\$ 600.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	11/29/2021	1.90	\$ 400.00	\$ 760.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	11/29/2021	0.40	\$ 715.00	\$ 286.00	Correspond with Ankura representatives in connection with evaluation and recommendation of responses to RFP for Trustee and calculation agent services.
Outside PR	201	Feldman, Robert	11/30/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives of Ankura, Hacienda and KPMG regarding the going concern analysis.
Outside PR	57	Battle, Fernando	11/30/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF and O'Melveny & Myers to discuss PREPA RSA alternatives and timeline.
Outside PR	54	Nath, Natasha	11/30/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Pryor, Kerrin	11/30/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	11/30/2021	1.30	\$ 400.00	\$ 520.00	Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/30/2021	1.40	\$ 400.00	\$ 560.00	Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/30/2021	1.60	\$ 400.00	\$ 640.00	Update Bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/30/2021	1.70	\$ 400.00	\$ 680.00	Update Executory Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	11/30/2021	1.80	\$ 400.00	\$ 720.00	Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Total - Hourly Fees				596.2		\$ 365,995.50	
Total - Fees				596.2		\$ 365,995.50	



Invoice Remittance

December 22, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus Relief Fund Project

Professional Services from November 1, 2021 to November 30, 2021

Professional Services	\$216,927.63
Expenses	\$91.77
Total Amount Due	\$217,019.40

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus Relief Fund Project

Professional Services from November 1, 2021 to November 30, 2021

Professional	Title	Rate	Hours	Total
Bowie, Michael	Director	\$332.50	5	\$1,662.50
Flanagan, Ryan	Director	\$332.50	84.4	\$28,063.00
Hubin, Kent	Senior Director	\$380.00	107.8	\$40,964.00
Huggins, Nate	Director	\$332.50	135.8	\$45,153.50
Hull, Sarah	Managing Director	\$451.25	1.1	\$496.38
Loaiza, Juan	Director	\$332.50	82.9	\$27,564.25
Maffuid, Michael	Associate	\$285.00	3.2	\$912.00
McAfee, Maggie	Director	\$195.00	9	\$1,755.00
Miller, Ken	Managing Director	\$451.25	69.4	\$31,316.75
Perez-Casellas, Jorge Enrique	Managing Director	\$451.25	73.2	\$33,031.50
Tabor, Ryan	Senior Managing Director	\$522.50	11.5	\$6,008.75
Total Hourly Fees				583.3
Total Fees				\$216,927.63

Summary of Expenses by Expense Category from November 1, 2021 to November 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$91.77
Transportation - PR	\$0.00
Transportation - US	\$0.00
TOTAL	\$91.77

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	11/24/2021	2	\$332.50	\$665.00	Validate batch A of the Cycle 5 submission in preparation of the Cycle 7 quarterly report for Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	11/24/2021	3	\$332.50	\$997.50	Validate batch B of the Cycle 5 submission in preparation of the Cycle 7 quarterly report for Office of the Inspector General. (3)
Outside PR	233	Flanagan, Ryan	11/1/2021	1.6	\$332.50	\$532.00	Compile additional documents to create the Coronavirus Relief Fund program closeout compendium that documents the program details. (1.6)
Outside PR	233	Flanagan, Ryan	11/1/2021	2	\$332.50	\$665.00	Compile documents to create the Coronavirus Relief Fund program closeout compendium that documents the program details. (2)
Outside PR	233	Flanagan, Ryan	11/1/2021	0.6	\$332.50	\$199.50	Review and respond to 11/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	11/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/2/2021	1.2	\$332.50	\$399.00	Create analysis on eligibility to use Coronavirus Relief Fund funds for hazard pay to sanitation workers. (1.2)
Outside PR	233	Flanagan, Ryan	11/2/2021	0.8	\$332.50	\$266.00	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	11/2/2021	1.4	\$332.50	\$465.50	Create overview financial reconciliation to respond to the Coronavirus Relief Fund Desk Review questions. (1.4)
Outside PR	233	Flanagan, Ryan	11/2/2021	1.7	\$332.50	\$565.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to discuss required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.7)
Outside PR	233	Flanagan, Ryan	11/2/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review questions related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.1)
Outside PR	233	Flanagan, Ryan	11/2/2021	0.8	\$332.50	\$266.00	Review and respond to 11/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	11/2/2021	1.1	\$332.50	\$365.75	Update overview financial reconciliation to respond to the Coronavirus Relief Fund Desk Review questions based on additional data. (1.1)
Outside PR	233	Flanagan, Ryan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/3/2021	1.5	\$332.50	\$498.75	Create application for Student of Excellence voucher phase of the Coronavirus Relief Fund Student Technology program. (1.5)
Outside PR	233	Flanagan, Ryan	11/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review status and next steps on required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Flanagan, Ryan	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding Municipality meeting log requested by S. Diaz (AAFAF). (0.3)
Outside PR	233	Flanagan, Ryan	11/3/2021	0.6	\$332.50	\$199.50	Review and respond to 11/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	11/3/2021	0.7	\$332.50	\$232.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 11/2/2021. (0.7)
Outside PR	233	Flanagan, Ryan	11/3/2021	1	\$332.50	\$332.50	Update guidelines for Student of Excellence voucher phase of the Coronavirus Relief Fund Student Technology program. (1)
Outside PR	233	Flanagan, Ryan	11/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/3/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and K. Miller (ACG) to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/4/2021	2	\$332.50	\$665.00	Create dashboard of program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (2)
Outside PR	233	Flanagan, Ryan	11/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.6)
Outside PR	233	Flanagan, Ryan	11/4/2021	1.2	\$332.50	\$399.00	Provide quality assurance of line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.2)
Outside PR	233	Flanagan, Ryan	11/4/2021	0.4	\$332.50	\$133.00	Review and respond to 11/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	11/4/2021	1.5	\$332.50	\$498.75	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.5)
Outside PR	233	Flanagan, Ryan	11/4/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review the comprehensive data file related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Flanagan, Ryan	11/5/2021	0.5	\$332.50	\$166.25	Review and respond to 11/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/5/2021	1.5	\$332.50	\$498.75	Update dashboard of program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.5)
Outside PR	233	Flanagan, Ryan	11/5/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/8/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with S. Diaz (AAFAF), C. Velez (AAFAF), M. Garay (Hacienda), C. Robles (Hacienda), K. Miller (ACG), and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Flanagan, Ryan	11/8/2021	0.5	\$332.50	\$166.25	Review and respond to 11/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/8/2021	1.5	\$332.50	\$498.75	Review line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review to provide quality assurance. (1.5)
Outside PR	233	Flanagan, Ryan	11/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	11/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), J. Velez (Deloitte), and K. Miller (ACG) regarding closeout status for Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Flanagan, Ryan	11/9/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Flanagan, Ryan	11/9/2021	0.5	\$332.50	\$166.25	Review and respond to 11/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/10/2021. (0.6)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of the Desk Review team, AAFAF, Hacienda, OGP, K. Miller (ACG), and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.2	\$332.50	\$66.50	Review and respond to 11/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 11/9/2021. (0.3)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Flanagan, Ryan	11/11/2021	0.5	\$332.50	\$166.25	Review and respond to 11/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/11/2021	1.3	\$332.50	\$432.25	Review municipality Use of Funds end of the year projections to determine projected unused Coronavirus Relief Fund funds. (1.3)
Outside PR	233	Flanagan, Ryan	11/11/2021	1.6	\$332.50	\$532.00	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.6)
Outside PR	233	Flanagan, Ryan	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/12/2021	0.4	\$332.50	\$133.00	Review and respond to 11/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	11/12/2021	1.1	\$332.50	\$365.75	Review municipality Use of Funds end of the year projections to determine projected unused Coronavirus Relief Fund funds. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	11/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of CGI, Ankura, and C. Alsina (AAFAF) to discuss updates related to transparency reporting on Recovery.PR website. (0.4)
Outside PR	233	Flanagan, Ryan	11/15/2021	0.9	\$332.50	\$299.25	Review and respond to 11/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Flanagan, Ryan	11/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/16/2021	2	\$332.50	\$665.00	Create Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity. (2)
Outside PR	233	Flanagan, Ryan	11/16/2021	1.8	\$332.50	\$598.50	Create Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (1.8)
Outside PR	233	Flanagan, Ryan	11/16/2021	1.4	\$332.50	\$465.50	Create Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (1.4)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.8	\$332.50	\$266.00	Create Use of Funds Analysis for the Coronavirus Relief Fund Public Hospital program to facilitate clawback activity. (0.8)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.8	\$332.50	\$266.00	Review and respond to 11/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.7	\$332.50	\$232.75	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.7)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.9	\$332.50	\$299.25	Update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (0.9)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/17/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/17/2021. (0.7)
Outside PR	233	Flanagan, Ryan	11/17/2021	0.5	\$332.50	\$166.25	Review and respond to 11/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/17/2021	0.8	\$332.50	\$266.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 11/16/2021. (0.8)
Outside PR	233	Flanagan, Ryan	11/17/2021	1.9	\$332.50	\$631.75	Update Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity based on additional agency data. (1.9)
Outside PR	233	Flanagan, Ryan	11/17/2021	1.7	\$332.50	\$565.25	Update Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity based on additional municipality data. (1.7)
Outside PR	233	Flanagan, Ryan	11/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/18/2021	0.5	\$332.50	\$166.25	Review and respond to 11/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	11/18/2021	1	\$332.50	\$332.50	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Flanagan, Ryan	11/18/2021	1.2	\$332.50	\$399.00	Update Use of Funds Analysis for the Coronavirus Relief Fund agencies to facilitate clawback activity based on additional data submissions. (1.2)
Outside PR	233	Flanagan, Ryan	11/18/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	11/18/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/19/2021	0.7	\$332.50	\$232.75	Review and respond to 11/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	11/19/2021	1.2	\$332.50	\$399.00	Review sample document request list for the Coronavirus Relief Fund Desk Review. (1.2)
Outside PR	233	Flanagan, Ryan	11/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	11/22/2021	1.6	\$332.50	\$532.00	Gather required documentation to support grants for the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.6)
Outside PR	233	Flanagan, Ryan	11/22/2021	2	\$332.50	\$665.00	Gather required documentation to support transfers for the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (2)
Outside PR	233	Flanagan, Ryan	11/22/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review Sample Document Request List from the Coronavirus Relief Fund Desk Review team. (0.9)
Outside PR	233	Flanagan, Ryan	11/22/2021	0.3	\$332.50	\$99.75	Review and respond to 11/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	11/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/23/2021	1.9	\$332.50	\$631.75	Gather required documentation to support grants for the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.9)
Outside PR	233	Flanagan, Ryan	11/23/2021	1.7	\$332.50	\$565.25	Gather required documentation to support transfers for the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.7)
Outside PR	233	Flanagan, Ryan	11/23/2021	0.6	\$332.50	\$199.50	Review and respond to 11/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	11/23/2021	0.7	\$332.50	\$232.75	Update Coronavirus Relief Fund Desk Review Questionnaire response as requested by the Coronavirus Relief Fund Desk Review team. (0.7)
Outside PR	233	Flanagan, Ryan	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	11/29/2021	1.7	\$332.50	\$565.25	Create overview of transactions by vendor for the Coronavirus Relief Fund Student Tech program to facilitate the Coronavirus Relief Fund Desk Review. (1.7)
Outside PR	233	Flanagan, Ryan	11/29/2021	1.4	\$332.50	\$465.50	Create Request for Information to be sent to Utuado to inquire about use of Coronavirus Relief Fund funds. (1.4)
Outside PR	233	Flanagan, Ryan	11/29/2021	0.6	\$332.50	\$199.50	Review and respond to 11/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	11/29/2021	0.5	\$332.50	\$166.25	Update overview of transactions by vendor for the Coronavirus Relief Fund Student Tech program to facilitate the Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Flanagan, Ryan	11/29/2021	0.8	\$332.50	\$266.00	Update Request for Information to be sent to Utuado to inquire about use of Coronavirus Relief Fund funds based on feedback from J. Perez (ACG). (0.8)
Outside PR	233	Flanagan, Ryan	11/29/2021	1.8	\$332.50	\$598.50	Update Use of Funds templates for sub-recipients of the Coronavirus Relief Fund Tourism Special Projects program. (1.8)
Outside PR	233	Flanagan, Ryan	11/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.9	\$332.50	\$299.25	Consolidate additional documents from the Coronavirus Relief Fund Municipality program to facilitate review as requested by S. Diaz (AAFAF). (0.9)
Outside PR	233	Flanagan, Ryan	11/30/2021	2	\$332.50	\$665.00	Consolidate documents from the Coronavirus Relief Fund Municipality program to facilitate review as requested by S. Diaz (AAFAF). (2)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.2	\$332.50	\$66.50	Develop email response to Hacienda to request additional details for the Coronavirus Relief Fund Desk Review. (0.2)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.2	\$332.50	\$66.50	Develop email response to OGP to request additional details for the Coronavirus Relief Fund Desk Review. (0.2)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of the Desk Review team, C. Velez (AAFAF), K. Miller (ACG) and K. Hubin (ACG) to discuss the Sample Selection Document Request for the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.3	\$332.50	\$99.75	Review and respond to 11/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.8	\$332.50	\$266.00	Review Quarterly Reporting Walkthrough Questionnaire to provide quality assurance. (0.8)
Outside PR	233	Flanagan, Ryan	11/30/2021	1.1	\$332.50	\$365.75	Update Quarterly Reporting Walkthrough Questionnaire as requested by the Coronavirus Relief Fund Desk Review team. (1.1)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/1/2021	1	\$380.00	\$380.00	Follow up via email with Coronavirus Relief Fund agencies out of compliance with reporting requirements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	11/1/2021	1.2	\$380.00	\$456.00	Process Batch E of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.2)
Outside PR	233	Hubin, Kent	11/1/2021	2	\$380.00	\$760.00	Process Batch F of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/1/2021	1.2	\$380.00	\$456.00	Process Batch G of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.2)
Outside PR	233	Hubin, Kent	11/1/2021	2	\$380.00	\$760.00	Process Batch H of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/1/2021	1.3	\$380.00	\$494.00	Process Batch I of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	11/1/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/2/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review questions related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.1)
Outside PR	233	Hubin, Kent	11/2/2021	1.7	\$380.00	\$646.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to discuss required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.7)
Outside PR	233	Hubin, Kent	11/2/2021	2	\$380.00	\$760.00	Research and create batch A of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/2/2021	2	\$380.00	\$760.00	Research and create batch B of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/2/2021	2	\$380.00	\$760.00	Research and create batch C of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/2/2021	2	\$380.00	\$760.00	Research and create batch D of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/2/2021	1.4	\$380.00	\$532.00	Research and create batch E of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.4)
Outside PR	233	Hubin, Kent	11/2/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/3/2021	2	\$380.00	\$760.00	Generate batch A of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review status and next steps on required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Hubin, Kent	11/3/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with K. Miller (ACG) to review details on required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.8)
Outside PR	233	Hubin, Kent	11/3/2021	2	\$380.00	\$760.00	Process Batch J of the 10/22/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/3/2021	1.7	\$380.00	\$646.00	Research and create batch F of required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.7)
Outside PR	233	Hubin, Kent	11/3/2021	0.6	\$380.00	\$228.00	Set up AAFAF SharePoint access. (0.6)
Outside PR	233	Hubin, Kent	11/3/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	11/4/2021	2	\$380.00	\$760.00	Generate batch B of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/4/2021	2	\$380.00	\$760.00	Generate batch C of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/4/2021	1.5	\$380.00	\$570.00	Generate batch D of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.5)
Outside PR	233	Hubin, Kent	11/4/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.6)
Outside PR	233	Hubin, Kent	11/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review presentation approach to required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Hubin, Kent	11/4/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/5/2021	2	\$380.00	\$760.00	Generate batch E of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Hubin, Kent	11/5/2021	1.2	\$380.00	\$456.00	Generate batch F of line-item detail related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.2)
Outside PR	233	Hubin, Kent	11/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review the comprehensive data file related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Hubin, Kent	11/5/2021	2	\$380.00	\$760.00	Process Batch A of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/5/2021	2	\$380.00	\$760.00	Process Batch B of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/5/2021	0.9	\$380.00	\$342.00	Process Batch C of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	11/5/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/8/2021	0.5	\$380.00	\$190.00	Generate line-item detail for Coronavirus Relief Fund Office of the Inspector General reporting cumulative through cycle 5 for small payments and payments to individuals. (0.5)
Outside PR	233	Hubin, Kent	11/8/2021	0.5	\$380.00	\$190.00	Generate update notes for Office of the Inspector General cycle 7 related to small payments and payments to individuals. (0.5)
Outside PR	233	Hubin, Kent	11/8/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with S. Diaz (AAFAF), C. Velez (AAFAF), M. Garay (Hacienda), C. Robles (Hacienda), K. Miller (ACG), and R. Flanagan (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Hubin, Kent	11/8/2021	2	\$380.00	\$760.00	Process Batch D of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/8/2021	2	\$380.00	\$760.00	Process Batch E of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/8/2021	2	\$380.00	\$760.00	Process Batch F of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/8/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/9/2021	0.5	\$380.00	\$190.00	Generate and distribute summary status reports related to agency Coronavirus Relief Fund compliance. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	11/9/2021	0.2	\$380.00	\$76.00	Generate line-item detail for Coronavirus Relief Fund Office of the Inspector General reporting cumulative through cycle 5 for small payments and payments to individuals. (0.2)
Outside PR	233	Hubin, Kent	11/9/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Hubin, Kent	11/9/2021	0.5	\$380.00	\$190.00	Process Batch G of the 11/5/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	11/9/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/10/2021	0.5	\$380.00	\$190.00	Follow up on activities based on the Desk Review meeting held on 11/10/2021. (0.5)
Outside PR	233	Hubin, Kent	11/10/2021	1.6	\$380.00	\$608.00	Incorporate Clawback amounts into Agency Reporting. (1.6)
Outside PR	233	Hubin, Kent	11/10/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Soto (AAFAF) to review Agency reporting compliance and next steps. (0.4)
Outside PR	233	Hubin, Kent	11/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/10/2021. (0.6)
Outside PR	233	Hubin, Kent	11/10/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of the Desk Review team, AAFAF, Hacienda, OGP, K. Miller (ACG), and R. Flanagan (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Hubin, Kent	11/10/2021	2	\$380.00	\$760.00	Process Batch A of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/10/2021	0.5	\$380.00	\$190.00	Troubleshoot AAFAF SharePoint access issues. (0.5)
Outside PR	233	Hubin, Kent	11/10/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/11/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Hubin, Kent	11/11/2021	0.3	\$380.00	\$114.00	Review data available on PandemicOversight.gov related to Coronavirus Relief Fund Office of the Inspector General reporting. (0.3)
Outside PR	233	Hubin, Kent	11/11/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/12/2021	2	\$380.00	\$760.00	Process Batch B of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/12/2021	2	\$380.00	\$760.00	Process Batch C of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/12/2021	2	\$380.00	\$760.00	Process Batch D of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/12/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/15/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of CGI, Ankura, and C. Alsina (AAFAF) to discuss updates

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							related to transparency reporting on Recovery.PR website. (0.4)
Outside PR	233	Hubin, Kent	11/15/2021	2	\$380.00	\$760.00	Process Batch E of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/15/2021	2	\$380.00	\$760.00	Process Batch F of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/15/2021	0.4	\$380.00	\$152.00	Redirect inbound emails to the Coronavirus Relief Fund Reporting mailbox for Hospital and Municipalities. (0.4)
Outside PR	233	Hubin, Kent	11/15/2021	2	\$380.00	\$760.00	Troubleshoot with Helpdesk AAFAP SharePoint access issues. (2)
Outside PR	233	Hubin, Kent	11/15/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/16/2021	2	\$380.00	\$760.00	Process Batch G of the 11/12/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/16/2021	0.5	\$380.00	\$190.00	Troubleshoot AAFAP SharePoint access issues. (0.5)
Outside PR	233	Hubin, Kent	11/16/2021	1.9	\$380.00	\$722.00	Update Awarded, Obligated, and Expenditure reporting for the Agency Coronavirus Relief Fund. (1.9)
Outside PR	233	Hubin, Kent	11/16/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/17/2021	0.3	\$380.00	\$114.00	Contribute to the Desk Review Walk Through response document related to the Office of the Inspector General 2021-06 to date Desk Review. (0.3)
Outside PR	233	Hubin, Kent	11/17/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/17/2021. (0.7)
Outside PR	233	Hubin, Kent	11/17/2021	0.5	\$380.00	\$190.00	Process Batch A of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	11/17/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	11/18/2021	0.6	\$380.00	\$228.00	Integrate agency acronyms into reporting tools. (0.6)
Outside PR	233	Hubin, Kent	11/18/2021	0.5	\$380.00	\$190.00	Process Batch B of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	11/18/2021	1	\$380.00	\$380.00	Send confirmation emails to agencies that have expended all of their Coronavirus Relief Fund allocations. (1)
Outside PR	233	Hubin, Kent	11/18/2021	0.4	\$380.00	\$152.00	Update clawback totals for Coronavirus Relief Fund agency reporting. (0.4)
Outside PR	233	Hubin, Kent	11/18/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/19/2021	2	\$380.00	\$760.00	Process Batch C of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/19/2021	0.5	\$380.00	\$190.00	Process Batch D of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	11/19/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	11/22/2021	2	\$380.00	\$760.00	Continue to identify Agency Contract and Vouchers associated with the Sample Document Request List from the Coronavirus Relief Fund Desk Review team. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	11/22/2021	2	\$380.00	\$760.00	Identify Agency Contract and Vouchers associated with the Sample Document Request List from the Coronavirus Relief Fund Desk Review team. (2)
Outside PR	233	Hubin, Kent	11/22/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review Sample Document Request List from the Coronavirus Relief Fund Desk Review team. (0.9)
Outside PR	233	Hubin, Kent	11/22/2021	1.3	\$380.00	\$494.00	Process Batch E of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	11/22/2021	1.5	\$380.00	\$570.00	Process Batch F of the 11/19/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	233	Hubin, Kent	11/22/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/29/2021	2	\$380.00	\$760.00	Process Batch A of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/29/2021	2	\$380.00	\$760.00	Process Batch B of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/29/2021	2	\$380.00	\$760.00	Process Batch C of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/29/2021	2	\$380.00	\$760.00	Process Batch D of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/29/2021	1	\$380.00	\$380.00	Process Batch E of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	11/29/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	11/30/2021	0.5	\$380.00	\$190.00	Generate and distribute weekly Coronavirus Relief Fund Agency reporting status for week ending 11/26/2021. (0.5)
Outside PR	233	Hubin, Kent	11/30/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of the Desk Review team, C. Velez (AAFAF), K. Miller (ACG) and R. Flanagan (ACG) to discuss the Sample Selection Document Request for the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Hubin, Kent	11/30/2021	2	\$380.00	\$760.00	Process Batch F of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	11/30/2021	0.5	\$380.00	\$190.00	Process Batch G of the 11/26/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	11/30/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/1/2021	0.6	\$332.50	\$199.50	Process Phase IV Municipalities award decisions and notify municipalities. (0.6)
Outside PR	233	Huggins, Nate	11/1/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/1/2021	0.5	\$332.50	\$166.25	Review and respond to 11/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Huggins, Nate	11/1/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (2)
Outside PR	233	Huggins, Nate	11/1/2021	0.3	\$332.50	\$99.75	Review Coronavirus Relief Fund Public Hospital agreements for completeness. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	11/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/2/2021	2	\$332.50	\$665.00	File batch A of completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (2)
Outside PR	233	Huggins, Nate	11/2/2021	2	\$332.50	\$665.00	File batch B of completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (2)
Outside PR	233	Huggins, Nate	11/2/2021	2	\$332.50	\$665.00	File batch C of completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (2)
Outside PR	233	Huggins, Nate	11/2/2021	1.7	\$332.50	\$565.25	Review and respond to 11/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.7)
Outside PR	233	Huggins, Nate	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/3/2021	2	\$332.50	\$665.00	Compile Coronavirus Relief Fund Municipal meeting log and funding report requested by S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	11/3/2021	2	\$332.50	\$665.00	Continue to compile Coronavirus Relief Fund Municipal meeting log and funding report requested by S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	11/3/2021	2	\$332.50	\$665.00	Continue to file completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (2)
Outside PR	233	Huggins, Nate	11/3/2021	2	\$332.50	\$665.00	File completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (2)
Outside PR	233	Huggins, Nate	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) regarding Municipality meeting log requested by S. Diaz (AAFAF). (0.3)
Outside PR	233	Huggins, Nate	11/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/4/2021	2	\$332.50	\$665.00	Continue to update Municipality Phase IV Panel Decision log. (2)
Outside PR	233	Huggins, Nate	11/4/2021	0.4	\$332.50	\$133.00	Participate in meeting with J. Loaiza (ACG), K. Miller (ACG) and M. Reisler (Hacienda) to review status and next steps for Hospitals and Municipalities agreements. (0.4)
Outside PR	233	Huggins, Nate	11/4/2021	1	\$332.50	\$332.50	Process Use of Funds reports for Hospitals and Municipalities. (1)
Outside PR	233	Huggins, Nate	11/4/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/4/2021	2	\$332.50	\$665.00	Update Municipality Phase IV Panel Decision log. (2)
Outside PR	233	Huggins, Nate	11/4/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/5/2021	1	\$332.50	\$332.50	Participate in meeting with J. Loaiza (ACG) to review and assign municipalities inbox emails. (1)
Outside PR	233	Huggins, Nate	11/5/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding Municipality communication log and outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (1.8)
Outside PR	233	Huggins, Nate	11/5/2021	1	\$332.50	\$332.50	Review and respond to 11/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	11/5/2021	2	\$332.50	\$665.00	Review and respond to 11/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	11/5/2021	2	\$332.50	\$665.00	Update Phase IV Use of Funds templates for municipalities. (2)
Outside PR	233	Huggins, Nate	11/5/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/8/2021	2	\$332.50	\$665.00	Process batch A of the Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/8/2021	2	\$332.50	\$665.00	Process batch B of the Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/8/2021	2	\$332.50	\$665.00	Process batch C of the Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/8/2021	1	\$332.50	\$332.50	Review and respond to 11/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	11/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/9/2021	1.2	\$332.50	\$399.00	File completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (1.2)
Outside PR	233	Huggins, Nate	11/9/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities and Hospital Inboxes. (1.6)
Outside PR	233	Huggins, Nate	11/9/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Huggins, Nate	11/9/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/9/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/10/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/10/2021. (0.6)
Outside PR	233	Huggins, Nate	11/10/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Loaiza (ACG) to review history of Use of Funds report for Hormigueros Municipality. (0.5)
Outside PR	233	Huggins, Nate	11/10/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/10/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/10/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/11/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding Municipality and hospitals Coronavirus Relief Fund inboxes. (1.4)
Outside PR	233	Huggins, Nate	11/11/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/11/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/12/2021	1.2	\$332.50	\$399.00	File completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (1.2)
Outside PR	233	Huggins, Nate	11/12/2021	2	\$332.50	\$665.00	Process Phase IV Municipalities award decisions and notify municipalities. (2)
Outside PR	233	Huggins, Nate	11/12/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/12/2021	1	\$332.50	\$332.50	Review and respond to 11/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	11/12/2021	2	\$332.50	\$665.00	Update Phase IV Use of Funds templates for municipalities. (2)
Outside PR	233	Huggins, Nate	11/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/15/2021	0.7	\$332.50	\$232.75	File completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (0.7)
Outside PR	233	Huggins, Nate	11/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) regarding Coronavirus Relief Fund public hospital signatures and Municipality and Hospitals Coronavirus Relief Fund inboxes. (0.5)
Outside PR	233	Huggins, Nate	11/15/2021	2	\$332.50	\$665.00	Process batch A of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/15/2021	2	\$332.50	\$665.00	Process batch B of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/15/2021	2	\$332.50	\$665.00	Process batch C of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/15/2021	2	\$332.50	\$665.00	Process batch D of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/16/2021	2	\$332.50	\$665.00	Process batch A of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/16/2021	2	\$332.50	\$665.00	Process batch B of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/16/2021	2	\$332.50	\$665.00	Process batch C of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/16/2021	2	\$332.50	\$665.00	Review and respond to 11/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Huggins, Nate	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/17/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/17/2021. (0.7)
Outside PR	233	Huggins, Nate	11/17/2021	2	\$332.50	\$665.00	Process batch A of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/17/2021	2	\$332.50	\$665.00	Process batch B of the Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/17/2021	1	\$332.50	\$332.50	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	11/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/19/2021	1	\$332.50	\$332.50	Continue to review and respond to 11/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	11/19/2021	0.4	\$332.50	\$133.00	Participate in meeting with J. Loaiza (ACG) and J. Perez-Casellas (ACG) to review Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund pending inboxes. (0.4)
Outside PR	233	Huggins, Nate	11/19/2021	2	\$332.50	\$665.00	Review and respond to 11/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	11/19/2021	1	\$332.50	\$332.50	Update Phase IV Use of Funds templates for municipalities. (1)
Outside PR	233	Huggins, Nate	11/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Huggins, Nate	11/22/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/22/2021	0.5	\$332.50	\$166.25	Create Toa Alta municipality Phase IV Use of Funds report template. (0.5)
Outside PR	233	Huggins, Nate	11/22/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.2)
Outside PR	233	Huggins, Nate	11/22/2021	0.6	\$332.50	\$199.50	Participate on telephone call with J. Loaiza (ACG) to review and update Hormigueros and Toa Alta Use of Funds reports. (0.6)
Outside PR	233	Huggins, Nate	11/22/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/22/2021	1.2	\$332.50	\$399.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1.2)
Outside PR	233	Huggins, Nate	11/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/23/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/23/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/23/2021	2	\$332.50	\$665.00	Review and respond to 11/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	11/23/2021	1	\$332.50	\$332.50	Review and update Municipality Strengthening Fund training put together by J. Loaiza (ACG). (1)
Outside PR	233	Huggins, Nate	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/24/2021	2	\$332.50	\$665.00	Develop emails with updated Resolutions for public hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/24/2021	2	\$332.50	\$665.00	Develop emails with updated Resolutions for public hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/24/2021	0.8	\$332.50	\$266.00	Process Use of Funds report for Municipality of Jayuya and send updated Phase IV Use of Funds report. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	11/24/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	11/29/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/29/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	11/29/2021	2	\$332.50	\$665.00	Review and respond to 11/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	11/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	11/30/2021	2	\$332.50	\$665.00	Continue to send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/30/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.7)
Outside PR	233	Huggins, Nate	11/30/2021	1	\$332.50	\$332.50	Process Use of Funds reports for Hospitals and Municipalities. (1)
Outside PR	233	Huggins, Nate	11/30/2021	2	\$332.50	\$665.00	Review and respond to 11/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	11/30/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hull, Sarah	11/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	11/3/2021	0.8	\$451.25	\$361.00	Compile list of status presentations which were used for meetings with the municipalities and review calendar for meetings with Municipalities on funding or awards. (0.8)
Outside PR	233	Hull, Sarah	11/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	11/1/2021	0.2	\$332.50	\$66.50	Answer inquiries about Use of Funds report in the Municipalities inbox. (0.2)
Outside PR	233	Loaiza, Juan	11/1/2021	0.8	\$332.50	\$266.00	Participate on telephone call with K. Gonzalez (DSP) about the Agency Office of the Inspector General weekly report. (0.8)
Outside PR	233	Loaiza, Juan	11/1/2021	0.4	\$332.50	\$133.00	Respond to inquiries from CDTs related to Coronavirus Relief Fund eligibility and distribution. (0.4)
Outside PR	233	Loaiza, Juan	11/1/2021	0.4	\$332.50	\$133.00	Send communication to COSSMA medical clinic about clawback for CDT program. (0.4)
Outside PR	233	Loaiza, Juan	11/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/2/2021	2	\$332.50	\$665.00	Download, file and register in tracker the municipalities with completed transfer agreements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	11/2/2021	0.8	\$332.50	\$266.00	Reach out to 6 municipalities requesting signature of outstanding transfer agreements. (0.8)
Outside PR	233	Loaiza, Juan	11/2/2021	0.9	\$332.50	\$299.25	Review and organize municipalities Transfer Agreements with issues. (0.9)
Outside PR	233	Loaiza, Juan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with R. Flanagan (ACG) and N. Huggins (ACG) regarding Municipality meeting log requested by S. Diaz (AAFAF). (0.3)
Outside PR	233	Loaiza, Juan	11/3/2021	1	\$332.50	\$332.50	Respond to disbursement information journal requests for Naranjito and Vega Baja municipalities. (1)
Outside PR	233	Loaiza, Juan	11/3/2021	1	\$332.50	\$332.50	Review and respond to 11/3/2021 email messages from municipalities and CDTs related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Loaiza, Juan	11/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/4/2021	0.4	\$332.50	\$133.00	Participate in meeting with N. Huggins (ACG), K. Miller (ACG) and M. Reisler (Hacienda) to review status and next steps for Hospitals and Municipalities agreements. (0.4)
Outside PR	233	Loaiza, Juan	11/4/2021	0.3	\$332.50	\$99.75	Participate on telephone call with A. Colon (Lares) about request to amend the incentive to Entrepreneurs program. (0.3)
Outside PR	233	Loaiza, Juan	11/4/2021	0.2	\$332.50	\$66.50	Prepare for meeting with K. Gonzalez (DSP) about Office of the Inspector General report. (0.2)
Outside PR	233	Loaiza, Juan	11/4/2021	0.3	\$332.50	\$99.75	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.3)
Outside PR	233	Loaiza, Juan	11/4/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/5/2021	0.7	\$332.50	\$232.75	Create Smartsheets report of pending agreements. (0.7)
Outside PR	233	Loaiza, Juan	11/5/2021	1	\$332.50	\$332.50	Participate in meeting with N. Huggins (ACG) to review and assign municipalities inbox emails. (1)
Outside PR	233	Loaiza, Juan	11/5/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding Municipality communication log and outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (1.8)
Outside PR	233	Loaiza, Juan	11/5/2021	0.7	\$332.50	\$232.75	Provide training on Office of the Inspector General reporting to K. Gonzalez (DSP). (0.7)
Outside PR	233	Loaiza, Juan	11/5/2021	1	\$332.50	\$332.50	Respond to municipalities inbox inquiries. (1)
Outside PR	233	Loaiza, Juan	11/5/2021	0.5	\$332.50	\$166.25	Update municipality agreement for Hacienda to review. (0.5)
Outside PR	233	Loaiza, Juan	11/5/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/8/2021	1.4	\$332.50	\$465.50	Continue to process Phase IV Panel decisions and communicate with municipalities. (1.4)
Outside PR	233	Loaiza, Juan	11/8/2021	2	\$332.50	\$665.00	Process Phase IV Panel decisions and communicate with municipalities. (2)
Outside PR	233	Loaiza, Juan	11/8/2021	2	\$332.50	\$665.00	Review and collect documentation for CDTs that need clawback and communicate with S. Diaz (AAFAF) to start the process. (2)
Outside PR	233	Loaiza, Juan	11/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/9/2021	2	\$332.50	\$665.00	Follow up, process and update Municipalities agreements. (2)
Outside PR	233	Loaiza, Juan	11/9/2021	0.7	\$332.50	\$232.75	Participate in meeting with J. Perez-Casellas (ACG) and representatives of the municipality of Hormigueros to review the Use of Funds template and Phase IV funding. (0.7)
Outside PR	233	Loaiza, Juan	11/9/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities and Hospital Inboxes. (1.6)
Outside PR	233	Loaiza, Juan	11/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/10/2021	0.5	\$332.50	\$166.25	Generate clawback draft communication for Municipalities receiving Coronavirus Relief Fund funding. (0.5)
Outside PR	233	Loaiza, Juan	11/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/10/2021. (0.6)
Outside PR	233	Loaiza, Juan	11/10/2021	0.5	\$332.50	\$166.25	Participate on telephone call with N. Huggins (ACG) to review history of Use of Funds report for Hormigueros Municipality. (0.5)
Outside PR	233	Loaiza, Juan	11/10/2021	1.2	\$332.50	\$399.00	Produce pending Phase IV disbursement analysis. (1.2)
Outside PR	233	Loaiza, Juan	11/10/2021	1.3	\$332.50	\$432.25	Research and update Hormigueros Use of Funds report. (1.3)
Outside PR	233	Loaiza, Juan	11/10/2021	1.2	\$332.50	\$399.00	Send clawback requests to CDTs. (1.2)
Outside PR	233	Loaiza, Juan	11/10/2021	0.5	\$332.50	\$166.25	Translate communications for Office of the Inspector General reporting communications. (0.5)
Outside PR	233	Loaiza, Juan	11/10/2021	2	\$332.50	\$665.00	Update municipality Phase IV determination file with Phase IV decisions and corrected Eligible expenses amounts. (2)
Outside PR	233	Loaiza, Juan	11/10/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/11/2021	2	\$332.50	\$665.00	Gather data and generate program award, Use of Funds reported and clawback analysis for municipalities. (2)
Outside PR	233	Loaiza, Juan	11/11/2021	2	\$332.50	\$665.00	Gather data and generate program award, Use of Funds reported and clawback analysis for private and public hospitals. (2)
Outside PR	233	Loaiza, Juan	11/11/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding Municipality and hospitals Coronavirus Relief Fund inboxes. (1.4)
Outside PR	233	Loaiza, Juan	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/12/2021	0.7	\$332.50	\$232.75	Respond to 11/12/2021 inquiries from municipalities regarding the Coronavirus Relief Fund Municipalities program. (0.7)
Outside PR	233	Loaiza, Juan	11/12/2021	1.5	\$332.50	\$498.75	Gather email documentation to update transfer agreements for Hacienda approval. (1.5)
Outside PR	233	Loaiza, Juan	11/12/2021	1.5	\$332.50	\$498.75	Generate and send two separate Disbursement Oversight Committee reports for municipalities with outstanding disbursement of Phase II. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	11/12/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Perez-Casellas (ACG) to develop strategy for pending Phase IV disbursement through two separate resolutions and develop next steps for referral to AAFAF officers. (0.4)
Outside PR	233	Loaiza, Juan	11/12/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Cintron (Dorado Municipality) and J. Perez-Casellas (ACG) to review the pending approval of Phase III and IV expensive requests under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
Outside PR	233	Loaiza, Juan	11/12/2021	0.8	\$332.50	\$266.00	Review and update Phase IV Panel log to include outstanding municipalities so Panel can finalize decisions. (0.8)
Outside PR	233	Loaiza, Juan	11/12/2021	0.7	\$332.50	\$232.75	Review Municipalities Phase IV disbursements and update tracker. (0.7)
Outside PR	233	Loaiza, Juan	11/12/2021	2	\$332.50	\$665.00	Send specific clawback communications to 78 municipalities and 60 hospitals. (2)
Outside PR	233	Loaiza, Juan	11/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/15/2021	2	\$332.50	\$665.00	Answer 11/15/2021 inquiries about the municipalities Use of Funds reporting and clawback status. (2)
Outside PR	233	Loaiza, Juan	11/15/2021	2	\$332.50	\$665.00	Answer 11/15/2021 inquiries about the private and public hospitals Use of Funds reporting and clawback status. (2)
Outside PR	233	Loaiza, Juan	11/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) regarding Coronavirus Relief Fund public hospital signatures and Municipality and Hospitals Coronavirus Relief Fund inboxes. (0.5)
Outside PR	233	Loaiza, Juan	11/15/2021	0.8	\$332.50	\$266.00	Participate on telephone call with A. Ruiz (Planeamiento) to review issues with the Agency reporting for Office of the Inspector General. (0.8)
Outside PR	233	Loaiza, Juan	11/15/2021	0.5	\$332.50	\$166.25	Participate on telephone call with B. Castro (UPR) to discuss the hospital Use of Funds reports (0.5)
Outside PR	233	Loaiza, Juan	11/15/2021	0.5	\$332.50	\$166.25	Participate on telephone call with V. Medina (Hospital Pediatrico) and J. Perez-Casellas (ACG) to discuss the hospital Use of Funds reports and funding questions under the Coronavirus Relief Fund Assistance to Public Hospitals Program. (0.5)
Outside PR	233	Loaiza, Juan	11/15/2021	1	\$332.50	\$332.50	Process and update hospitals and municipalities completed transfer agreements. (1)
Outside PR	233	Loaiza, Juan	11/15/2021	0.7	\$332.50	\$232.75	Resolve issues with the Use of Funds template for municipalities. (0.7)
Outside PR	233	Loaiza, Juan	11/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/16/2021	2	\$332.50	\$665.00	Answer 11/16/2021 inquiries about the municipalities Use of Funds reporting and clawback status. (2)
Outside PR	233	Loaiza, Juan	11/16/2021	2.5	\$332.50	\$831.25	Participate in meeting with J. Perez-Casellas (ACG) and A. Colon (Lares) to review reconsiderations of eligible expenses, communications from the mayor of Lares and define the next steps. (2.5)
Outside PR	233	Loaiza, Juan	11/16/2021	1	\$332.50	\$332.50	Update Hospitals awards, Use of Funds and clawback analysis file. (1)
Outside PR	233	Loaiza, Juan	11/16/2021	1	\$332.50	\$332.50	Update Municipalities awards, Use of Funds and clawback analysis file. (1)
Outside PR	233	Loaiza, Juan	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	11/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	11/17/2021	1.2	\$332.50	\$399.00	Answer 11/17/2021 inquiries about the Municipalities programs and reporting (1.2)
Outside PR	233	Loaiza, Juan	11/17/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/17/2021. (0.7)
Outside PR	233	Loaiza, Juan	11/17/2021	0.3	\$332.50	\$99.75	Participate on telephone call with Aguadilla municipality to answer questions about funding and reporting. (0.3)
Outside PR	233	Loaiza, Juan	11/17/2021	2	\$332.50	\$665.00	Process final CRF Municipality Phase IV decisions. (2)
Outside PR	233	Loaiza, Juan	11/17/2021	1	\$332.50	\$332.50	Send updated municipality agreements with email evidence for signature dates and process the last 3 agreements pending municipalities signatures. (1)
Outside PR	233	Loaiza, Juan	11/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/18/2021	0.5	\$332.50	\$166.25	Prepare status and funding analysis for San Jorge Children hospital. (0.5)
Outside PR	233	Loaiza, Juan	11/18/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	11/18/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/19/2021	0.4	\$332.50	\$133.00	Participate in meeting with N. Huggins (ACG) and J. Perez-Casellas (ACG) to review Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund pending inboxes. (0.4)
Outside PR	233	Loaiza, Juan	11/19/2021	0.6	\$332.50	\$199.50	Review and update municipality Phase IV application for panel to have reconsideration decision. (0.6)
Outside PR	233	Loaiza, Juan	11/19/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	11/22/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.2)
Outside PR	233	Loaiza, Juan	11/22/2021	0.6	\$332.50	\$199.50	Participate on telephone call with N. Huggins (ACG) to review and update Hormigueros and Toa Alta Use of Funds reports. (0.6)
Outside PR	233	Loaiza, Juan	11/22/2021	1.2	\$332.50	\$399.00	Research and respond to S. Diaz (AAFAF) request for status and material on Maunabo funding status. (1.2)
Outside PR	233	Loaiza, Juan	11/22/2021	0.6	\$332.50	\$199.50	Review and forward Coronavirus Relief Fund Municipal reconsideration requests to the Panel. (0.6)
Outside PR	233	Loaiza, Juan	11/22/2021	0.6	\$332.50	\$199.50	Update CDT clawback request and CDT tracker on Smartsheets. (0.6)
Outside PR	233	Loaiza, Juan	11/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/23/2021	1.5	\$332.50	\$498.75	Process municipalities reconsideration requests and Use of Funds updates. (1.5)
Outside PR	233	Loaiza, Juan	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	11/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/24/2021	1	\$332.50	\$332.50	Create and track list for municipalities pending signatures agreements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	11/24/2021	1	\$332.50	\$332.50	Create CDT Use of Funds report template. (1)
Outside PR	233	Loaiza, Juan	11/24/2021	0.3	\$332.50	\$99.75	Participate on telephone call with B. Castro (Hospital Universitario de Adultos) and J. Baez (Hospital Universitario de Adultos) to review the Use of Funds template. (0.3)
Outside PR	233	Loaiza, Juan	11/24/2021	0.6	\$332.50	\$199.50	Review and update Hospital Universitario de Adultos Phase III template. (0.6)
Outside PR	233	Loaiza, Juan	11/24/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	11/29/2021	0.6	\$332.50	\$199.50	Answer inquiries regarding the Coronavirus Relief Fund Municipalities inbox. (0.6)
Outside PR	233	Loaiza, Juan	11/29/2021	0.5	\$332.50	\$166.25	Prepare and send Corporate Resolution follow up for San Juan Municipal Hospital. (0.5)
Outside PR	233	Loaiza, Juan	11/29/2021	0.7	\$332.50	\$232.75	Review CDTs Use of Funds Template. (0.7)
Outside PR	233	Loaiza, Juan	11/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	11/30/2021	0.5	\$332.50	\$166.25	Develop communication for CDTs program Use of Funds report request. (0.5)
Outside PR	233	Loaiza, Juan	11/30/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.7)
Outside PR	233	Loaiza, Juan	11/30/2021	0.5	\$332.50	\$166.25	Review and request S. Diaz-Vazquez (AAFAF) support with public hospitals pending signature agreements. (0.5)
Outside PR	233	Loaiza, Juan	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	11/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Maffuid, Michael	11/1/2021	1	\$285.00	\$285.00	Reconfigure connection to the CGI output location to ensure proper transfer moving forward. Running Coronavirus Relief Fund dashboard refresh process manually to ensure all data is properly reflected. (1)
Outside PR	233	Maffuid, Michael	11/11/2021	1.2	\$285.00	\$342.00	Verify quality of data reflected on Coronavirus Relief Fund dashboards and ensure connectivity to all output locations for data that is processed by ACG. (1.2)
Outside PR	233	Maffuid, Michael	11/23/2021	1	\$285.00	\$285.00	Refresh and verify Tableau connectivity after system refresh to validate Coronavirus Relief Fund reporting. (1)
Outside PR	233	McAfee, Maggie	11/10/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	11/11/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	11/12/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	11/13/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	11/14/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	11/24/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	233	McAfee, Maggie	11/26/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	233	Miller, Ken	11/1/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/2/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	11/1/2021	0.5	\$451.25	\$225.63	Review and respond to 11/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/1/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/2/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review questions related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.1)
Outside PR	233	Miller, Ken	11/2/2021	1.7	\$451.25	\$767.13	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to discuss required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (1.7)
Outside PR	233	Miller, Ken	11/2/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 11/3/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/2/2021	0.5	\$451.25	\$225.63	Review and respond to 11/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/2/2021	2	\$451.25	\$902.50	Review various factors related to Desk Review inquiries of Aggregate Payments for Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	11/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to review status and next steps on required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Miller, Ken	11/3/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Hubin (ACG) to review details on required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.8)
Outside PR	233	Miller, Ken	11/3/2021	2	\$451.25	\$902.50	Plan and structure analysis of various factors for Desk Review inquiries related to the Aggregate Payments for Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/3/2021	2	\$451.25	\$902.50	Plan and structure analysis of various factors for Desk Review inquiries related to the Payments to Individuals Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/3/2021	2	\$451.25	\$902.50	Prepare analysis of various factors for Desk Review inquiries related to the Aggregate Payments for Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/3/2021	2	\$451.25	\$902.50	Prepare analysis of various factors for Desk Review inquiries related to the Payments to Individuals Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/3/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks 11/4/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	11/3/2021	0.3	\$451.25	\$135.38	Review and respond to 11/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	11/3/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/3/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and R. Flanagan (ACG) to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/4/2021	0.4	\$451.25	\$180.50	Participate in meeting with N. Huggins (ACG), J. Loaiza (ACG) and M. Reisler (Hacienda) to review status and next steps for Hospitals and Municipalities agreements signatures (0.4)
Outside PR	233	Miller, Ken	11/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review presentation approach to required line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Miller, Ken	11/4/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.6)
Outside PR	233	Miller, Ken	11/4/2021	2	\$451.25	\$902.50	Prepare analysis of various factors related to Desk Review inquiries related to the Aggregate Payments for Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/4/2021	2	\$451.25	\$902.50	Prepare analysis of various factors related to Desk Review inquiries related to the Payments to Individuals Office of the Inspector General reporting of the Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	11/4/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/5/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	11/4/2021	0.4	\$451.25	\$180.50	Review and respond to 11/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/4/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to review the comprehensive data file related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Miller, Ken	11/5/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/8/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/5/2021	0.4	\$451.25	\$180.50	Review and respond to 11/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/5/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/8/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with S. Diaz (AAFAF), C. Velez (AAFAF), M. Garay (Hacienda), C. Robles (Hacienda), R. Flanagan (ACG), and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Miller, Ken	11/8/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 11/9/2021 related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Miller, Ken	11/8/2021	0.7	\$451.25	\$315.88	Review and respond to 11/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	11/8/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/8/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), J. Velez (Deloitte), and R. Flanagan (ACG) regarding closeout status for Coronavirus Relief Fund programs. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/9/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Miller, Ken	11/9/2021	2	\$451.25	\$902.50	Prepare for virtual meeting with representatives of the Desk Review team, AAFAF, Hacienda and OGP to review the line-item adjustments for Office of the Inspector General report calculations. (2)
Outside PR	233	Miller, Ken	11/9/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 11/10/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/9/2021	0.6	\$451.25	\$270.75	Review and respond to 11/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	11/9/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/10/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/10/2021. (0.6)
Outside PR	233	Miller, Ken	11/10/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of the Desk Review team, AAFAF, Hacienda, OGP, R. Flanagan (ACG), and K. Hubin (ACG) to review the line-item adjustments related to the Puerto Rico Coronavirus Relief Fund Desk Review and meeting with the Desk Review Team. (0.9)
Outside PR	233	Miller, Ken	11/10/2021	1.5	\$451.25	\$676.88	Prepare for virtual meeting with representatives of the Desk Review team, AAFAF, Hacienda, and OGP to review the line-item adjustments for Office of the Inspector General report calculations. (1.5)
Outside PR	233	Miller, Ken	11/10/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks 11/11/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/10/2021	0.5	\$451.25	\$225.63	Review and respond to 11/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/10/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Miller, Ken	11/11/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 11/12/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/11/2021	0.5	\$451.25	\$225.63	Review and respond to 11/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/11/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/12/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 11/15/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/12/2021	0.4	\$451.25	\$180.50	Review and respond to 11/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/12/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of CGI, Ankura, and C. Alsina (AAFAF) to discuss updates related to transparency reporting on Recovery.PR website. (0.4)
Outside PR	233	Miller, Ken	11/15/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 11/16/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	11/15/2021	0.4	\$451.25	\$180.50	Review and respond to 11/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/15/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/15/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/16/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/17/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/16/2021	0.7	\$451.25	\$315.88	Review and respond to 11/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	11/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Miller, Ken	11/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/17/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 11/17/2021. (0.7)
Outside PR	233	Miller, Ken	11/17/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks 11/18/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/17/2021	0.4	\$451.25	\$180.50	Review and respond to 11/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	11/17/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/18/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/19/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	11/18/2021	0.3	\$451.25	\$135.38	Review and respond to 11/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	11/18/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Miller, Ken	11/18/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/19/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/22/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/19/2021	0.7	\$451.25	\$315.88	Review and respond to 11/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	11/19/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	11/22/2021	2	\$451.25	\$902.50	Develop responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	11/22/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review Sample Document Request List from the Coronavirus Relief Fund Desk Review team. (0.9)
Outside PR	233	Miller, Ken	11/22/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Perez-Casellas (ACG) to discuss various pending matters of the Coronavirus Relief Fund program administration. (0.3)
Outside PR	233	Miller, Ken	11/22/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/23/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/22/2021	0.9	\$451.25	\$406.13	Prioritize and communicate key next day tasks for 11/23/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Miller, Ken	11/22/2021	0.4	\$451.25	\$180.50	Review and respond to 11/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/23/2021	1	\$451.25	\$451.25	Perform review of October 2021 time entries for Coronavirus Relief Fund program. (1)
Outside PR	233	Miller, Ken	11/23/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/24/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/23/2021	2	\$451.25	\$902.50	Refine responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	11/23/2021	0.4	\$451.25	\$180.50	Review and respond to 11/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/24/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks 11/29/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/24/2021	2	\$451.25	\$902.50	Refine responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	11/24/2021	0.4	\$451.25	\$180.50	Review and respond to 11/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	11/24/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	11/29/2021	1.2	\$451.25	\$541.50	Prioritize and communicate key next day tasks for 11/30/2021 related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Miller, Ken	11/29/2021	2	\$451.25	\$902.50	Refine responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	11/29/2021	1	\$451.25	\$451.25	Review and respond to 11/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Miller, Ken	11/29/2021	0.4	\$451.25	\$180.50	X-agenda (0.4)
Outside PR	233	Miller, Ken	11/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	11/30/2021	2	\$451.25	\$902.50	Develop additional responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	11/30/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of the Desk Review team, C. Velez (AAFAF), R. Flanagan (ACG), and K. Hubin (ACG) to discuss the Sample Selection Document Request for the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Miller, Ken	11/30/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 12/1/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	11/30/2021	2	\$451.25	\$902.50	Refine responses to Desk Review Questionnaire related to Office of the Inspector General reporting for the Puerto Rico Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	11/30/2021	0.6	\$451.25	\$270.75	Review and respond to 11/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	11/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
PR	233	Perez-Casellas, Jorge Enrique	11/5/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding Municipality communication log and outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (1.8)
PR	233	Perez-Casellas, Jorge Enrique	11/5/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, Jorge Enrique	11/8/2021	1.2	\$451.25	\$541.50	Conduct various communications with S. Diaz (AAFAF) pertaining to Coronavirus Relief Fund Grant Programs clawback processes and develop strategy with representatives of Ankura for implementation. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	11/8/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	11/8/2021	0.4	\$451.25	\$180.50	Review various Panel determinations under Phase IV of the Municipal Transfer Program and discuss next steps with representatives of Ankura. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	11/9/2021	0.7	\$451.25	\$315.88	Participate in meeting with J. Loaiza (ACG) and representatives of the municipality of Hormigueros to review the Use of Funds template and Phase IV funding. (0.7)
PR	233	Perez-Casellas, Jorge Enrique	11/9/2021	1.6	\$451.25	\$722.00	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) related to outstanding items and inquiries in Coronavirus Relief Fund Municipalities and Hospital Inboxes. (1.6)
PR	233	Perez-Casellas, Jorge Enrique	11/9/2021	0.6	\$451.25	\$270.75	Participate on telephone call with N. Antonmattei (COSSMA, Inc.) pertaining to clawback process under the CDT Assistance Program. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	0.4	\$451.25	\$180.50	Review communication from L. Coln (Mennonite General Hospital) pertaining to beneficiary status of recipients under the Coronavirus Relief Fund Assistance to Hospitals Program, discuss with AAFAF officers and provide response. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	0.6	\$451.25	\$270.75	Review communication, reports and documentation from R. Flanagan (ACG) pertaining to reporting status of ASEM Hospital under the Coronavirus Relief Fund Assistance to Public Hospital Program and coordinate next steps with representatives of Ankura. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	0.3	\$451.25	\$135.38	Review pending disbursement list created by representatives of Ankura and S. Diaz (AAFAF) response and discuss next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/9/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Rivera (Dorado) pertaining to eligibility criteria, reclassifications, and Phase IV funding under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.6	\$451.25	\$270.75	Participate on telephone call with S. Diaz (AAFAF) and discuss matter with J. Loaiza (ACG) for production of analysis and evaluation of pending Phase IV disbursement under the Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.7	\$451.25	\$315.88	Participate on telephone call with S. Len (Maunabo) pertaining to eligibility criteria, reclassifications, and Phase IV funding under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.3	\$451.25	\$135.38	Review revised Use of Funds reports from J. Loaiza (ACG) for the municipality of Hormigueros and process for municipality compliance with report. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	1.4	\$451.25	\$631.75	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) regarding Municipality and hospitals Coronavirus Relief Fund inboxes. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	0.3	\$451.25	\$135.38	Review communication from L. Portalatn (Metro Pava Arecibo) pertaining to eligibility and reclassification of Hazard Pay category under the Coronavirus Relief Fund Assistance to Private hospital Program Phase III, review Use of Funds report for Hospital and reply to consult. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	0.5	\$451.25	\$225.63	Review various Panel determinations under Phase IV of the Municipal Transfer Program and discuss next steps with representatives of Ankura. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/11/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Loaiza (ACG) to develop strategy for pending Phase IV disbursement through two separate resolutions and develop next steps for referral to AAFAF officers. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Cintron (Dorado Municipality) and J. Loaiza (ACG) to review the pending approval of Phase III and IV expense requests under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/12/2021	0.4	\$451.25	\$180.50	Review Municipality of Cayey letter for reclassification and Phase IV pending matters, discuss with J. Loaiza and refer matter to OGP Panel for consideration in Phase IV determination. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	1.5	\$451.25	\$676.88	Hold various communications and develop strategy with representatives of Ankura and AAFAF officers for developing necessary clawback measures through the different programs of the CRF. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with A. Castro (Hospital San Francisco) pertaining to eligibility of expenses and period to incur costs under the Coronavirus Relief Fund Assistance to Private Hospital Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Alvarez (Manat) pertaining to eligibility of expenses and period to incur costs under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.6	\$451.25	\$270.75	Participate on telephone call with M. Cintrn (Dorado) pertaining to eligibility of expenses, reporting and period to incur costs under the under the Coronavirus Relief Fund Municipal Transfer Program and review the Dorado submitted report for further clarification and email response. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Medina (Hospital Pediatrico) and J. Loaiza (ACG) to discuss the hospital Use of Funds reports and funding questions under the Coronavirus Relief Fund Assistance to Public Hospitals Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.3	\$451.25	\$135.38	Review communication from the Municipality of Catao pertaining to Use of Funds report under the Coronavirus Relief Fund Municipal Transfer Program, review communications sent by S. Diaz (AAFAF) and discuss next steps with representatives of Ankura. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.4	\$451.25	\$180.50	Review communication sent by L. Portalatin pertaining to amendment to Use of Funds report, review report and provide feedback to representatives of Ankura and L. Portalatin (Pava Arcibo) for amendment completion. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.4	\$451.25	\$180.50	Review various Panel determinations under Phase IV of the Municipal Transfer Program and discuss next steps with representatives of Ankura. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/15/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	2.5	\$451.25	\$1,128.13	Participate in meeting with J. Loaiza (ACG) and A. Colon (Lares) to review reconsiderations of eligible expenses, communications from the mayor of Lares and define the next steps. (2.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.4	\$451.25	\$180.50	Participate on telephone call with S. Diaz (AAFAF) pertaining to Lares request for reclassifications under Phase IV of the Municipal Transfer Program and coordinate meeting with representatives of Ankura and AAFAF for further clarifications and review of submitted documentation. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.5	\$451.25	\$225.63	Perform and analysis jointly with representatives of Ankura on eligibility criteria of food grant program utilizing Coronavirus Relief Fund funding and provide memorandum to S. Diaz (AAFAF). (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.3	\$451.25	\$135.38	Review consultation from L. Mercado (consultant, Guayama), review Use of Funds template and refer matter to representatives of Ankura for next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	1.5	\$451.25	\$676.88	Review inquiry from S. Diaz (AAFAF) pertaining to eligibility under Coronavirus Relief Fund and / or American Rescue Plan Act funds for food grants during the Thanksgiving Holidays for Not-for-Profit organizations aiding communities in need, discuss with representatives of Ankura and provide preliminary response. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	11/17/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/17/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/17/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/17/2021	0.3	\$451.25	\$135.38	Review Municipality Phase IV panel reconsideration pertaining to Lares and process for next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	11/17/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	11/18/2021	1	\$451.25	\$451.25	Participate in meeting with S. Diaz (AAFAF) and J. Tirado (AAFAF) to discuss various topics pertaining to the management of the Coronavirus Relief Fund Programs including clawback, reporting and eligibility issues. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/18/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/18/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/18/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/18/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	11/19/2021	0.4	\$451.25	\$180.50	Participate in meeting with N. Huggins (ACG) and J. Loaiza (ACG) to review Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund pending inboxes. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	11/19/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/19/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/19/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	0.3	\$451.25	\$135.38	Participate on telephone call with K. Miller (ACG) to discuss various pending matters of the Coronavirus Relief Fund program administration. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	11/22/2021	0.5	\$451.25	\$225.63	X-stand up (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/23/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/24/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	11/24/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/24/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/29/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	11/29/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/29/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	0.6	\$451.25	\$270.75	Conduct various communications with S. Diaz (AAFAF) pertaining to special report request on certain municipalities, coordinate with representatives of Ankura and process for next steps. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers and representatives of Ankura and participants. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	11/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Tabor, Ryan	11/1/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/2/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/3/2021	1.5	\$522.50	\$783.75	Develop a program overview to outline the Remote Learning Solutions program as requested by J. Tirado (AAFAF). (1.5)
Outside PR	233	Tabor, Ryan	11/3/2021	0.8	\$522.50	\$418.00	Develop eligibility criteria and guidelines to support the Remote Learning Solutions program as requested by J. Tirado (AAFAF). (0.8)
Outside PR	233	Tabor, Ryan	11/3/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss the amendment to the Remote Learning Solutions program. (0.2)
Outside PR	233	Tabor, Ryan	11/3/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and coordination of activities to develop the necessary supporting materials for the amendment to the Remote Learning Solutions program as requested by J. Tirado (AAFAF). (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	11/3/2021	1.6	\$522.50	\$836.00	Review and revise the Remote Learning Solutions program guidelines as requested by S. Diaz (AAFAF) and J. Tirado (AAFAF). (1.6)
Outside PR	233	Tabor, Ryan	11/3/2021	0.4	\$522.50	\$209.00	Review and revise the Remote Learning Solutions program guidelines as requested by S. Diaz (AAFAF). (0.4)
Outside PR	233	Tabor, Ryan	11/3/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	11/4/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/5/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/8/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/8/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	11/9/2021	0.7	\$522.50	\$365.75	Review ESSER Equitable Treatment of Public and Nonpublic School guidelines related to announcement of ESSER teacher bonus program. (0.7)
Outside PR	233	Tabor, Ryan	11/9/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	11/10/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and coordination related to developing the Memorandums of Understanding between Fortaleza and PRDE for Governor's Emergency Education Relief Fund I and Governor's Emergency Education Relief Fund II as requested by J. Tirado (AAFAF). (0.5)
Outside PR	233	Tabor, Ryan	11/11/2021	1.2	\$522.50	\$627.00	Review and revise the Memorandums of Understanding between Fortaleza and PRDE for Governor's Emergency Education Relief Fund I and Governor's Emergency Education Relief Fund II as requested by J. Tirado (AAFAF). (1.2)
Outside PR	233	Tabor, Ryan	11/11/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	11/16/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund (partial). (0.1)
Outside PR	233	Tabor, Ryan	11/17/2021	0.6	\$522.50	\$313.50	Provide quality control review of Coronavirus Relief Fund Use of Funds Analysis for Municipalities, Hospitals, and Agencies for report requested by S. Diaz (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	11/18/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	11/19/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	11/22/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	11/29/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	11/30/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and review related to the Desk Review artifacts requested by L. Olmedo (Castro Company). (0.8)
Outside PR	233	Tabor, Ryan	11/30/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Total Hourly Fees				583.3		\$216,927.63	
Total Fees						\$216,927.63	

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	Loaiza, Juan	11/27/2021	\$ 91.77	Vimeo Subscription	1

Total Expenses	\$91.77
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¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Invoice Remittance

December 21, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-fourth** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from November 1, 2021 to November 30, 2021

Professional Services	\$83,123.50
Expenses	\$820.30
Total Amount Due	\$83,943.80

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from November 1, 2021 to November 30, 2021

Professional	Title	Rate	Hours	Total
Butler, Charles	Managing Director	\$451.25	11.8	\$5,324.75
Garcia, Felix	Senior Director	\$380.00	3.3	\$1,254.00
Gonzalez, Carlos	Director	\$332.50	19.8	\$6,583.50
Hart, Valerie	Senior Managing Director	\$522.50	12.3	\$6,426.75
Ishak, Christine	Senior Director	\$380.00	50	\$19,000.00
Jandura, Dan	Senior Director	\$380.00	0.4	\$152.00
Leon, Daniel	Senior Associate	\$308.75	2	\$617.50
McAfee, Maggie	Director	\$195.00	13	\$2,535.00
Roubaud, Julien	Director	\$332.50	124	\$41,230.00
Total Hourly Fees				236.6
Total Fees				\$83,123.50

Summary of Expenses by Expense Category from November 1, 2021 to November 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$399.90
Lodging - PR	\$215.43
Lodging - US	\$0.00
Meals - PR	\$184.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$20.97
Transportation - US	\$0.00
TOTAL	\$820.30

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Butler, Charles	11/1/2021	0.5	\$451.25	\$225.63	Perform review of presentation materials for in-person meeting on 11/2/2021 with H. Martinez (AAFAF) to facilitate discussion of Ankura Certified Fiscal Plan Implementation support. (0.5)
PR	10	Butler, Charles	11/2/2021	1.1	\$451.25	\$496.38	Participate in meeting with V. Hart (ACG), E. Volckers (PRITS), and N. Martinez (PRITS) to discuss status of federal funding opportunities and Certified Fiscal Plan implementation support provided by Ankura. (1.1)
PR	10	Butler, Charles	11/2/2021	1	\$451.25	\$451.25	Participate in meeting with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and V. Hart (ACG) to review progress to date and plan for activity to expand support for Certified Fiscal Plan Implementation efforts across PRITS, DOH, Hacienda and PRITS agencies. (1)
PR	10	Butler, Charles	11/2/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to develop presentation for M. Gonzalez (AAFAF) and H. Martinez (AAFAF) for meeting on 11/2/2021 to provide updates on Certified Fiscal Plan Implementation. (0.9)
Outside PR	10	Butler, Charles	11/4/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Butler, Charles	11/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/8/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	11/9/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Butler, Charles	11/10/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/11/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	11/12/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	11/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) and H. Martinez (AAFAF) to confirm the Ankura scope for supporting Certified Fiscal Plan implementation work in the first half of CY22 (0.3)
Outside PR	10	Butler, Charles	11/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) and J. Roubaud (ACG) to discuss 11/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	11/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) and J. Roubaud (ACG) to discuss 11/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/17/2021	0.2	\$451.25	\$90.25	Perform review of presentation to showcase impact of successful implementations delivered by PRITS as part of the Certified Fiscal Plan Implementation work for the Government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Roubaud (ACG), V. Hart (ACG), and N. Martinez (PRITS) to discuss presentation materials regarding Certified Fiscal Plan Implementation successes at PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Butler, Charles	11/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with M. Gonzalez (AAFAF), L. Umpierre (AAFAF) and V. Hart (ACG) to discuss current status of ERP Implementation for Hacienda and PRITS (partial). (0.3)
Outside PR	10	Butler, Charles	11/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/23/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with F. Garcia (ACG) to discuss approach for implementing a Federal Funds Grant Administrator program at PRITS (0.2)
Outside PR	10	Butler, Charles	11/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	11/24/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Ishak (ACG) to discuss next actions to support PRITS and Certified Fiscal Plan Implementation work (0.5)
Outside PR	10	Butler, Charles	11/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	11/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	11/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	11/23/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with C. Butler (ACG) to discuss approach for implementing a Federal Funds Grant Administrator program at PRITS. (0.2)
Outside PR	10	Garcia, Felix	11/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	11/23/2021	1.1	\$380.00	\$418.00	Review Federal Funds Management presentation for Puerto Rico Innovation and Technology Service in support to the FY22 Certified Fiscal Plan Implementation initiatives for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	11/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	11/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/1/2021	2.9	\$332.50	\$964.25	Participate in virtual meeting with C. Ishak (ACG), and J. Roubaud (ACG) to revise presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan Deliverables. (2.9)
PR	10	Gonzalez, Carlos	11/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss Time and Attendance project implementation at DCR and DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	11/2/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to develop presentation for M. Gonzalez (AAFAF) and H. Martinez (AAFAF) for meeting on 11/2/2021 to provide updates on Certified Fiscal Plan Implementation. (0.9)
PR	10	Gonzalez, Carlos	11/2/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Roubaud (ACG) to discuss updates related to the FY22 Certified Fiscal Plan Implementation initiatives at DOH, PRDE, and Hacienda. (0.2)
PR	10	Gonzalez, Carlos	11/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and L. Guillen (AAFAF) to discuss capacity analysis deliverable related to the FY22 Certified Fiscal Plan Implementation initiatives at DOH. (0.4)
PR	10	Gonzalez, Carlos	11/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	11/9/2021	0.3	\$332.50	\$99.75	Participate in meeting with J. Roubaud (ACG) and representatives of PRDE, FOMB and AAFAF to discuss PRDE Certified Fiscal Plan implementation and milestones related to Special Education. (0.3)
PR	10	Gonzalez, Carlos	11/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
PR	10	Gonzalez, Carlos	11/10/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/11/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Ishak (ACG) to discuss utilization of Risks, Actions, Issues and Decisions log artifact in Time and Attendance implementation at DCR as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	11/11/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Roubaud (ACG) to discuss next steps related to DOH FY22 Certified Fiscal Plan initiatives as requested by L. Guillen (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	11/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	11/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/18/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, and MS Consulting to discuss 11/18/2021 weekly update of Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	11/18/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss status and next steps in Time and Attendance implementations at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	11/23/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/23/2021 HR action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
PR	10	Gonzalez, Carlos	11/23/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, Hacienda and MS Consulting to discuss 11/23/2021 project manager updates for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
PR	10	Gonzalez, Carlos	11/23/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Roubaud (ACG) to develop recommendations and next steps for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	11/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/24/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	11/24/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss 11/24/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	11/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	11/30/2021	1	\$332.50	\$332.50	Participate in virtual meeting with D. Leon (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/30/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	11/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and F. Mercado (AAFAF) to discuss current status and next steps for FY22 Certified Fiscal Plan deliverables at PRDE, DOH, Hacienda, and ADSEF. (0.5)
PR	10	Gonzalez, Carlos	11/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	11/30/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with J. Roubaud (ACG), F. Mercado (AAFAF), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro, and MS Consulting to discuss 11/30/2021 project manager updates log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Hart, Valerie	11/2/2021	1.1	\$522.50	\$574.75	Participate in meeting with C. Butler (ACG), E. Volckers (PRITS), and N. Martinez (PRITS) to discuss status of federal funding opportunities and Certified Fiscal Plan implementation support provided by Ankura. (1.1)
Outside PR	10	Hart, Valerie	11/2/2021	1	\$522.50	\$522.50	Participate in meeting with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and C. Butler (ACG) to review progress to date and plan for activity to expand support for Certified Fiscal Plan Implementation efforts across PRITS, DOH, Hacienda and PRITS agencies. (1)
Outside PR	10	Hart, Valerie	11/2/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to develop presentation for M. Gonzalez (AAFAF) and H. Martinez (AAFAF) for meeting on 11/2/2021 to provide updates on Certified Fiscal Plan Implementation. (0.9)
Outside PR	10	Hart, Valerie	11/4/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Hart, Valerie	11/5/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/8/2021	0.4	\$522.50	\$209.00	Review IT Service Management spend benchmarking statistics at request of E. Volckers (PRITS) to inform PRITS budget development to ensure spend alignment with accepted norms. (0.4)
Outside PR	10	Hart, Valerie	11/8/2021	0.2	\$522.50	\$104.50	Review the PRITS ERP implementation plan and develop plan to present to J. Bayne (AAFAF) for validation. (0.2)
Outside PR	10	Hart, Valerie	11/9/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Roubaud (ACG) to discuss IT spend benchmarking and Certified Fiscal Plan Implementation successes presentation for E. Volckers (PRITS). (0.2)
Outside PR	10	Hart, Valerie	11/9/2021	0.2	\$522.50	\$104.50	Prepare questions and insights to review PRITS ERP workplan with J. Bayne (AAFAF) on behalf of E. Volckers (PRITS). (0.2)
Outside PR	10	Hart, Valerie	11/15/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with C. Butler (ACG) and H. Martinez (AAFAF) to confirm the Ankura scope for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							supporting Certified Fiscal Plan implementation work in the first half of CY22. (0.3)
Outside PR	10	Hart, Valerie	11/15/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with J. Roubaud (ACG) and C. Butler (ACG) to discuss 11/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Hart, Valerie	11/15/2021	1.4	\$522.50	\$731.50	Review progress and deliverables from the week of 11/8/2021 and prepare agendas and weekly report notes for upcoming meetings with H. Martinez (AAFAF) and N. Martinez (PRITS). (1.4)
Outside PR	10	Hart, Valerie	11/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) and J. Roubaud (ACG) to discuss 11/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/17/2021	0.6	\$522.50	\$313.50	Review and modify presentation for N. Martinez (PRITS) to report out economic and other benefits impact of IT initiatives over the last trailing 10 months for presentation to M. Gonzalez (AAFAF) and J. Bayne (AAFAF). (0.6)
Outside PR	10	Hart, Valerie	11/22/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG), J. Roubaud (ACG), and N. Martinez (PRITS) to discuss presentation materials regarding Certified Fiscal Plan Implementation successes at PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Hart, Valerie	11/22/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with M. Gonzalez (AAFAF), L. Umpierre (AAFAF) and C. Butler (ACG) to discuss current status of ERP Implementation for Hacienda and PRITS. (0.8)
Outside PR	10	Hart, Valerie	11/22/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/23/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/29/2021	0.1	\$522.50	\$52.25	Conduct email exchange with L. Umpierre (AAFAF) regarding status of ERP Implementation initiative. (0.1)
Outside PR	10	Hart, Valerie	11/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	11/30/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	11/1/2021	1.8	\$380.00	\$684.00	Conduct research on three Federal bills that can possibly be leveraged by PRITS to obtain funding for technology projects that PRITS will need to implement in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Ishak, Christine	11/1/2021	2.9	\$380.00	\$1,102.00	Participate in virtual meeting with J. Roubaud (ACG), and C. Gonzalez (ACG) to revise presentation materials for AAFAF Status Update as requested by H. Martinez

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							(AAFAF) in support of the FY22 Certified Fiscal Plan Deliverables. (2.9)
Outside PR	10	Ishak, Christine	11/1/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss Time and Attendance project implementation at DCR and DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	11/1/2021	0.5	\$380.00	\$190.00	Prepare and distribute to V. Hart (ACG) and C. Butler (ACG) a summary of the request for soliciting federal funding for PRITS as requested by E. Volckers (PRITS) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	11/1/2021	0.8	\$380.00	\$304.00	Review correspondence received from E. Volckers (PRITS) to understand current status of additional deliverables that the FOMB has requested status on in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	11/1/2021	1.4	\$380.00	\$532.00	Review key activities and outcomes from the week of 10/25/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 11/1/2021 Certified Fiscal Plan meetings and deliverables. (1.4)
Outside PR	10	Ishak, Christine	11/2/2021	1.2	\$380.00	\$456.00	Conduct research related to IT Service Management graphics in preparation for presentation materials that will need to be developed to support PRITS as part of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	11/2/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with J. Roubaud (ACG) and M. Cabiya (PRITS) to discuss ongoing FY22 Certified Fiscal Plan Implementation initiatives at PRITS and next steps. (1.2)
Outside PR	10	Ishak, Christine	11/2/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to develop presentation for M. Gonzalez (AAFAF) and H. Martinez (AAFAF) for meeting on 11/2/2021 to provide updates on Certified Fiscal Plan Implementation. (0.9)
Outside PR	10	Ishak, Christine	11/2/2021	0.2	\$380.00	\$76.00	Participate on telephone call with J. Roubaud (ACG) to discuss IT Service Management next steps at PRITS in support of the FY22 Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	11/2/2021	0.4	\$380.00	\$152.00	Participate on telephone call with J. Roubaud (ACG) to discuss utilization of Cybersecurity Maturity Model Certification assessment tool at PRITS in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	11/2/2021	0.2	\$380.00	\$76.00	Participate on telephone call with N. Martinez (PRITS) to discuss next steps regarding the deliverables that were due 10/31/2021 as part of the Certified Fiscal Plan Initiatives. (0.2)
Outside PR	10	Ishak, Christine	11/2/2021	0.3	\$380.00	\$114.00	Prepare for meeting with M. Cabiya (PRITS) to discuss current status and next steps for tasks related to the PRITS Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	11/2/2021	0.5	\$380.00	\$190.00	Review correspondence and documentation received from J. Roubaud (ACG) regarding the Time and Attendance deliverables to assess next steps as part of the Certified Fiscal Plan Initiatives. (0.5)
Outside PR	10	Ishak, Christine	11/2/2021	0.4	\$380.00	\$152.00	Review finalized presentation materials to assess changes that were made in support of the AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan Deliverables. (0.4)
Outside PR	10	Ishak, Christine	11/2/2021	1.2	\$380.00	\$456.00	Revise PRITS Cybersecurity Program documentation to include additional details regarding the Implementation of the program in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	11/3/2021	1.4	\$380.00	\$532.00	Participate in virtual meeting with E. Volckers (PRITS), N. Martinez (PRITS), E. Guardiola (FOMB), and K. Borja (FOMB) to review the status of PRITS initiatives that are overlapping with Certified Fiscal Plan deliverables of other agencies. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	11/3/2021	0.7	\$380.00	\$266.00	Prepare for meeting with E. Volckers (PRITS), N. Martinez (PRITS), E. Guardiola (FOMB), and K. Borja (FOMB) to review the status of PRITS initiatives that are overlapping with Certified Fiscal Plan deliverables of other agencies. (0.7)
Outside PR	10	Ishak, Christine	11/3/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from 11/1/2021 to 11/3/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 11/1/2021. (0.4)
Outside PR	10	Ishak, Christine	11/4/2021	2.6	\$380.00	\$988.00	Participate in virtual meeting with N. Oliveras (PRITS) and S. Marrero (PRITS) to review all comments and changes requested in the PRITS Cybersecurity Policy document in support of the Certified Fiscal Plan deliverables. (2.6)
Outside PR	10	Ishak, Christine	11/4/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Ishak, Christine	11/4/2021	0.2	\$380.00	\$76.00	Participate on telephone call with N. Oliveras (PRITS) to plan for upcoming 11/4/2021 meeting to discuss the Cybersecurity Policy documentation in support of the Certified Fiscal Plan. (0.2)
Outside PR	10	Ishak, Christine	11/5/2021	1	\$380.00	\$380.00	Review correspondence and documentation received from J. Roubaud (ACG) regarding letters sent by the FOMB to determine the correlation to the current support efforts around the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	11/8/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), and L. Guillen (AAFAF) to discuss capacity analysis deliverable related to the FY22 Certified Fiscal Plan Implementation initiatives at DOH. (0.4)
Outside PR	10	Ishak, Christine	11/8/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	11/8/2021	0.8	\$380.00	\$304.00	Review key activities and outcomes from the week of 11/1/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 11/8/2021 Certified Fiscal Plan meetings and deliverables. (0.8)
Outside PR	10	Ishak, Christine	11/9/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Ishak, Christine	11/10/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	11/10/2021	0.8	\$380.00	\$304.00	Participate on telephone call with J. Roubaud (ACG) to review IT Service Management presentation for N. Martinez (PRITS) in support of the FY22 Certified Fiscal Plan initiatives. (0.8)
Outside PR	10	Ishak, Christine	11/10/2021	0.6	\$380.00	\$228.00	Participate on telephone call with N. Martinez (PRITS) to discuss next steps regarding the deliverable related to the Certified Fiscal Plan for PRITS. (0.6)
Outside PR	10	Ishak, Christine	11/10/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from 11/8/2021 to 11/10/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 11/8/2021. (0.5)
Outside PR	10	Ishak, Christine	11/10/2021	0.6	\$380.00	\$228.00	Review the Quantifying Value Model materials to determine how they can be used to assess value to the PRITS initiatives per H. Martinez (AAFAF)'s request in support of the Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Ishak, Christine	11/11/2021	2	\$380.00	\$760.00	Conduct research regarding value-add case studies related to IT Service Management implementation in

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							support of PRITS as part of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Ishak, Christine	11/11/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Gonzalez (ACG) and J. Roubaud (ACG) to discuss utilization of Risks, Actions, Issues and Decisions log artifact in Time and Attendance implementation at DCR as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	11/11/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	11/11/2021	0.7	\$380.00	\$266.00	Prepare for meetings with representatives of PRITS during week of 11/15/2021 as part of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	11/11/2021	0.4	\$380.00	\$152.00	Review Risks, Actions, Issues and Decisions log for the Time and Attendance implementation project as part of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	11/11/2021	0.6	\$380.00	\$228.00	Review the content of the Implementation section within the Cybersecurity Program document for PRITS to determine if any additional changes are needed and send to N. Oliveras (PRITS) to review in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	11/12/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	11/12/2021	1	\$380.00	\$380.00	Review documentation and correspondence sent by J. Roubaud (ACG) regarding the DCR Time and Attendance Risks, Actions, Issues and Decisions Log in support of the request made by H. Martinez (AAFAF) to assess what next steps will need to be proposed. (1)
PR	10	Ishak, Christine	11/15/2021	5	\$380.00	\$1,900.00	Participate in meeting with N. Martinez (PRITS) to discuss next steps with regards to Cybersecurity deliverables in support of the Certified Fiscal Plan deliverables. (5)
PR	10	Ishak, Christine	11/15/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 11/8/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 11/15/2021 Certified Fiscal Plan meetings and deliverables. (1)
Outside PR	10	Ishak, Christine	11/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	11/23/2021	1.5	\$380.00	\$570.00	Review documentation and correspondence received from J. Roubaud (ACG) to help assess what next steps will need to be taken to support PRITS with the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	11/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	11/24/2021	0.5	\$380.00	\$190.00	Participate on telephone call with C. Butler (ACG) to discuss next actions to support PRITS and Certified Fiscal Plan Implementation work. (0.5)
Outside PR	10	Ishak, Christine	11/24/2021	1.1	\$380.00	\$418.00	Participate on telephone call with J. Roubaud (ACG) to discuss recommendations, action items and next steps related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including PRITS, PRDE, DOH, DCR. (1.1)
Outside PR	10	Ishak, Christine	11/24/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from the week of 11/15/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							11/22/2021 Certified Fiscal Plan meetings and deliverables. (0.5)
Outside PR	10	Ishak, Christine	11/24/2021	0.8	\$380.00	\$304.00	Review presentation materials related to the Federal Grants Management process for PRITS to determine if any changes are needed in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	11/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Ishak, Christine	11/29/2021	0.5	\$380.00	\$190.00	Participate on telephone call with J. Roubaud (ACG) to prepare for meeting with M. Cabiya (PRITS) regarding Certified Fiscal Plan Implementation successes at PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Ishak, Christine	11/29/2021	1.1	\$380.00	\$418.00	Prepare for meetings with representatives of PRITS during week of 12/6/2021 as part of the Certified Fiscal Plan support engagement with AAFAF. (1.1)
Outside PR	10	Ishak, Christine	11/29/2021	1.5	\$380.00	\$570.00	Review key activities and outcomes from the week of 11/22/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 11/29/2021 Certified Fiscal Plan meetings and deliverables. (1.5)
Outside PR	10	Ishak, Christine	11/30/2021	1.3	\$380.00	\$494.00	Conduct research to identify additional content that can be leveraged in support of the PRITS policies and procedures related to the Data Center Consolidation efforts as part of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	11/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), and F. Mercado (AAFAF) to discuss current status and next steps for FY22 Certified Fiscal Plan deliverables at PRDE, DOH, Hacienda, and ADSEF. (0.5)
Outside PR	10	Ishak, Christine	11/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	11/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	11/30/2021	0.5	\$380.00	\$190.00	Review the Time and Attendance summary report to determine if any updates are needed in support of the Certified Fiscal Plan initiatives. (0.5)
Outside PR	10	Jandura, Daniel	11/5/2021	0.4	\$380.00	\$152.00	Participate on telephone call with J. Roubaud (ACG) to discuss integration of deliverables and artifacts from FY21 Certified Fiscal Plan initiatives at DOH into current FY22 Certified Fiscal Plan Implementation initiatives as requested by L. Guillen (AAFAF). (0.4)
Outside PR	10	Leon, Daniel	11/22/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	11/23/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	11/29/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	11/30/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	McAfee, Maggie	11/2/2021	0.5	\$195.00	\$97.50	Prepare labor codes for September 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	11/7/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/7/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	11/8/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/8/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/9/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/9/2021	1	\$195.00	\$195.00	Prepare expenses for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/9/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	11/10/2021	0.5	\$195.00	\$97.50	Prepare expenses for September 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	11/17/2021	1.5	\$195.00	\$292.50	Prepare project invoice for October 2021. (1.5)
Outside PR	10	McAfee, Maggie	11/18/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	10	Roubaud, Julien	11/1/2021	1.6	\$332.50	\$532.00	Conduct research quantifying budget reapportionments and interagency transfers based on documents provided by the FOMB dated between 10/26/2021 and 10/01/2021 as requested by H. Martinez in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	11/1/2021	2	\$332.50	\$665.00	Conduct research related to Cybersecurity Maturity Model Certification and download assessment tool in support of PRITS FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/1/2021	2.9	\$332.50	\$964.25	Participate in virtual meeting with C. Ishak (ACG), and C. Gonzalez (ACG) to revise presentation materials for AAFAF Status Update as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan Deliverables. (2.9)
Outside PR	10	Roubaud, Julien	11/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss Time and Attendance project implementation at DCR and DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	11/1/2021	0.6	\$332.50	\$199.50	Revise presentation materials for AAFAF Status Update detailing future opportunities as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Roubaud, Julien	11/2/2021	1.8	\$332.50	\$598.50	Conduct research regarding IT Service Management and overview of ITIL 4 frameworks for delivering service management in support of PRITS FY22 Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	11/2/2021	1.9	\$332.50	\$631.75	Conduct research related to Cybersecurity Maturity Model Certification, conduct assessment and review results in support of PRITS FY22 Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	11/2/2021	1.7	\$332.50	\$565.25	Conduct research related to Cybersecurity Maturity Model Certification, download Ransomware assessment tool, conduct assessment and review results in support of PRITS FY22 Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	11/2/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Ishak (ACG) and M. Cabiya (PRITS) to discuss ongoing FY22 Certified Fiscal

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Plan Implementation initiatives at PRITS and next steps. (1.2)
Outside PR	10	Roubaud, Julien	11/2/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to develop presentation for M. Gonzalez (AAFAF) and H. Martinez (AAFAF) for meeting on 11/2/2021 to provide updates on Certified Fiscal Plan Implementation. (0.9)
Outside PR	10	Roubaud, Julien	11/2/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Gonzalez (ACG) to discuss updates related to the FY22 Certified Fiscal Plan Implementation initiatives at DOH, PRDE, and Hacienda. (0.2)
Outside PR	10	Roubaud, Julien	11/2/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ishak (ACG) to discuss IT Service Management next steps at PRITS in support of the FY22 Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Roubaud, Julien	11/2/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to discuss utilization of Cybersecurity Maturity Model Certification assessment tool at PRITS in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	11/3/2021	2	\$332.50	\$665.00	Conduct research regarding IT Service Management and ITIL 4 guiding principles for delivering service management in support of PRITS FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/3/2021	0.6	\$332.50	\$199.50	Create presentation materials for PRITS IT Service Management presentation including overview section and guiding principles in support of the FY22 Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Roubaud, Julien	11/3/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with I. Carmona (AAFAF), H. Martinez (AAFAF), and representatives of DCR, FOMB, and MS Consulting to discuss current status of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	11/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Guillen (AAFAF) to discuss next steps at DOH and PRDE in support of the FY22 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Roubaud, Julien	11/3/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at DDEC detailing FY22 budget reapportionments and incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/3/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at PRDE detailing FY22 budget reapportionments and incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/4/2021	1.4	\$332.50	\$465.50	Create materials for PRITS IT Service Management presentation including case studies for IT Service Management projects in government entities in support of the FY22 Certified Fiscal Plan deliverables. (1.4)
Outside PR	10	Roubaud, Julien	11/4/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF), and representatives of PRDE, FOMB, and Ernst and Young to discuss current status of Back to School, Curriculum, Professional Development, Family Engagement, Student Attendance / SIE and Scorecards deliverables related to the FY22 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Roubaud, Julien	11/4/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Roubaud, Julien	11/4/2021	2	\$332.50	\$665.00	Review artifacts from prior fiscal year DOH Certified Fiscal Plan implementation support such as operating efficiencies and utilization optimization in support of next steps for FY22 Certified Fiscal Plan deliverables. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	11/4/2021	2	\$332.50	\$665.00	Review artifacts from prior fiscal year PRDE Certified Fiscal Plan implementation support such as administration and procurement, human resources, and student attendance / SIE in support of next steps for FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/4/2021	1	\$332.50	\$332.50	Review key activities and outcomes from meeting with L. Guillen (AAFAF) with respect to next steps at DOH and PRDE in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	11/5/2021	2	\$332.50	\$665.00	Conduct research on IT budget and efficiency benchmarking in support of PRITS FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/5/2021	2	\$332.50	\$665.00	Create presentation materials for PRITS IT Service Management presentation including current IT Service Management challenges and value calculations in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/5/2021	0.4	\$332.50	\$133.00	Participate on telephone call with D. Jandura (ACG) to discuss integration of deliverables and artifacts from FY21 Certified Fiscal Plan initiatives at DOH into current FY22 Certified Fiscal Plan Implementation initiatives as requested by L. Guillen (AAFAF). (0.4)
Outside PR	10	Roubaud, Julien	11/5/2021	0.9	\$332.50	\$299.25	Prepare for 11/8/2021 meeting with I. Carmona (AAFAF) and L. Guillen (AAFAF) to discuss Time and Attendance implementation projects at DCR and DOH in support of FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	11/5/2021	1.7	\$332.50	\$565.25	Review artifacts from FY21 DOH Certified Fiscal Plan implementation support such as cash flow management, receivables aging, and supply chain in support of next steps for FY22 Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	11/5/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 11/01/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 11/08/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/8/2021	2	\$332.50	\$665.00	Conduct research and review artifacts from FY21 DOH Certified Fiscal Plan implementation initiatives such as capital improvements, DOH and ASES consolidation and improve clinical operations as requested by L. Guillen (AAFAF) in support of FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), and L. Guillen (AAFAF) to discuss capacity analysis deliverable related to the FY22 Certified Fiscal Plan Implementation initiatives at DOH. (0.4)
Outside PR	10	Roubaud, Julien	11/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	11/8/2021	2	\$332.50	\$665.00	Review artifacts from FY21 PRDE Certified Fiscal Plan implementation support such as optimizing procurement spend, professional development, education innovation and student attendance as requested by L. Guillen (AAFAF) in support of next steps for FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/8/2021	2	\$332.50	\$665.00	Revise presentation materials for AAFAF Agency engagement at PRITS, DOH and Hacienda detailing latest FY22 budget reappropriations and incentive milestones as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/9/2021	2	\$332.50	\$665.00	Conduct research for IT spend benchmarking and utilize Gartner IT budget toolkit as requested by E. Volckers (PRITS). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	11/9/2021	2	\$332.50	\$665.00	Create presentation materials for Certified Fiscal Plan Implementation successes as requested by E. Volckers (PRITS). (2)
Outside PR	10	Roubaud, Julien	11/9/2021	0.3	\$332.50	\$99.75	Participate in meeting with C. Gonzalez (ACG) and representatives of PRDE, FOMB and AAFAF to discuss PRDE Certified Fiscal Plan implementation and milestones related to Special Education. (0.3)
Outside PR	10	Roubaud, Julien	11/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Roubaud, Julien	11/9/2021	0.2	\$332.50	\$66.50	Participate on telephone call with V. Hart (ACG) to discuss IT spend benchmarking and Certified Fiscal Plan Implementation successes presentation for E. Volckers (PRITS). (0.2)
Outside PR	10	Roubaud, Julien	11/10/2021	2	\$332.50	\$665.00	Develop recommendations, action items, and next steps based on 11/10/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/10/2021	2	\$332.50	\$665.00	Develop recommendations, action items, and next steps based on 11/9/2021 weekly update of Special Education initiatives at PRDE in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/10/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/10/2021	1	\$332.50	\$332.50	Participate in virtual meeting with I. Carmona (AAFAF), H. Martinez (AAFAF), and representatives of DCR, FOMB, and MS Consulting to discuss 11/10/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	11/10/2021	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG) to review IT Service Management presentation for N. Martinez (PRITS) in support of the FY22 Certified Fiscal Plan initiatives. (0.8)
Outside PR	10	Roubaud, Julien	11/10/2021	1.7	\$332.50	\$565.25	Revise presentation materials for IT Service Management presentation as requested by N. Martinez (PRITS) of the FY22 Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	11/11/2021	1.3	\$332.50	\$432.25	Conduct research related to ASES Medicaid consolidation at DOH in support of the FY22 Certified Fiscal Plan deliverables (1.3)
Outside PR	10	Roubaud, Julien	11/11/2021	1.4	\$332.50	\$465.50	Conduct research related to right sizing and agency consolidation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.4)
Outside PR	10	Roubaud, Julien	11/11/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss utilization of Risks, Actions, Issues and Decisions log artifact in Time and Attendance implementation at DCR as requested by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	11/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	11/11/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Gonzalez (ACG) to discuss next steps related to DOH FY22 Certified Fiscal Plan initiatives as requested by L. Guillen (AAFAF). (0.5)
Outside PR	10	Roubaud, Julien	11/11/2021	0.5	\$332.50	\$166.25	Reviewed ACG artifacts related to ASES - Medicaid consolidation as requested by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/11/2021	2	\$332.50	\$665.00	Revise presentation materials for Certified Fiscal Plan Implementation successes regarding quantifying value of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							completed initiatives as requested by E. Volckers (PRITS). (2)
Outside PR	10	Roubaud, Julien	11/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	11/12/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 11/08/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 11/15/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/12/2021	1.7	\$332.50	\$565.25	Revise presentation materials for Certified Fiscal Plan Implementation successes regarding mission, vision, and quantifying value of completed initiatives as requested by E. Volckers (PRITS). (1.7)
Outside PR	10	Roubaud, Julien	11/12/2021	1.6	\$332.50	\$532.00	Revise presentation materials for IT Service Management presentation regarding ITIL service life cycle as requested by N. Martinez (PRITS) of the FY22 Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	11/15/2021	1.7	\$332.50	\$565.25	Conduct research related to CESCO digital application in support of Certified Fiscal Plan implementation success presentation materials as requested by E. Volckers (PRITS). (1.7)
Outside PR	10	Roubaud, Julien	11/15/2021	2	\$332.50	\$665.00	Conduct research related to proposed DOH organization structure as requested by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan initiatives. (2)
Outside PR	10	Roubaud, Julien	11/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with V. Hart (ACG) and C. Butler (ACG) to discuss 11/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	11/16/2021	2	\$332.50	\$665.00	Conduct research related to IDEAL platform in support of Certified Fiscal Plan implementation success presentation materials as requested by E. Volckers (PRITS). (2)
Outside PR	10	Roubaud, Julien	11/16/2021	2	\$332.50	\$665.00	Conduct research related to Kronos software Workforce Central time entry methods in support of Time and Attendance implementations at DOH and DCR in support of FY22 Certified Fiscal Plan Deliverables. (2)
Outside PR	10	Roubaud, Julien	11/16/2021	1.5	\$332.50	\$498.75	Develop recommendations, action items, and next steps based on 11/16/2021 weekly update of the Time and Attendance Program at PRDE in support of the FY22 Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	11/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Guillen (AAFAF) and representatives of PRDE, FOMB, and Ernst and Young to discuss weekly update and current status of Attendance Program deliverables related to the FY22 Certified Fiscal Plan implementation. (1)
Outside PR	10	Roubaud, Julien	11/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/17/2021	1	\$332.50	\$332.50	Participate in virtual meeting with I. Carmona (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss 11/17/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	11/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG) and C. Butler (ACG) to discuss 11/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/17/2021	2	\$332.50	\$665.00	Revise presentation materials for Certified Fiscal Plan Implementation successes updating the IDEAL and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							CESCO digital initiatives as requested by E. Volckers (PRITS). (2)
Outside PR	10	Roubaud, Julien	11/18/2021	1.6	\$332.50	\$532.00	Develop recommendations, action items, and next steps based on 11/18/2021 weekly update of the Time and Attendance Implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	11/18/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, and MS Consulting to discuss 11/18/2021 weekly update of Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	11/18/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss status and next steps in Time and Attendance implementations at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	11/19/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 11/15/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 11/22/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/22/2021	2	\$332.50	\$665.00	Conduct research regarding IT budget benchmarking as directed by E. Volckers (PRITS) in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Roubaud, Julien	11/22/2021	2	\$332.50	\$665.00	Conduct research regarding Kronos software including white papers written by the software developer UKG, testing plan best practices, and product comparisons in support of the FY22 Certified Fiscal Plan deliverables at DOH and DCR. (2)
Outside PR	10	Roubaud, Julien	11/22/2021	1	\$332.50	\$332.50	Conduct research regarding letters and media releases from the FOMB issued during the dates 11/01/2021 to 11/22/2021. (1)
Outside PR	10	Roubaud, Julien	11/22/2021	2	\$332.50	\$665.00	Develop recommendations, action items and next steps based on 11/17/2021 weekly update of the Time and Attendance Implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Butler (ACG), V. Hart (ACG), and N. Martinez (PRITS) to discuss presentation materials regarding Certified Fiscal Plan Implementation successes at PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Roubaud, Julien	11/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/23/2021	1.2	\$332.50	\$399.00	Conduct research regarding "FOMB Letter - DOH - Time and Attendance Recommendations" issued by the FOMB dated 11/22/2021. (1.2)
Outside PR	10	Roubaud, Julien	11/23/2021	1.5	\$332.50	\$498.75	Develop recommendations, action items and next steps based on 11/23/2021 update of the Time and Attendance Implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	11/23/2021	2	\$332.50	\$665.00	Develop status report for DOH Time and Attendance Implementation as directed by L. Guillen (AAFAF). (2)
Outside PR	10	Roubaud, Julien	11/23/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/23/2021 HR action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	11/23/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, Hacienda and MS Consulting to discuss 11/23/2021 project manager updates for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	11/23/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Gonzalez (ACG) to develop recommendations and next steps for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/24/2021	1.4	\$332.50	\$465.50	Develop recommendations, action items and next steps based on 11/24/2021 update of the Time and Attendance Implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.4)
Outside PR	10	Roubaud, Julien	11/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/24/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/24/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss 11/24/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	11/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	11/24/2021	1.1	\$332.50	\$365.75	Participate on telephone call with C. Ishak (ACG) to discuss recommendations, action items and next steps related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including PRITS, PRDE, DOH, DCR. (1.1)
Outside PR	10	Roubaud, Julien	11/24/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 11/15/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 11/22/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/29/2021	2	\$332.50	\$665.00	Conduct research on standard government spend levels for IT personnel and other IT expenditures by segment as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	11/29/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Ishak (ACG) to prepare for meeting with M. Cabiya (PRITS) regarding Certified Fiscal Plan Implementation successes at PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Roubaud, Julien	11/29/2021	1.5	\$332.50	\$498.75	Prepare for bi-weekly meeting on 11/30/2021 with representatives of AAFAF regarding Time and Attendance implementation at DOH and DCR related to the FY22 Certified Fiscal Plan Implementation deliverables. (1.5)
Outside PR	10	Roubaud, Julien	11/29/2021	2	\$332.50	\$665.00	Revise Time and Attendance toolkit materials based on lessons learned from ongoing implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/30/2021	0.7	\$332.50	\$232.75	Develop recommendations regarding Kronos software testing plan at DCR and distribute to I. Carmona (AAFAF) in support of the FY22 Certified Fiscal plan deliverables. (0.7)
Outside PR	10	Roubaud, Julien	11/30/2021	2	\$332.50	\$665.00	Develop recommendations, action items, and next steps based on 11/30/2021 update of the Time and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Attendance Implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	11/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), and F. Mercado (AAFAF) to discuss current status and next steps for FY22 Certified Fiscal Plan deliverables at PRDE, DOH, Hacienda, and ADSEF. (0.5)
Outside PR	10	Roubaud, Julien	11/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	11/30/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with C. Gonzalez (ACG), F. Mercado (AAFAF), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro, and MS Consulting to discuss 11/30/2021 project manager updates log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	11/30/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 11/30/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the following agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Roubaud, Julien	11/30/2021	1.8	\$332.50	\$598.50	Revise Time and Attendance toolkit materials based on lessons learned from ongoing implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.8)

Total Hourly Fees	236.6	\$83,123.50
Total Fees		\$83,123.50

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Ishak, Christine	11/14/2021	\$229.20	One-way airfare from Fort Lauderdale, FL to San Juan, PR 11/14/21	1
Meals - PR	Ishak, Christine	11/14/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - US	Ishak, Christine	11/14/2021	\$20.97	Travel from airport to hotel on 11/14/21	3
Lodging - PR	Ishak, Christine	11/15/2021	\$215.43	Lodging in San Juan, PR from 11/14/21 to 11/15/21 (1 night)	2
Meals - PR	Ishak, Christine	11/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Airfare	Ishak, Christine	11/17/2021	\$170.70	One-way airfare from San Juan, PR to Nashville, TN 11/17/21	4

Total Expenses	\$820.30
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¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Invoice Remittance

December 22, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from November 1, 2021 to November 30, 2021

Professional Services	\$105,759.25
Expenses	\$0.00
Total Amount Due	\$105,759.25

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from November 1, 2021 to November 30, 2021

Professional	Title	Rate	Hours	Total
Flanagan, Ryan	Director	\$332.50	61.5	\$20,448.75
Hubin, Kent	Senior Director	\$380.00	45	\$17,100.00
Huggins, Nate	Director	\$332.50	8.1	\$2,693.25
Hull, Sarah	Managing Director	\$451.25	0.4	\$180.50
Loaiza, Juan	Director	\$332.50	69.1	\$22,975.75
McAfee, Maggie	Director	\$195.00	20.5	\$3,997.50
Miller, Ken	Managing Director	\$451.25	29.4	\$13,266.75
Perez-Casellas, Jorge Enrique	Managing Director	\$451.25	33.4	\$15,071.75
Tabor, Ryan	Senior Managing Director	\$522.50	19	\$9,927.50
Talbott, Elma	Associate	\$195.00	0.5	\$97.50
Total Hourly Fees				286.9
Total Fees				\$105,759.25

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	11/1/2021	1.2	\$332.50	\$399.00	Create terms and conditions to operationalize the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (1.2)
Outside PR	533	Flanagan, Ryan	11/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C Soto (AAFAF) and K. Hubin (ACG) regarding Coronavirus State Fiscal Recovery Fund reporting approach for Authority for the Financing of the Infrastructure of Puerto. (0.3)
Outside PR	533	Flanagan, Ryan	11/1/2021	0.7	\$332.50	\$232.75	Review and respond to 11/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	11/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/2/2021	0.5	\$332.50	\$166.25	Review and respond to 11/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Flanagan, Ryan	11/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/3/2021	0.6	\$332.50	\$199.50	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (0.6)
Outside PR	533	Flanagan, Ryan	11/3/2021	0.6	\$332.50	\$199.50	Review and respond to 11/3/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	11/3/2021	1.6	\$332.50	\$532.00	Update Coronavirus State Fiscal Recovery Fund Assistance Program to Hospital and CDT Workers program dashboard based on additional program disbursements. (1.6)
Outside PR	533	Flanagan, Ryan	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting on with representatives of AAFAF and K. Miller (ACG) to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/4/2021	0.6	\$332.50	\$199.50	Review and respond to 11/4/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	11/4/2021	1.5	\$332.50	\$498.75	Update Terms and Conditions for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program based on feedback from S. Diaz (AAFAF). (1.5)
Outside PR	533	Flanagan, Ryan	11/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/5/2021	0.4	\$332.50	\$133.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.4)
Outside PR	533	Flanagan, Ryan	11/5/2021	0.4	\$332.50	\$133.00	Review and respond to 11/5/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	11/5/2021	0.8	\$332.50	\$266.00	Update Coronavirus State Fiscal Recovery Fund Assistance Program to Hospital and CDT Workers program dashboard based on additional program disbursements. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	11/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/8/2021	2	\$332.50	\$665.00	Create Smartsheet application for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (2)
Outside PR	533	Flanagan, Ryan	11/8/2021	0.8	\$332.50	\$266.00	Review and respond to 11/8/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	11/8/2021	1.8	\$332.50	\$598.50	Update Smartsheet application for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1.8)
Outside PR	533	Flanagan, Ryan	11/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/9/2021	1.5	\$332.50	\$498.75	Create Smartsheet event log to track the application status for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (1.5)
Outside PR	533	Flanagan, Ryan	11/9/2021	1.7	\$332.50	\$565.25	Create Use of Funds template for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1.7)
Outside PR	533	Flanagan, Ryan	11/9/2021	1.2	\$332.50	\$399.00	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (1.2)
Outside PR	533	Flanagan, Ryan	11/9/2021	0.8	\$332.50	\$266.00	Review and respond to 11/9/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	11/9/2021	1	\$332.50	\$332.50	Update Use of Funds template for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1)
Outside PR	533	Flanagan, Ryan	11/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/10/2021	1.9	\$332.50	\$631.75	Create Memorandum of Understanding for Fortaleza and the Puerto Rico Department of Education outlining the delegation of duties for the Governor's Emergency Education Relief Fund I. (1.9)
Outside PR	533	Flanagan, Ryan	11/10/2021	1.4	\$332.50	\$465.50	Create Memorandum of Understanding for Fortaleza and the Puerto Rico Department of Education outlining the delegation of duties for the Governor's Emergency Education Relief Fund II. (1.4)
Outside PR	533	Flanagan, Ryan	11/10/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.9)
Outside PR	533	Flanagan, Ryan	11/10/2021	0.4	\$332.50	\$133.00	Review and respond to 11/10/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	11/10/2021	1.5	\$332.50	\$498.75	Update Memorandum of Understanding for Fortaleza and the Puerto Rico Department of Education outlining the delegation of duties for the Governor's Emergency Education Relief Fund I. (1.5)
Outside PR	533	Flanagan, Ryan	11/10/2021	1	\$332.50	\$332.50	Update Memorandum of Understanding for Fortaleza and the Puerto Rico Department of Education outlining the delegation of duties for the Governor's Emergency Education Relief Fund II. (1)
Outside PR	533	Flanagan, Ryan	11/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	11/11/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 11/11/2021. (0.9)
Outside PR	533	Flanagan, Ryan	11/11/2021	0.7	\$332.50	\$232.75	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.7)
Outside PR	533	Flanagan, Ryan	11/11/2021	0.5	\$332.50	\$166.25	Review and respond to 11/11/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/12/2021	1.5	\$332.50	\$498.75	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1.5)
Outside PR	533	Flanagan, Ryan	11/12/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.9)
Outside PR	533	Flanagan, Ryan	11/12/2021	0.6	\$332.50	\$199.50	Review and respond to 11/12/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	11/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/15/2021	1.2	\$332.50	\$399.00	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1.2)
Outside PR	533	Flanagan, Ryan	11/15/2021	1.5	\$332.50	\$498.75	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (1.5)
Outside PR	533	Flanagan, Ryan	11/15/2021	0.8	\$332.50	\$266.00	Review and respond to 11/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	11/15/2021	1.9	\$332.50	\$631.75	Review database storage options to track use of Coronavirus State Fiscal Recovery Fund funds and facilitate report to the Office of the Inspector General. (1.9)
Outside PR	533	Flanagan, Ryan	11/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/16/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.6)
Outside PR	533	Flanagan, Ryan	11/16/2021	1	\$332.50	\$332.50	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (1)
Outside PR	533	Flanagan, Ryan	11/16/2021	0.5	\$332.50	\$166.25	Review and respond to 11/16/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/17/2021	0.7	\$332.50	\$232.75	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	11/17/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	11/17/2021	0.9	\$332.50	\$299.25	Review and respond to 11/17/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	11/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	11/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	11/18/2021	0.5	\$332.50	\$166.25	Review and respond to 11/18/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	11/18/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	11/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/19/2021	1.8	\$332.50	\$598.50	Create overview analysis detailing the new Internal Revenue Service tax implications of Coronavirus State Fiscal Recovery Fund Premium Pay. (1.8)
Outside PR	533	Flanagan, Ryan	11/19/2021	1.2	\$332.50	\$399.00	Create updated workflow to the Coronavirus State Fiscal Recovery Fund Hospital and CDT Recruitment Incentive. (1.2)
Outside PR	533	Flanagan, Ryan	11/19/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to review updates to the Coronavirus State Fiscal Recovery Fund Hospital and CDT Recruitment Incentive workflow and outstanding questions. (0.5)
Outside PR	533	Flanagan, Ryan	11/19/2021	0.5	\$332.50	\$166.25	Review and respond to 11/19/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	11/19/2021	1	\$332.50	\$332.50	Update overview analysis detailing the new Internal Revenue Service tax implications of Coronavirus State Fiscal Recovery Fund Premium Pay. (1)
Outside PR	533	Flanagan, Ryan	11/19/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Flanagan, Ryan	11/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/23/2021	1.1	\$332.50	\$365.75	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	11/23/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.9)
Outside PR	533	Flanagan, Ryan	11/23/2021	0.5	\$332.50	\$166.25	Review and respond to 11/23/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	11/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Flanagan, Ryan	11/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/29/2021	0.4	\$332.50	\$133.00	Review and respond to 11/29/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	11/29/2021	0.6	\$332.50	\$199.50	Update Coronavirus State Fiscal Recovery Fund Assistance Program to Hospital and CDT Workers program dashboard based on additional program disbursements. (0.6)
Outside PR	533	Flanagan, Ryan	11/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	11/30/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	11/30/2021	0.6	\$332.50	\$199.50	Review and respond to 11/30/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with C Soto (AAFAF) and R. Flanagan (ACG) regarding Coronavirus State Fiscal Recovery Fund reporting approach for AFI. (0.3)
Outside PR	533	Hubin, Kent	11/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/3/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/4/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/5/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/8/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	11/9/2021	2	\$380.00	\$760.00	Expand batch A of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (2)
Outside PR	533	Hubin, Kent	11/9/2021	2	\$380.00	\$760.00	Expand batch B of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (2)
Outside PR	533	Hubin, Kent	11/9/2021	0.6	\$380.00	\$228.00	Expand batch C of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (0.6)
Outside PR	533	Hubin, Kent	11/9/2021	2	\$380.00	\$760.00	Process the 11/5/2021 bi-monthly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	11/9/2021	0.5	\$380.00	\$190.00	Review United States Treasury Coronavirus State Fiscal Recovery Fund Updated Compliance and Reporting distributed 11/08/2021. (0.5)
Outside PR	533	Hubin, Kent	11/9/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/10/2021	0.2	\$380.00	\$76.00	Expand batch D of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (0.2)
Outside PR	533	Hubin, Kent	11/10/2021	1.5	\$380.00	\$570.00	Process the 11/5/2021 bi-monthly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	533	Hubin, Kent	11/10/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/11/2021	2	\$380.00	\$760.00	Expand batch E of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (2)
Outside PR	533	Hubin, Kent	11/11/2021	2	\$380.00	\$760.00	Expand batch F of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (2)
Outside PR	533	Hubin, Kent	11/11/2021	2	\$380.00	\$760.00	Expand batch G of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (2)
Outside PR	533	Hubin, Kent	11/11/2021	0.4	\$380.00	\$152.00	Expand batch H of reporting features for Coronavirus State Fiscal Recovery Fund agency reports. (0.4)
Outside PR	533	Hubin, Kent	11/11/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review agency Coronavirus State Fiscal Recovery Fund expenditure reporting and Office of the Inspector General quarterly reporting planning next steps. (0.5)
Outside PR	533	Hubin, Kent	11/11/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 11/11/2021. (0.9)
Outside PR	533	Hubin, Kent	11/11/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/12/2021	0.6	\$380.00	\$228.00	Log communications with agencies related to 11/5/2021 bi-monthly Coronavirus State Fiscal Recovery Fund reporting. (0.6)
Outside PR	533	Hubin, Kent	11/12/2021	0.5	\$380.00	\$190.00	Process Batch C of the 11/5/2021 bi-monthly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	533	Hubin, Kent	11/12/2021	0.9	\$380.00	\$342.00	Troubleshoot with Helpdesk AAFAF SharePoint access issues. (0.9)
Outside PR	533	Hubin, Kent	11/12/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/16/2021	1.7	\$380.00	\$646.00	Update Coronavirus State Fiscal Recovery Fund Agency Contacts from AAFAF supplementary file. (1.7)
Outside PR	533	Hubin, Kent	11/16/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/17/2021	2	\$380.00	\$760.00	Add AAFAF agency ID cross reference table to Coronavirus State Fiscal Recovery Fund reporting tool. (2)
Outside PR	533	Hubin, Kent	11/17/2021	1.7	\$380.00	\$646.00	Standardize formatting and field contents of Coronavirus State Fiscal Recovery Fund agency reporting contacts. (1.7)
Outside PR	533	Hubin, Kent	11/17/2021	1.7	\$380.00	\$646.00	Update Coronavirus State Fiscal Recovery Fund Agency Contacts from AAFAF supplementary file. (1.7)
Outside PR	533	Hubin, Kent	11/17/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	11/18/2021	2	\$380.00	\$760.00	Enhance batch A of the Coronavirus State Fiscal Recovery Fund Agency reporting tool. (2)
Outside PR	533	Hubin, Kent	11/18/2021	2	\$380.00	\$760.00	Enhance batch B of the Coronavirus State Fiscal Recovery Fund Agency reporting tool. (2)
Outside PR	533	Hubin, Kent	11/18/2021	0.5	\$380.00	\$190.00	Enhance batch C of the Coronavirus State Fiscal Recovery Fund Agency reporting tool. (0.5)
Outside PR	533	Hubin, Kent	11/18/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/19/2021	2	\$380.00	\$760.00	Process Batch A of the 11/19/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	11/19/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Hubin, Kent	11/20/2021	2	\$380.00	\$760.00	Process Batch B of the 11/19/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	11/22/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	11/30/2021	1	\$380.00	\$380.00	Confirm distribution groups and send training materials to agencies for Coronavirus State Fiscal Recovery Fund expenditure reporting. (1)
Outside PR	533	Hubin, Kent	11/30/2021	2	\$380.00	\$760.00	Process Batch C of the 11/19/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	11/30/2021	0.7	\$380.00	\$266.00	Process Batch D of the 11/19/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	533	Hubin, Kent	11/30/2021	1	\$380.00	\$380.00	Update agency Coronavirus State Fiscal Recovery Fund awards in expenditure reporting tool. (1)
Outside PR	533	Hubin, Kent	11/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	11/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/11/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 11/11/2021 (0.9)
Outside PR	533	Huggins, Nate	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	11/19/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	11/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Huggins, Nate	11/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	11/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hull, Sarah	11/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Hull, Sarah	11/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	11/1/2021	2	\$332.50	\$665.00	Answer 11/1/2021 inquiries about the Premium Pay Program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	11/1/2021	0.9	\$332.50	\$299.25	Communicate and follow up with S. Diaz (AAFAF) regarding clawback and reconsideration status and process. (0.9)
Outside PR	533	Loaiza, Juan	11/1/2021	0.5	\$332.50	\$166.25	Consolidate reconsideration requests for Premium Pay Program. (0.5)
Outside PR	533	Loaiza, Juan	11/1/2021	1	\$332.50	\$332.50	Create Smartsheets tracker for clawback request for the Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	11/1/2021	0.8	\$332.50	\$266.00	Review transition notes and tasks from L. Voigt (ACG). (0.8)
Outside PR	533	Loaiza, Juan	11/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/2/2021	0.8	\$332.50	\$266.00	Answer 11/2/2021 inquiries about the Premium Pay Program for Hospitals / CDTs. (0.8)
Outside PR	533	Loaiza, Juan	11/2/2021	2	\$332.50	\$665.00	Generate communications for institutions that need to return Premium Pay funds. (2)
Outside PR	533	Loaiza, Juan	11/2/2021	1	\$332.50	\$332.50	Update Smartsheets tracker for clawback request for the Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	11/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	11/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/3/2021	2	\$332.50	\$665.00	Answer 11/3/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	11/3/2021	2	\$332.50	\$665.00	Review time logs and calendars to consolidate meetings with municipality mayors and other pertinent information. (2)
Outside PR	533	Loaiza, Juan	11/3/2021	1.5	\$332.50	\$498.75	Send clawback request to 25 institutions. (1.5)
Outside PR	533	Loaiza, Juan	11/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/4/2021	2	\$332.50	\$665.00	Answer 11/4/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	11/4/2021	0.6	\$332.50	\$199.50	Start development of flyer for agencies for Coronavirus State Fiscal Recovery Fund Performance Reporting. (0.6)
Outside PR	533	Loaiza, Juan	11/4/2021	1.2	\$332.50	\$399.00	Follow up and update clawback tracker for the Premium Pay Program. (1.2)
Outside PR	533	Loaiza, Juan	11/4/2021	2	\$332.50	\$665.00	Prepare information for status of Premium Pay / CDTs payments for Hacienda to corroborate and disburse. (2)
Outside PR	533	Loaiza, Juan	11/4/2021	0.3	\$332.50	\$99.75	Participate on telephone call with K. Miller (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Loaiza, Juan	11/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/5/2021	1.3	\$332.50	\$432.25	Answer 11/5/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (1.3)
Outside PR	533	Loaiza, Juan	11/5/2021	1.6	\$332.50	\$532.00	Finalize Performance Report one page document and communication email for S. Diaz (AAFAF) to review. (1.6)
Outside PR	533	Loaiza, Juan	11/5/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/8/2021	1	\$332.50	\$332.50	Review updated reporting guidelines for Coronavirus State and Local Fiscal Recovery Fund. (1)
Outside PR	533	Loaiza, Juan	11/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/9/2021	1.2	\$332.50	\$399.00	Answer 11/9/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (1.2)
Outside PR	533	Loaiza, Juan	11/9/2021	1	\$332.50	\$332.50	Prepare and send mass communications to Mayors about Municipal Strengthening Fund. (1)
Outside PR	533	Loaiza, Juan	11/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/11/2021	0.6	\$332.50	\$199.50	Answer 11/11/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.6)
Outside PR	533	Loaiza, Juan	11/11/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 11/11/2021. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	11/11/2021	0.7	\$332.50	\$232.75	Review and research issue with Clinica Yaguez payment for Premium Pay. (0.7)
Outside PR	533	Loaiza, Juan	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/12/2021	0.5	\$332.50	\$166.25	Answer 11/12/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.5)
Outside PR	533	Loaiza, Juan	11/12/2021	0.2	\$332.50	\$66.50	Perform Social Security Number validation and check with Suri. (0.2)
Outside PR	533	Loaiza, Juan	11/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/16/2021	0.7	\$332.50	\$232.75	Answer 11/16/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.7)
Outside PR	533	Loaiza, Juan	11/16/2021	0.3	\$332.50	\$99.75	Translate message for Coronavirus State Fiscal Recovery Fund Reporting of Hazard Pay. (0.3)
Outside PR	533	Loaiza, Juan	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/17/2021	0.8	\$332.50	\$266.00	Answer 11/17/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.8)
Outside PR	533	Loaiza, Juan	11/17/2021	2	\$332.50	\$665.00	Answer inquiries from municipalities regarding the Strengthening Fund in the new Coronavirus State Fiscal Recovery Fund inbox and organized inbox by creating folders for every municipality. (2)
Outside PR	533	Loaiza, Juan	11/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	11/18/2021	0.5	\$332.50	\$166.25	Follow up with Ciales municipality to properly fill and submit the Municipality Strengthening Fund application. (0.5)
Outside PR	533	Loaiza, Juan	11/18/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of AAFAF to conduct Coronavirus State Fiscal Recovery Fund Performance Report status meeting. (0.5)
Outside PR	533	Loaiza, Juan	11/18/2021	0.5	\$332.50	\$166.25	Reply to emails from S. Diaz Vazquez (AAFAF) regarding Premium Payment and follow up on signature and CDT payments. (0.5)
Outside PR	533	Loaiza, Juan	11/18/2021	1.2	\$332.50	\$399.00	Update and prepare analysis of Recruitment Incentive applicants and required funding. (1.2)
Outside PR	533	Loaiza, Juan	11/18/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	11/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/19/2021	0.7	\$332.50	\$232.75	Analyze and partially process Cardiovascular reconsideration request for Premium pay to provide S. Diaz (AAFAF) with exact numbers. (0.7)
Outside PR	533	Loaiza, Juan	11/19/2021	0.5	\$332.50	\$166.25	Answer 11/19/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.5)
Outside PR	533	Loaiza, Juan	11/19/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Flanagan (ACG) to review updates to the Coronavirus State Fiscal Recovery Fund Hospital and CDT Recruitment Incentive workflow and outstanding questions. (0.5)
Outside PR	533	Loaiza, Juan	11/19/2021	0.8	\$332.50	\$266.00	Participate on telephone call with J. Loaiza (ACG) to discuss communications sent by the hospital Cardiovascular pertaining to implementation of Premium Pay reconsideration list and develop escalation letter to J. Tirado and S. Diaz (AAFAF). (0.8)
Outside PR	533	Loaiza, Juan	11/19/2021	1	\$332.50	\$332.50	Participate on telephone call with J. Marrero (Cardiovascular) for reconsideration issue with Premium Pay employees. (1)
Outside PR	533	Loaiza, Juan	11/19/2021	0.9	\$332.50	\$299.25	Review, update and publish Coronavirus State Fiscal Recovery Fund Agencies Reporting Training videos. (0.9)
Outside PR	533	Loaiza, Juan	11/19/2021	0.6	\$332.50	\$199.50	Update mass communication draft and next steps for Performance Report for Coronavirus State Fiscal Recovery Fund funds. (0.6)
Outside PR	533	Loaiza, Juan	11/19/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Loaiza, Juan	11/22/2021	0.3	\$332.50	\$99.75	Answer 11/22/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.3)
Outside PR	533	Loaiza, Juan	11/22/2021	0.7	\$332.50	\$232.75	Answer municipalities Strengthening Fund inquiries in the new Coronavirus State Fiscal Recovery Fund inbox and organize folder structure. (0.7)
Outside PR	533	Loaiza, Juan	11/22/2021	2	\$332.50	\$665.00	Develop municipalities Strengthening fund reporting training presentation. (2)
Outside PR	533	Loaiza, Juan	11/22/2021	0.4	\$332.50	\$133.00	Update AAFAF escalation log with color coding. (0.4)
Outside PR	533	Loaiza, Juan	11/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/23/2021	0.5	\$332.50	\$166.25	Answer 11/23/2021 inquiries about the Municipality Strengthening Fund. (0.5)
Outside PR	533	Loaiza, Juan	11/23/2021	1	\$332.50	\$332.50	Answer 11/23/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (1)
Outside PR	533	Loaiza, Juan	11/23/2021	0.8	\$332.50	\$266.00	Follow up with Coronavirus State Fiscal Recovery Fund Municipality Strengthening Fund Reporting Training stakeholders, including S. Diaz (AAFAF). (0.8)
Outside PR	533	Loaiza, Juan	11/23/2021	0.5	\$332.50	\$166.25	Participate in meeting with K. Miller (ACG) and E. Talbott (ACG) to review and prepare Zoom functionalities for Coronavirus State Fiscal Recovery Fund Municipalities Strengthening fund training session. (0.5)
Outside PR	533	Loaiza, Juan	11/23/2021	1.2	\$332.50	\$399.00	Record and produce Municipality Strengthening Fund Use of Funds training video. (1.2)
Outside PR	533	Loaiza, Juan	11/23/2021	1	\$332.50	\$332.50	Update municipalities Use of fund Report Template for Municipality Strengthening Fund. (1)
Outside PR	533	Loaiza, Juan	11/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	11/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/24/2021	0.4	\$332.50	\$133.00	Answer 11/24/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.4)
Outside PR	533	Loaiza, Juan	11/24/2021	0.5	\$332.50	\$166.25	Participate in meeting with C. Velez Soto (AAFAF), C. Alsina Viera (AAFAF) and J. Hernandez (AAFAF) to conduct Coronavirus State Fiscal Recovery Fund Performance Report status meeting. (0.5)
Outside PR	533	Loaiza, Juan	11/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	11/29/2021	1.5	\$332.50	\$498.75	Answer 11/29/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (1.5)
Outside PR	533	Loaiza, Juan	11/29/2021	1	\$332.50	\$332.50	Follow up with SURI about SSN validation file. (1)
Outside PR	533	Loaiza, Juan	11/29/2021	1.5	\$332.50	\$498.75	Prepare communications for Coronavirus State Fiscal Recovery Fund Agencies reporting. (1.5)
Outside PR	533	Loaiza, Juan	11/29/2021	1.7	\$332.50	\$565.25	Set up Municipalities Strengthening Fund training, write communications and organize logistics. (1.7)
Outside PR	533	Loaiza, Juan	11/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	11/30/2021	0.8	\$332.50	\$266.00	Answer 11/30/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals and CDTs. (0.8)
Outside PR	533	Loaiza, Juan	11/30/2021	1	\$332.50	\$332.50	Consolidate and review some municipalities signature agreements to fulfill S. Diaz-Vazquez (AAFAF) rush request. (1)
Outside PR	533	Loaiza, Juan	11/30/2021	0.8	\$332.50	\$266.00	Participate on telephone call with B. Castro (UDH) about the issue with Premium Pay employee and hospital Use of Funds report. (0.8)
Outside PR	533	Loaiza, Juan	11/30/2021	0.4	\$332.50	\$133.00	Review and send Coronavirus State Fiscal Recovery Fund Agencies reporting communications. (0.4)
Outside PR	533	Loaiza, Juan	11/30/2021	2	\$332.50	\$665.00	Review municipalities strengthening fund training material, prepare and send training registration communication. (2)
Outside PR	533	Loaiza, Juan	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	McAfee, Maggie	11/2/2021	0.5	\$195.00	\$97.50	Finalize project invoice for September 2021. (0.5)
Outside PR	533	McAfee, Maggie	11/9/2021	0.5	\$195.00	\$97.50	Prepare labor codes for October 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	11/10/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for October 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	11/10/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/11/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/11/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	11/11/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/12/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/12/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/13/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for October 2021 fee statement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	McAfee, Maggie	11/13/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/14/2021	2	\$195.00	\$390.00	Prepare labor codes for October 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	11/24/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	533	McAfee, Maggie	11/26/2021	2	\$195.00	\$390.00	Prepare project invoice for October 2021. (2)
Outside PR	533	Miller, Ken	11/1/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/2/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/1/2021	0.2	\$451.25	\$90.25	Review and respond to 11/1/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/1/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/2/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/3/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/2/2021	0.2	\$451.25	\$90.25	Review and respond to 11/2/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Miller, Ken	11/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/3/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/4/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/3/2021	0.2	\$451.25	\$90.25	Review and respond to 11/3/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/3/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/3/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting on with representatives of AAFAF and R. Flanagan (ACG) to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Butler (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Miller, Ken	11/4/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Miller, Ken	11/4/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/5/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/4/2021	0.2	\$451.25	\$90.25	Review and respond to 11/4/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/4/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/5/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	11/5/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/8/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/5/2021	0.2	\$451.25	\$90.25	Review and respond to 11/5/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/5/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/8/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/9/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/8/2021	0.4	\$451.25	\$180.50	Review and respond to 11/8/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	11/8/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/8/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/9/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/10/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/9/2021	0.4	\$451.25	\$180.50	Review and respond to 11/9/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	11/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/10/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/11/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/10/2021	0.4	\$451.25	\$180.50	Review and respond to 11/10/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	11/10/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	11/11/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review agency Coronavirus State Fiscal Recovery Fund expenditure reporting and Office of the Inspector General quarterly reporting planning next steps. (0.5)
Outside PR	533	Miller, Ken	11/11/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 11/11/2021. (0.9)
Outside PR	533	Miller, Ken	11/11/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 11/12/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	11/11/2021	0.5	\$451.25	\$225.63	Review and respond to 11/11/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	11/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	11/12/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/15/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/12/2021	0.3	\$451.25	\$135.38	Review and respond to 11/12/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/15/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 11/16/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	11/15/2021	0.6	\$451.25	\$270.75	Review and respond to 11/15/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	11/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/16/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/17/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/16/2021	0.5	\$451.25	\$225.63	Review and respond to 11/16/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	11/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Miller, Ken	11/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/17/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 11/18/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	11/17/2021	0.6	\$451.25	\$270.75	Review and respond to 11/17/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	11/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	11/18/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/19/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/18/2021	0.3	\$451.25	\$135.38	Review and respond to 11/18/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/18/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Miller, Ken	11/18/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/19/2021	0.8	\$451.25	\$361.00	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	11/19/2021	2	\$451.25	\$902.50	Perform analysis and prepare summary of tax considerations for Coronavirus State Fiscal Recovery Fund Premium Pay programs. (2)
Outside PR	533	Miller, Ken	11/19/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 11/22/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	11/19/2021	0.6	\$451.25	\$270.75	Review and respond to 11/19/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	11/19/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Miller, Ken	11/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/23/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/22/2021	0.4	\$451.25	\$180.50	Review and respond to 11/22/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	11/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/23/2021	1	\$451.25	\$451.25	Continue to perform review of October 2021 time entries for Coronavirus State Fiscal Recovery Fund program. (1)
Outside PR	533	Miller, Ken	11/23/2021	0.5	\$451.25	\$225.63	Participate in meeting with J. Loaiza (ACG) and E. Talbott (ACG) to review and prepare Zoom functionalities for Coronavirus State Fiscal Recovery Fund Municipalities Strengthening fund training session. (0.5)
Outside PR	533	Miller, Ken	11/23/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 11/24/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/23/2021	0.3	\$451.25	\$135.38	Review and respond to 11/23/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	11/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/24/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/29/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/24/2021	0.2	\$451.25	\$90.25	Review and respond to 11/24/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/24/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	11/29/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 11/30/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/29/2021	0.2	\$451.25	\$90.25	Review and respond to 11/29/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/29/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	11/30/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/1/2021 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	11/30/2021	0.2	\$451.25	\$90.25	Review and respond to 11/30/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	11/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/5/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	11/8/2021	1.5	\$451.25	\$676.88	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	11/9/2021	0.4	\$451.25	\$180.50	Conduct various communications with representatives of Ankura and S. Diaz (AAFAF) pertaining to launching and implementation of the Municipal Strengthening Fund. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	11/9/2021	1.6	\$451.25	\$722.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	11/9/2021	0.5	\$451.25	\$225.63	Review various communications from representatives of Ankura and S. Diaz (AAFAF) pertaining to implementation of the Municipal Strengthening Fund program and develop next steps with representatives of Ankura. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/10/2021	1.4	\$451.25	\$631.75	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.4)
PR	533	Perez-Casellas, JorgeEnrique	11/10/2021	0.4	\$451.25	\$180.50	Review communication from Clinica Yaguez through W. Lopez (Hacienda) pertaining to Premium Pay status and list submittal to Hacienda and discuss matter with representatives of Ankura for next steps. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	11/10/2021	0.6	\$451.25	\$270.75	Review communication from T. Valentin (Metro Pavia Clinics) pertaining to Premium Pay Program for ambulatory clinics, review status of Metro Pavia clinics disbursements under the Coronavirus State Fiscal Recovery Fund program, discuss with AAFAF officers and refer matter to Hacienda officers for next steps. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	11/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	11/11/2021	0.4	\$451.25	\$180.50	Participate on telephone call with AAFAF officers to discuss implementation options for the Recruitment Incentive Program and develop next steps. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	11/11/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	11/11/2021	0.3	\$451.25	\$135.38	Review communication from C. Porrata (Dr. Pila Hospital) pertaining to personnel eligibility criteria of Premium Pay and reply to consult. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/11/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/12/2021	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/15/2021	0.5	\$451.25	\$225.63	Hold various communications and develop strategy with representatives of Ankura and AAFAF officers for developing necessary measures to implement to Municipal Strengthening Fund Program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/15/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	11/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/16/2021	0.3	\$451.25	\$135.38	Participate on telephone call with S. Valle (Ashford Hospital) pertaining to Recruitment Incentive program eligibility and submission of lists. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/16/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	11/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/17/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Rivera (HIMA) pertaining to Premium Pray submittal by Clinica Bella Vista (Mayaguez) and discuss next steps with representatives of Ankura for processing under the Coronavirus State Fiscal Recovery Fund Premium Pay Program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/17/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	11/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/18/2021	1	\$451.25	\$451.25	Participate in meeting with S. Diaz (AAFAF) and J. Tirado (AAFAF) to discuss various topics pertaining to the Municipal Strengthening Fund Program and the Recruitment Incentive Program. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	11/18/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	11/18/2021	0.4	\$451.25	\$180.50	Review communication from J. Tirado (AAFAF) pertaining to Premium Pay Program administration and develop next steps with representatives of Ankura. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	11/18/2021	0.5	\$451.25	\$225.63	Review report from J. Loaiza (ACG) pertaining to filing of recruitment incentive plans by participants of the Coronavirus State Fiscal Recovery Fund Recruitment Incentive Program and develop next steps for Program implementation. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/18/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/18/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	11/19/2021	1.2	\$451.25	\$541.50	Conduct various communications with representatives of Ankura pertaining to Treasury Department guidance implication upon Premium Payment Program, review memorandum prepared by R. Flanagan (ACG) and provide feedback and next steps. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	11/19/2021	0.8	\$451.25	\$361.00	Participate on telephone call with J. Loaiza (ACG) to discuss communications sent by the hospital Cardiovascular pertaining to implementation of Premium Pay reconsideration list and develop escalation letter to J. Tirado and S. Diaz (AAFAF). (0.8)
PR	533	Perez-Casellas, JorgeEnrique	11/19/2021	1.5	\$451.25	\$676.88	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	11/19/2021	0.3	\$451.25	\$135.38	Review incentive recruitment workflow prepared by representatives of Ankura and provide feedback. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/22/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	11/23/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	11/24/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	11/29/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	11/30/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	11/30/2021	0.3	\$451.25	\$135.38	Review template training materials for Strengthening Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	11/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 11/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Tabor, Ryan	11/1/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/2/2021	0.3	\$522.50	\$156.75	Provide senior level oversight and coordination related to the to the Museo de Arte de Puerto Rico questions regarding the Assistance to Nonprofit Organizations Program. (0.3)
Outside PR	533	Tabor, Ryan	11/2/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/3/2021	0.7	\$522.50	\$365.75	Provide clarifications to the Museo de Arte de Puerto Rico regarding operating loss calculations related to the Assistance to Nonprofit Organizations Program. (0.7)
Outside PR	533	Tabor, Ryan	11/3/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/4/2021	1.2	\$522.50	\$627.00	Provide senior level oversight and strategy related to the development of program office roles, standards and practices to support the ongoing execution of Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	533	Tabor, Ryan	11/4/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/5/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	11/5/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/8/2021	0.4	\$522.50	\$209.00	Review and develop recommendations related to OMM memo for the Coronavirus State Fiscal Recovery Fund Eligible Use Analysis Regarding the Puerto Rico Electric and Power Authority Electricity Program as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	11/8/2021	0.8	\$522.50	\$418.00	Review Coronavirus State and Local Fiscal Recovery Funds reporting update information from the United States Treasury provided by J. Tirado (AAFAF) and J. Belen (Hacienda). (0.8)
Outside PR	533	Tabor, Ryan	11/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	11/9/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/10/2021	1.1	\$522.50	\$574.75	Provide senior level oversight and strategy related to the development of program office roles, standards and practices to support the ongoing execution of Coronavirus State Fiscal Recovery Fund programs. (1.1)
Outside PR	533	Tabor, Ryan	11/11/2021	0.6	\$522.50	\$313.50	Participate in meeting with J. Tirado (AAFAF) to discuss Coronavirus State Fiscal Recovery Fund program strategy and key priorities. (0.6)
Outside PR	533	Tabor, Ryan	11/11/2021	0.5	\$522.50	\$261.25	Participate in meeting with S. Diaz (AAFAF) to discuss Coronavirus State Fiscal Recovery Fund program strategy and key priorities. (0.5)
Outside PR	533	Tabor, Ryan	11/11/2021	0.6	\$522.50	\$313.50	Prepare Coronavirus State Fiscal Recovery Fund program strategy questions and recommendations in preparation for 11/11/2021 meeting with S. Diaz (AAFAF) and J. Tirado (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	11/11/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/16/2021	1	\$522.50	\$522.50	Provide senior level oversight and strategy related to possible program options for non-profits and food insecurity as requested by S. Diaz (AAFAF). (1)
Outside PR	533	Tabor, Ryan	11/16/2021	1.5	\$522.50	\$783.75	Revise Coronavirus State Fiscal Recovery Fund program strategy based on feedback provided during meetings by S. Diaz (AAFAF) and J. Tirado (AAFAF) on 11/11/21. (1.5)
Outside PR	533	Tabor, Ryan	11/16/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/18/2021	0.2	\$522.50	\$104.50	Participate on telephone call with P. Crisalli (ACG) regarding status updated related to PREPA Electricity Program and coordination of receipt of funds. (0.2)
Outside PR	533	Tabor, Ryan	11/18/2021	0.3	\$522.50	\$156.75	Provide senior level oversight and coordination related to the PREPA Electricity Program and coordination of receipt of funds as requested by J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	11/18/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/19/2021	0.8	\$522.50	\$418.00	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.8)
Outside PR	533	Tabor, Ryan	11/19/2021	0.4	\$522.50	\$209.00	Review and revise Overview of Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers Program deliverable. (0.4)
Outside PR	533	Tabor, Ryan	11/19/2021	1.2	\$522.50	\$627.00	Review tax implications of Premium Pay and Return to Work format programs. (1.2)
Outside PR	533	Tabor, Ryan	11/19/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Tabor, Ryan	11/22/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	11/24/2021	0.6	\$522.50	\$313.50	Conduct research to determine if purchases made with American Rescue Plan Act funds granted to Municipalities must comply with the Buy American Act as requested by J. Tirado (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	11/29/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	11/30/2021	0.1	\$522.50	\$52.25	Prepare and send email to J. Tirado (AAFAF) regarding the request to determine if purchases made with American Rescue Plan Act funds granted to Municipalities must comply with the Buy American Act as requested by J. Tirado (AAFAF). (0.1)
Outside PR	533	Tabor, Ryan	11/30/2021	1.2	\$522.50	\$627.00	Provide senior level oversight and review related to the municipality artifacts requested by S. Diaz (AAFAF). (1.2)
Outside PR	533	Tabor, Ryan	11/30/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Talbott, Elma	11/23/2021	0.5	\$195.00	\$97.50	Participate in meeting with J. Loaiza (ACG) and K. Miller (ACG) to review and prepare Zoom functionalities for Coronavirus State Fiscal Recovery Fund Municipalities Strengthening Fund training session. (0.5)

Total Hourly Fees	286.9	\$105,759.25
Total Fees		\$105,759.25



Invoice Remittance

December 21, 2021

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FOURTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
NOVEMBER 1, 2021 TO NOVEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of November 1, 2021 through November 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Transportation Reform Program Management

Professional Services from November 1, 2021 to November 30, 2021

Professional Services	\$279,367.50
Expenses	\$7,942.81
Total Amount Due	\$287,310.31

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Transportation Reform Program Management

Professional Services from November 1, 2021 to November 30, 2021

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	4.1	\$3,936.00
Butler, Charles	Managing Director	\$451.25	32.8	\$14,801.00
Fuhr, Elliot	Senior Managing Director	\$775.00	2.7	\$2,092.50
Garcia, Felix	Senior Director	\$380.00	122.5	\$46,550.00
Gonzalez, Carlos	Director	\$332.50	72.6	\$24,139.50
Goodman, Eli	Senior Associate	\$350.00	142.2	\$49,770.00
Hart, Valerie	Senior Managing Director	\$522.50	12.3	\$6,426.75
Ishak, Christine	Senior Director	\$380.00	39.5	\$15,010.00
Leon, Daniel	Senior Associate	\$308.75	108.2	\$33,406.75
Lund, Lucas	Senior Associate	\$350.00	10.5	\$3,675.00
McAfee, Maggie	Director	\$195.00	29	\$5,655.00
Pena-Alfaro, Fernando	Senior Director	\$650.00	113.7	\$73,905.00
Total Hourly Fees				690.1
Total Fees				\$279,367.50
				\$279,367.50

Summary of Expenses by Expense Category from November 1, 2021 to November 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$3,176.60
Lodging - PR	\$2,707.38
Lodging - US	\$0.00
Meals - PR	\$1,564.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$216.19
Transportation - US	\$278.64
TOTAL	\$7,942.81

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Battle, Fernando	11/5/2021	0.5	\$960.00	\$480.00	Participate on telephone call with representatives of OMM and PMA to discuss alternatives to structuring of HTA to comply with FOMB guidance. (0.5)
PR	10	Battle, Fernando	11/8/2021	0.5	\$960.00	\$480.00	Review and provide comments to memorandum prepared by AAFAF law firm, PMA, analyzing alternative structures to implement transportation sector reform as requested by M. Acevedo (AAFAF) and G. Loran (AAFAF). (0.5)
PR	10	Battle, Fernando	11/14/2021	0.5	\$960.00	\$480.00	Review and provide comments to presentation for meeting with PRITA management as part of Transportation sector reform implementation. (0.5)
PR	10	Battle, Fernando	11/23/2021	0.8	\$960.00	\$768.00	Review and provide comments to Transportation sector reform alternatives presentation for meeting with FOMB. (0.8)
PR	10	Battle, Fernando	11/24/2021	0.4	\$960.00	\$384.00	Participate on telephone call with G. Loran (AAFAF) to discuss viable alternatives to segregation of operations related to Transportation Sector reform. (0.4)
PR	10	Battle, Fernando	11/29/2021	0.4	\$960.00	\$384.00	Participate on telephone call with G. Loran (AAFAF) to discuss alternatives to implementation of transportation sector reform. (0.4)
PR	10	Battle, Fernando	11/29/2021	0.5	\$960.00	\$480.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss transportation sector reform status presentation to FOMB. (0.5)
PR	10	Battle, Fernando	11/29/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with C. Butler (ACG) and C. Gonzalez (ACG) to discuss approach for building the presentation to be used by M. Acevedo (AAFAF) and G. Loran (AAFAF) to update FOMB on Transportation Sector Reform progress. (0.5)
PR	10	Butler, Charles	11/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	11/3/2021	1.3	\$451.25	\$586.63	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021. (1.3)
PR	10	Butler, Charles	11/3/2021	1.2	\$451.25	\$541.50	Participate in meeting with V. Hart (ACG) and M. Acevedo (AAFAF) to discuss Transportation Reform program updates and next steps. (1.2)
PR	10	Butler, Charles	11/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	11/3/2021	1.5	\$451.25	\$676.88	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Butler, Charles	11/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Gonzalez (ACG), M. Acevedo (AAFAF), and G. Loran (AAFAF) to develop initial list of options to segregate toll and non-toll roads for the Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Miller (ACG) and V. Hart (ACG) to review work in progress for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Butler, Charles	11/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/4/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Gonzalez (ACG) to discuss AAFAF request for Ankura to develop options for segregating toll and non-toll roads for the Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/4/2021	0.2	\$451.25	\$90.25	Participate on telephone call with M. Acevedo (AAFAF) to discuss approach for developing options to segregate toll and non-toll roads for the Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/5/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss progress on creating the toll and non-toll road segregation options for the Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/5/2021	0.7	\$451.25	\$315.88	Perform review of toll and non-toll road segregation options in support of the Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	11/7/2021	0.8	\$451.25	\$361.00	Perform review and update to toll and non-toll road segregation options presentation in support of the Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	11/8/2021	0.3	\$451.25	\$135.38	Participate in meeting with representatives of Ankura to discuss draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Butler, Charles	11/8/2021	0.7	\$451.25	\$315.88	Perform review of segregation options presentation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	11/9/2021	0.2	\$451.25	\$90.25	Participate in meeting with representatives of Ankura to prepare for Segregation Options Presentation Review with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/9/2021	2.6	\$451.25	\$1,173.25	Participate in meeting with representatives of Ankura to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.6)
Outside PR	10	Butler, Charles	11/9/2021	1.1	\$451.25	\$496.38	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Butler, Charles	11/9/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/9/2021	0.6	\$451.25	\$270.75	Perform review of segregation options presentation of toll and non-toll roads in support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/10/2021	1.4	\$451.25	\$631.75	Participate in meeting with C. Gonzalez (ACG), F. Garcia (ACG), D. Leon (ACG), and C. Ishak (ACG) to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Butler, Charles	11/10/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/10/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (1)
Outside PR	10	Butler, Charles	11/10/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) and M. Uddin (ACG) to discuss Public/Private Partnership implementation considerations in the transportation sector to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/11/2021	0.2	\$451.25	\$90.25	Perform review of presentation requested by the DTOP Secretary comparing the Directorate of Public Works and HTA personnel data for the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/12/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/12/2021	0.2	\$451.25	\$90.25	Participate on telephone call with F. Garcia (ACG) to discuss November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/12/2021	0.3	\$451.25	\$135.38	Perform additional review of presentation requested by the DTOP Secretary comparing the Directorate of Public Works and HTA personnel data for the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Garcia (ACG) and D. Leon (ACG) to discuss workplan tasks and plan for supporting the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/15/2021	0.3	\$451.25	\$135.38	Perform review of upcoming milestones and tasks in the workplan for the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 updates and action items related to the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/18/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/19/2021	0.4	\$451.25	\$180.50	Participate in meeting with representatives of Ankura to review the PMA memorandum on segregation options of toll and non-toll roads in order to document all segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	11/19/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with F. Garcia (ACG) and D. Leon (ACG) to review changes made to the segregation options of toll and non-toll roads presentation to include the PMA memorandum in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.1)
Outside PR	10	Butler, Charles	11/19/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/19/2021	0.3	\$451.25	\$135.38	Perform review of updated segregation options presentation to ensure all aspects of the PMA memorandum were captured to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/23/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/24/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with C. Gonzalez (ACG) to discuss required changes to the segregation options presentation for the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	11/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/26/2021	0.1	\$451.25	\$45.13	Participate on telephone call with C. Gonzalez (ACG) to discuss changes made to the segregation options presentation for the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	11/26/2021	0.7	\$451.25	\$315.88	Perform review of updated segregation options presentation for the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	11/29/2021	0.8	\$451.25	\$361.00	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), C. Ishak (ACG) and C. Butler (ACG) to review the FOMB Transportation System

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	11/29/2021	0.5	\$451.25	\$225.63	Participate in meeting with representatives of Ankura to discuss the FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	11/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Batlle (ACG) and C. Gonzalez (ACG) to discuss approach for building the presentation to be used by M. Acevedo (AAFAF) and G. Loran (AAFAF) to update FOMB on Transportation Sector Reform progress. (0.5)
Outside PR	10	Butler, Charles	11/29/2021	0.6	\$451.25	\$270.75	Participate on telephone call with M. Acevedo (AAFAF) to discuss approach for building the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	11/29/2021	0.2	\$451.25	\$90.25	Perform review of FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/30/2021	0.2	\$451.25	\$90.25	Participate in meeting with representatives of Ankura to discuss next steps for the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	11/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	11/30/2021	0.1	\$451.25	\$45.13	Participate on telephone call with C. Gonzalez (ACG) to discuss grantee and subgrantee definitions, status, and differences to support AAFAF preparation for FOMB update meeting. (0.1)
Outside PR	10	Butler, Charles	11/30/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Gonzalez (ACG) to discuss HTA ownership of assets including roads and bridges and GASB 34 application as to support AAFAF preparation for FOMB update meeting. (0.2)
Outside PR	10	Butler, Charles	11/30/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to review changes to the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	11/30/2021	0.2	\$451.25	\$90.25	Participate on telephone call with M. Acevedo (AAFAF) to discuss changes to the plan for the FOMB update meeting and required additional supporting information. (0.2)
Outside PR	10	Butler, Charles	11/30/2021	1.6	\$451.25	\$722.00	Perform review of initial draft FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (1.6)
Outside PR	10	Fuhr, Elliot	11/1/2021	0.5	\$775.00	\$387.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/1/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Fuhr, Elliot	11/3/2021	1.3	\$775.00	\$1,007.50	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021. (1.3)
Outside PR	10	Fuhr, Elliot	11/9/2021	0.5	\$775.00	\$387.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/8/2021 related to

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Fuhr, Elliot	11/18/2021	0.4	\$775.00	\$310.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/15/2021 to 11/19/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Garcia, Felix	11/1/2021	1	\$380.00	\$380.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to revise presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/1/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/1/2021	2	\$380.00	\$760.00	Research dashboard delivery client solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/1/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/1/2021	1.8	\$380.00	\$684.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	11/2/2021	0.7	\$380.00	\$266.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/3/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	11/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/2/2021	2	\$380.00	\$760.00	Research dashboard delivery client solutions to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/2/2021	1.3	\$380.00	\$494.00	Revise and update Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Garcia, Felix	11/3/2021	2	\$380.00	\$760.00	Analyze first prototype dashboard to create an efficient view of weekly review progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/3/2021	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	11/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	11/3/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/3/2021	2	\$380.00	\$760.00	Research documentation regarding segregation options for the HTA Toll Road assets relative to Transportation Reform. (2)
Outside PR	10	Garcia, Felix	11/4/2021	1	\$380.00	\$380.00	Analyze final updates of first prototype dashboard to create an efficient view of weekly review process in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/4/2021	1.5	\$380.00	\$570.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	11/4/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/5/2021	2	\$380.00	\$760.00	Design the toll and non-toll road segregation options presentation for the Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/5/2021	2	\$380.00	\$760.00	Develop the toll and non-toll road segregation options presentation for the Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/5/2021	1.1	\$380.00	\$418.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to develop strawman draft of segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	11/5/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss progress on creating the toll and non-toll road segregation options for the Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/5/2021	1.5	\$380.00	\$570.00	Review key activities and outcomes from the week of 11/01/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/8/2021 Transportation Reform meetings and deliverables. (1.5)
Outside PR	10	Garcia, Felix	11/5/2021	0.3	\$380.00	\$114.00	Review weekly touchpoints meeting minutes as of 11/3/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/6/2021	2	\$380.00	\$760.00	Continue to develop the toll and non-toll road segregation options presentation for the Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/6/2021	2	\$380.00	\$760.00	Develop the toll and non-toll road segregation options presentation for the Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/7/2021	2	\$380.00	\$760.00	Develop the toll and non-toll road segregation options presentation for the Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/8/2021	2	\$380.00	\$760.00	Continue to develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/8/2021	2	\$380.00	\$760.00	Design presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/8/2021	0.5	\$380.00	\$190.00	Develop and send weekly touchpoints meeting minutes as of 11/3/2021 to G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/8/2021	2	\$380.00	\$760.00	Develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/8/2021	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to develop Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	11/8/2021	0.9	\$380.00	\$342.00	Participate in meeting with D. Leon (ACG) to update presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	11/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to discuss draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/8/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	11/8/2021	1.2	\$380.00	\$456.00	Plan updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	11/8/2021	2	\$380.00	\$760.00	Review and revise presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/8/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/8/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/9/2021	2	\$380.00	\$760.00	Continue to develop updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/9/2021	2	\$380.00	\$760.00	Continue to review and revise updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/9/2021	2	\$380.00	\$760.00	Develop updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	11/9/2021	0.2	\$380.00	\$76.00	Participate in meeting with representatives of Ankura to prepare for Segregation Options Presentation Review with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/9/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/10/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/9/2021	1.6	\$380.00	\$608.00	Participate in meeting with representatives of Ankura to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Garcia, Felix	11/9/2021	2.6	\$380.00	\$988.00	Participate in meeting with representatives of Ankura to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.6)
Outside PR	10	Garcia, Felix	11/9/2021	1.1	\$380.00	\$418.00	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	11/9/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/9/2021	1	\$380.00	\$380.00	Plan updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/9/2021	2	\$380.00	\$760.00	Review and revise presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/10/2021	1.1	\$380.00	\$418.00	Analyze weekly touchpoints meeting minutes as of 11/11/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	11/10/2021	2	\$380.00	\$760.00	Continue to develop updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/10/2021	2	\$380.00	\$760.00	Develop updates to presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/10/2021	1.4	\$380.00	\$532.00	Participate in meeting with C. Gonzalez (ACG), D. Leon (ACG), C. Butler (ACG), and C. Ishak (ACG) to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	11/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/10/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Garcia, Felix	11/10/2021	0.4	\$380.00	\$152.00	Participate on telephone call with representatives of Ankura to discuss notation around financial models in the Toll versus Non-toll segregation presentation materials for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Garcia, Felix	11/11/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/11/2021	1.2	\$380.00	\$456.00	Review all November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	11/11/2021	1	\$380.00	\$380.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/11/2021	1	\$380.00	\$380.00	Review Financial Oversight Management Board communications documents to align requests and deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/11/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/12/2021	1.3	\$380.00	\$494.00	Analyze all updated November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Garcia, Felix	11/12/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/12/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Butler (ACG) to discuss November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/12/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/12/2021	0.5	\$380.00	\$190.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/12/2021	0.6	\$380.00	\$228.00	Review dashboards updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/12/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 11/08/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/15/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Garcia, Felix	11/15/2021	0.5	\$380.00	\$190.00	Revise and send minutes from Weekly Touchpoint on as of 11/10/2021 to G. Loran (AAFAF) and M. Acevedo (AFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	11/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and D. Leon (ACG) to discuss workplan tasks and plan for supporting the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/15/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/15/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/16/2021	2	\$380.00	\$760.00	Analyze dashboard updates for Puerto Rico client (AAFAF) to create an efficient view of weekly review process in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/16/2021	0.3	\$380.00	\$114.00	Participate in meeting with D. Leon (ACG) to update the weekly touchpoint presentation for 11/17/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/16/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/16/2021	1	\$380.00	\$380.00	Review Financial Oversight Management Board communications documents to align requests and deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/17/2021	1	\$380.00	\$380.00	Analyze AAFAF dashboard updates to create an efficient view of weekly review process in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/17/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss the weekly touchpoints meeting minutes as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/18/2021	0.5	\$380.00	\$190.00	Develop and send weekly communications on Transportation Reform and Financial Model Update as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/18/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/18/2021	0.5	\$380.00	\$190.00	Participate on telephone call with C. Gonzalez (ACG) to discuss the weekly communications on Transportation Reform and Financial Model Update as of 11/17/2021 in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/18/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss the weekly touchpoints meeting minutes as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/19/2021	1	\$380.00	\$380.00	Analyze all updated November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/19/2021	1	\$380.00	\$380.00	Participate in meeting with D. Leon (ACG) to update draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/19/2021	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to review the PMA memorandum on segregation options of toll and non-toll roads in order to document all segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	11/19/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with C. Butler (ACG) and D. Leon (ACG) to review changes made to the segregation options of toll and non-toll roads presentation to include the PMA memorandum in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	11/19/2021	1.4	\$380.00	\$532.00	Participate in virtual meeting with D. Leon (ACG) to make changes to the segregation options of toll and non-toll roads presentation to include the PMA memorandum in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	11/19/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/19/2021	1	\$380.00	\$380.00	Review and analyze Pietrantonio Mendez & Alvarez attorneys draft memorandum, dated on 11/9/2021 related to segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/19/2021	0.7	\$380.00	\$266.00	Review dashboards updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	11/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/23/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/29/2021	2	\$380.00	\$760.00	Continue to develop presentation for M. Acevedo (AAFAF) and G. Loran (AAFAF) about FOMB Transportation System Reform Outline

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/29/2021	2	\$380.00	\$760.00	Design presentation for M. Acevedo (AAFAF) and G. Loran (AAFAF) about FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/29/2021	2	\$380.00	\$760.00	Develop presentation for M. Acevedo (AAFAF) and G. Loran (AAFAF) about FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/29/2021	2.4	\$380.00	\$912.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to update the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.4)
Outside PR	10	Garcia, Felix	11/29/2021	0.3	\$380.00	\$114.00	Participate in meeting with D. Leon (ACG) to begin discussions regarding the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/29/2021	0.8	\$380.00	\$304.00	Participate in meeting with D. Leon (ACG), C. Gonzalez (ACG), C. Ishak (ACG) and C. Butler (ACG) to review the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	11/29/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to discuss the FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/29/2021	1.8	\$380.00	\$684.00	Review Financial Oversight Management Board communications documents to align with AFFAF presentation request in support of FOMB Transportation System Reform Outline requirements for the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	11/30/2021	1	\$380.00	\$380.00	Analyze all updated November and December 2021 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/30/2021	2	\$380.00	\$760.00	Develop presentation for M. Acevedo (AAFAF) and G. Loran (AAFAF) about FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	11/30/2021	0.5	\$380.00	\$190.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create the weekly touchpoint presentation for 12/1/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/30/2021	1.5	\$380.00	\$570.00	Participate in meeting with D. Leon (ACG) to research Grantee and Sub-grantee requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	11/30/2021	0.2	\$380.00	\$76.00	Participate in meeting with representatives of Ankura to discuss next steps for the FOMB Transportation System Reform Outline in support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	11/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/30/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss dashboard updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	11/30/2021	0.7	\$380.00	\$266.00	Participate on telephone call with representatives of Ankura and M. Acevedo (AAFAF) to review changes to the FOMB update presentation in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	11/30/2021	0.5	\$380.00	\$190.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	11/30/2021	0.6	\$380.00	\$228.00	Review dashboards updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	11/30/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 11/22/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/29/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Garcia, Felix	11/30/2021	1	\$380.00	\$380.00	Review Transportation Reform Actions List to focus on next steps and priorities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	11/30/2021	1	\$380.00	\$380.00	Review updated version of the Transportation Reform project plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	11/1/2021	1	\$332.50	\$332.50	Develop data analysis of Headcount provided by Public Works in order to update the Comparison report requested by the Secretary of DTOP as part of the Transportation Reform program. (1)
PR	10	Gonzalez, Carlos	11/1/2021	1	\$332.50	\$332.50	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to revise presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	11/1/2021	0.2	\$332.50	\$66.50	Participate in meeting with M. Acevedo (AFAF) to discuss request for Public/Private Partnership for transportation buses across the United States. (0.2)
PR	10	Gonzalez, Carlos	11/1/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with G. Baez (ATI), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss assumptions and variances between PRITA 5-year financial plan and Ankura Mass Transit financial model as part of the HTA Transportation Reform engagement. (0.7)
PR	10	Gonzalez, Carlos	11/1/2021	0.6	\$332.50	\$199.50	Participate on telephone call with E. Goodman (ACG) to discuss updated headcount and asset data provided by DTOP and how to create summary tables at request of M. Acevedo (AAFAF). (0.6)
PR	10	Gonzalez, Carlos	11/1/2021	0.8	\$332.50	\$266.00	Participate on telephone call with E. Martinez (HTA), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss the functional overview of the HTA Design and Engineering departments as part

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform engagement. (0.8)
PR	10	Gonzalez, Carlos	11/2/2021	0.5	\$332.50	\$166.25	Participate in meeting with A. Padilla (HTA) to discuss possibilities on how to obtain Human Resources information related to employee's education as part of the DTOP, Public Works, HTA comparison. (0.5)
PR	10	Gonzalez, Carlos	11/2/2021	0.5	\$332.50	\$166.25	Participate in meeting with E. Rosa (HTA) to discuss Abriendo Camino budget impact on HTA liquidity and potential liquidity risk by 12/31/2021. (0.5)
PR	10	Gonzalez, Carlos	11/2/2021	0.8	\$332.50	\$266.00	Participate in meeting with M. Acevedo to discuss data received from HTA and Public Works pertaining to headcount and assets. (0.8)
PR	10	Gonzalez, Carlos	11/2/2021	0.7	\$332.50	\$232.75	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/3/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	11/2/2021	1	\$332.50	\$332.50	Participate in virtual meeting with E. Goodman (ACG) to review updated data provided by DTOP and HTA and create communications with summaries of data for M. Acevedo (AAFAF). (1)
PR	10	Gonzalez, Carlos	11/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/3/2021	2.5	\$332.50	\$831.25	Participate in meeting with M. Acevedo (AAFAF) and E. Garcia (DTOP) regarding pending financial information for comparison requested by the Secretary of DTOP as part of the Transportation Reform program. (2.5)
PR	10	Gonzalez, Carlos	11/3/2021	1.3	\$332.50	\$432.25	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021. (1.3)
PR	10	Gonzalez, Carlos	11/3/2021	0.4	\$332.50	\$133.00	Participate in meeting with representatives of Ankura to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	11/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/3/2021	1.5	\$332.50	\$498.75	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	11/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Butler (ACG), M. Acevedo (AAFAF), and G. Loran (AAFAF) to develop initial list of options to segregate toll and non-toll roads for the Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/4/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with E. Goodman (ACG) to update presentation materials related to DTOP and HTA headcount information for HTA Transportation Reform engagement. (1.2)
PR	10	Gonzalez, Carlos	11/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/4/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Butler (ACG) to discuss AAFAF request for Ankura to develop options for segregating toll and non-toll roads for the Transportation Reform program for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	11/5/2021	1.5	\$332.50	\$498.75	Develop Hybrid Option comparison for segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	11/5/2021	1.7	\$332.50	\$565.25	Participate in meeting with D. Leon (ACG) to develop options for comparison of segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
PR	10	Gonzalez, Carlos	11/5/2021	1.5	\$332.50	\$498.75	Participate in meeting with D. Leon (ACG) to develop options for segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	11/5/2021	1.1	\$332.50	\$365.75	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to develop strawman draft of segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	11/5/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss progress on creating the toll and non-toll road segregation options for the Transportation Reform program for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	11/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/5/2021	1.8	\$332.50	\$598.50	Update Option comparison for segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
PR	10	Gonzalez, Carlos	11/8/2021	1.9	\$332.50	\$631.75	Participate in meeting with D. Leon (ACG) to develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.9)
PR	10	Gonzalez, Carlos	11/8/2021	0.4	\$332.50	\$133.00	Participate in meeting with representatives of Ankura to develop Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	11/8/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to discuss draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/8/2021	2	\$332.50	\$665.00	Participate in virtual meeting with C. Ishak (ACG) to develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
PR	10	Gonzalez, Carlos	11/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/9/2021	0.4	\$332.50	\$133.00	Participate in meeting with D. Leon (ACG) to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	11/9/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/10/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/9/2021	1.6	\$332.50	\$532.00	Participate in meeting with representatives of Ankura to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
PR	10	Gonzalez, Carlos	11/9/2021	2.6	\$332.50	\$864.50	Participate in meeting with representatives of Ankura to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.6)
PR	10	Gonzalez, Carlos	11/9/2021	1.1	\$332.50	\$365.75	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	11/9/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	11/10/2021	1.4	\$332.50	\$465.50	Participate in meeting with C. Gonzalez (ACG), F. Garcia (ACG), C. Butler (ACG), and C. Ishak (ACG) to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
PR	10	Gonzalez, Carlos	11/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	11/10/2021	0.2	\$332.50	\$66.50	Participate on telephone call with E. Goodman (ACG) to discuss updates to the DTOP secretary request related to headcount and assets as well as the DTOP Functional Analysis. (0.2)
PR	10	Gonzalez, Carlos	11/10/2021	0.2	\$332.50	\$66.50	Participate on telephone call with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss preparation for meetings with HTA, DTOP and PRITA on validation of financial models as part of HTA Transportation Reform engagement. (0.2)
PR	10	Gonzalez, Carlos	11/10/2021	0.4	\$332.50	\$133.00	Participate on telephone call with representatives of Ankura to discuss notation around financial models in the Toll versus Non-toll segregation presentation materials for HTA Transportation Reform engagement. (0.4)
PR	10	Gonzalez, Carlos	11/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	11/11/2021	1.1	\$332.50	\$365.75	Participate on telephone call with E. Goodman (ACG) to review updated data and update presentation materials related to the DTOP Secretary request for comparison of HTA and DTOP headcount and asset data for HTA Transportation Reform engagement. (1.1)
PR	10	Gonzalez, Carlos	11/12/2021	1.8	\$332.50	\$598.50	Complete final updates to HTA / DTOP comparison and Functional area analysis. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/12/2021	1.2	\$332.50	\$399.00	Continue to prepare agenda and print documents for PRITA Financial Model meeting. (1.2)
PR	10	Gonzalez, Carlos	11/12/2021	1.2	\$332.50	\$399.00	Continue to prepare documentation and agenda for MASS Transit Financial Model meeting with PRITA. (1.2)
PR	10	Gonzalez, Carlos	11/12/2021	0.4	\$332.50	\$133.00	Participate on telephone call with E. Goodman (ACG) to update DTOP functional analysis with data provided by the agency as part of the HTA Transportation Reform engagement. (0.4)
PR	10	Gonzalez, Carlos	11/12/2021	1.2	\$332.50	\$399.00	Prepare documentation and agenda for HTA Financial Model meeting with HTA this week. (1.2)
PR	10	Gonzalez, Carlos	11/15/2021	1.9	\$332.50	\$631.75	Participate in meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to review and discuss takeaways from meeting with PRITA regarding mass transit financial model, including next steps and action plan to create a unified financial model as part of HTA Transportation reform engagement. (1.9)
PR	10	Gonzalez, Carlos	11/15/2021	2.8	\$332.50	\$931.00	Participate in meeting with G. Loran (AAFAF), J. Melendez (PRITA) G. Baez (PRITA), F. Pena-Alfaro (ACG) and E. Goodman (ACG) regarding management walkthrough of PRITA financial model and agreement of baseline as part of the transportation reform engagement. (2.8)
PR	10	Gonzalez, Carlos	11/16/2021	0.6	\$332.50	\$199.50	Participate in meeting with E. Goodman (ACG) to create presentation materials for weekly touchpoint with representatives of AAFAF for HTA Transportation Reform engagement. (0.6)
PR	10	Gonzalez, Carlos	11/16/2021	1.9	\$332.50	\$631.75	Participate in meeting with E. Rosas (HTA), G. Loran (AAFAF), representatives of Riveron (HTA consultant), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to review and validate financial models and define next steps and action plan to complete the financial models. (1.9)
PR	10	Gonzalez, Carlos	11/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with E. Goodman (ACG) and D. Leon (ACG) to review presentation materials for weekly touchpoint with representatives of AAFAF. (0.3)
PR	10	Gonzalez, Carlos	11/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/18/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/18/2021	0.5	\$332.50	\$166.25	Participate on telephone call with F. Garcia (ACG) to discuss the weekly communications on Transportation Reform and Financial Model Update as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/19/2021	0.8	\$332.50	\$266.00	Incorporate and review PMA memorandum on segregation options for the HTA toll and non-toll road segregation presentation. (0.8)
PR	10	Gonzalez, Carlos	11/19/2021	0.4	\$332.50	\$133.00	Participate in meeting with representatives of Ankura to review the PMA memorandum on segregation options of toll and non-toll roads in order to document all segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	11/19/2021	0.3	\$332.50	\$99.75	Review the PMA memorandum on segregation options of toll and non-toll roads in order to document all segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	11/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/23/2021	0.3	\$332.50	\$99.75	Participate in meeting with E. Goodman (ACG) and D. Leon (ACG) to discuss weekly updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	11/24/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with C. Butler (ACG) to discuss required changes to the segregation options presentation for the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	11/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	11/25/2021	1	\$332.50	\$332.50	Develop Transportation Reform Segregation presentation to include Comments from Fernando Batlle (ACG). (1)
PR	10	Gonzalez, Carlos	11/26/2021	1	\$332.50	\$332.50	Develop Transportation Reform Segregation presentation to include Comments from Fernando Batlle (ACG). (1)
PR	10	Gonzalez, Carlos	11/26/2021	0.1	\$332.50	\$33.25	Participate on telephone call with C. Butler (ACG) to discuss changes made to the segregation options presentation for the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	11/29/2021	2.4	\$332.50	\$798.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to update the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.4)
PR	10	Gonzalez, Carlos	11/29/2021	0.8	\$332.50	\$266.00	Participate in meeting with F. Garcia (ACG), CD. Leon (ACG), C. Ishak (ACG) and C. Butler (ACG) to review the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	11/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to discuss the FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with F. Batlle (ACG) and C. Butler (ACG) to discuss approach for building the presentation to be used by M. Acevedo (AAFAF) and G. Loran (AAFAF) to update FOMB on Transportation Sector Reform progress. (0.5)
PR	10	Gonzalez, Carlos	11/29/2021	1	\$332.50	\$332.50	Participate on telephone calls with E. Rosa (HTA) and F. Hernandez (PRITA) to obtain updates on progress made by HTA and PRITA related to the Transportation Reform. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	11/29/2021	1.8	\$332.50	\$598.50	Update segregation of toll and non-toll presentation as part of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
PR	10	Gonzalez, Carlos	11/30/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create the weekly touchpoint presentation for 12/1/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	11/30/2021	0.2	\$332.50	\$66.50	Participate in meeting with representatives of Ankura to discuss next steps for the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	11/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	11/30/2021	0.1	\$332.50	\$33.25	Participate on telephone call with C. Butler (ACG) to discuss grantee and subgrantee definitions, status, and differences to support AAFAF preparation for FOMB update meeting. (0.1)
PR	10	Gonzalez, Carlos	11/30/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Butler (ACG) to discuss HTA ownership of assets including roads and bridges and GASB 34 application to support AAFAF preparation for FOMB update meeting. (0.2)
PR	10	Gonzalez, Carlos	11/30/2021	1	\$332.50	\$332.50	Participate on telephone call with C. Ishak (ACG) to discuss content and next steps related to the FOMB presentation in support of the HTA Transportation Reform engagement with the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	11/30/2021	0.7	\$332.50	\$232.75	Participate on telephone call with representatives of Ankura and M. Acevedo (AAFAF) to review changes to the FOMB update presentation in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	11/30/2021	1	\$332.50	\$332.50	Review HTA enabling law related to ownership of roads to be included as part of the segregation of toll and non-toll. (1)
Outside PR	10	Goodman, Elijah	11/1/2021	0.6	\$350.00	\$210.00	Consolidate presentation materials on mass transit financial model assumptions for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Elijah	11/1/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps for week of 11/1/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/1/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with G. Baez (ATI), C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss assumptions and variances between PRITA 5-year financial plan and Ankura Mass Transit financial model as part of the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/1/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Elijah	11/1/2021	0.6	\$350.00	\$210.00	Participate on telephone call with C. Gonzalez (ACG) to discuss updated headcount and asset data provided by DTOP and how to create summary tables at request of M. Acevedo (AAFAF). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	11/1/2021	0.8	\$350.00	\$280.00	Participate on telephone call with E. Martinez (HTA), F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) to discuss the functional overview of the HTA Design and Engineering departments as part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Elijah	11/1/2021	0.8	\$350.00	\$280.00	Prepare presentation materials on key assumptions for AMA financial model for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Elijah	11/1/2021	0.7	\$350.00	\$245.00	Prepare presentation materials on key assumptions for ATI financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/1/2021	0.8	\$350.00	\$280.00	Prepare presentation materials on key assumptions for Tren Urbano financial model for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Elijah	11/1/2021	1	\$350.00	\$350.00	Review and analyze updated DTOP asset data as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/1/2021	0.8	\$350.00	\$280.00	Review and analyze updated DTOP headcount data as part of HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Elijah	11/1/2021	0.5	\$350.00	\$175.00	Update mass transit financial model to align formatting with PRITA 5-year plan to facilitate comparisons between models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	0.5	\$350.00	\$175.00	Create FY 2021 yearly variance reporting for AMA financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	0.5	\$350.00	\$175.00	Create FY 2021 yearly variance reporting for ATI financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	0.5	\$350.00	\$175.00	Create FY 2021 yearly variance reporting for ATM financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	0.5	\$350.00	\$175.00	Create FY 2021 yearly variance reporting for consolidated mass transit financial model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	1.3	\$350.00	\$455.00	Create summarized reporting for consolidated mass transit financial model for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Elijah	11/2/2021	1	\$350.00	\$350.00	Create summary tables and presentation materials related to DTOP assets as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/2/2021	0.7	\$350.00	\$245.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/3/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Elijah	11/2/2021	1	\$350.00	\$350.00	Participate in virtual meeting with C. Gonzalez (ACG) to review updated data provided by DTOP and HTA and create communications with summaries of data for M. Acevedo (AAFAF). (1)
Outside PR	10	Goodman, Elijah	11/2/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/2/2021	0.6	\$350.00	\$210.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates and next steps for finance workstream of HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Elijah	11/2/2021	1	\$350.00	\$350.00	Update HTA headcount summary tables with new data provided by HTA for the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/3/2021	0.8	\$350.00	\$280.00	Create common sizing analysis for AMA financial model for HTA Transportation Reform engagement. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	11/3/2021	0.7	\$350.00	\$245.00	Create common sizing analysis for ATI financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/3/2021	0.7	\$350.00	\$245.00	Create common sizing analysis for ATM financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/3/2021	0.7	\$350.00	\$245.00	Create common sizing analysis for Tren Urbano financial model for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/3/2021	1.2	\$350.00	\$420.00	Create executive summary for AMA financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/3/2021	1.5	\$350.00	\$525.00	Create executive summary for Consolidated Mass Transit financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/3/2021	0.4	\$350.00	\$140.00	Participate in meeting with representatives of Ankura to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	11/3/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/3/2021	2	\$350.00	\$700.00	Produce summarized tables and graphs for mass transit financial models for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/4/2021	1.5	\$350.00	\$525.00	Create executive summary for ATI financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/4/2021	1.5	\$350.00	\$525.00	Create executive summary for ATM financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/4/2021	1.5	\$350.00	\$525.00	Create executive summary for Tren Urbano financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/4/2021	1.2	\$350.00	\$420.00	Participate in virtual meeting with C. Gonzalez (ACG) to update presentation materials related to DTOP and HTA headcount information for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/4/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/4/2021	1.2	\$350.00	\$420.00	Update AMA balance sheet and cash flow statement to ensure that numbers align for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/4/2021	1.4	\$350.00	\$490.00	Update ATM balance sheet and cash flow statement to ensure that numbers align for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Elijah	11/5/2021	1.2	\$350.00	\$420.00	Create checks and perform quality control on updated AMA financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/5/2021	1.3	\$350.00	\$455.00	Create checks and perform quality control on updated ATI financial model for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Elijah	11/5/2021	1.3	\$350.00	\$455.00	Create checks and perform quality control on updated ATM financial model for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Elijah	11/5/2021	1.3	\$350.00	\$455.00	Create checks and perform quality control on updated consolidated mass transit financial model for HTA Transportation Reform engagement. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	11/5/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/5/2021	1	\$350.00	\$350.00	Research and add disclaimer to mass transit related financial models for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/8/2021	2	\$350.00	\$700.00	Create charts to detail mass transit revenue sources for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/8/2021	0.9	\$350.00	\$315.00	Create Tren Urbano operating expense schedule to detail all operating costs as part of HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Elijah	11/8/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	11/8/2021	1	\$350.00	\$350.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to the mass transit financial model in order to prepare it for presentation to M. Acevedo (AAFAF) and G. Loran (AAFAF) as part of the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/8/2021	1.8	\$350.00	\$630.00	Revise AMA capital assets schedule to ensure it ties with the balance sheet as part of the HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	11/8/2021	1.9	\$350.00	\$665.00	Update formatting of mass transit financial model to prepare presentation materials for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Elijah	11/9/2021	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/10/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/9/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps for week of 11/8/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/9/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Elijah	11/9/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) and L. Lund (ACG) to discuss quality control review of toll road model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/9/2021	2	\$350.00	\$700.00	Review and update AMA financial statements feeding into mass transit financial model for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/9/2021	1.5	\$350.00	\$525.00	Update charts to delineate capital contribution sources for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/9/2021	1.9	\$350.00	\$665.00	Update executive summaries for mass transit financial models for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Elijah	11/9/2021	0.5	\$350.00	\$175.00	Update toll road financial model to include effect of measures on the balance sheet in executive summary for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/10/2021	1.8	\$350.00	\$630.00	Add detail on change in net position to executive summaries of mass transit financial model for HTA Transportation Reform engagement. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	11/10/2021	1.8	\$350.00	\$630.00	Build measures schedule in toll road financial model for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	11/10/2021	1	\$350.00	\$350.00	Create schedules to define mapping of Riveron cash data to mass transit financial models as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/10/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Elijah	11/10/2021	1.3	\$350.00	\$455.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Goodman, Elijah	11/10/2021	0.2	\$350.00	\$70.00	Participate on telephone call with C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss preparation for meetings with HTA, DTOP and PRITA on validation of financial models as part HTA Transportation Reform engagement. (0.2)
Outside PR	10	Goodman, Elijah	11/10/2021	0.2	\$350.00	\$70.00	Participate on telephone call with C. Gonzalez (ACG) to discuss updates to the DTOP secretary request related to headcount and assets as well as the DTOP Functional Analysis. (0.2)
Outside PR	10	Goodman, Elijah	11/10/2021	0.4	\$350.00	\$140.00	Participate on telephone call with representatives of Ankura to discuss notation around financial models in the Toll versus Non-toll segregation presentation materials for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Elijah	11/10/2021	1.2	\$350.00	\$420.00	Update assumptions for Tren Urbano in the mass transit financial model as part of the HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/11/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Elijah	11/11/2021	1.1	\$350.00	\$385.00	Participate on telephone call with C. Gonzalez (ACG) to review updated data and update presentation materials related to the DTOP Secretary request for comparison of HTA and DTOP headcount and asset data for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Elijah	11/11/2021	1.8	\$350.00	\$630.00	Review and analyze DTOP asset data to prepare to build summarized tables as part of HTA Transportation reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	11/11/2021	1	\$350.00	\$350.00	Update assumptions in mass transit financial model to address Riveron Schedules for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/11/2021	2	\$350.00	\$700.00	Update DTOP payroll and benefits schedule to include updated data for non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/11/2021	1.8	\$350.00	\$630.00	Update structure and formatting of non-toll financial model to prepare for presentation materials as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	11/12/2021	2	\$350.00	\$700.00	Create presentation materials for meeting with E. Garcia (DTOP) to review non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/12/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Elijah	11/12/2021	0.4	\$350.00	\$140.00	Participate on telephone call with C. Gonzalez (ACG) to update DTOP functional analysis with data provided by the agency as part of the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Elijah	11/12/2021	1.4	\$350.00	\$490.00	Review and update DTOP functional analysis as part of HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Elijah	11/12/2021	2	\$350.00	\$700.00	Review balance sheet of non-toll financial model and make updates to ensure accuracy as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/12/2021	1.8	\$350.00	\$630.00	Revise presentation materials for toll roads and mass transit financial models as part of HTA Transportation Reform engagement. (1.8)
PR	10	Goodman, Elijah	11/14/2021	2	\$350.00	\$700.00	Participate in meeting with F. Pena-Alfaro (ACG) to review presentation materials and mass transit financial model in preparation for meeting on 11/15/2021 with PRITA as part of HTA Transportation Reform engagement. (2)
PR	10	Goodman, Elijah	11/14/2021	1.9	\$350.00	\$665.00	Review and revise presentation materials for meeting with PRITA scheduled for 11/15/2021 on mass transit financial model for HTA Transportation reform engagement. (1.9)
PR	10	Goodman, Elijah	11/15/2021	1.9	\$350.00	\$665.00	Participate in meeting with C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to review and discuss takeaways from meeting with PRITA regarding mass transit financial model, including next steps and action plan to create a unified financial model as part of HTA Transportation reform engagement. (1.9)
PR	10	Goodman, Elijah	11/15/2021	2.8	\$350.00	\$980.00	Participate in meeting with G. Loran (AAFAF), J. Melendez (PRITA) G. Baez (PRITA), F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) regarding management walk through of PRITA financial model and agreement of baseline as part of the transportation reform engagement. (2.8)
PR	10	Goodman, Elijah	11/15/2021	1.2	\$350.00	\$420.00	Revise AMA balance sheet and cash flow to incorporate PRITA data as part of HTA Transportation Reform engagement. (1.2)
PR	10	Goodman, Elijah	11/15/2021	1.8	\$350.00	\$630.00	Update AMA financial model to tie with the PRITA year fiscal plan for HTA Transportation Reform engagement. (1.8)
PR	10	Goodman, Elijah	11/15/2021	1.5	\$350.00	\$525.00	Update non-toll financial model to identify special state funding for salaries and benefits related to DTOP resources as part of HTA Transportation Reform engagement. (1.5)
PR	10	Goodman, Elijah	11/16/2021	0.6	\$350.00	\$210.00	Participate in meeting with C. Gonzalez (ACG) to create presentation materials for weekly touchpoint with representatives of AAFAF for HTA Transportation Reform engagement. (0.6)
PR	10	Goodman, Elijah	11/16/2021	1.9	\$350.00	\$665.00	Participate in meeting with E. Rosas (HTA), G. Loran (AAFAF), representatives of Riveron (HTA consultant), F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) to review and validate financial models and define next steps and action plan to complete the financial models. (1.9)
PR	10	Goodman, Elijah	11/16/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with C. Gonzalez (ACG) and D. Leon (ACG) to review presentation materials for weekly touchpoint with representatives of AAFAF. (0.3)
PR	10	Goodman, Elijah	11/16/2021	1.5	\$350.00	\$525.00	Review non-toll financial model in preparation for meeting with DTOP as part of HTA Transportation Reform engagement. (1.5)
PR	10	Goodman, Elijah	11/16/2021	1.7	\$350.00	\$595.00	Update consolidated mass transit model to incorporate updates from AMA and ATM models

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							as part of HTA Transportation Reform engagement. (1.7)
PR	10	Goodman, Elijah	11/16/2021	1.7	\$350.00	\$595.00	Update presentation materials for meeting with DTOP on financial analysis of non-toll roads as part of HTA Transportation Reform engagement. (1.7)
PR	10	Goodman, Elijah	11/17/2021	1.5	\$350.00	\$525.00	Participate in meeting with E. Garcia (DTOP), C. Salib (DTOP), A. Martinez (DTOP) and F. Pena-Alfaro (ACG) to discuss non-toll financial model and agree upon next steps as part of HTA Transportation Reform engagement. (1.5)
PR	10	Goodman, Elijah	11/17/2021	1.1	\$350.00	\$385.00	Participate in meeting with F. Pena-Alfaro (ACG) to review presentation materials and prepare for meeting with E. Garcia (DTOP) to discuss non-toll financial model as part of HTA Transportation Reform engagement. (1.1)
PR	10	Goodman, Elijah	11/17/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Goodman, Elijah	11/17/2021	1.8	\$350.00	\$630.00	Review and analyze source data provided by PRITA for AMA and ATM financial models as part of HTA Transportation Reform engagement. (1.8)
PR	10	Goodman, Elijah	11/17/2021	1.8	\$350.00	\$630.00	Review and update mass transit financial model executive summaries and charts to represent updated AMA and ATM data as part of HTA Transportation Reform engagement. (1.8)
PR	10	Goodman, Elijah	11/17/2021	1	\$350.00	\$350.00	Review communications and presentation materials related to finance workstream weekly update for the week of 11/15/2021 for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/18/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to discuss updates and next steps for week of 11/15/2021 to 11/19/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Elijah	11/18/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/18/2021	1.7	\$350.00	\$595.00	Review and analyze ATM and Tren Urbano operations contracts to review financial implications for mass transit financial models as part of HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Elijah	11/18/2021	2	\$350.00	\$700.00	Review and update funding allocations for non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/18/2021	0.3	\$350.00	\$105.00	Update AAFAP weekly status report on HTA Transportation Reform for the week of 11/15/2021. (0.3)
Outside PR	10	Goodman, Elijah	11/18/2021	1.4	\$350.00	\$490.00	Update assumptions for AMA financial model to incorporate updates provided by PRITA as part of HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Elijah	11/18/2021	1.6	\$350.00	\$560.00	Update non-toll financial model in agreement with next steps from DTOP meeting with E. Garcia (DTOP) as part of HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Elijah	11/19/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	11/19/2021	1.2	\$350.00	\$420.00	Review and complete quality check of AMA financial model and supporting schedules in preparation of sharing with HTA and PRITA as part of HTA Transportation reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/19/2021	1.5	\$350.00	\$525.00	Review and complete quality check of ATM financial model and supporting schedules in preparation of sharing with HTA and PRITA as part of HTA Transportation reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/19/2021	1.5	\$350.00	\$525.00	Review and complete quality check of consolidated mass transit financial model and supporting schedules in preparation of sharing with HTA and PRITA as part of HTA Transportation reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/19/2021	1.8	\$350.00	\$630.00	Review and complete quality check of consolidated non-toll financial model and supporting schedules in preparation of sharing with HTA and DTOP as part of HTA Transportation reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	11/19/2021	0.3	\$350.00	\$105.00	Review HTA Reorganization Alternatives memorandum to identify any effects on finance workstream of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Elijah	11/22/2021	1.2	\$350.00	\$420.00	Create SharePoint folder and document and save all finance materials shared with HTA, DTOP and PRITA as part of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	11/22/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with R. Erana and J. Arbeloa (Riveron consultants) and F. Pena-Alfaro (ACG) to discuss updates and next steps for toll road financial model as part of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Elijah	11/22/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	11/22/2021	0.7	\$350.00	\$245.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss 11/22/2021 action items and next steps for finance work stream of HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Elijah	11/22/2021	1.5	\$350.00	\$525.00	Review and revise HTA Toll Allocation file to prepare communications to F. Pena-Alfaro (ACG) as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/22/2021	0.5	\$350.00	\$175.00	Review and send communications to F. Pena-Alfaro (ACG) and Riveron consultants on HTA related financial models as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	11/22/2021	1.5	\$350.00	\$525.00	Review HTA Certified Fiscal Plan data and linkages to toll and non-toll road financial model to develop strategy of updating to allow for a more dynamic financial model as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	11/22/2021	1.1	\$350.00	\$385.00	Review HTA related financial models to prepare for meeting with Riveron consultants representing HTA as part of HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Elijah	11/22/2021	1	\$350.00	\$350.00	Update formatting of DTOP data used in non-toll financial model to match best practices as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/23/2021	1.9	\$350.00	\$665.00	Build template for scenario analysis of HTA non-toll roads as part of HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Elijah	11/23/2021	2	\$350.00	\$700.00	Construct formulas to tie together requisite schedules to scenarios of non-toll financial

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							models as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/23/2021	0.3	\$350.00	\$105.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to discuss weekly updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Elijah	11/23/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Elijah	11/23/2021	0.6	\$350.00	\$210.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss the building of scenarios into toll and non-toll financial models as part of HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Elijah	11/23/2021	1	\$350.00	\$350.00	Update formatting of HTA data used for non-toll road financial model to match best practices as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	11/24/2021	2	\$350.00	\$700.00	Construct formulas to tie together requisite schedules to scenarios of non-toll financial models as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	11/24/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Elijah	11/24/2021	2	\$350.00	\$700.00	Update links in non-toll schedules to feed from selected scenario as part of HTA Transportation Reform engagement. (2)
PR	10	Hart, Valerie	11/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Hart, Valerie	11/3/2021	1.2	\$522.50	\$627.00	Participate in meeting with C. Butler (ACG) and M. Acevedo (AAFAF) to discuss Transportation Reform program updates and next steps. (1.2)
PR	10	Hart, Valerie	11/3/2021	1.3	\$522.50	\$679.25	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021. (1.3)
PR	10	Hart, Valerie	11/3/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Hart, Valerie	11/3/2021	1.5	\$522.50	\$783.75	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
PR	10	Hart, Valerie	11/3/2021	0.8	\$522.50	\$418.00	Prepare and send minutes from the meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021. (0.8)
Outside PR	10	Hart, Valerie	11/4/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	11/4/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/5/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/8/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	11/9/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	11/10/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) and M. Uddin (ACG) to discuss Public/Private Partnership implementation considerations in the transportation sector to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/14/2021	1.1	\$522.50	\$574.75	Review reports and presentations regarding options for asset segregation to achieve Transportation Reform goals in preparation for upcoming meeting on 11/17/2021 with M. Acevedo (AAFAF) and G. Loran (AAFAF). (1.1)
Outside PR	10	Hart, Valerie	11/16/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	11/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/18/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/22/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	11/29/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	11/30/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	11/1/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	11/1/2021	0.2	\$380.00	\$76.00	Review key activities and outcomes from the week of 10/25/2021 related to the HTA Transportation Reform engagement to prepare

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							work plan for week of 11/1/2021 Transportation Reform meetings and deliverables. (0.2)
Outside PR	10	Ishak, Christine	11/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/4/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/4/2021	0.4	\$380.00	\$152.00	Review correspondence and documentation received by representatives of Ankura regarding updates and changes to determine the impact on the HTA Transportation Reform engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	11/5/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/5/2021	0.5	\$380.00	\$190.00	Review meeting minutes from the 11/3/2021 weekly AAFAF touchpoint to determine if any changes are needed in support of the HTA Transportation Reform engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/5/2021	0.6	\$380.00	\$228.00	Review two FOMB letters forwarded by J. Roubaud (ACG) regarding Abriendo Caminos and Audited Financials to determine if there will be any impact to the work products supporting the HTA Transportation Reform engagement with the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	11/8/2021	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to develop Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	11/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to discuss draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/8/2021	2	\$380.00	\$760.00	Participate in virtual meeting with C. Gonzalez (ACG) to develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Ishak, Christine	11/8/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	11/8/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from the week of 11/1/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/8/2021 Transportation Reform meetings and deliverables. (0.3)
Outside PR	10	Ishak, Christine	11/8/2021	2	\$380.00	\$760.00	Revise the format and content for Options A and B in the presentation materials for Segregation Options in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Ishak, Christine	11/8/2021	1.5	\$380.00	\$570.00	Revise the format and content for Options C and D in the presentation materials for Segregation Options in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	11/8/2021	0.9	\$380.00	\$342.00	Revise the format for Options E and F in the presentation materials for Segregation Options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	11/9/2021	0.2	\$380.00	\$76.00	Participate in meeting with representatives of Ankura to prepare for Segregation Options Presentation Review with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	11/9/2021	1.6	\$380.00	\$608.00	Participate in meeting with representatives of Ankura to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	11/9/2021	2.6	\$380.00	\$988.00	Participate in meeting with representatives of Ankura to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.6)
Outside PR	10	Ishak, Christine	11/9/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	11/9/2021	1.5	\$380.00	\$570.00	Update draft of Option C and Option D of the presentation materials describing the Segregation Options as requested by M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	11/9/2021	1.4	\$380.00	\$532.00	Update draft of Option E and Option F of the presentation materials describing the Segregation Options as requested by M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Ishak, Christine	11/9/2021	1.6	\$380.00	\$608.00	Update draft of the Introduction, Current state, Option A and Option B of the presentation materials describing the Segregation Options as requested by M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	11/10/2021	1.4	\$380.00	\$532.00	Participate in meeting with C. Gonzalez (ACG), F. Garcia (ACG), C. Butler (ACG), and Leon (ACG) to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Ishak, Christine	11/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	11/10/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	11/10/2021	0.2	\$380.00	\$76.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the status of the Functional Analysis for DTOP in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	11/10/2021	0.5	\$380.00	\$190.00	Review Financial Model weekly report and letter sent to HTA to assess impact to the support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/10/2021	1.2	\$380.00	\$456.00	Revise format of presentation materials for Options A, B, C and D of the Segregation Options in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	11/10/2021	1.2	\$380.00	\$456.00	Revise presentation materials to adjust content based on feedback from M. Acevedo (AAFAF) and G. Loran (AAFAF) regarding the Segregation Options in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	11/11/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	11/11/2021	0.8	\$380.00	\$304.00	Review correspondence and documentation received from C. Gonzalez (ACG) regarding the segregation of toll and non-toll road documentation sent to DTOP and determine if any additional information has not yet been requested. (0.8)
Outside PR	10	Ishak, Christine	11/11/2021	0.5	\$380.00	\$190.00	Review meeting minutes from the 11/10/2021 AAFAF weekly touchpoint meeting to determine if any changes need to be made prior to distributing to all participants. (0.5)
Outside PR	10	Ishak, Christine	11/12/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	11/23/2021	1	\$380.00	\$380.00	Review documentation and correspondence received from representatives of Ankura and M. Acevedo (AAFAF) to help assess what next steps will be taken to support the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	11/29/2021	1.2	\$380.00	\$456.00	Develop changes to the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	11/29/2021	0.8	\$380.00	\$304.00	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), D. Leon (ACG) and C. Butler (ACG) to review the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	11/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	11/29/2021	1.9	\$380.00	\$722.00	Reformat of the existing FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	11/29/2021	0.5	\$380.00	\$190.00	Review the FOMB letter from 10/6/2021 to gather additional context that can be leveraged within the FOMB presentation in support of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	11/30/2021	1	\$380.00	\$380.00	Develop changes to the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	11/30/2021	0.2	\$380.00	\$76.00	Participate in meeting with representatives of Ankura to discuss next steps for the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	11/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	11/30/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Butler (ACG) to review changes to the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	11/30/2021	1	\$380.00	\$380.00	Participate on telephone call with C. Gonzalez (ACG) to discuss content and next steps related to the FOMB presentation in support of the HTA Transportation Reform engagement with the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	11/30/2021	0.7	\$380.00	\$266.00	Participate on telephone call with representatives of Ankura and M. Acevedo (AAFAF) to review changes to the FOMB update presentation in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	11/30/2021	0.7	\$380.00	\$266.00	Review current press releases and official letters pertaining to the Transportation Reform Sector to assess if any changes should be considered to current work products and approaches in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/1/2021	1	\$308.75	\$308.75	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to revise presentation outlining Payroll Protection Program opportunities within the United States in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/1/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/1/2021	1.8	\$308.75	\$555.75	Research state involvement with Public/Private Partnership systems to determine Public/Private Partnership opportunities in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	11/1/2021	1.4	\$308.75	\$432.25	Review key activities and outcomes from the week of 10/25/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/1/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Leon, Daniel	11/1/2021	1.3	\$308.75	\$401.38	Update dashboard to include feedback to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	11/1/2021	1.2	\$308.75	\$370.50	Update presentation outlining United States Metro Public/Private Partnership Uses to determine Public/Private Partnership opportunities in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	11/1/2021	1.1	\$308.75	\$339.63	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/2/2021	2	\$308.75	\$617.50	Develop client version of the dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	11/2/2021	0.7	\$308.75	\$216.13	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/3/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/2/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/2/2021	0.7	\$308.75	\$216.13	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/2/2021	1.6	\$308.75	\$494.00	Revise report showcasing upcoming deadlines and tasks within the workplan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	11/2/2021	1.1	\$308.75	\$339.63	Revise the weekly touchpoint presentation for the week of 11/3/2021 to include upcoming workplan task updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/2/2021	1.4	\$308.75	\$432.25	Update project risks to include all recent updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/3/2021	0.4	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/3/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/3/2021	0.2	\$308.75	\$61.75	Participate on telephone call with F. Garcia (ACG) to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/3/2021	0.9	\$308.75	\$277.88	Review risk log to identify any priority items requiring immediate action in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	11/3/2021	1.4	\$308.75	\$432.25	Revise Gantt Chart to better showcase tasks within the workplan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/3/2021	1.7	\$308.75	\$524.88	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	11/3/2021	0.7	\$308.75	\$216.13	Update document register to include all up-to date artifacts and file locations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/3/2021	1.1	\$308.75	\$339.63	Update report outlining ad-hoc requests that arise in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/3/2021	1.1	\$308.75	\$339.63	Update workplan to include new percentage requirements to keep track of progress in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/4/2021	0.5	\$308.75	\$154.38	Develop list of potential segregation options for toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/4/2021	0.5	\$308.75	\$154.38	Develop list of requirements needed before segregation toll and non-toll roads can occur in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/4/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/4/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/4/2021	1.2	\$308.75	\$370.50	Research plan of adjustment documents to view updates that can be made to workplan in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	11/4/2021	1	\$308.75	\$308.75	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 11/3/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/4/2021	0.7	\$308.75	\$216.13	Revise minutes for Transportation Reform Weekly Touchpoint on 11/3/2021 with M. Acevedo (AAFAF) and G. Loran (AAFAF) to include feedback from team in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/4/2021	0.6	\$308.75	\$185.25	Revise workplan to include new commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/4/2021	1.3	\$308.75	\$401.38	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	11/4/2021	0.7	\$308.75	\$216.13	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/5/2021	1.7	\$308.75	\$524.88	Participate in meeting with C. Gonzalez (ACG) to develop options for comparison of segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	11/5/2021	1.5	\$308.75	\$463.13	Participate in meeting with C. Gonzalez (ACG) to develop options for segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	11/5/2021	1.1	\$308.75	\$339.63	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to develop strawman draft of segregation of toll and non-toll roads in support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/5/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss progress on creating the toll and non-toll road segregation options for the Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/5/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/5/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/5/2021	1.5	\$308.75	\$463.13	Research and update formats to be utilized for option comparison segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	11/5/2021	2	\$308.75	\$617.50	Update strawman draft of segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	11/8/2021	1.9	\$308.75	\$586.63	Participate in meeting with C. Gonzalez (ACG) to develop presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	11/8/2021	0.9	\$308.75	\$277.88	Participate in meeting with F. Garcia (ACG) to update presentation on segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	11/8/2021	0.4	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to develop Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/8/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to discuss draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/8/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 11/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/8/2021	1.3	\$308.75	\$401.38	Review key activities and outcomes from the week of 11/1/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/08/2021 Transportation Reform meetings and deliverables. (1.3)
Outside PR	10	Leon, Daniel	11/8/2021	1.2	\$308.75	\$370.50	Update format to be utilized for option comparison segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	11/8/2021	1.6	\$308.75	\$494.00	Update presentation showcasing segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	11/9/2021	0.4	\$308.75	\$123.50	Participate in meeting with C. Gonzalez (ACG) to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/9/2021	0.2	\$308.75	\$61.75	Participate in meeting with representatives of Ankura to prepare for Segregation Options Presentation Review with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/9/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 11/10/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/9/2021	1.6	\$308.75	\$494.00	Participate in meeting with representatives of Ankura to develop the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	11/9/2021	2.6	\$308.75	\$802.75	Participate in meeting with representatives of Ankura to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.6)
Outside PR	10	Leon, Daniel	11/9/2021	1.1	\$308.75	\$339.63	Participate in meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/9/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 11/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/9/2021	1	\$308.75	\$308.75	Update presentation showcasing segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/10/2021	1.4	\$308.75	\$432.25	Participate in meeting with C. Gonzalez (ACG), F. Garcia (ACG), C. Butler (ACG), and C. Ishak (ACG) to provide updates to the Segregation Options Presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/10/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 11/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/10/2021	1.3	\$308.75	\$401.38	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	11/10/2021	0.4	\$308.75	\$123.50	Participate on telephone call with representatives of Ankura to discuss notation around financial models in the Toll versus Non-toll segregation presentation materials for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Leon, Daniel	11/10/2021	1	\$308.75	\$308.75	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 11/10/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/10/2021	0.6	\$308.75	\$185.25	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	11/10/2021	0.9	\$308.75	\$277.88	Revise Gantt Chart to better showcase tasks within the workplan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	11/10/2021	1.1	\$308.75	\$339.63	Update presentation showcasing segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/10/2021	0.8	\$308.75	\$247.00	Update the weekly touchpoint presentation for 11/10/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	11/11/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/11/2021	1.5	\$308.75	\$463.13	Research plan of adjustment documents to view updates that can be made to workplan in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	11/11/2021	0.5	\$308.75	\$154.38	Revise minutes from Weekly Touchpoint on 11/10/2021 to include feedback from Ankura team in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/11/2021	1.4	\$308.75	\$432.25	Revise workplan to include new commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/11/2021	1.1	\$308.75	\$339.63	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/11/2021	0.9	\$308.75	\$277.88	Update report outlining ad hoc requests that arise in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	11/11/2021	1.2	\$308.75	\$370.50	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	11/12/2021	1.5	\$308.75	\$463.13	Create alternative version of the dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	11/12/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/12/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss dashboard updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/12/2021	1.4	\$308.75	\$432.25	Research plan of adjustment documents to view updates that can be made to workplan in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/12/2021	0.9	\$308.75	\$277.88	Revise workplan to include additional filters for better navigation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	11/12/2021	0.5	\$308.75	\$154.38	Revise workplan to include new commentary in support of the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/12/2021	1	\$308.75	\$308.75	Update project risks to include all recent updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/12/2021	0.5	\$308.75	\$154.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/12/2021	0.3	\$308.75	\$92.63	Update workplan to include new percentage requirements to keep track of progress in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/15/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with F. Garcia (ACG) and C. Butler (ACG) to discuss workplan tasks and plan for supporting the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/15/2021	1.2	\$308.75	\$370.50	Review key activities and outcomes from the week of 11/08/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/15/2021 Transportation Reform meetings and deliverables. (1.2)
Outside PR	10	Leon, Daniel	11/15/2021	0.5	\$308.75	\$154.38	Update DTOP / HTA Comparison and Public Works Function Area Analysis Presentations as requested by M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/15/2021	0.5	\$308.75	\$154.38	Update DTOP / HTA Comparison and Public Works Function Area Analysis Presentations format in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/15/2021	0.7	\$308.75	\$216.13	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/16/2021	0.3	\$308.75	\$92.63	Participate in meeting with F. Garcia (ACG) to update the weekly touchpoint presentation for 11/17/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/16/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with C. Gonzalez (ACG) and E. Goodman (ACG) to review presentation materials for weekly touchpoint with representatives of AAFAF. (0.3)
Outside PR	10	Leon, Daniel	11/16/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 11/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/16/2021	0.5	\$308.75	\$154.38	Research plan of adjustment documents to view updates that can be made to workplan in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/16/2021	0.6	\$308.75	\$185.25	Revise workplan to include new commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	11/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/17/2021	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) to discuss the weekly touchpoints meeting minutes as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/17/2021	0.8	\$308.75	\$247.00	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 11/17/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	11/17/2021	0.6	\$308.75	\$185.25	Update dashboard to create an efficient view of daily progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	11/18/2021	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) to discuss the weekly touchpoints meeting minutes as of 11/17/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/18/2021	0.3	\$308.75	\$92.63	Review meeting minute updates for the Weekly HTA Transportation Reform Touchpoint updates as of 11/17/2021 to deliver to M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/18/2021	0.5	\$308.75	\$154.38	Revise workplan to include new commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/18/2021	0.5	\$308.75	\$154.38	Update project risks to include all recent updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/19/2021	1	\$308.75	\$308.75	Participate in meeting with F. Garcia (ACG) to update draft of segregation options of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	11/19/2021	0.4	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to review the PMA memorandum on segregation options of toll and non-toll roads in order to document all segregation options in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/19/2021	1.1	\$308.75	\$339.63	Participate in virtual meeting with F. Garcia (ACG) and C. Butler (ACG) to review changes made to the segregation options of toll and non-toll roads presentation to include the PMA memorandum in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	11/19/2021	1.4	\$308.75	\$432.25	Participate in virtual meeting with F. Garcia (ACG) to make changes to the segregation options of toll and non-toll roads presentation to include the PMA memorandum in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	11/19/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/22/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/22/2021	1.2	\$308.75	\$370.50	Review key activities and outcomes from the week of 11/15/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/22/2021 Transportation Reform meetings and deliverables. (1.2)
Outside PR	10	Leon, Daniel	11/22/2021	0.5	\$308.75	\$154.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/23/2021	0.3	\$308.75	\$92.63	Participate in meeting with E. Goodman (ACG) and C. Gonzalez (ACG) to discuss weekly updates in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/23/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/23/2021	0.4	\$308.75	\$123.50	Revise workplan to include new commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	11/24/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/24/2021	0.7	\$308.75	\$216.13	Update October 2021 budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/29/2021	2.4	\$308.75	\$741.00	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to update the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.4)
Outside PR	10	Leon, Daniel	11/29/2021	0.3	\$308.75	\$92.63	Participate in meeting with F. Garcia (ACG) to begin discussions regarding the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/29/2021	0.8	\$308.75	\$247.00	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), C. Ishak (ACG) and C. Butler (ACG) to review the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	11/29/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to discuss the FOMB Transportation System Reform Outline requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/29/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	11/29/2021	1	\$308.75	\$308.75	Review key activities and outcomes from the week of 11/22/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 11/29/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Leon, Daniel	11/29/2021	0.5	\$308.75	\$154.38	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/29/2021	1.7	\$308.75	\$524.88	Update segregation options in the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	11/30/2021	0.5	\$308.75	\$154.38	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create the weekly touchpoint presentation for 12/1/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	11/30/2021	1.5	\$308.75	\$463.13	Participate in meeting with F. Garcia (ACG) to research Grantee and Sub-grantee requirements in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	11/30/2021	0.2	\$308.75	\$61.75	Participate in meeting with representatives of Ankura to discuss next steps for the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	11/30/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/30/2021	0.3	\$308.75	\$92.63	Participate on telephone call with G. Felix (ACG) to discuss dashboard updates to help align project tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	11/30/2021	0.7	\$308.75	\$216.13	Participate on telephone call with representatives of Ankura and M. Acevedo (AAFAF) to review changes to the FOMB update presentation in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	11/30/2021	0.8	\$308.75	\$247.00	Research Grantee and Sub-grantee requirements for FTA and FHWA in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Lund, Lucas	11/9/2021	2	\$350.00	\$700.00	Complete quality review of toll road model as part of HTA reform engagement. (2)
Outside PR	10	Lund, Lucas	11/9/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss quality control review of toll road model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Lund, Lucas	11/10/2021	2	\$350.00	\$700.00	Complete quality review of AMA and ATM mass transit model as part of HTA reform engagement. (2)
Outside PR	10	Lund, Lucas	11/10/2021	2	\$350.00	\$700.00	Complete quality review of consolidated mass transit model as part of HTA reform engagement. (2)
Outside PR	10	Lund, Lucas	11/10/2021	2	\$350.00	\$700.00	Complete quality review of TU and ATI mass transit model as part of HTA reform engagement. (2)
Outside PR	10	Lund, Lucas	11/12/2021	2	\$350.00	\$700.00	Complete quality review of non-toll roads model as part of HTA reform engagement. (2)
Outside PR	10	McAfee, Maggie	11/1/2021	1	\$195.00	\$195.00	Finalize project invoice for September 2021. (1)
Outside PR	10	McAfee, Maggie	11/2/2021	0.5	\$195.00	\$97.50	Prepare labor codes for October 2021 fee statement. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	11/3/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/3/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/3/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/4/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/4/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/4/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/5/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/5/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for October 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	11/5/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/5/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/6/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/6/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/7/2021	1	\$195.00	\$195.00	Prepare labor codes for October 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/9/2021	1	\$195.00	\$195.00	Prepare expenses for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/9/2021	1.5	\$195.00	\$292.50	Prepare labor codes for October 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	11/10/2021	1	\$195.00	\$195.00	Prepare expenses for September 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	11/15/2021	0.5	\$195.00	\$97.50	Prepare expenses for October 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	11/16/2021	0.5	\$195.00	\$97.50	Prepare expenses for October 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	11/17/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for October 2021. (1.5)
Outside PR	10	McAfee, Maggie	11/17/2021	2	\$195.00	\$390.00	Prepare project invoice for October 2021. (2)
Outside PR	10	McAfee, Maggie	11/18/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	10	McAfee, Maggie	11/22/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	10	McAfee, Maggie	11/26/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	10	McAfee, Maggie	11/29/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	10	McAfee, Maggie	11/30/2021	0.5	\$195.00	\$97.50	Prepare project invoice for October 2021. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/1/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with G. Baez (ATI), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss assumptions and variances between PRITA 5-year financial plan and Ankura Mass Transit financial model as part of the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 11/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.8	\$650.00	\$520.00	Participate on telephone call with E. Martinez (HTA), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss the functional overview of the HTA Design and Engineering departments as part of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.8	\$650.00	\$520.00	Prepare assumptions for meeting with G. Baez (ATI) related to HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	0.6	\$650.00	\$390.00	Prepare communication to F. Batlle (ACG) regarding mass transportation financial model status and next steps related to HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	1.2	\$650.00	\$780.00	Prepare memorandum regarding summary of results of meeting with the PRITA consultant to compare financial models for mass transportation related to HTA Transportation Reform engagement. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	11/1/2021	1.1	\$650.00	\$715.00	Review and update balance sheet template for non-toll road financial models related to HTA Transportation Reform engagement. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	11/2/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 11/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/2/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to discuss updates and next steps for finance workstream of HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	11/2/2021	1.8	\$650.00	\$1,170.00	Prepare charts within the toll financial model as well as executive summary for presentation purposes as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/2/2021	1.8	\$650.00	\$1,170.00	Prepare report for F. Batlle (ACG) regarding risks and next steps on mass transportation financial models developed by PRITA and Ankura as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/2/2021	1.3	\$650.00	\$845.00	Prepare weekly report status for the week of 11/3/2021 regarding the financial models for presentation to M. Acevedo (AAFAF) and G. Loran (AAFAF) related to HTA Transportation Reform engagement. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	11/3/2021	1.1	\$650.00	\$715.00	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of Ankura to review Transportation Sector Reform progress and issues for the week ending 10/29/2021 (partial). (1.1)
Outside PR	10	Pena-Alfaro, Fernando	11/3/2021	0.4	\$650.00	\$260.00	Participate in meeting with representatives of Ankura to discuss dashboard initiatives to help align project tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	11/3/2021	1.9	\$650.00	\$1,235.00	Prepare for toll road financial model common size and variance analyses on financial statements reports to identify trends as well as support for presentation purposes related to HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/3/2021	1.8	\$650.00	\$1,170.00	Review draft financial model for ATM agency related to HTA Transportation Reform for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/3/2021	1.4	\$650.00	\$910.00	Update balance sheet to reflect pension plan amortization as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	11/4/2021	0.5	\$650.00	\$325.00	Respond to several emails related to HTA Transportation Reform engagement with the Government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	11/5/2021	2	\$650.00	\$1,300.00	Prepare disclaimer and introduction for mass transit financial model related to HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/5/2021	1	\$650.00	\$650.00	Prepare summary side by side view for mass transportation financial model for HTA Transportation Reform. (1)
Outside PR	10	Pena-Alfaro, Fernando	11/5/2021	0.5	\$650.00	\$325.00	Review AMA balance sheet update based on recent data related to pension obligations as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/8/2021	1.9	\$650.00	\$1,235.00	Format output pages of the mass transportation financial model for AMA and ATM as part of the HTA Transportation engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/8/2021	1.8	\$650.00	\$1,170.00	Format output pages of the mass transportation financial model for Tren Urbano and PRITA as part of the HTA Transportation engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/8/2021	1	\$650.00	\$650.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to the mass transit financial model in order to prepare it for presentation to M. Acevedo (AAFAF) and G. Loran (AAFAF) as part of the HTA Transportation Reform engagement. (1)
Outside PR	10	Pena-Alfaro, Fernando	11/8/2021	2	\$650.00	\$1,300.00	Review assumptions pages for AMA and ATI of the financial model of mass transportation as part of the HTA Transportation Engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/8/2021	1.5	\$650.00	\$975.00	Review assumptions pages for ATM and TU of the financial model of mass transportation as part of the HTA Transportation Engagement. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/8/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	0.5	\$650.00	\$325.00	Participate on telephone call with L. Lund (ACG) and E. Goodman (ACG) to discuss quality control review of toll road model for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	1.8	\$650.00	\$1,170.00	Prepare charts for AMA, ATM, ATI, and Tren Urbano for presentation related to HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	2	\$650.00	\$1,300.00	Prepare presentation for G. Loran (AAFAF) related to mass transit financial model for the HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	1.8	\$650.00	\$1,170.00	Prepare schedules for source data mapped to revenue and expense categories for AMA and ATM as part of HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/9/2021	1.5	\$650.00	\$975.00	Update mass transit financial model to allow printing of a document for distribution for meeting with representatives of PRITA related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	1.3	\$650.00	\$845.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct the Weekly Transportation Reform Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	0.2	\$650.00	\$130.00	Participate on telephone call with C. Gonzalez (ACG) and E. Goodman (ACG) to discuss preparation for meetings with HTA, DTOP and PRITA on validation of financial models as part HTA Transportation Reform engagement. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	0.4	\$650.00	\$260.00	Participate on telephone call with representatives of Ankura to discuss notation around financial models in the Toll versus Non-toll segregation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							presentation materials for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	1.9	\$650.00	\$1,235.00	Prepare a presentation for meeting with representatives of PRITA related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	1.9	\$650.00	\$1,235.00	Prepare balance sheet for Tren Urbano financial model and capital expenditures and depreciation schedule related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/10/2021	2	\$650.00	\$1,300.00	Prepare updated mass transit financial model related to HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/11/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 11/11/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	11/11/2021	1.9	\$650.00	\$1,235.00	Prepare mass transportation model and next steps for PRITA as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/11/2021	1.7	\$650.00	\$1,105.00	Prepare presentation for HTA related to toll roads financial models as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	11/11/2021	2	\$650.00	\$1,300.00	Prepare updated statements of net position for mass transit financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/12/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 11/12/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	11/12/2021	1.6	\$650.00	\$1,040.00	Prepare presentation for DTOP related to financial models as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	11/12/2021	1.8	\$650.00	\$1,170.00	Review formatting to print non-toll financial models related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Pena-Alfaro, Fernando	11/14/2021	2	\$650.00	\$1,300.00	Participate in meeting with E. Goodman (ACG) to review presentation materials and mass transit financial model in preparation for meeting on 11/15/2021 with PRITA as part of HTA Transportation Reform engagement. (2)
PR	10	Pena-Alfaro, Fernando	11/15/2021	1.9	\$650.00	\$1,235.00	Participate in meeting with C. Gonzalez (ACG) and E. Goodman (ACG) to review and discuss takeaways from meeting with PRITA regarding mass transit financial model, including next steps and action plan to create a unified financial model as part of HTA Transportation reform engagement. (1.9)
PR	10	Pena-Alfaro, Fernando	11/15/2021	2.8	\$650.00	\$1,820.00	Participate in meeting with G. Loran (AAFAF), J. Melendez (PRITA) G. Baez (PRITA), E. Goodman (ACG) and C. Gonzalez (ACG) regarding management walk through of PRITA financial model and agreement of baseline as part of the transportation reform engagement. (2.8)
PR	10	Pena-Alfaro, Fernando	11/16/2021	1.9	\$650.00	\$1,235.00	Participate in meeting with E. Rosas (HTA), G. Loran (AAFAF), representatives of Riveron (HTA consultant), C. Gonzalez (ACG) and E. Goodman (ACG) to review and validate financial models and define next steps and action plan to complete the financial models. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Pena-Alfaro, Fernando	11/16/2021	1.1	\$650.00	\$715.00	Review model print out and presentation for DTOP as part of the HTA Transportation Reform engagement. (1.1)
PR	10	Pena-Alfaro, Fernando	11/16/2021	2	\$650.00	\$1,300.00	Update non-toll financial model with most current information for presentation to DTOP as part of the HTA Transportation Reform engagement. (2)
PR	10	Pena-Alfaro, Fernando	11/17/2021	1.5	\$650.00	\$975.00	Participate in meeting with E. Garcia (DTOP), C. Salib (DTOP), A. Martinez (DTOP), and F. Pena-Alfaro (ACG) to discuss non-toll financial model and agree upon next steps as part of HTA Transportation Reform engagement. (1.5)
PR	10	Pena-Alfaro, Fernando	11/17/2021	1.1	\$650.00	\$715.00	Participate in meeting with E. Goodman (ACG) to review presentation materials and prepare for meeting with E. Garcia (DTOP) to discuss non-toll financial model as part of HTA Transportation Reform engagement. (1.1)
PR	10	Pena-Alfaro, Fernando	11/17/2021	1.1	\$650.00	\$715.00	Prepare memorandum of PRITA meeting and distributed to participants in PRITA meeting on 11/15/2021 to point out agreements and next steps. (1.1)
PR	10	Pena-Alfaro, Fernando	11/17/2021	1.3	\$650.00	\$845.00	Prepare weekly report for the week of 11/15/2021 for M. Acevedo (AAFAF) and G. Loran (AAFAF) related to financial models status after in person meetings with PRITA and HTA as part of the HTA Transportation Reform. (1.3)
PR	10	Pena-Alfaro, Fernando	11/18/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 11/15/2021 to 11/19/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.4)
PR	10	Pena-Alfaro, Fernando	11/18/2021	1.9	\$650.00	\$1,235.00	Prepare accompanying schedules for non-toll road financial model related to projects under FHWA funds and Abriendo Caminos funding for FY22-FY26 related to HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
PR	10	Pena-Alfaro, Fernando	11/18/2021	0.7	\$650.00	\$455.00	Prepare report for meetings in San Juan with HTA, PRITA and DTOP as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
PR	10	Pena-Alfaro, Fernando	11/18/2021	2	\$650.00	\$1,300.00	Update toll road financial model based on meeting with HTA and Riveron on 11/16/2021 as part of HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/19/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 11/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	11/19/2021	1.8	\$650.00	\$1,170.00	Prepare response to C. Salib (DTOP) regarding Abriendo Caminos projects for FY22-FY26 and allocation at HTA and DTOP for the same period as part of HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/19/2021	0.5	\$650.00	\$325.00	Review Abriendo Caminos program with G. Loran (AAFAF) to reflect it at DTOP as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/19/2021	1.1	\$650.00	\$715.00	Review non-toll financial model to be sent to Riveron as part of the commitment on the meeting with HTA on 11/16/2021 related to HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	11/19/2021	2	\$650.00	\$1,300.00	Update HTA non-toll model to reflect correct allocation of funding and capital expenditures based on current information regarding Abriendo Caminos as part of the HTA Transportation Reform engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/22/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with R. Erana and J. Arbeloa (Riveron consultants) and E. Goodman (ACG) to discuss updates and next steps for toll road financial model as part of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	11/22/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 11/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	11/22/2021	0.7	\$650.00	\$455.00	Participate on telephone call with E. Goodman (ACG) to discuss 11/22/2021 action items and next steps for finance work stream of HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	11/22/2021	2	\$650.00	\$1,300.00	Prepare data entry to accommodate flexibility on toll road financial model for three different scenarios at the same time per Riveron request related to HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/22/2021	1.9	\$650.00	\$1,235.00	Prepare links from data entry to financial model module to accommodate the financial depiction of three different scenarios at the same time per Riveron request related to HTA Transportation Reform engagement. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/23/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 11/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	11/23/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to discuss the building of scenarios into toll and non-toll financial models as part of HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	11/23/2021	1.8	\$650.00	\$1,170.00	Prepare balance sheet computations for three different scenarios as requested by Riveron on the toll road financial model for the HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/23/2021	2	\$650.00	\$1,300.00	Prepare long term debt schedules to accommodate three different scenarios for toll road financial model per Riveron request as part of the HTA Transportation engagement with the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/23/2021	1.9	\$650.00	\$1,235.00	Prepare statement of cash flows dynamic calculations for toll road financial model as requested by Riveron for HTA Transportation engagement with the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/24/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 11/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	11/24/2021	1.9	\$650.00	\$1,235.00	Prepare capital expenditures and capital funding for three different dynamic scenarios as requested by Riveron and HTA for the toll road financial model related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/24/2021	1.9	\$650.00	\$1,235.00	Prepare consolidated view for balance sheets for three different dynamic scenarios as requested by Riveron and HTA Financial Director for the toll road financial model of the HTA Transportation Reform engagement with the government of Puerto Rico. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	11/24/2021	1.8	\$650.00	\$1,170.00	Prepare long term principal and interest payment schedules for three different scenarios on the toll road financial model as requested by Riveron for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/29/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 11/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	11/29/2021	1.8	\$650.00	\$1,170.00	Prepare data entry for toll road financial model for three different scenarios simultaneously for the HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/29/2021	1.9	\$650.00	\$1,235.00	Prepare debt schedules for toll road financial model for three different scenarios simultaneously for the HTA Transportation Reform engagement. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	11/29/2021	2	\$650.00	\$1,300.00	Prepare long term debt view for toll road financial model for three different scenarios simultaneously for the HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	11/30/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 11/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	11/30/2021	1.5	\$650.00	\$975.00	Prepare presentation balance sheet view of three scenarios simultaneously for the toll road financial model as requested by Riveron related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	11/30/2021	1.8	\$650.00	\$1,170.00	Prepare presentation statement of cash flows and cash flow reconciliation view of three scenarios simultaneously for the toll road financial model as requested by Riveron related to HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	11/30/2021	1.4	\$650.00	\$910.00	Prepare presentation statement of revenues, expenses and changes in net position view of three scenarios simultaneously for the toll road financial model as requested by Riveron related to HTA Transportation Reform. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	11/30/2021	1.2	\$650.00	\$780.00	Prepare status report for F. Batlle (ACG) regarding status of data request, outstanding data and progress of financial models for toll, non-toll, and mass transit related to HTA Transportation Reform. (1.2)

Total Hourly Fees 690.1 \$279,367.50

Total Fees \$279,367.50

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Butler, Charles	11/1/2021	\$1,057.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/1/21 to 11/3/21	1
Meals - PR	Butler, Charles	11/1/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	11/1/2021	\$15.57	Travel from airport to Sheraton Puerto Rico Hotel on 11/1/21	2
Meals - PR	Butler, Charles	11/2/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	11/2/2021	\$7.80	Travel from AAFAF to Sheraton Puerto Rico Hotel on 11/2/21	3
Transportation - PR	Butler, Charles	11/2/2021	\$9.94	Travel from Sheraton Puerto Rico Hotel to PRITS on 11/2/21	4
Transportation - PR	Butler, Charles	11/2/2021	\$9.92	Travel from PRITS to Sheraton Puerto Rico Hotel on 11/2/21	5
Transportation - PR	Butler, Charles	11/2/2021	\$7.43	Travel from Sheraton Puerto Rico Hotel to The Condado Plaza Hilton on 11/2/21	6
Transportation - PR	Butler, Charles	11/2/2021	\$10.99	Travel from The Condado Plaza Hilton to Serafina Restaurant on 11/2/21	7
Lodging - PR	Butler, Charles	11/3/2021	\$416.52	Lodging in San Juan, PR from 11/1/21 to 11/3/21 (2 nights)	8
Meals - PR	Butler, Charles	11/3/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	11/3/2021	\$25.15	Travel from AAFAF to airport on 11/3/21	9
Transportation - PR	Butler, Charles	11/3/2021	\$7.61	Travel from Sheraton Puerto Rico Hotel to AAFAF on 11/3/21	10
Transportation - PR	Butler, Charles	11/3/2021	\$10.92	Travel from Sheraton Puerto Rico Hotel to La Brasserie Cafe on 11/3/21	11
Transportation - PR	Butler, Charles	11/3/2021	\$8.99	Travel from La Brasserie Cafe to Sheraton Puerto Rico Hotel on 11/3/21	12
Airfare	Goodman, Elijah	11/13/2021	\$453.40	Roundtrip airfare from New York, NY to San Juan, PR 11/13/21 to 11/17/21	13
Meals - PR	Goodman, Elijah	11/13/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Goodman, Elijah	11/13/2021	\$34.76	Travel from airport to hotel on 11/13/21	14
Transportation - US	Goodman, Elijah	11/13/2021	\$101.56	Travel from home to airport on 11/13/21	15
Meals - PR	Goodman, Elijah	11/14/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Goodman, Elijah	11/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Goodman, Elijah	11/16/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Goodman, Elijah	11/17/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Goodman, Elijah	11/17/2021	\$12.90	Travel from DTOP office to airport on 11/17/21	16
Transportation - US	Goodman, Elijah	11/17/2021	\$74.85	Travel from airport to home on 11/17/21	17
Lodging - PR	Goodman, Elijah	11/18/2021	\$833.04	Lodging in San Juan, PR from 11/13/21 to 11/17/21 (4 nights)	18
Airfare	Hart, Valerie	11/1/2021	\$1,057.40	Roundtrip airfare from Nashville, TN to San Juan, PR 11/1/21 to 11/3/21	19
Meals - PR	Hart, Valerie	11/1/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Hart, Valerie	11/2/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Lodging - PR	Hart, Valerie	11/3/2021	\$416.52	Lodging in San Juan, PR from 11/1/21 to 11/3/21 (2 nights)	20
Meals - PR	Hart, Valerie	11/3/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - US	Hart, Valerie	11/3/2021	\$62.55	Parking airport 11/1/21 to 11/3/21	21
Airfare	Pena-Alfaro, Fernando	11/13/2021	\$314.20	One-way airfare from Houston, TX to San Juan, PR on 11/13/21	22
Meals - PR	Pena-Alfaro, Fernando	11/13/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Pena-Alfaro, Fernando	11/13/2021	\$15.84	Travel from airport to hotel on 11/13/2021	23
Transportation - US	Pena-Alfaro, Fernando	11/13/2021	\$39.68	Travel from home to airport on 11/13/21	24
Meals - PR	Pena-Alfaro, Fernando	11/14/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Pena-Alfaro, Fernando	11/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Pena-Alfaro, Fernando	11/16/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Lodging - PR	Pena-Alfaro, Fernando	11/17/2021	\$833.04	Lodging in San Juan, PR from 11/13/21 to 11/17/21 (4 nights)	25

Expense Type	Professional	Date	Expense	Description	Reference
Meals - PR	Pena-Alfaro, Fernando	11/17/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Airfare	Pena-Alfaro, Fernando	11/18/2021	\$294.20	One-way airfare from San Juan, PR to Houston, TX on 11/18/21	26
Lodging - PR	Pena-Alfaro, Fernando	11/18/2021	\$208.26	Lodging in San Juan, PR from 11/17/21 to 11/18/21 (1 nights)	27
Meals - PR	Pena-Alfaro, Fernando	11/18/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Pena-Alfaro, Fernando	11/18/2021	\$38.37	Travel from airport to home on 11/18/21	28

Total Expenses	\$7,942.81
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¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT G

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
DECEMBER 1, 2021 TO DECEMBER 31, 2021



Ankura Consulting Group LLC
PO Box 74007043
Chicago, IL 60674-7043

INVOICE

Date	Invoice Number
02/07/2022	CI-050535

Payment Terms	Due Date
Immediate	02/07/2022

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.

Net Amount:	64,076.28
Tax:	
Total Invoice Amount:	USD 64,076.28

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
Electronic Payment Info	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
<i>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</i>	



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC
485 Lexington Avenue, 10th Floor
New York NY 10017
Attn: Fernando Batlle

Invoice #: 2646265
Invoice Date: 28-Dec-2021
Datasite Order #: 031-a270h000004TINKAA4
Cust Order #:
Date Received:
Salesperson: Kroll, Jenna

Terms: Per the Agreement between customer and Datasite

AAFAF
Effective 24-Dec-2020
Initial Term 12 Months
Invoice for services 25-Nov-2021 - 24-Dec-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.3056	Gigabytes in Warehousing	\$370.00	\$853.07

Subtotal: \$58,853.07
Messenger and Freight: \$.00
Postage and Handling: \$.00
Tax: \$5,223.21
Total Invoice USD: \$64,076.28

Remit Check Payment to:
Datasite LLC
P. O. Box 74007252
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:
Datasite LLC
Account #: 4451043298
Bank of America
100 West 33rd Street
New York, NY 10001
ACH Routing: 111000012
Wire ABA Routing: 026009593
SWIFT CODE: BOFAUS3N
Please reference Datasite invoice # on your payment.



February 28, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fourth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor. ¹)
_____)

**COVER SHEET TO FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000026 FOR THE PERIOD DECEMBER 1, 2021 THROUGH
DECEMBER 31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: December 1, 2021 through December 31, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$ 281,904.85

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$ 12,141.91

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-fifth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-fifth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$253,714.37 (90% of \$281,904.85 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of December 1, 2021 through December 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$12,141.91 and Ankura has written off \$3,111.74 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of

an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
3	Fiscal Plan and Implementation	228.3	\$ 139,205.70
21	Case Management	9.2	\$ 6,005.95
25	Preparation of Fee App	38.6	\$ 15,239.80
56	PRIDCO Restructuring	2.6	\$ 2,069.00
200	COFINA Restructuring	8.3	\$ 5,934.50
206	AMA Restructuring	0.6	\$ 576.00
210	PORTS Restructuring	10.4	\$ 7,961.00
213	UPR Restructuring	7.4	\$ 3,868.50
216	Non Title 3 financial & strategic analysis	40.3	\$ 26,703.90
221	NT3-General Debt Restructuring Matters	9.4	\$ 7,333.50
222	NT3_TDF Restructuring	2.5	\$ 1,787.50
231	NT-3 DRA Restructuring	7.0	\$ 5,005.00
242	NT3_EDB Restructuring	0.3	\$ 214.50
Total - Municipal Advisor Hourly Fees		12.7	\$ 9,227.50
Municipal Advisory Fee			\$ 60,000.00
Total - Municipal Advisor Fees		12.7	\$ 69,227.50
Total - Non-Municipal Advisor Hourly Fees		352.2	\$ 212,677.35
Total - Fees		364.9	\$ 281,904.85

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	28.2	\$ 27,072.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	40.8	\$ 29,172.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.3	\$ 156.75
Barrett, Dennis	Senior Managing Director	\$ 960.00	43.8	\$ 42,048.00
Morrison, Jonathan	Managing Director	\$ 890.00	5.0	\$ 4,450.00
Feldman, Robert	Senior Director	\$ 660.00	82.3	\$ 54,318.00
Pryor, Kerrin	Senior Director	\$ 400.00	5.9	\$ 2,360.00
Giese, Michael	Associate	\$ 413.00	72.8	\$ 30,066.40
Nath, Natasha	Associate	\$ 413.00	70.9	\$ 29,281.70
Parker, Christine	Associate	\$ 200.00	14.9	\$ 2,980.00
Total - Hourly Fees			364.9	\$ 221,904.85
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			364.9	\$ 281,904.85

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nath, Natasha	12/1/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to incorporate comments from F. Batlle (ACG) into the updated Fiscal Plan document.
Outside PR	3	Giese, Michael	12/1/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to incorporate comments from F. Batlle (ACG) into the updated Fiscal Plan document.
Outside PR	3	Nath, Natasha	12/1/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura to discuss open items before submission of the updated Fiscal Plan as required by the Oversight Board.
Outside PR	3	Giese, Michael	12/1/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura to discuss open items before submission of the updated Fiscal Plan as required by the Oversight Board.
Outside PR	3	Feldman, Robert	12/1/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from Ankura to discuss open items before submission of the updated Fiscal Plan as required by the Oversight Board.
Outside PR	3	Barrett, Dennis	12/1/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura to discuss open items before submission of the updated Fiscal Plan as required by the Oversight Board.
Outside PR	3	Battle, Fernando	12/1/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura to discuss open items before submission of the updated Fiscal Plan as required by the Oversight Board.
Outside PR	3	Giese, Michael	12/1/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to walk through additional changes necessary to the updated Fiscal Plan document.
Outside PR	3	Feldman, Robert	12/1/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to walk through additional changes necessary to the updated Fiscal Plan document.
Outside PR	3	Giese, Michael	12/1/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to conduct final review of the Fiscal Plan document.
Outside PR	3	Feldman, Robert	12/1/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to conduct final review of the Fiscal Plan document.
Outside PR	3	Giese, Michael	12/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to prepare the Fiscal Plan document to be sent to M. Gonzalez (AAFAF).
Outside PR	3	Feldman, Robert	12/1/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to prepare the Fiscal Plan document to be sent to M. Gonzalez (AAFAF).
Outside PR	3	Giese, Michael	12/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to conduct review of the Fiscal Plan document.
Outside PR	3	Nath, Natasha	12/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to conduct review of the Fiscal Plan document.
PR	210	Battle, Juan Carlos	12/1/2021	1.50	\$ 715.00	\$ 1,072.50	Participate on call with J. Morrison (ACG) and representatives from P3 Authority and their advisors to discuss PRPA financial feasibility analysis.
Outside PR	210	Morrison, Jonathan	12/1/2021	1.50	\$ 890.00	\$ 1,335.00	Participate on call with J. Battle (ACG) and representatives from P3 Authority and their advisors to discuss PRPA financial feasibility analysis.
PR	216	Battle, Juan Carlos	12/1/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with F. Battle (ACG) and L. Quiñones (Insurance Consultant) to discuss alternatives for the Puerto Rico police annuity concept.
Outside PR	216	Battle, Fernando	12/1/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Battle (ACG) and L. Quiñones (Insurance Consultant) to discuss alternatives for the Puerto Rico police annuity concept.
Outside PR	216	Battle, Fernando	12/1/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss status of the annuity structure analysis as an alternative to Act 81.
PR	MA - 221	Battle, Juan Carlos	12/1/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to discuss general Non-Title III credit strategies for PRIDCO, Ports, EDB and CRIM.
Outside PR	3	Giese, Michael	12/1/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments from F. Battle (ACG) regarding civil service reform language into the revised fiscal plan document requested from the Oversight Board.
Outside PR	3	Giese, Michael	12/1/2021	0.30	\$ 413.00	\$ 123.90	Prepare Fiscal Plan open items list before call with broader team as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/1/2021	0.30	\$ 413.00	\$ 123.90	Review and quality check the revised Fiscal Plan model as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/1/2021	0.40	\$ 413.00	\$ 165.20	Review clean version of the Fiscal Plan document for additional changes before finalizing the document to be sent to M. Gonzalez (AAFAF).
Outside PR	3	Nath, Natasha	12/1/2021	0.50	\$ 413.00	\$ 206.50	Incorporate comments from F. Battle (ACG) regarding governor initiative language into the revised fiscal plan document requested from the Oversight Board.
Outside PR	3	Nath, Natasha	12/1/2021	0.50	\$ 413.00	\$ 206.50	Review clean version of the Fiscal Plan document for additional changes on the request of M. Giese (ACG).
Outside PR	3	Feldman, Robert	12/1/2021	0.70	\$ 660.00	\$ 462.00	Review and revise the Fiscal Plan transmittal letter as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
PR	222	Battle, Juan Carlos	12/1/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with M. Muniz (MPM), A. Guerra (AAFAF), R. Angleró (AAFAF), A. Perez (AAFAF) and R. Valentin (AAFAF) to discuss strategy for negotiations with AFICA Palmas del Mar trustee.
Outside PR	3	Giese, Michael	12/1/2021	0.80	\$ 413.00	\$ 330.40	Review Fiscal Plan document to verify items related to the Governor Initiatives are reconciled throughout the document.
Outside PR	3	Giese, Michael	12/1/2021	0.90	\$ 413.00	\$ 371.70	Prepare, review and finalize the updated redline of the fiscal plan document prior to sharing with to M. Gonzalez (AAFAF).
Outside PR	3	Feldman, Robert	12/1/2021	0.90	\$ 660.00	\$ 594.00	Review and prepare modifications to language included in the Fiscal Plan document and exhibits for the macro economic sections as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	12/1/2021	0.90	\$ 660.00	\$ 594.00	Finalize series of Fiscal Plan materials including document, transmittal letter and financial model in preparation for sharing the financial model with the Oversight Board.
Outside PR	3	Feldman, Robert	12/1/2021	1.10	\$ 660.00	\$ 726.00	Review and prepare modifications to language included in the Fiscal Plan document and exhibits for the agency, measures and structure reforms sections as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	213	Barrett, Dennis	12/1/2021	1.10	\$ 960.00	\$ 1,056.00	Review the draft UPR standstill agreement and prepare calculations to reconcile monthly deposits with the DSRF requirements as requested by representatives of AAFAF.
Outside PR	3	Barrett, Dennis	12/1/2021	1.30	\$ 960.00	\$ 1,248.00	Review and provide red line comments to representatives of Ankura regarding the Fiscal Plan document.
Outside PR	3	Giese, Michael	12/1/2021	1.40	\$ 413.00	\$ 578.20	Review and quality check the Fiscal Plan document for additional open items and language before finalizing the document to be sent to M. Gonzalez (AAFAF).
Outside PR	3	Nath, Natasha	12/1/2021	1.80	\$ 413.00	\$ 743.40	Review and quality check the Fiscal Plan document for additional open items and language on the request of M. Giese (ACG).
Outside PR	3	Feldman, Robert	12/1/2021	2.20	\$ 660.00	\$ 1,452.00	Perform clean up on the 2021 Fiscal Plan financial model in preparation for sharing the financial model with the Oversight Board.
Outside PR	25	Parker, Christine	12/1/2021	2.70	\$ 200.00	\$ 540.00	Review and revise time entries submitted for the period 11/21/21 - 11/27/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	213	Giese, Michael	12/2/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and M. Kremer (OMM) to discuss the UPR standstill calculation.
Outside PR	213	Feldman, Robert	12/2/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) and M. Kremer (OMM) to discuss the UPR standstill calculation.
Outside PR	3	Giese, Michael	12/2/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and representatives from McKinsey to discuss Medicaid build in the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/2/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) and representatives from McKinsey to discuss Medicaid build in the revised Fiscal Plan model.
Outside PR	210	Morrison, Jonathan	12/2/2021	1.50	\$ 890.00	\$ 1,335.00	Participate on conference call with J. Battle (ACG) regarding PRPA P3 initiatives.
PR	210	Battle, Juan Carlos	12/2/2021	1.50	\$ 715.00	\$ 1,072.50	Participate on conference call with J. Morrison (ACG) regarding PRPA P3 initiatives.
PR	221	Battle, Juan Carlos	12/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss update on non-Title III credits prepared at the request of O. Marrero (AAFAF).
PR	242	Battle, Juan Carlos	12/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with J. Santiago (Ad Astra) to discuss settlement strategy and action plan for EDB Overnight Deposit held by GDB for the benefit of the DRA.
Outside PR	213	Giese, Michael	12/2/2021	0.40	\$ 413.00	\$ 165.20	Prepare UPR standstill agreement calculation as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/2/2021	0.50	\$ 413.00	\$ 206.50	Prepare updated Fiscal Plan document requested by M. DiConza (OMM) to be sent to Oversight Board advisors.
Outside PR	3	Feldman, Robert	12/2/2021	0.50	\$ 660.00	\$ 330.00	Prepare supporting materials on the Christmas bonus in the revised 2021 Fiscal Plan as requested by representatives from the Oversight Board.
Outside PR	216	Nath, Natasha	12/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare first draft of weekly dashboard for O. Marrero (AAFAF).
PR	210	Battle, Juan Carlos	12/2/2021	0.80	\$ 715.00	\$ 572.00	Participate in the P3 Authority Partnership Committee meeting for the Ports P3 Cruise Ship project as requested by L. Viña (P3A).
Outside PR	213	Feldman, Robert	12/2/2021	1.00	\$ 660.00	\$ 660.00	Perform calculation of financial figures included in the UPR standstill agreement as requested by D. Barrett (ACG).
Outside PR	3	Giese, Michael	12/2/2021	1.10	\$ 413.00	\$ 454.30	Prepare summary of the revised Governor initiatives in preparation for the discussion with Governor Pierluisi as requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	12/2/2021	1.30	\$ 660.00	\$ 858.00	Analyze forecast of UPR appropriations included in the revised 2021 Fiscal Plan as requested by D. Barrett (ACG) and representatives from AAFAF.
Outside PR	3	Feldman, Robert	12/2/2021	1.40	\$ 660.00	\$ 924.00	Analyze the Medicaid forecast in the 2021 Fiscal Plan submission in preparation for discussions with the Oversight Board.
PR	231	Battle, Juan Carlos	12/2/2021	1.50	\$ 715.00	\$ 1,072.50	Prepare presentation materials in connection with potential DRA global settlement to be included in non-Title III credits status and timeline for resolution as requested by O. Marrero (AAFAF).
Outside PR	3	Feldman, Robert	12/2/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare presentation on the revised 2021 Fiscal Plan as requested by Governor Pierluisi and representatives from AAFAF.
PR	210	Battle, Juan Carlos	12/2/2021	2.10	\$ 715.00	\$ 1,501.50	Participate in meeting between Ports Cruise Ship P3 Authority Partnership Committee, P3 Authority representatives and representatives from Global Ports Holdings to renew discussions about project.
PR	221	Battle, Juan Carlos	12/2/2021	2.40	\$ 715.00	\$ 1,716.00	Review and revise presentation prepared by O'Melveny & Myers representatives at request of O. Marrero (AAFAF) regarding status and projected non-Title III credits resolution.
Outside PR	216	Nath, Natasha	12/3/2021	0.10	\$ 413.00	\$ 41.30	Distribute final draft of weekly update and dashboard for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	12/3/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with A. Toro (BH) to discuss the UPR assumptions included in the revised 2021 Fiscal Plan.
Outside PR	3	Giese, Michael	12/3/2021	0.20	\$ 413.00	\$ 82.60	Incorporate revisions to Fiscal Plan model based on comments from R. Feldman (ACG).
PR	221	Battle, Juan Carlos	12/3/2021	0.40	\$ 715.00	\$ 286.00	Prepare materials for discussion with R. Angleró (AAFAF) and A. Guerra (AAFAF) regarding non-Title III credits status and projected resolutions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nath, Natasha	12/3/2021	0.50	\$ 413.00	\$ 206.50	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	25	Nath, Natasha	12/3/2021	0.90	\$ 413.00	\$ 371.70	Prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	3	Feldman, Robert	12/3/2021	1.70	\$ 660.00	\$ 1,122.00	Perform financial modeling of the UPR reduction in appropriations as part of the 2021 Fiscal Plan update requested by representatives from AAFAF.
Outside PR	25	Parker, Christine	12/3/2021	2.20	\$ 200.00	\$ 440.00	Prepare meeting reconciliations for the period 11/1/21 - 11/6/21 for inclusion in the November 2021 monthly fee statement.
PR	221	Battle, Juan Carlos	12/3/2021	2.80	\$ 715.00	\$ 2,002.00	Participate in meeting with A. Guerra (AAFAF) and R. Angleró (AAFAF) to discuss status and resolution strategy and timeline for non-Title III credits.
Outside PR	25	Giese, Michael	12/3/2021	3.60	\$ 413.00	\$ 1,486.80	Prepare October 2021 Title III and Non-Title III fee statement.
Outside PR	25	Nath, Natasha	12/4/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss first draft of the October 2021 expenses.
Outside PR	25	Giese, Michael	12/4/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss first draft of the October 2021 expenses.
Outside PR	25	Nath, Natasha	12/4/2021	1.20	\$ 413.00	\$ 495.60	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	21	Nath, Natasha	12/6/2021	0.30	\$ 413.00	\$ 123.90	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	12/6/2021	0.30	\$ 413.00	\$ 123.90	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Tabor, Ryan	12/6/2021	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	12/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	12/6/2021	0.30	\$ 715.00	\$ 214.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	12/6/2021	0.30	\$ 890.00	\$ 267.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Pryor, Kerrin	12/6/2021	0.30	\$ 400.00	\$ 120.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Giese, Michael	12/6/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss benefit estimate information for Act 1 and Act 447 active police officers received from F. Battle (ACG).
Outside PR	216	Feldman, Robert	12/6/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss benefit estimate information for Act 1 and Act 447 active police officers received from F. Battle (ACG).
Outside PR	216	Barrett, Dennis	12/6/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss benefit estimate information for Act 1 and Act 447 active police officers received from F. Battle (ACG).
Outside PR	216	Giese, Michael	12/6/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss supplemental retirement benefits to police officers in lieu of Act 81.
Outside PR	216	Feldman, Robert	12/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss supplemental retirement benefits to police officers in lieu of Act 81.
PR	216	Battle, Juan Carlos	12/6/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from Ankura to discuss supplemental retirement benefits to police officers in lieu of Act 81.
Outside PR	216	Battle, Fernando	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss supplemental retirement benefits to police officers in lieu of Act 81.
Outside PR	216	Barrett, Dennis	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss supplemental retirement benefits to police officers in lieu of Act 81.
Outside PR	3	Barrett, Dennis	12/6/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody to discuss the reporting requirements for the GO and contingent value instruments.
PR	216	Battle, Juan Carlos	12/6/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with F. Battle (ACG) to discuss alternatives for funding of the pension gap for Puerto Rico police officers.
Outside PR	216	Battle, Fernando	12/6/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Battle (ACG) to discuss alternatives for funding of the pension gap for Puerto Rico police officers.
Outside PR	21	Morrison, Jonathan	12/6/2021	0.10	\$ 890.00	\$ 89.00	Prepare for weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Battle, Fernando	12/6/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with L. Quiñones (Insurance Consultant) to discuss status of the annuity contract analysis as an alternative to Act 81.
Outside PR	216	Battle, Fernando	12/6/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Bayne (AAFAF) to discuss annuity solution to Act 81 benefits.
Outside PR	216	Battle, Fernando	12/6/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Bayne (AAFAF) to discuss information needed for letter to the FOMB related to alternative to Act 81 benefits.
Outside PR	25	Nath, Natasha	12/6/2021	0.30	\$ 413.00	\$ 123.90	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	216	Giese, Michael	12/6/2021	0.30	\$ 413.00	\$ 123.90	Prepare one page summary of police retirement annuity cost requested by members of AAFAF.
Outside PR	216	Giese, Michael	12/6/2021	0.80	\$ 413.00	\$ 330.40	Continue to prepare the IMF historical debt service analysis as requested by representatives of AAFAF.
Outside PR	221	Barrett, Dennis	12/6/2021	1.20	\$ 960.00	\$ 1,152.00	Review and provide comments on Non-Title III update presentation requested by AAFAF.
Outside PR	216	Feldman, Robert	12/6/2021	1.50	\$ 660.00	\$ 990.00	Analyze and stress test the Act 1 and Act 447 police officer retirement analysis prepared by Integrum Actuarial Services as requested by representatives from AAFAF.
Outside PR	216	Feldman, Robert	12/6/2021	1.70	\$ 660.00	\$ 1,122.00	Prepare summary presentation on the expenses associated with the Act 1 and Act 447 police officer retirement initiative as requested by representatives from AAFAF.
Outside PR	201	Barrett, Dennis	12/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on POA implementation call with representatives from FOMB, AAFAF, E&Y and ERS.
Outside PR	3	Barrett, Dennis	12/6/2021	0.70	\$ 960.00	\$ 672.00	Review latest draft of calculation agent agreement in advance of call on the same with Government advisors.
Outside PR	3	Barrett, Dennis	12/6/2021	0.30	\$ 960.00	\$ 288.00	Review calculation agent open issues list prepared by representatives from Nixon Peabody.
Outside PR	3	Barrett, Dennis	12/6/2021	1.50	\$ 960.00	\$ 1,440.00	Work on presentation for AAFAF regarding POA agency cash transfers and AAFAF powers.
Outside PR	3	Barrett, Dennis	12/6/2021	1.20	\$ 960.00	\$ 1,152.00	Review AFSCME represented job titles and attempt to reconcile to information provided by the Government to estimate the AFSCME bonuses.
Outside PR	3	Barrett, Dennis	12/6/2021	0.80	\$ 960.00	\$ 768.00	Review and provide comments on non-Title III update deck.
Outside PR	25	Nath, Natasha	12/7/2021	0.10	\$ 413.00	\$ 41.30	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	216	Battle, Fernando	12/7/2021	0.30	\$ 960.00	\$ 288.00	Revise and provide comments to the policeman annuities program letter to the FOMB.
PR	222	Battle, Juan Carlos	12/7/2021	0.30	\$ 715.00	\$ 214.50	Participate on pre-mediation call with representatives from BPPR, AAFAF and O'Melveny & Myers to discuss potential settlement for AFICA Coco Beach dispute with TDF.
PR	MA - 200	Battle, Juan Carlos	12/7/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Camporreale (COFINA) to discuss matters related to potential COFINA exchange.
Outside PR	3	Barrett, Dennis	12/7/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Gonzalez (AAFAF) regarding FOMB questions to the submitted Fiscal Plan.
Outside PR	3	Feldman, Robert	12/7/2021	0.60	\$ 660.00	\$ 396.00	Review and prepare draft responses to questions posed by representatives from the Oversight Board regarding Medicaid projections as part of the revised 2021 Fiscal Plan process.
PR	231	Battle, Juan Carlos	12/7/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with J. Santiago (Ad Astra) and representatives from Pietrantoní Méndez & Alvarez and AAFAF to discuss CRIM settlement alternatives.
Outside PR	25	Parker, Christine	12/7/2021	1.40	\$ 200.00	\$ 280.00	Continue to prepare meeting reconciliations for the period 11/7/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	3	Barrett, Dennis	12/7/2021	1.50	\$ 960.00	\$ 1,440.00	Prepare responses to questions from the FOMB related to the Government Fiscal Plan submission.
Outside PR	3	Feldman, Robert	12/7/2021	1.90	\$ 660.00	\$ 1,254.00	Review and prepare draft responses to questions posed by representatives from the Oversight Board regarding Governor initiatives projections as part of the revised 2021 Fiscal Plan process.
Outside PR	3	Giese, Michael	12/8/2021	1.40	\$ 413.00	\$ 578.20	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAF to discuss responses to questions from the FOMB related to Fiscal Plan submission.
Outside PR	3	Feldman, Robert	12/8/2021	1.40	\$ 660.00	\$ 924.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAF to discuss responses to questions from the FOMB related to Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	12/8/2021	1.40	\$ 960.00	\$ 1,344.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAF to discuss responses to questions from the FOMB related to Fiscal Plan submission.
Outside PR	3	Battle, Fernando	12/8/2021	1.40	\$ 960.00	\$ 1,344.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAF to discuss responses to questions from the FOMB related to Fiscal Plan submission.
Outside PR	3	Giese, Michael	12/8/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments received from R. Feldman (ACG) into Fiscal Plan letter shared with M. Gonzalez (AAFAF).
Outside PR	216	Battle, Fernando	12/8/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Sanchez (AAFAF) and representatives from O'Melveny & Myers to discuss the Civil Rights Committee presentation requested by AAFAF.
PR	221	Battle, Juan Carlos	12/8/2021	0.30	\$ 715.00	\$ 214.50	Review, revise and provide sign off on presentation prepared in connection with status and resolution strategy for non-Title III credits requested by AAFAF.
PR	222	Battle, Juan Carlos	12/8/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Perez (AAFAF), R. Valentin (AAFAF) and R. Angleró (AAFAF) to discuss strategies for mediation call with BPPR representatives.
Outside PR	3	Giese, Michael	12/8/2021	0.40	\$ 413.00	\$ 165.20	Prepare list of key takeaways from call with members of AAFAF and Fortaleza regarding the Fiscal Plan.
Outside PR	25	Nath, Natasha	12/8/2021	1.10	\$ 413.00	\$ 454.30	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
PR	222	Battle, Juan Carlos	12/8/2021	1.20	\$ 715.00	\$ 858.00	Review PROMESA Title VI voting requirement calculation thresholds to achieve Title VI approval for TDF credits.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	12/8/2021	1.50	\$ 960.00	\$ 1,440.00	Continue to prepare responses to FOMB questions regarding Governors initiatives included in the Fiscal Plan submission.
Outside PR	3	Feldman, Robert	12/8/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare responses for each of the Governor initiative-related questions posed by representatives from the Oversight Board based on discussions with representatives from AAFAF and Fortaleza as part of the revised 2021 Fiscal Plan process.
Outside PR	25	Nath, Natasha	12/9/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to discuss first draft of the October 2021 expenses.
Outside PR	25	Giese, Michael	12/9/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to discuss first draft of the October 2021 expenses.
Outside PR	25	Nath, Natasha	12/9/2021	0.50	\$ 413.00	\$ 206.50	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	12/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	12/9/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from FOMB, AAFAF, Integrum and Ernst & Young regarding the police pensions analysis.
PR	231	Battle, Juan Carlos	12/9/2021	1.80	\$ 715.00	\$ 1,287.00	Participate in meeting with F. de Armas (Amerinat) to discuss settlement alternatives of CRIM.
Outside PR	216	Giese, Michael	12/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and Spotlight Pension Consulting to discuss annuity valuation analysis for Act 1 and Act 447 police employees.
Outside PR	216	Feldman, Robert	12/10/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and Spotlight Pension Consulting to discuss annuity valuation analysis for Act 1 and Act 447 police employees.
Outside PR	216	Barrett, Dennis	12/10/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and Spotlight Pension Consulting to discuss annuity valuation analysis for Act 1 and Act 447 police employees.
Outside PR	216	Giese, Michael	12/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) regarding the annuity valuation analysis for Act 1 and Act 447 police employees.
Outside PR	216	Feldman, Robert	12/10/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) regarding the annuity valuation analysis for Act 1 and Act 447 police employees.
Outside PR	3	Feldman, Robert	12/10/2021	0.20	\$ 660.00	\$ 132.00	Prepare responses to J. York (CM) regarding the rum tax forecast included in the revised 2021 Fiscal Plan.
Outside PR	25	Nath, Natasha	12/10/2021	0.20	\$ 413.00	\$ 82.60	Prepare the first draft of the November 2021 expenses for inclusion in the November 2021 monthly fee statement.
Outside PR	216	Battle, Fernando	12/10/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with L. Quiñones (Insurance Consultant) to discuss the actuarial analysis related to alternatives to Act 81.
Outside PR	216	Nath, Natasha	12/10/2021	0.40	\$ 413.00	\$ 165.20	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	MA - 200	Battle, Juan Carlos	12/10/2021	0.50	\$ 715.00	\$ 357.50	Review and revise request for proposals for potential refunding to incorporate feedback received from the COFINA Board of Directors.
PR	MA - 200	Battle, Juan Carlos	12/10/2021	0.60	\$ 715.00	\$ 429.00	Participate in the COFINA Board of Directors meeting to discuss draft of request for proposal and strategies for potential refunding.
PR	MA - 200	Battle, Juan Carlos	12/10/2021	0.80	\$ 715.00	\$ 572.00	Review materials and prepare for the COFINA Board of Directors meeting to discuss request for proposals.
PR	MA - 200	Battle, Juan Carlos	12/10/2021	1.10	\$ 715.00	\$ 786.50	Continue reviewing and revising request for proposals for potential refunding to incorporate feedback received from the COFINA Board of Directors.
Outside PR	56	Morrison, Jonathan	12/10/2021	1.20	\$ 890.00	\$ 1,068.00	Participate on call with representatives from AAFAF and Ernst & Young regarding the Ernst & Young capital expenditure analysis.
Outside PR	25	Feldman, Robert	12/11/2021	1.40	\$ 660.00	\$ 924.00	Review time detail entries as part of the October 2021 fee statement for the period of 10/21/21 through 10/31/21.
Outside PR	25	Giese, Michael	12/12/2021	0.30	\$ 413.00	\$ 123.90	Update the October 2021 fee statement to incorporate comments received from R. Feldman (ACG).
PR	221	Battle, Juan Carlos	12/13/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to discuss status of non-Title III credits.
PR	216	Giese, Michael	12/13/2021	0.30	\$ 413.00	\$ 123.90	Review and prepare quality check of the IMF historical debt service analysis as requested by representatives of AAFAF.
PR	3	Feldman, Robert	12/13/2021	0.40	\$ 660.00	\$ 264.00	Correspond with representatives from ASSES and its advisors regarding the Medicaid provisions included in the Biden Build Back Better Act.
PR	3	Feldman, Robert	12/13/2021	0.50	\$ 660.00	\$ 330.00	Review and analyze the Christmas bonus information from the TSA provided by representatives from Riveron as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	MA - 206	Battle, Fernando	12/13/2021	0.60	\$ 960.00	\$ 576.00	Review and analyze the AMA-Oriental settlement agreement.
PR	MA - 200	Battle, Juan Carlos	12/13/2021	0.80	\$ 715.00	\$ 572.00	Review and revise draft of request for proposals for potential COFINA refunding to incorporate comments received from the COFINA Board of Directors.
PR	25	Nath, Natasha	12/13/2021	0.90	\$ 413.00	\$ 371.70	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
PR	MA - 200	Battle, Juan Carlos	12/13/2021	1.20	\$ 715.00	\$ 858.00	Review and revise draft of request for proposals for potential COFINA refunding to incorporate comments received from the COFINA Board of Directors.
PR	25	Nath, Natasha	12/13/2021	1.30	\$ 413.00	\$ 536.90	Continue to prepare the first draft of the November 2021 expenses for inclusion in the November 2021 monthly fee statement.
Outside PR	25	Parker, Christine	12/13/2021	2.80	\$ 200.00	\$ 560.00	Compile and review expense receipts for travel to and meetings in New York by Ankura professionals for inclusion in the November 2021 monthly fee statement prior to distributing to M. Giese (ACG) and N. Nath (ACG).
PR	21	Giese, Michael	12/14/2021	0.40	\$ 413.00	\$ 165.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Nath, Natasha	12/14/2021	0.40	\$ 413.00	\$ 165.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Feldman, Robert	12/14/2021	0.40	\$ 660.00	\$ 264.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	12/14/2021	0.40	\$ 715.00	\$ 286.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	12/14/2021	0.40	\$ 890.00	\$ 356.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	12/14/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	12/14/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Pryor, Kerrin	12/14/2021	0.40	\$ 400.00	\$ 160.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	3	Giese, Michael	12/14/2021	1.10	\$ 413.00	\$ 454.30	Participate in discussion with M. Gonzalez (AAFAF) and representatives from Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Nath, Natasha	12/14/2021	1.10	\$ 413.00	\$ 454.30	Participate in discussion with M. Gonzalez (AAFAF) and representatives from Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Feldman, Robert	12/14/2021	1.10	\$ 660.00	\$ 726.00	Participate in discussion with M. Gonzalez (AAFAF) and representatives from Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Barrett, Dennis	12/14/2021	1.10	\$ 960.00	\$ 1,056.00	Participate in discussion with M. Gonzalez (AAFAF) and representatives from Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Battle, Fernando	12/14/2021	1.10	\$ 960.00	\$ 1,056.00	Participate in discussion with M. Gonzalez (AAFAF) and representatives from Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Giese, Michael	12/14/2021	0.50	\$ 413.00	\$ 206.50	Participate in discussion with representatives from COR3, AAFAF and Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Nath, Natasha	12/14/2021	0.50	\$ 413.00	\$ 206.50	Participate in discussion with representatives from COR3, AAFAF and Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Feldman, Robert	12/14/2021	0.50	\$ 660.00	\$ 330.00	Participate in discussion with representatives from COR3, AAFAF and Ankura to discuss second submission planning for the Fiscal Plan.
PR	3	Giese, Michael	12/14/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura, AAFAF and Fortaleza regarding the Governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Feldman, Robert	12/14/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from Ankura, AAFAF and Fortaleza regarding the Governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Barrett, Dennis	12/14/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, AAFAF and Fortaleza regarding the Governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Battle, Fernando	12/14/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, AAFAF and Fortaleza regarding the Governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	216	Giese, Michael	12/14/2021	0.20	\$ 413.00	\$ 82.60	Participate in discussion with J. Battle (ACG) related to certain credits in the IMF historical debt service analysis requested by AAFAF.
PR	216	Battle, Juan Carlos	12/14/2021	0.20	\$ 715.00	\$ 143.00	Participate in discussion with M. Giese (ACG) related to certain credits in the IMF historical debt service analysis requested by AAFAF.
PR	3	Giese, Michael	12/14/2021	0.30	\$ 413.00	\$ 123.90	Participate in follow-up discussion with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and representatives from Ankura regarding next steps on the Fiscal Plan.
PR	3	Feldman, Robert	12/14/2021	0.30	\$ 660.00	\$ 198.00	Participate in follow-up discussion with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and representatives from Ankura regarding next steps on the Fiscal Plan.
PR	3	Barrett, Dennis	12/14/2021	0.30	\$ 960.00	\$ 288.00	Participate in follow-up discussion with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and representatives from Ankura regarding next steps on the Fiscal Plan.
PR	3	Battle, Fernando	12/14/2021	0.30	\$ 960.00	\$ 288.00	Participate in follow-up discussion with M. Gonzalez (AAFAF), H. Martinez (AAFAF) and representatives from Ankura regarding next steps on the Fiscal Plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	12/14/2021	0.50	\$ 960.00	\$ 480.00	Participate in meeting with A. Carrero (COR3) and representatives of AAFAP and Ankura to discuss assumptions included in the Fiscal Plan revision related to operational capacity funding.
PR	3	Battle, Fernando	12/14/2021	0.50	\$ 960.00	\$ 480.00	Participate in meeting with A. Carrero (COR3) and representatives of AAFAP and Ankura to discuss assumptions included in the Fiscal Plan revision related to operational capacity funding.
PR	3	Nath, Natasha	12/14/2021	0.20	\$ 413.00	\$ 82.60	Participate in discussion with R. Feldman (ACG) and a representative from AAFAP to discuss updated data from the PREPA employee analysis.
PR	3	Feldman, Robert	12/14/2021	0.20	\$ 660.00	\$ 132.00	Participate in discussion with N. Nath (ACG) and a representative from AAFAP to discuss updated data from the PREPA employee analysis.
PR	3	Battle, Fernando	12/14/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Gavin (Cit) to discuss Governor initiatives included in the Fiscal Plan revision.
PR	3	Feldman, Robert	12/14/2021	0.40	\$ 660.00	\$ 264.00	Participate in discussion with H. Martinez (AAFAF) regarding the PREPA employee analysis as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Feldman, Robert	12/14/2021	0.40	\$ 660.00	\$ 264.00	Analyze information provided by L. Porter (ACG) regarding PREPA PayGo as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	25	Nath, Natasha	12/14/2021	0.60	\$ 413.00	\$ 247.80	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
PR	216	Giese, Michael	12/14/2021	0.60	\$ 413.00	\$ 247.80	Perform final quality control on the information provided as part of the IMF historical debt service analysis as requested by representatives of AAFAP.
PR	3	Feldman, Robert	12/14/2021	0.70	\$ 660.00	\$ 462.00	Prepare follow-up tracker on the Governor initiatives for M. Gonzalez (AAFAF) as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	216	Giese, Michael	12/14/2021	0.80	\$ 413.00	\$ 330.40	Prepare the IMF historical debt service schedule as requested by representatives of AAFAP.
PR	MA - 200	Battle, Juan Carlos	12/14/2021	0.80	\$ 715.00	\$ 572.00	Review and revise draft of request for proposals for potential COFINA refunding to incorporate comments received from the COFINA Board of Directors.
PR	3	Giese, Michael	12/14/2021	0.90	\$ 413.00	\$ 371.70	Review and quality check the PREPA employee transfer analysis as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Barrett, Dennis	12/14/2021	0.90	\$ 960.00	\$ 864.00	Review and analyze the revised fiscal plan document language in preparation for call with Government advisors.
PR	3	Feldman, Robert	12/14/2021	1.10	\$ 660.00	\$ 726.00	Review and provide comments to N. Nath (ACG) regarding the PREPA employee analysis as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	221	Battle, Fernando	12/14/2021	1.30	\$ 960.00	\$ 1,248.00	Participate in meeting with O. Marrero (AAFAF) to discuss matters related to AAFAP functions and general debt restructuring matters.
PR	3	Giese, Michael	12/14/2021	1.40	\$ 413.00	\$ 578.20	Prepare consolidated notes on Governor's initiatives background information based on discussions with members of AAFAP, COR3 and Fortaleza as requested by R. Feldman (ACG).
PR	3	Feldman, Robert	12/14/2021	1.40	\$ 660.00	\$ 924.00	Prepare comparison analysis between the cash and accrual figures provided for the Christmas bonus as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Nath, Natasha	12/14/2021	1.80	\$ 413.00	\$ 743.40	Prepare revised PREPA transfer employee analysis based on updated information received from AAFAP as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Giese, Michael	12/15/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from AAFAP, Ankura and the Comprehensive Cancer Center to discuss the Comprehensive Cancer Center initiative included as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Feldman, Robert	12/15/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from AAFAP, Ankura and the Comprehensive Cancer Center to discuss the Comprehensive Cancer Center initiative included as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	216	Giese, Michael	12/15/2021	0.20	\$ 413.00	\$ 82.60	Prepare the revised IMF debt service schedules as requested by F. Battle (ACG).
PR	3	Giese, Michael	12/15/2021	0.40	\$ 413.00	\$ 165.20	Prepare list of outstanding items required in order to respond to the FOMB Fiscal Plan letter for the Governor's initiatives and other related matters.
PR	3	Feldman, Robert	12/15/2021	0.40	\$ 660.00	\$ 264.00	Analyze figures provided by an on-island annuity expert regarding estimated police annuity cost as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	231	Battle, Juan Carlos	12/15/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Santiago (Ad Astra) to discuss EDB and CRIM loan settlement proposals.
PR	3	Nath, Natasha	12/15/2021	0.70	\$ 413.00	\$ 289.10	Update PREPA employee analysis with data from agencies 33-41 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Feldman, Robert	12/15/2021	0.70	\$ 660.00	\$ 462.00	Prepare responses to various questions posed by representatives from the Oversight Board regarding the Governor initiative included in the initial submission of the Government 2021 revised Plan of Adjustment.
PR	216	Battle, Fernando	12/15/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with L. Collazo (ERS), J. Bayne (AAFAF) and representatives from Integrum to discuss the financial analysis related to the annuity option as part of alternative to Act 81.
PR	3	Giese, Michael	12/15/2021	0.80	\$ 413.00	\$ 330.40	Update the revised Fiscal Plan model for various edits requested by R. Feldman (ACG).
PR	3	Giese, Michael	12/15/2021	0.80	\$ 413.00	\$ 330.40	Continue to prepare responses to the FOMB Fiscal Plan letter based on information received from conversations with AAFAP, Fortaleza and COR3.
PR	3	Nath, Natasha	12/15/2021	0.80	\$ 413.00	\$ 330.40	Update PREPA employee analysis with data from agencies 9-17 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	0.80	\$ 413.00	\$ 330.40	Update PREPA employee analysis with data from agencies 42-48 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	0.80	\$ 413.00	\$ 330.40	Update PREPA employee analysis with data from agencies 67-74 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	0.90	\$ 413.00	\$ 371.70	Update PREPA employee analysis with data from agencies 58-66 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	1.00	\$ 413.00	\$ 413.00	Update PREPA employee analysis with data from agencies 18-24 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	1.00	\$ 413.00	\$ 413.00	Update PREPA employee analysis with data from agencies 49-57 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	1.10	\$ 413.00	\$ 454.30	Update PREPA employee analysis with data from agencies 1-8 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Nath, Natasha	12/15/2021	1.10	\$ 413.00	\$ 454.30	Update PREPA employee analysis with data from agencies 25-32 in preparation for Fiscal Plan on the request of R. Feldman (ACG).
PR	3	Feldman, Robert	12/15/2021	1.40	\$ 660.00	\$ 924.00	Review and provide comments to N. Nath (ACG) regarding the revised analysis of the transferred employees from PREPA to various Commonwealth agencies.
Outside PR	213	Pryor, Kerrin	12/15/2021	0.30	\$ 400.00	\$ 120.00	Participate in virtual meeting with M. Gonzalez (AAFAF) to discuss current status and next steps to complete the UPR pension migration effort.
Outside PR	213	Pryor, Kerrin	12/15/2021	1.50	\$ 400.00	\$ 600.00	Review the University of Puerto Rico documents in preparation for meeting with M. Gonzalez (AAFAF) to discuss current status and next steps to complete the UPR pension migration effort.
PR	3	Giese, Michael	12/15/2021	2.20	\$ 413.00	\$ 908.60	Prepare formal responses to the FOMB Fiscal Plan letter based on information received from conversations with AAFAP, Fortaleza and COR3.
PR	3	Battle, Fernando	12/15/2021	2.50	\$ 960.00	\$ 2,400.00	Review and analyze documentation related to responses to the FOMB Notice of Violation regarding the Governor initiatives.
PR	3	Feldman, Robert	12/16/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, McKinsey and Riveron regarding the rum tax waterfall assumptions included in the Fiscal Plan.
PR	3	Barrett, Dennis	12/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, McKinsey and Riveron regarding the rum tax waterfall assumptions included in the Fiscal Plan.
PR	MA - 200	Battle, Juan Carlos	12/16/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Camporreale (COFINA) to discuss market updates for the COFINA Board of Directors.
PR	25	Nath, Natasha	12/16/2021	0.30	\$ 413.00	\$ 123.90	Update draft of the November 2021 fee statement.
PR	221	Battle, Juan Carlos	12/16/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with R. Valentin (AAFAF) to discuss status of PRASA agreement to sign memorandum of understanding with AAFAP in connection with pending claims of Consultech.
PR	3	Battle, Juan Carlos	12/16/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Santiago (Ad Astra) to discuss mobility of PREPA employees to PRASA and Ports and treatment in the Commonwealth budget.
PR	MA - 200	Battle, Juan Carlos	12/16/2021	0.80	\$ 715.00	\$ 572.00	Prepare for the COFINA Board of Directors meeting to discuss draft of request for proposals for potential refunding transaction.
PR	231	Battle, Juan Carlos	12/16/2021	1.10	\$ 715.00	\$ 786.50	Review and revise CRIM settlement offer for Amerinat.
Outside PR	25	Parker, Christine	12/16/2021	1.20	\$ 200.00	\$ 240.00	Revise Exhibit C time descriptions submitted for the period 12/1/21 - 12/4/21 for inclusion in the December 2021 monthly fee statement.
PR	MA - 200	Battle, Juan Carlos	12/16/2021	1.20	\$ 715.00	\$ 858.00	Prepare revised timeline for issuance of RFP and transaction process in connection with the proposed COFINA refunding.
Outside PR	213	Pryor, Kerrin	12/16/2021	0.40	\$ 400.00	\$ 160.00	Participate in virtual meeting with representatives from AAFAP, UPR, Alight and Banco Popular for review of current status and next steps to complete the UPR pension migration effort.
PR	3	Nath, Natasha	12/16/2021	2.10	\$ 413.00	\$ 867.30	Modify the PREPA transfer employee analysis based on revised information received from representatives of AAFAP for inclusion in the Fiscal Plan update.
PR	25	Barrett, Dennis	12/16/2021	3.50	\$ 960.00	\$ 3,360.00	Review and provide comments on the November 2021 fee statement time detail.
Outside PR	3	Giese, Michael	12/17/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with representatives from Ankura to discuss the FOMB Fiscal Plan letter.
Outside PR	3	Nath, Natasha	12/17/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with representatives from Ankura to discuss the FOMB Fiscal Plan letter.
Outside PR	3	Feldman, Robert	12/17/2021	0.30	\$ 660.00	\$ 198.00	Participate in discussion with representatives from Ankura to discuss the FOMB Fiscal Plan letter.
Outside PR	3	Barrett, Dennis	12/17/2021	0.30	\$ 960.00	\$ 288.00	Participate in discussion with representatives from Ankura to discuss the FOMB Fiscal Plan letter.
Outside PR	3	Battle, Fernando	12/17/2021	0.30	\$ 960.00	\$ 288.00	Participate in discussion with representatives from Ankura to discuss the FOMB Fiscal Plan letter.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nath, Natasha	12/17/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with M. Giese (ACG) to discuss the police annuity information requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	12/17/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with N. Nath (ACG) to discuss the police annuity information requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	12/17/2021	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with D. Barrett (ACG) related to the Act 80 early retirement analysis.
Outside PR	216	Barrett, Dennis	12/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on series of calls with M. Giese (ACG) related to the Act 80 early retirement analysis.
Outside PR	216	Battle, Fernando	12/17/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to N. Nath (ACG) regarding the weekly dashboard.
Outside PR	3	Battle, Fernando	12/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss response to the FOMB letter related to the Fiscal Plan revision.
Outside PR	3	Nath, Natasha	12/17/2021	0.40	\$ 413.00	\$ 165.20	Prepare summary of the police annuity information as requested by F. Batlle (ACG).
Outside PR	25	Nath, Natasha	12/17/2021	0.40	\$ 413.00	\$ 165.20	Continue to prepare the first draft of the November 2021 expenses for inclusion in the November 2021 monthly fee statement.
Outside PR	3	Feldman, Robert	12/17/2021	0.50	\$ 660.00	\$ 330.00	Review and prepare initial responses regarding the 12/17/21 Fiscal Plan letter shared by the Oversight Board with representatives from AAFAF.
Outside PR	216	Giese, Michael	12/17/2021	0.60	\$ 413.00	\$ 247.80	Modify the Act 80 analysis for further revisions provided by F. Batlle (ACG).
PR	25	Battle, Juan Carlos	12/17/2021	0.70	\$ 715.00	\$ 500.50	Review and revise the October 2021 fee application for AAFAF engagement.
Outside PR	25	Giese, Michael	12/17/2021	0.90	\$ 413.00	\$ 371.70	Update the October 2021 fee statement to incorporate comments received from J. Batlle (ACG).
Outside PR	25	Giese, Michael	12/17/2021	1.10	\$ 413.00	\$ 454.30	Prepare the November 2021 Title III and Non-Title III fee statements.
Outside PR	216	Nath, Natasha	12/17/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of the weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	12/18/2021	0.30	\$ 960.00	\$ 288.00	Participate on series of calls with M. Giese (ACG) to discuss Act 80 analysis.
Outside PR	3	Giese, Michael	12/18/2021	0.30	\$ 413.00	\$ 123.90	Participate on series of calls with D. Barrett (ACG) to discuss Act 80 analysis.
Outside PR	216	Giese, Michael	12/18/2021	0.20	\$ 413.00	\$ 82.60	Correspond with F. Batlle (ACG) regarding the Act 80 analysis as requested by representatives of AAFAF.
Outside PR	216	Battle, Fernando	12/18/2021	0.70	\$ 960.00	\$ 672.00	Review the financial analysis related to Act 80 and provide comments to inform response to the FOMB letter related to implementation of Act 80.
Outside PR	3	Barrett, Dennis	12/18/2021	1.70	\$ 960.00	\$ 1,632.00	Prepare Act 80 analysis as requested by representatives of AAFAF.
Outside PR	216	Giese, Michael	12/18/2021	1.70	\$ 413.00	\$ 702.10	Prepare the updated Act 80 analysis presentation as requested by F. Batlle (ACG).
Outside PR	3	Giese, Michael	12/20/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and J. Santiago (Ad Astra) to discuss Christmas bonus breakdown by fund type.
Outside PR	3	Feldman, Robert	12/20/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) and J. Santiago (Ad Astra) to discuss Christmas bonus breakdown by fund type.
Outside PR	3	Giese, Michael	12/20/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss modeling changes based on conversation with ASES.
Outside PR	3	Feldman, Robert	12/20/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss modeling changes based on conversation with ASES.
Outside PR	3	Giese, Michael	12/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss open items for the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss open items for the revised Fiscal Plan model.
Outside PR	3	Giese, Michael	12/20/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss Medicaid Drug Rebate Program information.
Outside PR	3	Feldman, Robert	12/20/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss Medicaid Drug Rebate Program information.
Outside PR	3	Giese, Michael	12/20/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss guidance received on the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/20/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss guidance received on the revised Fiscal Plan model.
Outside PR	3	Giese, Michael	12/20/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and Millman to discuss revised Medicaid forecast assumptions.
Outside PR	3	Nath, Natasha	12/20/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and Millman to discuss revised Medicaid forecast assumptions.
Outside PR	3	Feldman, Robert	12/20/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and Millman to discuss revised Medicaid forecast assumptions.
PR	3	Barrett, Dennis	12/20/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and Millman to discuss revised Medicaid forecast assumptions.
Outside PR	3	Giese, Michael	12/20/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG), M. Gonzalez (AAFAF) and C. Negron (ASES) to receive further information and background on MDRP.
Outside PR	3	Feldman, Robert	12/20/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG), M. Gonzalez (AAFAF) and C. Negron (ASES) to receive further information and background on MDRP.
Outside PR	3	Giese, Michael	12/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss Medicaid drug program rebate assumptions as part of the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	12/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss Medicaid drug program rebate assumptions as part of the Fiscal Plan revision requested by the FOMB.
PR	3	Barrett, Dennis	12/20/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss Medicaid drug program rebate assumptions as part of the Fiscal Plan revision requested by the FOMB.
PR	3	Battle, Fernando	12/20/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss Medicaid drug program rebate assumptions as part of the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Giese, Michael	12/20/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with N. Nath (ACG) to discuss the PREPA employees analysis based on latest information received from AAFAF to be incorporated into the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/20/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with M. Giese (ACG) to discuss the PREPA employees analysis based on latest information received from AAFAF to be incorporated into the revised Fiscal Plan.
Outside PR	3	Giese, Michael	12/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on follow-up call with N. Nath (ACG) to discuss additional steps necessary for the PREPA employee analysis before being included in the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on follow-up call with M. Giese (ACG) to discuss additional steps necessary for the PREPA employee analysis before being included in the revised Fiscal Plan.
Outside PR	3	Feldman, Robert	12/20/2021	0.40	\$ 660.00	\$ 264.00	Participate on a series of calls with D. Barrett (ACG) regarding the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	3	Barrett, Dennis	12/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on series of call with R. Feldman (ACG) regarding the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Nath, Natasha	12/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) regarding the status of the PREPA employees as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Feldman, Robert	12/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) regarding the status of the PREPA employees as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	216	Giese, Michael	12/20/2021	0.10	\$ 413.00	\$ 41.30	Correspond with L. Quiñones (Insurance Consultant) to verify latest assumptions backing police annuity amounts.
Outside PR	3	Giese, Michael	12/20/2021	0.30	\$ 413.00	\$ 123.90	Prepare submission checklist of open items for 12/22/21 fiscal plan submission as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/20/2021	0.40	\$ 413.00	\$ 165.20	Review and analyze the Medicaid drug rebate program information provided by representatives of ASES.
Outside PR	3	Giese, Michael	12/20/2021	0.40	\$ 413.00	\$ 165.20	Update the revised Fiscal Plan model for the revised police annuity initiative.
Outside PR	25	Giese, Michael	12/20/2021	0.50	\$ 413.00	\$ 206.50	Incorporate F. Batlle (ACG) comments into the October 2021 fee statement.
PR	231	Battle, Juan Carlos	12/20/2021	0.50	\$ 715.00	\$ 357.50	Correspond with representatives from O'Melveny & Myers and Proskauer regarding communications from McConnell Valdes in connection with select DRA credits.
Outside PR	3	Giese, Michael	12/20/2021	0.60	\$ 413.00	\$ 247.80	Update the revised Fiscal Plan model for various fiscal year 2022 reapportionments received from M. Gonzalez (AAFAF).
Outside PR	3	Feldman, Robert	12/20/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with T. Witner (McKinsey) regarding the Medicaid drug rebate program as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Feldman, Robert	12/20/2021	0.70	\$ 660.00	\$ 462.00	Prepare initial written response to notice of violation question posed by the Oversight Board regarding the 2021 reprogramming requests.
Outside PR	3	Feldman, Robert	12/20/2021	0.80	\$ 660.00	\$ 528.00	Prepare initial written response to notice of violation question posed by the Oversight Board regarding the police pension annuity.
Outside PR	3	Giese, Michael	12/20/2021	0.90	\$ 413.00	\$ 371.70	Update the Fiscal Plan surplus bridge as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	12/20/2021	0.90	\$ 413.00	\$ 371.70	Modify the PREPA transfer employee analysis based on updated information received from representatives of AAFAF for inclusion in the Fiscal Plan update.
Outside PR	3	Feldman, Robert	12/20/2021	1.00	\$ 660.00	\$ 660.00	Prepare initial written response to notice of violation question posed by the Oversight Board regarding the Medicaid drug rebate program.
PR	3	Battle, Fernando	12/20/2021	1.00	\$ 960.00	\$ 960.00	Review and analyze the FOMB letter related to the tax expenditure report.
PR	216	Battle, Fernando	12/20/2021	1.30	\$ 960.00	\$ 1,248.00	Review documentation related to the Courts Administration building and lease in order to determine reasonableness of financial claims.
Outside PR	25	Giese, Michael	12/20/2021	1.40	\$ 413.00	\$ 578.20	Prepare the July 2021 CNOs.
Outside PR	3	Feldman, Robert	12/20/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the fiscal year 2021 reapportionments and modified governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Giese, Michael	12/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to review pension trust mechanics included in the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to review pension trust mechanics included in the revised Fiscal Plan model.
Outside PR	3	Giese, Michael	12/21/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss updated plan vital for police officers build and assumptions in the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/21/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss updated plan vital for police officers build and assumptions in the revised Fiscal Plan model.
Outside PR	3	Giese, Michael	12/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss new plan vital for police assumptions and Fiscal Plan document approach.
Outside PR	3	Barrett, Dennis	12/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss new plan vital for police assumptions and Fiscal Plan document approach.
Outside PR	3	Feldman, Robert	12/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss new plan vital for police assumptions and Fiscal Plan document approach.
Outside PR	3	Giese, Michael	12/21/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to review and finalize the revised Fiscal Plan model before beginning exhibit updates.
Outside PR	3	Feldman, Robert	12/21/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to review and finalize the revised Fiscal Plan model before beginning exhibit updates.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	12/21/2021	2.00	\$ 960.00	\$ 1,920.00	Participate on call with representatives from Ankura, AAFAP, OMB and Fortaleza to clarify assumptions to be included in the Fiscal Plan revision required by the FOMB.
Outside PR	3	Giese, Michael	12/21/2021	2.00	\$ 413.00	\$ 826.00	Participate on call with representatives from Ankura, AAFAP, OMB and Fortaleza to clarify assumptions to be included in the Fiscal Plan revision required by the FOMB.
Outside PR	3	Nath, Natasha	12/21/2021	2.00	\$ 413.00	\$ 826.00	Participate on call with representatives from Ankura, AAFAP, OMB and Fortaleza to clarify assumptions to be included in the Fiscal Plan revision required by the FOMB.
Outside PR	3	Feldman, Robert	12/21/2021	2.00	\$ 660.00	\$ 1,320.00	Participate on call with representatives from Ankura, AAFAP, OMB and Fortaleza to clarify assumptions to be included in the Fiscal Plan revision required by the FOMB.
Outside PR	3	Battle, Fernando	12/21/2021	2.00	\$ 960.00	\$ 1,920.00	Participate on call with representatives from Ankura, AAFAP, OMB and Fortaleza to clarify assumptions to be included in the Fiscal Plan revision required by the FOMB.
Outside PR	3	Giese, Michael	12/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss changes to be incorporated in the Fiscal Plan revision.
Outside PR	3	Nath, Natasha	12/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss changes to be incorporated in the Fiscal Plan revision.
Outside PR	3	Feldman, Robert	12/21/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss changes to be incorporated in the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss changes to be incorporated in the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss changes to be incorporated in the Fiscal Plan revision.
Outside PR	3	Giese, Michael	12/21/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura to discuss updates to be included in the Fiscal Plan revision.
Outside PR	3	Nath, Natasha	12/21/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura to discuss updates to be included in the Fiscal Plan revision.
Outside PR	3	Feldman, Robert	12/21/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura to discuss updates to be included in the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	12/21/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss updates to be included in the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	12/21/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss updates to be included in the Fiscal Plan revision.
Outside PR	3	Giese, Michael	12/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to review the updated reprogramming schedule and revise memorandum descriptions based on conversation with C. Yamin (Fortaleza) and J. Blanco (OMB).
Outside PR	3	Nath, Natasha	12/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to review the updated reprogramming schedule and revise memorandum descriptions based on conversation with C. Yamin (Fortaleza) and J. Blanco (OMB).
Outside PR	3	Giese, Michael	12/21/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss game plan for updating the exhibits in the Fiscal Plan document.
Outside PR	3	Nath, Natasha	12/21/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss game plan for updating the exhibits in the Fiscal Plan document.
Outside PR	3	Barrett, Dennis	12/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding the Fiscal Plan update process as required by the FOMB.
Outside PR	3	Feldman, Robert	12/21/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding the Fiscal Plan update process as required by the FOMB.
Outside PR	3	Barrett, Dennis	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the Fiscal Plan submission required by the Oversight Board.
Outside PR	3	Feldman, Robert	12/21/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding the Fiscal Plan submission required by the Oversight Board.
Outside PR	3	Giese, Michael	12/21/2021	0.20	\$ 413.00	\$ 82.60	Verify bridge in revised Fiscal Plan model to incorporate all changes in the 12/22/21 submission to understand the impact of all changes.
Outside PR	3	Battle, Fernando	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Yamin (Fortaleza), J. Blanco (OGP) and M. Gonzalez (AAFAF) to discuss reprogramming requests to be included in the Fiscal Plan submission.
Outside PR	3	Battle, Fernando	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Bayne (AAFAF) to discuss Fiscal Plan revision open items.
Outside PR	25	Nath, Natasha	12/21/2021	0.20	\$ 413.00	\$ 82.60	Continue to prepare the first draft of the October 2021 expenses for inclusion in the October 2021 monthly fee statement.
Outside PR	3	Giese, Michael	12/21/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments received from R. Feldman (ACG) into the summary of initiatives and reprogrammings requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	12/21/2021	0.30	\$ 413.00	\$ 123.90	Modify memorandum of Governor initiatives and reprogrammings in advance of call with representatives from AAFAP, OMB and Fortaleza.
Outside PR	3	Giese, Michael	12/21/2021	0.30	\$ 413.00	\$ 123.90	Prepare exhibit tracker in revised Fiscal Plan model to prepare for updating exhibits in the Fiscal Plan document.
Outside PR	3	Nath, Natasha	12/21/2021	0.30	\$ 413.00	\$ 123.90	Update reapportionment table identifying various funding requests from different Commonwealth agencies as requested by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	12/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. York (CM) regarding the Fiscal Plan, Plan of Adjustment and effective date.
Outside PR	3	Giese, Michael	12/21/2021	0.40	\$ 413.00	\$ 165.20	Finalize analysis on the plan vital initiative for police officers in the revised Fiscal Plan model as requested by D. Barrett (ACG).
Outside PR	3	Giese, Michael	12/21/2021	0.60	\$ 413.00	\$ 247.80	Update the Fiscal Plan document exhibits as part of the Fiscal Plan model as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/21/2021	0.70	\$ 413.00	\$ 289.10	Update the reprogramming summary based on memorandums received from J. Blanco (OMB).
Outside PR	3	Giese, Michael	12/21/2021	0.80	\$ 413.00	\$ 330.40	Prepare summary of initiatives and reprogrammings requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	12/21/2021	0.80	\$ 413.00	\$ 330.40	Continue to review and analyze reprogramming memorandums from J. Blanco (OMB) to refine schedule in preparation for call with representatives of AAFAP.
Outside PR	3	Giese, Michael	12/21/2021	0.80	\$ 413.00	\$ 330.40	Update the Fiscal Plan document exhibits based on the final revised Fiscal Plan model.
Outside PR	3	Giese, Michael	12/21/2021	0.90	\$ 413.00	\$ 371.70	Prepare updated plan vital for police officers analysis in revised Fiscal Plan model as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/21/2021	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of macroeconomic forecast and revised surplus bridge as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Feldman, Robert	12/21/2021	1.00	\$ 660.00	\$ 660.00	Prepare summary schedule showing the financial impact of the Governor initiatives and budget reapportionment over time as requested by F. Battle (ACG).
Outside PR	3	Nath, Natasha	12/21/2021	1.10	\$ 413.00	\$ 454.30	Review and translate various justification memorandums related to funding requests submitted by different agencies as requested by F. Battle (ACG).
Outside PR	3	Nath, Natasha	12/21/2021	1.10	\$ 413.00	\$ 454.30	Prepare reapportionment table identifying various funding requests from different Commonwealth agencies as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/21/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of revised Governor initiatives as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Nath, Natasha	12/21/2021	1.20	\$ 413.00	\$ 495.60	Update the Fiscal Plan document exhibits based on the final revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/21/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the budget reprogramming requests as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	25	Nath, Natasha	12/21/2021	1.50	\$ 413.00	\$ 619.50	Continue to prepare the first draft of the November 2021 expenses for inclusion in the November 2021 monthly fee statement.
Outside PR	3	Barrett, Dennis	12/21/2021	1.80	\$ 960.00	\$ 1,728.00	Review reapportionment information provided by representatives of OMB for potential inclusion in the Fiscal Plan revision required by the Oversight Board.
Outside PR	3	Giese, Michael	12/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to verify proper upload and sharing of Fiscal Plan documents to members of the Oversight Board.
Outside PR	3	Feldman, Robert	12/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to verify proper upload and sharing of Fiscal Plan documents to members of the Oversight Board.
Outside PR	3	Battle, Fernando	12/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan submission prior to submitting to the FOMB.
Outside PR	3	Giese, Michael	12/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss the Fiscal Plan submission prior to submitting to the FOMB.
Outside PR	3	Nath, Natasha	12/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss the Fiscal Plan submission prior to submitting to the FOMB.
Outside PR	3	Feldman, Robert	12/22/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan submission prior to submitting to the FOMB.
Outside PR	3	Giese, Michael	12/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan.
Outside PR	3	Nath, Natasha	12/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/22/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan.
Outside PR	3	Giese, Michael	12/22/2021	2.30	\$ 413.00	\$ 949.90	Participate on series of calls with R. Feldman (ACG) to revise the Fiscal Plan document based on updated revised Fiscal Plan model and exhibits.
Outside PR	3	Feldman, Robert	12/22/2021	2.30	\$ 660.00	\$ 1,518.00	Participate on series of calls with M. Giese (ACG) to revise the Fiscal Plan document based on updated revised Fiscal Plan model and exhibits.
Outside PR	3	Nath, Natasha	12/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss the Fiscal Plan update requested by FOMB.
Outside PR	3	Feldman, Robert	12/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan update requested by FOMB.
Outside PR	3	Battle, Fernando	12/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan update requested by FOMB.
Outside PR	3	Battle, Fernando	12/22/2021	0.20	\$ 960.00	\$ 192.00	Review and provide comments to the transmittal letter for the Fiscal Plan submission.
Outside PR	216	Battle, Fernando	12/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with L. Quiñones (Insurance Consultant) to discuss annuity assumptions as part of the analysis of alternatives to Act 81.
PR	MA - 216	Battle, Juan Carlos	12/22/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Perez (AAFAF), A. Guerra (AAFAF) and J. Sosa (DLA) to discuss the trustee RFP for the LIHTC program to be managed by the Puerto Rico Housing Finance Authority.
Outside PR	3	Giese, Michael	12/22/2021	0.40	\$ 413.00	\$ 165.20	Review and edit Fiscal Plan document for language related to updated exhibits included throughout.
PR	MA - 216	Battle, Juan Carlos	12/22/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with A. Perez (AAFAF) and A. Guerra (AAFAF) to discuss the role of AAFAP in LIHTC program being pursued by the Puerto Rico Housing Finance Authority.
Outside PR	3	Giese, Michael	12/22/2021	0.50	\$ 413.00	\$ 206.50	Finalize draft Fiscal Plan documents to be sent to AAFAP and Fortaleza for further review and comments.
Outside PR	3	Feldman, Robert	12/22/2021	0.50	\$ 660.00	\$ 330.00	Prepare final clean Fiscal Plan document, Fiscal Plan red line comparison document and Fiscal Plan transmittal letter in anticipation of the final submission to the Oversight Board.
Outside PR	3	Battle, Fernando	12/22/2021	0.50	\$ 960.00	\$ 480.00	Draft language related to annuity option to Act 81 to be included in the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	12/22/2021	0.50	\$ 960.00	\$ 480.00	Review explanation for budget reprogramming included in the certified Fiscal Plan.
Outside PR	3	Giese, Michael	12/22/2021	0.60	\$ 413.00	\$ 247.80	Prepare the final submission items including the Fiscal Plan document, red line and financial model to be sent to M. Gonzalez (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Giese, Michael	12/22/2021	0.70	\$ 413.00	\$ 289.10	Continue to perform quality control review of the Fiscal Plan document for additional changes and open items as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	12/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	210	Battle, Juan Carlos	12/22/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from Macquarie and P3 Authority to discuss sensitivity scenarios to be completed in connection with preferred proponents financial model.
PR	210	Battle, Juan Carlos	12/22/2021	0.80	\$ 715.00	\$ 572.00	Prepare updated list of financial and fiscal issues of Puerto Rico Ports Authority as requested by L. Vina (P3A).
PR	231	Battle, Juan Carlos	12/22/2021	0.80	\$ 715.00	\$ 572.00	Review the preliminary term sheet and presentation prepared by J. Santiago (Ad Astra) regarding proposed settlement of CRIM loans with DRA.
PR	MA - 216	Battle, Juan Carlos	12/22/2021	0.80	\$ 715.00	\$ 572.00	Review and revise draft of request for proposal for trustee services to be issued in connection with the Puerto Rico Housing Finance Authority LIHTC program.
Outside PR	3	Feldman, Robert	12/22/2021	1.00	\$ 660.00	\$ 660.00	Review and prepare red line edits to various iterations of the Fiscal Plan transmittal letter as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
Outside PR	3	Giese, Michael	12/22/2021	1.10	\$ 413.00	\$ 454.30	Review the final model to be sent to the Oversight Board to quality check for additional changes as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	12/22/2021	1.10	\$ 413.00	\$ 454.30	Update the Fiscal Plan document exhibits based on the final revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/22/2021	1.10	\$ 660.00	\$ 726.00	Perform final walkthrough review of Chapter 1 through Chapter 4 of the revised 2021 Fiscal Plan to confirm charts, exhibits and text reflect the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	12/22/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling and prepare exhibits associated with structural reforms as part of the 2021 interim Fiscal Plan revision requested by the Oversight Board.
PR	MA - 216	Battle, Juan Carlos	12/22/2021	1.10	\$ 715.00	\$ 786.50	Review materials related to the LIHTC program, provided by A. Perez (AAFAF) in connection with support to be provided by AAFAF to the Puerto Rico Housing Finance Authority in implementation of the program.
Outside PR	3	Feldman, Robert	12/22/2021	1.20	\$ 660.00	\$ 792.00	Perform final walkthrough review of Chapters 7 and beyond of the revised 2021 Fiscal Plan to confirm charts, exhibits and text reflect the revised Fiscal Plan model.
Outside PR	3	Nath, Natasha	12/22/2021	1.30	\$ 413.00	\$ 536.90	Perform quality control review of the Fiscal Plan document as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/22/2021	1.30	\$ 660.00	\$ 858.00	Perform final walkthrough review of Chapter 5 through Chapter 6 of the revised 2021 Fiscal Plan to confirm charts, exhibits and text reflect the revised Fiscal Plan model.
Outside PR	213	Pryor, Kerrin	12/22/2021	0.60	\$ 400.00	\$ 240.00	Participate on call with representatives from AAFAF and Alight to prepare for legal discussions with Alight and Banco Popular related to the UPR pension migration effort.
Outside PR	3	Giese, Michael	12/22/2021	1.80	\$ 413.00	\$ 743.40	Review the Fiscal Plan document for additional changes and open items as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/22/2021	1.90	\$ 660.00	\$ 1,254.00	Review, edit and finalize the revised 2021 Fiscal Plan model in anticipation of the final submission to the Oversight Board.
Outside PR	3	Barrett, Dennis	12/22/2021	1.20	\$ 960.00	\$ 1,152.00	Conduct final review of Fiscal Plan document prior to submission to the Oversight Board.
Outside PR	3	Barrett, Dennis	12/22/2021	0.80	\$ 960.00	\$ 768.00	Review draft Fiscal Plan model and ensure all Fiscal Plan exhibits tie to the underlying model.
Outside PR	216	Giese, Michael	12/23/2021	0.40	\$ 413.00	\$ 165.20	Prepare schedule of Act 1 and Act 447 police officer retirement timeline by year as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	12/23/2021	0.50	\$ 960.00	\$ 480.00	Prepare draft response to the FOMB letter related to the police retirement benefits as requested by AAFAF.
Outside PR	21	Nath, Natasha	12/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	12/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	12/27/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	12/27/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	12/27/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	12/27/2021	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Pryor, Kerrin	12/27/2021	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Nath, Natasha	12/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the PREPA analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/27/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with N. Nath (ACG) to discuss the PREPA analysis for the Fiscal Plan.
Outside PR	3	Nath, Natasha	12/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the PREPA analysis for the Fiscal Plan.
Outside PR	3	Giese, Michael	12/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the PREPA analysis for the Fiscal Plan.
PR	56	Battle, Juan Carlos	12/27/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with M. Kremer (OMM) to discuss letter received from Quinn Emanuel regarding the use of funds for capital expenditures improvements mandated by the Oversight Board.
PR	56	Battle, Juan Carlos	12/27/2021	0.20	\$ 715.00	\$ 143.00	Correspond with P. Friedman (OMM) and M. Kremer (OMM) regarding capex reserve funds referenced by Oversight Board in communication to PRIDCO management.
Outside PR	216	Battle, Fernando	12/27/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Gavin (Cit) to discuss responses from Bonistas del Patio to FOMB questions related to the Tax credit proposal.
PR	56	Battle, Juan Carlos	12/27/2021	0.50	\$ 715.00	\$ 357.50	Review information provided by PRIDCO Treasury department regarding descriptions and balances of bank accounts.
Outside PR	3	Nath, Natasha	12/27/2021	0.60	\$ 413.00	\$ 247.80	Prepare draft of PREPA data request document for H. Martinez (AAFAF) to clarify questions surrounding data used for the PREPA employee analysis on the request of R. Feldman.
PR	MA - 216	Battle, Juan Carlos	12/27/2021	0.80	\$ 715.00	\$ 572.00	Review and revise the draft request for proposals for trustees related to the LIHTC program sponsored by the Puerto Rico Housing Finance Authority as requested by A. Guerra (AAFAF).
Outside PR	3	Nath, Natasha	12/27/2021	0.90	\$ 413.00	\$ 371.70	Update draft of the PREPA employee analysis to include years of service for each transferred employee.
Outside PR	3	Nath, Natasha	12/27/2021	1.30	\$ 413.00	\$ 536.90	Prepare PREPA transfer employee comparison analysis to information provided by the Oversight Board as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	12/28/2021	1.10	\$ 413.00	\$ 454.30	Participate on call with R. Feldman (ACG) to discuss the PREPA analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/28/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with N. Nath (ACG) to discuss the PREPA analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/28/2021	0.30	\$ 660.00	\$ 198.00	Prepare response to C. Yamin (Fortaleza) regarding firefighter wage increases included in the revised 2021 Fiscal Plan.
Outside PR	3	Feldman, Robert	12/28/2021	0.90	\$ 660.00	\$ 594.00	Review and provide comments to N. Nath (ACG) regarding the PREPA employee transfer analysis for inclusion in the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/28/2021	1.10	\$ 413.00	\$ 454.30	Incorporate comments from R. Feldman (ACG) into the PREPA transfer employee analysis for inclusion in the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/28/2021	1.20	\$ 413.00	\$ 495.60	Update draft of the PREPA employee analysis to include years of service for each transferred employee.
Outside PR	213	Pryor, Kerrin	12/28/2021	1.90	\$ 400.00	\$ 760.00	Review the University of Puerto Rico documents from previous pension effort in preparation for upcoming meetings to discuss current status and next steps to complete the UPR pension migration effort.
Outside PR	25	Parker, Christine	12/28/2021	2.20	\$ 200.00	\$ 440.00	Review Exhibit C time descriptions submitted for the period 12/12/21 - 12/18/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	216	Feldman, Robert	12/29/2021	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from AAFAF, Fortaleza, OMB, Ankura and O'Melveny & Myers to discuss analysis related to the Act 80 - Act 82 settlement.
Outside PR	216	Barrett, Dennis	12/29/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from AAFAF, Fortaleza, OMB, Ankura and O'Melveny & Myers to discuss analysis related to the Act 80 - Act 82 settlement.
Outside PR	216	Battle, Fernando	12/29/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from AAFAF, Fortaleza, OMB, Ankura and O'Melveny & Myers to discuss analysis related to the Act 80 - Act 82 settlement.
Outside PR	3	Nath, Natasha	12/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss Act 80 teacher compensation research.
Outside PR	3	Giese, Michael	12/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss Act 80 teacher compensation research.
Outside PR	3	Feldman, Robert	12/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to discuss Act 80 teacher compensation research.
Outside PR	3	Nath, Natasha	12/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with H. Martinez (AAFAF) and R. Feldman (ACG) to discuss clarifications regarding the PREPA employee analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with H. Martinez (AAFAF) and N. Nath (ACG) to discuss clarifications regarding the PREPA employee analysis for the Fiscal Plan.
Outside PR	3	Nath, Natasha	12/29/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss next steps regarding the PREPA employee analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/29/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) to discuss next steps regarding the PREPA employee analysis for the Fiscal Plan.
PR	56	Battle, Juan Carlos	12/29/2021	0.20	\$ 715.00	\$ 143.00	Correspond with A. Guerra (AAFAF) and M. Kremer (OMM) regarding response to letter from Quinn Emanuel in connection with directive from the Oversight Board to spend PRIDCO capital expenditure funds.
PR	MA - 56	Battle, Juan Carlos	12/29/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Guerra (AAFAF) to discuss matters related to status of the PRIDCO forbearance agreement and the PRIDCO communication from GoldenTree regarding requirement from the Oversight Board to demolish select properties.
PR	231	Battle, Juan Carlos	12/29/2021	0.30	\$ 715.00	\$ 214.50	Prepare response to A. Garcia (McV) regarding the timeline for proposals in connection with the restructuring of CRIM loans held by DRA and the EDB loan held by GDB.
Outside PR	3	Nath, Natasha	12/29/2021	0.50	\$ 413.00	\$ 206.50	Update draft of the PREPA employee analysis to include years of service for each transferred employee.
Outside PR	216	Feldman, Robert	12/29/2021	0.70	\$ 660.00	\$ 462.00	Perform research on teacher salaries across the mainland states as part of the Act 80 analysis requested by representatives from AAFAF.
Outside PR	216	Battle, Fernando	12/29/2021	0.90	\$ 960.00	\$ 864.00	Participate on calls with L. Quiñones (Insurance Consultant) to discuss immediate annuity benefits for the eligible pool of beneficiaries as part of the Act 81 settlement with the FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	12/29/2021	1.20	\$ 660.00	\$ 792.00	Modify the PREPA transfer employee analysis for inclusion in the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/29/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from R. Feldman (ACG) into the PREPA transfer employee analysis for inclusion in the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	12/29/2021	2.10	\$ 413.00	\$ 867.30	Update draft of PREPA employee analysis for Fiscal Plan on the request of R. Feldman (ACG).
Outside PR	3	Nath, Natasha	12/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss additional data received from the FOMB related to the PREPA employee analysis for the Fiscal Plan.
Outside PR	3	Feldman, Robert	12/30/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss additional data received from the FOMB related to the PREPA employee analysis for the Fiscal Plan.
Outside PR	3	Barrett, Dennis	12/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss the Notice of Violation response.
Outside PR	3	Battle, Fernando	12/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss the Notice of Violation response.
Outside PR	3	Nath, Natasha	12/30/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Álvarez and Ankura to discuss responses to the Notice of Violation received from the FOMB related to the Fiscal Plan submission.
Outside PR	3	Giese, Michael	12/30/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Álvarez and Ankura to discuss responses to the Notice of Violation received from the FOMB related to the Fiscal Plan submission.
Outside PR	3	Feldman, Robert	12/30/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Álvarez and Ankura to discuss responses to the Notice of Violation received from the FOMB related to the Fiscal Plan submission.
Outside PR	3	Battle, Fernando	12/30/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Álvarez and Ankura to discuss responses to the Notice of Violation received from the FOMB related to the Fiscal Plan submission.
Outside PR	216	Nath, Natasha	12/30/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with C. Cervoust (Spotlight), L. Quiñones (Insurance Consultant), M. Gonzalez (AAFAF) and representatives from Ankura to discuss group annuity options to be included as part of the revised Fiscal Plan submission.
Outside PR	216	Giese, Michael	12/30/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with C. Cervoust (Spotlight), L. Quiñones (Insurance Consultant), M. Gonzalez (AAFAF) and representatives from Ankura to discuss group annuity options to be included as part of the revised Fiscal Plan submission.
Outside PR	216	Feldman, Robert	12/30/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with C. Cervoust (Spotlight), L. Quiñones (Insurance Consultant), M. Gonzalez (AAFAF) and representatives from Ankura to discuss group annuity options to be included as part of the revised Fiscal Plan submission.
Outside PR	216	Barrett, Dennis	12/30/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with C. Cervoust (Spotlight), L. Quiñones (Insurance Consultant), M. Gonzalez (AAFAF) and representatives from Ankura to discuss group annuity options to be included as part of the revised Fiscal Plan submission.
Outside PR	216	Battle, Fernando	12/30/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with C. Cervoust (Spotlight), L. Quiñones (Insurance Consultant), M. Gonzalez (AAFAF) and representatives from Ankura to discuss group annuity options to be included as part of the revised Fiscal Plan submission.
Outside PR	3	Nath, Natasha	12/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss matrix development for the teacher compensation benchmark analysis.
Outside PR	3	Giese, Michael	12/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss matrix development for the teacher compensation benchmark analysis.
Outside PR	3	Nath, Natasha	12/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to review updates regarding the teacher compensation benchmark analysis and presentation.
Outside PR	3	Feldman, Robert	12/30/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to review updates regarding the teacher compensation benchmark analysis and presentation.
Outside PR	3	Nath, Natasha	12/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the teacher compensation benchmark analysis presentation and next steps.
Outside PR	3	Giese, Michael	12/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the teacher compensation benchmark analysis presentation and next steps.
Outside PR	3	Barrett, Dennis	12/30/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) regarding the Notice of Violation and Act 80, Act 81 and Act 82 resolution analysis.
Outside PR	3	Feldman, Robert	12/30/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) regarding the Notice of Violation and Act 80, Act 81 and Act 82 resolution analysis.
Outside PR	3	Nath, Natasha	12/30/2021	0.20	\$ 413.00	\$ 82.60	Modify the Fiscal Plan Notice of Violation tracker as requested by M. Giese (ACG).
Outside PR	3	Giese, Michael	12/30/2021	0.30	\$ 413.00	\$ 123.90	Research census data on Puerto Rican populations throughout the United States as background for the teacher salary benchmarking analysis.
Outside PR	3	Giese, Michael	12/30/2021	0.40	\$ 413.00	\$ 165.20	Review the Notice of Violation received from the Oversight Board.
Outside PR	216	Nath, Natasha	12/30/2021	0.40	\$ 413.00	\$ 165.20	Prepare draft of the Group Annuities analysis for the Privatized Guaranteed Income presentation as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	12/30/2021	0.40	\$ 413.00	\$ 165.20	Compile BLS teacher salary data for inclusion in the teacher salary benchmarking presentation.
Outside PR	3	Giese, Michael	12/30/2021	0.50	\$ 413.00	\$ 206.50	Prepare outline of the teacher salary benchmarking presentation as requested by F. Battle (ACG).
Outside PR	216	Feldman, Robert	12/30/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to M. Giese (ACG) and N. Nath (ACG) regarding the Act 80 analysis requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	12/30/2021	0.60	\$ 660.00	\$ 396.00	Review and provide comments to N. Nath (ACG) related to the PREPA employee transfer diligence questions for AAFAF for inclusion in the revised 2021 Fiscal Plan.
Outside PR	3	Nath, Natasha	12/30/2021	1.20	\$ 413.00	\$ 495.60	Modify the PREPA transfer employee analysis for inclusion in the revised Fiscal Plan as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	12/30/2021	1.30	\$ 413.00	\$ 536.90	Prepare the Notice of Violation response tracker based on letter received from the Oversight Board.
Outside PR	3	Nath, Natasha	12/30/2021	1.30	\$ 413.00	\$ 536.90	Prepare first draft of the teacher compensation benchmark analysis as requested by representatives of AAFAF.
Outside PR	3	Giese, Michael	12/30/2021	1.40	\$ 413.00	\$ 578.20	Prepare summary of BLS teacher salary data for inclusion in the teacher compensation benchmark analysis requested by representatives of AAFAF.
Outside PR	3	Barrett, Dennis	12/30/2021	1.50	\$ 960.00	\$ 1,440.00	Review and prepare initial responses to the fiscal plan Notice of Violation provided by the Oversight Board.
Outside PR	3	Nath, Natasha	12/30/2021	2.10	\$ 413.00	\$ 867.30	Incorporate additional employee data received from the FOMB into the PREPA transfer employee analysis as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	12/30/2021	2.30	\$ 660.00	\$ 1,518.00	Read, analyze and prepare preliminary responses to the revised 2021 Fiscal Plan notice of violation.
Outside PR	25	Parker, Christine	12/30/2021	2.40	\$ 200.00	\$ 480.00	Review and revise additional Exhibit C time descriptions submitted for the period 12/12/21 - 12/18/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	3	Barrett, Dennis	12/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss impact of the 50% pension reserve funding requirement on the Governor initiatives.
Outside PR	3	Battle, Fernando	12/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss impact of the 50% pension reserve funding requirement on the Governor initiatives.
Outside PR	3	Barrett, Dennis	12/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Tirado (AAFAF), M. Yassin (OMM) and representatives from Ankura to discuss response to the Notice of Violation related to the Commonwealth Fiscal Plan.
Outside PR	3	Feldman, Robert	12/31/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with J. Tirado (AAFAF), M. Yassin (OMM) and representatives from Ankura to discuss response to the Notice of Violation related to the Commonwealth Fiscal Plan.
Outside PR	3	Battle, Fernando	12/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Tirado (AAFAF), M. Yassin (OMM) and representatives from Ankura to discuss response to the Notice of Violation related to the Commonwealth Fiscal Plan.
Outside PR	3	Feldman, Robert	12/31/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding the revised 2021 Fiscal Plan Notice of Violation.
Outside PR	3	Barrett, Dennis	12/31/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan Notice of Violation.
Outside PR	216	Nath, Natasha	12/31/2021	0.10	\$ 413.00	\$ 41.30	Distribute final draft of weekly update and dashboard to O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	12/31/2021	0.20	\$ 413.00	\$ 82.60	Correspond with F. Battle (ACG) related to the teacher benchmarking presentation information.
Outside PR	3	Nath, Natasha	12/31/2021	1.10	\$ 413.00	\$ 454.30	Update draft of the PREPA employee analysis for the Fiscal Plan on the request of R. Feldman (ACG).
Outside PR	216	Nath, Natasha	12/31/2021	1.20	\$ 413.00	\$ 495.60	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Nath, Natasha	12/31/2021	1.20	\$ 413.00	\$ 495.60	Update draft of the teacher compensation benchmark analysis to include additional data and charts on the request of F. Battle (ACG).
Outside PR	3	Feldman, Robert	12/31/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the Governor initiatives and pension Fiscal Plan in response to the revised 2021 Fiscal Plan notice of violation.
Outside PR	3	Nath, Natasha	12/31/2021	1.80	\$ 413.00	\$ 743.40	Update draft of the teacher compensation benchmark presentation to include additional data and charts on the request of F. Battle (ACG).
Outside PR	3	Giese, Michael	12/31/2021	1.90	\$ 413.00	\$ 784.70	Prepare the teacher salary benchmarking analysis requested by representatives of AAFAF.
Outside PR	3	Barrett, Dennis	12/31/2021	0.50	\$ 960.00	\$ 480.00	Review Notice of Violation received from the Oversight Board.
Outside PR	3	Barrett, Dennis	12/31/2021	1.50	\$ 960.00	\$ 1,440.00	Begin drafting responses to the Notice of Violation received by the Government from the Oversight Board.
Total - Hourly Fees				364.9		\$ 221,904.85	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				364.9		\$ 281,904.85	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 4,997.60
Lodging	\$ 3,510.00
Meals	\$ 2,576.00
Other	\$ 38.84
Transportation	\$ 1,019.47
Total, Expenses	\$ 12,141.91

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.

Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Dennis Barrett	10/18/2021	\$ 399.40	Roundtrip airfare from EWR to SJU (10/18).	1
Transportation - PR	Dennis Barrett	10/18/2021	\$ 12.91	Travel taxi within San Juan, PR (10/18).	2
Transportation - PR	Dennis Barrett	10/18/2021	\$ 5.86	Travel taxi within San Juan, PR (10/18).	3
Meals - PR	Dennis Barrett	10/18/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	10/19/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Dennis Barrett	10/19/2021	\$ 100.00	Travel taxi from EWR to home (10/19).	4
Airfare/Railway	Dennis Barrett	12/2/2021	\$ 429.20	One way airfare from JFK to SJU (12/2).	5
Transportation - PR	Dennis Barrett	12/2/2021	\$ 15.96	Travel taxi within San Juan, PR (12/2).	6
Other	Dennis Barrett	12/2/2021	\$ 9.95	Wifi within flight to San Juan, PR (12/2).	7
Meals - PR	Dennis Barrett	12/2/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Dennis Barrett	12/3/2021	\$ 195.00	Lodging in San Juan, PR for 1 night (12/2-12/3).	8
Airfare/Railway	Dennis Barrett	12/3/2021	\$ 194.20	One way airfare from SJU to JFK (12/3).	9
Meals - PR	Dennis Barrett	12/3/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - US	Fernando Batlle	12/13/2021	\$ 23.50	Travel taxi from home to MIA (12/13).	10
Transportation - US	Dennis Barrett	12/13/2021	\$ 37.49	Travel taxi from home to JFK (12/13).	11
Transportation - US	Robert Feldman	12/13/2021	\$ 37.01	Travel taxi from home to ORD (12/13).	12
Transportation - US	Michael Giese	12/13/2021	\$ 75.99	Travel taxi from home to EWR (12/13).	13
Transportation - US	Natasha Nath	12/13/2021	\$ 64.40	Travel taxi from home to ORD (12/13).	14
Airfare/Railway	Fernando Batlle	12/13/2021	\$ 568.40	Roundtrip airfare from MIA to SJU (12/13).	15
Airfare/Railway	Dennis Barrett	12/13/2021	\$ 154.20	One way airfare from JFK to SJU (12/13).	16
Airfare/Railway	Robert Feldman	12/13/2021	\$ 415.20	One way airfare from ORD to SJU (12/13).	17
Airfare/Railway	Michael Giese	12/13/2021	\$ 209.20	One way airfare from EWR to SJU (12/13).	18
Airfare/Railway	Natasha Nath	12/13/2021	\$ 264.20	One way airfare from ORD to SJU (12/13).	19
Transportation - PR	Fernando Batlle	12/13/2021	\$ 15.97	Travel taxi within San Juan, PR (12/13).	20
Transportation - PR	Dennis Barrett	12/13/2021	\$ 25.94	Travel taxi within San Juan, PR (12/13).	21
Transportation - PR	Robert Feldman	12/13/2021	\$ 27.96	Travel taxi within San Juan, PR (12/13).	22
Transportation - PR	Michael Giese	12/13/2021	\$ 15.32	Travel taxi within San Juan, PR (12/13).	23
Transportation - PR	Michael Giese	12/13/2021	\$ 9.96	Travel taxi within San Juan, PR (12/13).	24
Other	Dennis Barrett	12/13/2021	\$ 9.95	Wifi within flight to San Juan, PR (12/13).	25
Other	Robert Feldman	12/13/2021	\$ 8.99	Wifi within flight to San Juan, PR (12/13).	26
Meals - PR	Fernando Batlle	12/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	12/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Michael Giese	12/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Natasha Nath	12/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	12/14/2021	\$ 6.90	Travel taxi within San Juan, PR (12/14).	27
Transportation - PR	Michael Giese	12/14/2021	\$ 8.81	Travel taxi within San Juan, PR (12/14).	28
Transportation - PR	Michael Giese	12/14/2021	\$ 9.44	Travel taxi within San Juan, PR (12/14).	29
Meals - PR	Fernando Batlle	12/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	12/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Michael Giese	12/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Natasha Nath	12/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	12/15/2021	\$ 9.93	Travel taxi within San Juan, PR (12/15).	30
Transportation - PR	Michael Giese	12/15/2021	\$ 30.15	Travel taxi within San Juan, PR (12/15).	31
Transportation - PR	Natasha Nath	12/15/2021	\$ 12.45	Travel taxi within San Juan, PR (12/15).	32
Meals - PR	Fernando Batlle	12/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	12/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Michael Giese	12/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Natasha Nath	12/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	12/16/2021	\$ 585.00	Lodging in San Juan, PR for 3 nights (12/13-12/16).	33
Lodging - PR	Dennis Barrett	12/16/2021	\$ 585.00	Lodging in San Juan, PR for 3 nights (12/13-12/16).	34
Lodging - PR	Robert Feldman	12/16/2021	\$ 585.00	Lodging in San Juan, PR for 3 nights (12/13-12/16).	35
Lodging - PR	Michael Giese	12/16/2021	\$ 585.00	Lodging in San Juan, PR for 3 nights (12/13-12/16).	36
Lodging - PR	Natasha Nath	12/16/2021	\$ 585.00	Lodging in San Juan, PR for 3 nights (12/13-12/16).	37
Meals - PR	Fernando Batlle	12/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	12/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Michael Giese	12/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Natasha Nath	12/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	12/16/2021	\$ 31.51	Travel taxi within San Juan, PR (12/16).	38
Airfare/Railway	Dennis Barrett	12/16/2021	\$ 194.20	One way airfare from SJU to JFK (12/16).	39
Airfare/Railway	Robert Feldman	12/16/2021	\$ 264.20	One way airfare from SJU to ORD (12/16).	40
Airfare/Railway	Michael Giese	12/16/2021	\$ 194.20	One way airfare from SJU to JFK (12/16).	41
Airfare/Railway	Natasha Nath	12/16/2021	\$ 314.20	One way airfare from SJU to ORD (12/16).	42
Transportation - US	Fernando Batlle	12/16/2021	\$ 37.68	Travel taxi from MIA to home (12/16).	43
Transportation - US	Dennis Barrett	12/16/2021	\$ 100.00	Travel taxi from JFK to home (12/16).	44
Transportation - US	Robert Feldman	12/16/2021	\$ 26.66	Travel taxi from ORD to home (12/16).	45
Transportation - US	Michael Giese	12/16/2021	\$ 95.03	Travel taxi from JFK to home (12/16).	46
Transportation - US	Natasha Nath	12/16/2021	\$ 43.96	Travel taxi from ORD to home (12/16).	47
Other	Dennis Barrett	12/16/2021	\$ 9.95	Wifi within flight to JFK (12/16).	48

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	12/19/2021	\$ 26.39	Travel taxi from home to MIA (12/19).	49
Transportation - US	Dennis Barrett	12/19/2021	\$ 38.55	Travel taxi from home to JFK (12/19).	50
Airfare/Railway	Fernando Batlle	12/19/2021	\$ 918.40	Roundtrip airfare from MIA to SJU (12/19).	51
Airfare/Railway	Dennis Barrett	12/19/2021	\$ 478.40	Roundtrip airfare from JFK to SJU (12/19).	52
Transportation - PR	Fernando Batlle	12/19/2021	\$ 11.26	Travel taxi within San Juan, PR (12/19).	53
Transportation - PR	Dennis Barrett	12/19/2021	\$ 11.58	Travel taxi within San Juan, PR (12/19).	54
Meals - PR	Fernando Batlle	12/19/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/19/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	12/20/2021	\$ 195.00	Lodging in San Juan, PR for 1 night (12/19-12/20).	55
Lodging - PR	Dennis Barrett	12/20/2021	\$ 195.00	Lodging in San Juan, PR for 1 night (12/19-12/20).	56
Meals - PR	Fernando Batlle	12/20/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	12/20/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	12/20/2021	\$ 11.34	Travel taxi within San Juan, PR (12/20).	57
Transportation - PR	Dennis Barrett	12/20/2021	\$ 8.21	Travel taxi within San Juan, PR (12/20).	58
Transportation - US	Fernando Batlle	12/20/2021	\$ 31.35	Travel taxi from MIA to home (12/20).	59
Total			\$ 12,141.91		

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.
Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



February 28, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fifth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:)	PROMESA
)	Title III
THE FINANCIAL OVERSIGHT AND)	
MANAGEMENT BOARD FOR PUERTO RICO)	
)	
as representative of)	Case No. 17 BK 3283-LTS
)	
THE COMMONWEALTH OF PUERTO)	
RICO, <i>et. al</i>)	
)	
Debtor. ¹)	
_____)	

**COVER SHEET TO FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000027 FOR THE PERIOD DECEMBER 1, 2021 THROUGH
DECEMBER 31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: December 1, 2021 through December 31, 2021

Amount of compensation sought
as actual, reasonable and necessary: \$ 264,374.90

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-fifth fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-fifth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$237,937.41 (90% of \$264,374.90 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of December 1, 2021 through December 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
25	Preparation of Fee App	52.6	\$ 17,659.10
54	Debt Restructuring	12.6	\$ 5,203.80
57	Debt Restructuring - PREPA	7.2	\$ 4,955.40
201	GO Restructuring	321.1	\$ 201,322.50
208	HTA Restructuring	41.6	\$ 35,234.10
Total - Municipal Advisor Hourly Fees		43.8	\$ 32,473.70
Total - Non-Municipal Advisor Hourly Fees		391.3	\$ 231,901.20
Total - Fees		435.1	\$ 264,374.90

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	35.9	\$ 34,464.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	46.0	\$ 32,890.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	68.2	\$ 65,472.00
McGinley, James	Senior Managing Director	\$ 835.00	2.8	\$ 2,338.00
Roy, Ryan	Senior Managing Director	\$ 835.00	12.5	\$ 10,437.50
Squiers, Jay	Managing Director	\$ 825.00	3.0	\$ 2,475.00
Gil, Gerard	Managing Director	\$ 500.00	0.5	\$ 250.00
Sneath, Jill	Senior Director	\$ 315.00	0.9	\$ 283.50
Feldman, Robert	Senior Director	\$ 660.00	53.9	\$ 35,574.00
Porter, Lucas	Senior Director	\$ 570.00	0.5	\$ 285.00
Pryor, Kerrin	Senior Director	\$ 400.00	113.9	\$ 45,560.00
Gonzalez, Carlos A.	Director	\$ 332.50	2.2	\$ 731.50
Giese, Michael	Associate	\$ 413.00	33.9	\$ 14,000.70
Nath, Natasha	Associate	\$ 413.00	34.9	\$ 14,413.70
Parker, Christine	Associate	\$ 200.00	26.0	\$ 5,200.00
Total			435.1	264,374.9

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	208	Battle, Fernando	12/1/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. DiConza (OMM) and V. Wong (NP) to discuss impact of transformation sector reform on the HTA restructuring.
Outside PR	201	Pryor, Kerrin	12/1/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAP.
Outside PR	201	Pryor, Kerrin	12/1/2021	1.50	\$ 400.00	\$ 600.00	Review revised CVI and GO Trust Agreements circulated by Nixon Peabody for updates to include in POA implementation tracker.
Outside PR	201	Pryor, Kerrin	12/1/2021	1.80	\$ 400.00	\$ 720.00	Update POA implementation tracker document with current status based on recent activity and correspondence with Government advisors and representatives of AAFAP.
Outside PR	57	Nath, Natasha	12/1/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Barrett, Dennis	12/1/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from AFSCME, Ankura, O'Melveny & Myers, Strook, Ernst & Young and Proskauer regarding AFSCME bonuses and process to aggregate union represented employee list.
Outside PR	54	Nath, Natasha	12/1/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	12/1/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer and AFSCME regarding plan distributions related to AFSCME employees.
Outside PR	201	Barrett, Dennis	12/1/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with advisors to the Government, FOMB and creditors regarding comments to the draft trust indentures.
Outside PR	25	Parker, Christine	12/1/2021	1.00	\$ 200.00	\$ 200.00	Update Exhibit C with time entries submitted for the period 11/21/21 - 11/27/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	201	Nath, Natasha	12/2/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss GO and contingent value instrument trustee evaluation scorecards and the calculation agent evaluation scorecard as requested by J. Battle (ACG).
Outside PR	201	Giese, Michael	12/2/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss GO and contingent value instrument trustee evaluation scorecards and the calculation agent evaluation scorecard as requested by J. Battle (ACG).
Outside PR	201	Nath, Natasha	12/2/2021	0.30	\$ 413.00	\$ 123.90	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
PR	201	Battle, Juan Carlos	12/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Giese, Michael	12/2/2021	0.30	\$ 413.00	\$ 123.90	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Pryor, Kerrin	12/2/2021	0.30	\$ 400.00	\$ 120.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	57	Nath, Natasha	12/2/2021	0.20	\$ 413.00	\$ 82.60	Perform partial upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Nath, Natasha	12/2/2021	0.20	\$ 413.00	\$ 82.60	Prepare the RFP scorecard template to evaluate proponents for GO Trustee RFP as requested by representatives of AAFAP.
Outside PR	201	Nath, Natasha	12/2/2021	0.20	\$ 413.00	\$ 82.60	Prepare the RFP scorecard template to evaluate proponents for GO contingent value instrument Trustee RFP as requested by representatives of AAFAP.
Outside PR	201	Nath, Natasha	12/2/2021	0.20	\$ 413.00	\$ 82.60	Prepare the RFP scorecard template to evaluate proponents for Calculation Agent RFP as requested by representatives of AAFAP.
Outside PR	201	Feldman, Robert	12/2/2021	0.30	\$ 660.00	\$ 198.00	Prepare materials on the contingent value instrument mechanics as requested by D. Barrett (ACG).
Outside PR	201	Pryor, Kerrin	12/2/2021	0.50	\$ 400.00	\$ 200.00	Prepare summary responses to questions from various parties regarding the Plan of Adjustment implementation effort for representatives of AAFAP.
Outside PR	201	Pryor, Kerrin	12/2/2021	1.40	\$ 400.00	\$ 560.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/2/2021	1.50	\$ 400.00	\$ 600.00	Review Commonwealth deliverable documents and items for AAFAP Board approval distributed by Nixon Peabody to update Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/2/2021	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	25	Parker, Christine	12/2/2021	0.40	\$ 200.00	\$ 80.00	Update Exhibit C with time entries submitted for the period 11/28/21 - 11/30/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	201	Giese, Michael	12/2/2021	0.40	\$ 413.00	\$ 165.20	Modify calculation agent evaluation scorecard per comments provided by J. Battle (ACG) as requested by representatives of AAFAP.
Outside PR	208	Giese, Michael	12/2/2021	0.40	\$ 413.00	\$ 165.20	Review HTA Certified Fiscal Plan model to understand toll increase mechanics as requested by F. Battle (ACG).
Outside PR	201	Pryor, Kerrin	12/2/2021	1.60	\$ 400.00	\$ 640.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
PR	201	Barrett, Dennis	12/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding creditor language surrounding future contingent value instrument claims in a potential Title III.
Outside PR	208	Giese, Michael	12/2/2021	0.50	\$ 413.00	\$ 206.50	Update example trip scenario slides in HTA presentation based on the 2021 Certified Fiscal Plan for the Governor as requested by F. Battle (ACG).
Outside PR	54	Nath, Natasha	12/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	MA - 201	Battle, Juan Carlos	12/2/2021	0.70	\$ 715.00	\$ 500.50	Review responses to Request for Proposals for Trustee services from Banco Popular, UMB Bank and Wilmington Trust for securities to be issued under the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	12/2/2021	1.20	\$ 413.00	\$ 495.60	Prepare GO and contingent value instrument trustee evaluation scorecards as requested by J. Battle (ACG).
Outside PR	25	Parker, Christine	12/2/2021	2.10	\$ 200.00	\$ 420.00	Review and revise time entries submitted for the period 11/28/21 - 11/30/21 for inclusion in the November 2021 monthly fee statement.
PR	201	Barrett, Dennis	12/2/2021	3.50	\$ 960.00	\$ 3,360.00	Participate in meeting with representatives from Ankura, Hacienda, OMB and AAFAP regarding Plan of Adjustment trust agreements and cash.
Outside PR	208	Giese, Michael	12/3/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to review the HTA presentation for the Governor.
Outside PR	208	Feldman, Robert	12/3/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to review the HTA presentation for the Governor.
Outside PR	201	Nath, Natasha	12/3/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura and O'Melveny & Myers regarding Plan of Adjustment implementation.
Outside PR	201	Feldman, Robert	12/3/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding Plan of Adjustment implementation.
PR	201	Barrett, Dennis	12/3/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding Plan of Adjustment implementation.
Outside PR	201	Pryor, Kerrin	12/3/2021	0.20	\$ 400.00	\$ 80.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding Plan of Adjustment implementation.
Outside PR	208	Feldman, Robert	12/3/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) to discuss the toll road analysis requested by representatives from AAFAP.
PR	208	Barrett, Dennis	12/3/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) to discuss the toll road analysis requested by representatives from AAFAP.
Outside PR	208	Feldman, Robert	12/3/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Battle (ACG) regarding the required HTA toll increases and HTA debt restructuring.
Outside PR	208	Battle, Fernando	12/3/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the required HTA toll increases and HTA debt restructuring.
Outside PR	201	Feldman, Robert	12/3/2021	0.30	\$ 660.00	\$ 198.00	Review and analyze cash disbursements in preparation for sharing with representatives from PJT Partners.
Outside PR	208	Giese, Michael	12/3/2021	0.30	\$ 413.00	\$ 123.90	Update HTA presentation for Governor Pierluisi for comments provided by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	12/3/2021	0.70	\$ 400.00	\$ 280.00	Review and respond to email requests related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/3/2021	1.30	\$ 400.00	\$ 520.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/3/2021	1.60	\$ 400.00	\$ 640.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/3/2021	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	54	Nath, Natasha	12/3/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	208	Feldman, Robert	12/3/2021	1.00	\$ 660.00	\$ 660.00	Review analysis on alternative HTA toll road rates as requested by F. Battle (ACG).
Outside PR	208	Feldman, Robert	12/3/2021	1.40	\$ 660.00	\$ 924.00	Prepare presentation on the required HTA toll increases and HTA debt restructuring as requested by representatives from AAFAP.
PR	MA - 201	Battle, Juan Carlos	12/3/2021	1.60	\$ 715.00	\$ 1,144.00	Review and prepare evaluation and scoring of responses received to request for proposals for trustee services in connection with GO and contingent value instruments.
PR	208	Barrett, Dennis	12/3/2021	2.20	\$ 960.00	\$ 2,112.00	Participate in meeting with representatives from AAFAP and Nixon Peabody regarding HTA transportation sector reform and means to implement the RSA.
PR	201	Barrett, Dennis	12/3/2021	2.50	\$ 960.00	\$ 2,400.00	Aggregate cash information requested by Hacienda on 12/2/21 and prepare for trust agreement meeting with various government parties.
PR	201	Barrett, Dennis	12/3/2021	3.50	\$ 960.00	\$ 3,360.00	Participate in meeting with representatives from OMB, Hacienda, AAFAP, Nixon Peabody and O'Melveny & Myers regarding trust agreements and Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	12/5/2021	0.90	\$ 413.00	\$ 371.70	Prepare updated trustee RFP evaluation template presentations as requested by J. Battle (ACG).
PR	201	Battle, Juan Carlos	12/6/2021	0.30	\$ 715.00	\$ 214.50	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP (partial).
Outside PR	201	Battle, Fernando	12/6/2021	0.40	\$ 960.00	\$ 384.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP (partial).
Outside PR	201	Pryor, Kerrin	12/6/2021	0.60	\$ 400.00	\$ 240.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Nath, Natasha	12/6/2021	0.60	\$ 413.00	\$ 247.80	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Feldman, Robert	12/6/2021	0.60	\$ 660.00	\$ 396.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Barrett, Dennis	12/6/2021	0.60	\$ 960.00	\$ 576.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	MA - 201	Feldman, Robert	12/6/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the reporting requirements for the GO and contingent value instruments.
Outside PR	MA - 201	Barrett, Dennis	12/6/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the reporting requirements for the GO and contingent value instruments.
Outside PR	201	Barrett, Dennis	12/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura regarding the Pension Reserve Trust organizational board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	12/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura regarding the Pension Reserve Trust organizational board.
Outside PR	201	Battle, Fernando	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody to discuss status of Commonwealth Plan of Adjustment workstreams.
Outside PR	208	Barrett, Dennis	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with S. Martinez (Alix) regarding HTA contingent value instrument mechanics.
Outside PR	208	Battle, Fernando	12/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with L. Vias (P3A) to discuss the convenience and necessity study related to possible concession of Government-owned toll roads.
Outside PR	201	Barrett, Dennis	12/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Santambrogio (EY) and S. Gumbs (FTI) regarding the pension reserve trust Organizational Board.
Outside PR	201	Pryor, Kerrin	12/6/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email requests from Government advisors and representatives from AAFAF related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/6/2021	1.40	\$ 400.00	\$ 560.00	Review revised draft of reporting agreement from Pietrantoní Méndez & Alvarez to be distributed to Hacienda to update for open items in Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/6/2021	1.50	\$ 400.00	\$ 600.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/6/2021	1.50	\$ 400.00	\$ 600.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/6/2021	1.90	\$ 400.00	\$ 760.00	Update and distribute the Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Barrett, Dennis	12/6/2021	0.60	\$ 960.00	\$ 576.00	Review and reconcile the AFSCME member list shared by representatives of AFSCME.
Outside PR	54	Nath, Natasha	12/6/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Parker, Christine	12/6/2021	1.30	\$ 200.00	\$ 260.00	Prepare meeting reconciliations for the period 11/7/21 - 11/13/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	25	Parker, Christine	12/6/2021	1.50	\$ 200.00	\$ 300.00	Continue to prepare meeting reconciliations for the period 11/1/21 - 11/6/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	201	Roy, Ryan	12/6/2021	1.40	\$ 835.00	\$ 1,169.00	Review RFP trustee responses in connection with the issuance of the new General Obligation bonds.
Outside PR	201	Roy, Ryan	12/6/2021	1.10	\$ 835.00	\$ 918.50	Review RFP trustee responses in connection with the issuance of the Contingent Value Instrument.
Outside PR	201	Feldman, Robert	12/7/2021	0.60	\$ 660.00	\$ 396.00	Participate on series of calls with D. Barrett (ACG) regarding the implementation and cash payouts included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/7/2021	0.60	\$ 960.00	\$ 576.00	Participate on series of calls with R. Feldman (ACG) regarding the implementation and cash payouts included in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	12/7/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and Ernst & Young to discuss Plan of Adjustment sources and uses of cash.
Outside PR	201	Barrett, Dennis	12/7/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Ernst & Young to discuss Plan of Adjustment sources and uses.
Outside PR	MA - 201	Feldman, Robert	12/7/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura, PJT Partners and Citi to discuss the SUT baseline reduction and SUT true up calculations for the contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	12/7/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, PJT Partners and Citi to discuss the SUT baseline reduction and SUT true up calculations for the contingent value instrument.
Outside PR	57	Barrett, Dennis	12/7/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding the PREPA Christmas bonus payment.
PR	57	Gil, Gerard	12/7/2021	0.50	\$ 500.00	\$ 250.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding the PREPA Christmas bonus payment.
Outside PR	57	Porter, Lucas	12/7/2021	0.50	\$ 570.00	\$ 285.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding the PREPA Christmas bonus payment.
Outside PR	201	Feldman, Robert	12/7/2021	0.30	\$ 660.00	\$ 198.00	Prepare list of implementation-related items to discuss with representatives from Hacienda and AAFAF per discussions with representatives from Ernst & Young.
Outside PR	201	Feldman, Robert	12/7/2021	0.40	\$ 660.00	\$ 264.00	Review and analyze CRIM cash transfers to Hacienda as part of the cash analysis requested by representatives from Hacienda.
Outside PR	201	Pryor, Kerrin	12/7/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/7/2021	1.60	\$ 400.00	\$ 640.00	Review bond issuance RFPs to update status on Plan of Adjustment tracker for open items.
Outside PR	201	Pryor, Kerrin	12/7/2021	1.70	\$ 400.00	\$ 680.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	54	Nath, Natasha	12/7/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Parker, Christine	12/7/2021	1.20	\$ 200.00	\$ 240.00	Prepare meeting reconciliations for the period 11/21/21 - 11/30/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	201	Barrett, Dennis	12/7/2021	1.40	\$ 960.00	\$ 1,344.00	Review and provide comments on the draft Debt Management Policy shared by representatives from Pietrantoní Méndez & Alvarez.
Outside PR	201	Roy, Ryan	12/7/2021	2.90	\$ 835.00	\$ 2,421.50	Perform research on General Obligation RFP trustee candidates to understand their respective services.
Outside PR	201	Roy, Ryan	12/7/2021	2.10	\$ 835.00	\$ 1,753.50	Perform research on Contingent Value Instrument RFP trustee candidates to understand their respective services.
Outside PR	201	McGinley, James	12/7/2021	1.80	\$ 835.00	\$ 1,503.00	Review and evaluate RFP responses received from Wilmington Trust, Bank of New York and United Missouri Bank (UMB) for AAFAF General Obligation Bond Issuance trustee services and AAFAF Contingent Value Instruments Trustee services.
Outside PR	25	Parker, Christine	12/7/2021	3.00	\$ 200.00	\$ 600.00	Prepare meeting reconciliations for the period 11/14/21 - 11/20/21 for inclusion in the November 2021 monthly fee statement.
Outside PR	201	Pryor, Kerrin	12/8/2021	0.90	\$ 400.00	\$ 360.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	12/8/2021	0.90	\$ 413.00	\$ 371.70	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	12/8/2021	0.90	\$ 413.00	\$ 371.70	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	12/8/2021	0.90	\$ 660.00	\$ 594.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	12/8/2021	0.90	\$ 715.00	\$ 643.50	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	12/8/2021	0.90	\$ 960.00	\$ 864.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	12/8/2021	1.10	\$ 400.00	\$ 440.00	Participate on call with representatives from Ankura, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and AAFAF to discuss current draft of the Debt Management Policy.
Outside PR	201	Giese, Michael	12/8/2021	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from Ankura, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and AAFAF to discuss current draft of the Debt Management Policy.
Outside PR	201	Feldman, Robert	12/8/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from Ankura, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and AAFAF to discuss current draft of the Debt Management Policy.
Outside PR	201	Barrett, Dennis	12/8/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and AAFAF to discuss current draft of the Debt Management Policy.
Outside PR	201	Feldman, Robert	12/8/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Alix Partners and Ankura to discuss the Commonwealth and HTA Plan of Adjustment processes.
Outside PR	201	Barrett, Dennis	12/8/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Alix Partners and Ankura to discuss the Commonwealth and HTA Plan of Adjustment processes.
Outside PR	208	Feldman, Robert	12/8/2021	0.30	\$ 660.00	\$ 198.00	Prepare response to E. Goodman (ACG) regarding the information included in the revised 2021 Fiscal Plan submission regarding HTA-related initiatives.
Outside PR	57	Barrett, Dennis	12/8/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with P. Crisalli (ACG) regarding Special Claims Committee request for PREPA information.
Outside PR	201	Pryor, Kerrin	12/8/2021	0.40	\$ 400.00	\$ 160.00	Review and respond to emails related to the Plan of Adjustment implementation effort open items.
Outside PR	201	Pryor, Kerrin	12/8/2021	1.50	\$ 400.00	\$ 600.00	Review revised bond issuance RFPs to update status on Plan of Adjustment tracker for open items.
Outside PR	201	Pryor, Kerrin	12/8/2021	1.60	\$ 400.00	\$ 640.00	Update POA actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/8/2021	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/8/2021	1.80	\$ 400.00	\$ 720.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	54	Nath, Natasha	12/8/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	12/8/2021	0.70	\$ 960.00	\$ 672.00	Prepare listing of accounts for which the Government needs full account numbers from the FOMB advisors as part of the cash analysis requested by representatives of AAFAF.
Outside PR	201	McGinley, James	12/8/2021	1.00	\$ 835.00	\$ 835.00	Conduct AAFAF Trustee Evaluation of RFP responses follow-up analysis as requested by representatives of AAFAF.
PR	MA - 201	Battle, Juan Carlos	12/8/2021	1.00	\$ 715.00	\$ 715.00	Review proposals received in connection with trustees for contingent value instrument and GO bonds to be issued pursuant to Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	12/8/2021	1.10	\$ 413.00	\$ 454.30	Prepare first draft of the November 2021 fee statement (ACG).
Outside PR	201	Roy, Ryan	12/8/2021	0.90	\$ 835.00	\$ 751.50	Assess General Obligation bond trustee candidates with scorecard for use in final recommendation to AAFAF.
Outside PR	201	Roy, Ryan	12/8/2021	0.70	\$ 835.00	\$ 584.50	Assess Contingent Value Instrument trustee candidates with scorecard for use in final recommendation to AAFAF.
Outside PR	201	Roy, Ryan	12/8/2021	1.80	\$ 835.00	\$ 1,503.00	Prepare General Obligation bond trustee recommendation presentation to be delivered to representatives of AAFAF.
Outside PR	201	Roy, Ryan	12/8/2021	1.60	\$ 835.00	\$ 1,336.00	Prepare Contingent Value instrument trustee recommendation presentation to be delivered to representatives of AAFAF.
Outside PR	25	Parker, Christine	12/8/2021	1.30	\$ 200.00	\$ 260.00	Review Exhibits A, B and C of the November 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	201	Feldman, Robert	12/8/2021	1.70	\$ 660.00	\$ 1,122.00	Review current draft of the debt management policy and prepare initial summary of actual historical reporting for FY20 and FY21 own source revenues as requested by representatives from Pietrantoní Méndez & Alvarez.
Outside PR	25	Parker, Christine	12/8/2021	2.30	\$ 200.00	\$ 460.00	Continue to prepare meeting reconciliations for the period 11/21/21 - 11/30/21 for inclusion in the November 2021 monthly fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 201	Battle, Juan Carlos	12/8/2021	2.30	\$ 715.00	\$ 1,644.50	Review and revise scorecard and the recommendation memorandum prepared in connection with the selection process for trustees for the GO and contingent value instruments to be issued pursuant to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	12/9/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the debt policy revenue actuals analysis.
Outside PR	201	Feldman, Robert	12/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the debt policy revenue actuals analysis.
Outside PR	201	Giese, Michael	12/9/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss illustrative SUT and rum tax contingent value instrument examples.
Outside PR	201	Feldman, Robert	12/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss illustrative SUT and rum tax contingent value instrument examples.
Outside PR	201	Feldman, Robert	12/9/2021	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from Ankura, Hacienda and AAFAP to discuss the cash accounts and transfers of cash associated with the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/9/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura, Hacienda and AAFAP to discuss the cash accounts and transfers of cash associated with the Commonwealth Plan of Adjustment.
Outside PR	208	Feldman, Robert	12/9/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG), E. Goodman (ACG) and F. Pena (ACG) to discuss the HTA forecast and potential toll increases.
Outside PR	208	Barrett, Dennis	12/9/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG), E. Goodman (ACG) and F. Pena (ACG) to discuss the HTA forecast and potential toll increases.
Outside PR	201	Feldman, Robert	12/9/2021	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) regarding cash accounts included in the Commonwealth Plan of Adjustment confirmation order.
Outside PR	201	Barrett, Dennis	12/9/2021	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) regarding cash accounts included in the Commonwealth Plan of Adjustment confirmation order.
PR	MA - 201	Battle, Juan Carlos	12/9/2021	0.60	\$ 715.00	\$ 429.00	Participate in meeting with J. Squiers (ACG) to discuss the recommendation memorandum for AAFAP regarding trustees for the new GO Bonds and contingent value instruments to be issued under the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Squiers, Jay	12/9/2021	0.60	\$ 825.00	\$ 495.00	Participate in meeting with J. Battle (ACG) to discuss the recommendation memorandum for AAFAP regarding trustees for the new GO Bonds and contingent value instruments to be issued under the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/9/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments on the cash bridge analysis prepared by R. Feldman (ACG).
Outside PR	57	Nath, Natasha	12/9/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	MA - 201	Squiers, Jay	12/9/2021	0.50	\$ 825.00	\$ 412.50	Continue to draft recommendation memorandums under the RFPs for GO bond and contingent value instrument trustees.
PR	MA - 201	Battle, Juan Carlos	12/9/2021	0.50	\$ 715.00	\$ 357.50	Review and finalize the recommendation presentation for AAFAP in connection with selection of Trustees for new GO bonds and contingent value instruments for implementation of the Plan of Adjustment.
Outside PR	54	Nath, Natasha	12/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Squiers, Jay	12/9/2021	0.70	\$ 825.00	\$ 577.50	Revise draft recommendation memorandums for GO Bond and contingent value instruments trustees.
Outside PR	201	Pryor, Kerrin	12/9/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Pryor, Kerrin	12/9/2021	1.40	\$ 400.00	\$ 560.00	Review HTA open issues list for additional information and changes to include in Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/9/2021	1.80	\$ 400.00	\$ 720.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	201	Feldman, Robert	12/9/2021	0.80	\$ 660.00	\$ 528.00	Review descriptions associated with various cash accounts in preparation for call with representatives from Ankura, Hacienda and AAFAP.
Outside PR	201	Giese, Michael	12/9/2021	0.90	\$ 413.00	\$ 371.70	Prepare schedule of fiscal year 2021 SUT actual performance by month as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	12/9/2021	1.00	\$ 660.00	\$ 660.00	Prepare illustrative summary of the sales and use tax contingent value instrument payouts based on 2021 actual results for discussions with the Oversight Board advisors as requested by D. Barrett (ACG).
Outside PR	201	Nath, Natasha	12/9/2021	1.10	\$ 413.00	\$ 454.30	Prepare document that details information about Puerto Rico under PROMESA directly after Hurricane Maria on the request of F. Battle (ACG).
Outside PR	201	Giese, Michael	12/9/2021	1.10	\$ 413.00	\$ 454.30	Prepare summary of the baseline actual results based on available public Government information for the debt management policy analysis requested by R. Feldman (ACG).
Outside PR	MA - 201	Squiers, Jay	12/9/2021	1.20	\$ 825.00	\$ 990.00	Prepare recommendation memorandums under the RFPs for GO bond and contingent value instrument trustees.
Outside PR	201	Barrett, Dennis	12/9/2021	1.20	\$ 960.00	\$ 1,152.00	Modify Plan of Adjustment cash accounts schedule to include additional detail and context in preparation for sharing with representatives from AAFAP and Hacienda.
Outside PR	201	Feldman, Robert	12/9/2021	1.70	\$ 660.00	\$ 1,122.00	Prepare illustrative summary of the rum tax contingent value instrument payouts based on 2021 actual results for discussions with the Oversight Board advisors as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	12/9/2021	2.10	\$ 660.00	\$ 1,386.00	Prepare summary by account and by entity of cash accounts included in the confirmation order as requested by representatives from Hacienda.
Outside PR	25	Nath, Natasha	12/9/2021	2.70	\$ 413.00	\$ 1,115.10	Prepare first draft of the November 2021 fee statement.
PR	MA - 201	Battle, Juan Carlos	12/9/2021	2.80	\$ 715.00	\$ 2,002.00	Review and revise recommendation memorandums requested by AAFAP in connection with selection of trustees for new GO Bonds and contingent value instruments to be issued under the Commonwealth Plan of Adjustment.
Outside PR	208	Giese, Michael	12/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura, HTA and Rivoron to discuss the HTA Fiscal Plan.
Outside PR	208	Feldman, Robert	12/10/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura, HTA and Rivoron to discuss the HTA Fiscal Plan.
Outside PR	208	Barrett, Dennis	12/10/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura, HTA and Rivoron to discuss the HTA Fiscal Plan.
Outside PR	201	Feldman, Robert	12/10/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) to discuss preparation materials for meetings with AAFAP and Hacienda in Puerto Rico regarding the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/10/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) to discuss preparation materials for meetings with AAFAP and Hacienda in Puerto Rico regarding the Plan of Adjustment.
Outside PR	201	Feldman, Robert	12/10/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with J. York (CM) regarding actual general fund revenues as part of the debt management policy analysis requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	201	Giese, Michael	12/10/2021	0.40	\$ 413.00	\$ 165.20	Continue to prepare the summary of the actual debt management policy revenues based on Hacienda data.
PR	MA - 201	Battle, Juan Carlos	12/10/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with R. Valentin (AAFAF), H. Martinez (AAFAF), A. Perez (AAFAF) and R. Angleró (AAFAF) to discuss process for selection of service providers required under the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/10/2021	0.50	\$ 960.00	\$ 480.00	Participate on prep call with representatives from O'Melveny & Myers and Nixon Peabody regarding next week's meetings at Hacienda regarding the Plan of Adjustment.
Outside PR	54	Nath, Natasha	12/10/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	208	Battle, Fernando	12/10/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with G. Loran (AAFAF), M. Gallina (HTA) and representatives from Rivoron to discuss the HTA RSA and assumptions to include in the HTA Fiscal Plan submission.
Outside PR	25	Parker, Christine	12/10/2021	0.80	\$ 200.00	\$ 160.00	Update Exhibit C with time entries submitted for the period 12/1/21 - 12/4/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Pryor, Kerrin	12/10/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/10/2021	1.50	\$ 400.00	\$ 600.00	Review revised Plan of Adjustment priority document prepared for representatives of AAFAP to include priority items in Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/10/2021	1.80	\$ 400.00	\$ 720.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/10/2021	1.80	\$ 400.00	\$ 720.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	25	Parker, Christine	12/10/2021	1.40	\$ 200.00	\$ 280.00	Review Exhibit C time descriptions submitted for the period 12/1/21 - 12/4/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Giese, Michael	12/10/2021	1.40	\$ 413.00	\$ 578.20	Reconcile miscellaneous tax streams based on public Commonwealth reports as part of the debt management policy revenue analysis.
Outside PR	25	Feldman, Robert	12/10/2021	1.50	\$ 660.00	\$ 990.00	Review time detail entries as part of the October 2021 fee statement for the period of 10/1/21 through 10/10/21.
Outside PR	25	Feldman, Robert	12/10/2021	1.50	\$ 660.00	\$ 990.00	Review time detail entries as part of the October 2021 fee statement for the period of 10/11/21 through 10/20/21.
Outside PR	25	Nath, Natasha	12/10/2021	2.30	\$ 413.00	\$ 949.90	Prepare first draft of the November 2021 fee statement.
Outside PR	25	Nath, Natasha	12/11/2021	0.60	\$ 413.00	\$ 247.80	Prepare first draft of the November 2021 fee statement.
Outside PR	25	Giese, Michael	12/11/2021	0.60	\$ 413.00	\$ 247.80	Prepare the November Title III and Non-Title III fee statements.
Outside PR	25	Nath, Natasha	12/12/2021	1.20	\$ 413.00	\$ 495.60	Update draft of the November 2021 fee statement.
Outside PR	25	Giese, Michael	12/12/2021	2.20	\$ 413.00	\$ 908.60	Prepare the November Title III and Non-Title III fee statements.
PR	201	Giese, Michael	12/13/2021	0.40	\$ 413.00	\$ 165.20	Participate on the Plan of Adjustment status update call.
PR	201	Feldman, Robert	12/13/2021	0.40	\$ 660.00	\$ 264.00	Participate on the Plan of Adjustment status update call.
Outside PR	201	Pryor, Kerrin	12/13/2021	0.40	\$ 400.00	\$ 160.00	Participate on the Plan of Adjustment status update call.
PR	201	Giese, Michael	12/13/2021	1.00	\$ 413.00	\$ 413.00	Participate in working session with R. Feldman (ACG) to analyze the historical 2020 and 2021 debt management policy revenues and compare against Certified Fiscal Plan projections as part of the debt management policy indenture requested by representatives from Pietrantonio Méndez & Alvarez.
PR	201	Feldman, Robert	12/13/2021	1.00	\$ 660.00	\$ 660.00	Participate in working session with M. Giese (ACG) to analyze the historical 2020 and 2021 debt management policy revenues and compare against Fiscal Plan projections as part of the debt management policy indenture requested by representatives from Pietrantonio Méndez & Alvarez.
PR	MA - 201	Battle, Juan Carlos	12/13/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to discuss analysis of selection of settlement agent for the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	12/13/2021	0.50	\$ 960.00	\$ 480.00	Review the updated Plan of Adjustment prepared by Proskauer as part of implementation of the Commonwealth Plan of Adjustment.
PR	54	Nath, Natasha	12/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	12/13/2021	1.00	\$ 960.00	\$ 960.00	Review and provide comments to the presentation for the AAFAP Board of Directors related to Commonwealth Plan of Adjustment implementation workstreams.
PR	201	Barrett, Dennis	12/13/2021	1.10	\$ 960.00	\$ 1,056.00	Review and provide comments on the Overview of the Commonwealth Plan of Adjustment Debt Components and Implementation presentation for representatives from Hacienda in advance of the 12/14/21 meeting.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	12/13/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email inquiries related to the Plan of Adjustment effort.
Outside PR	201	Pryor, Kerrin	12/13/2021	1.20	\$ 400.00	\$ 480.00	Review and summarize the Plan of Adjustment checklist document distributed by B. Rosen (Proskauer).
PR	MA - 201	Battle, Juan Carlos	12/13/2021	1.30	\$ 715.00	\$ 929.50	Participate in meeting with A. Guerra (AAFAF), R. Angleró (AAFAF) and A. Perez (AAFAF) to discuss recommendation for trustees and settlement agent selection.
Outside PR	201	Pryor, Kerrin	12/13/2021	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/13/2021	1.90	\$ 400.00	\$ 760.00	Update and distribute the Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	201	Barrett, Dennis	12/13/2021	1.60	\$ 960.00	\$ 1,536.00	Review and prepare red line edits to the Oversight Board effective date checklist for discussion with the Government advisors.
PR	201	Giese, Michael	12/14/2021	1.00	\$ 413.00	\$ 413.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
PR	201	Nath, Natasha	12/14/2021	1.00	\$ 413.00	\$ 413.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
PR	201	Feldman, Robert	12/14/2021	1.00	\$ 660.00	\$ 660.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
PR	201	Battle, Juan Carlos	12/14/2021	1.00	\$ 715.00	\$ 715.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
PR	201	Barrett, Dennis	12/14/2021	1.00	\$ 960.00	\$ 960.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
Outside PR	201	Pryor, Kerrin	12/14/2021	1.00	\$ 400.00	\$ 400.00	Participate on Plan of Adjustment checklist call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez.
PR	201	Battle, Fernando	12/14/2021	0.30	\$ 960.00	\$ 288.00	Review and analyze the order issued by Judge Swain related to plan confirmation matters.
PR	201	Barrett, Dennis	12/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody, O'Melveny & Myers, FOMB advisors and creditors advisors to discuss outstanding issues related to GO trust indentures.
PR	201	Barrett, Dennis	12/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Alvarez & Marsal regarding the calculation agent RFP.
PR	201	Barrett, Dennis	12/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives of PWC regarding the calculation agent RFP.
PR	MA - 201	Battle, Juan Carlos	12/14/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with A. Guerra (AAFAF) to discuss recommendation for selection of trustees and settlement agent for the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	12/14/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers regarding the Title III court order regarding AAFAF standing and questions surrounding plan technical issues and substantive issues.
PR	MA - 201	Battle, Juan Carlos	12/14/2021	0.60	\$ 715.00	\$ 429.00	Prepare a draft of the communication for the GO Trustee to obtain best and final offer.
PR	54	Nath, Natasha	12/14/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Barrett, Dennis	12/14/2021	0.70	\$ 960.00	\$ 672.00	Review edits provided by PJT Partners to the contingent value instrument trust indenture.
PR	208	Battle, Fernando	12/14/2021	0.80	\$ 960.00	\$ 768.00	Participate in meeting with L. Vinas (P3A) to discuss the HTA P3 Authority analysis related to the convenience and desirability study.
PR	201	Feldman, Robert	12/14/2021	0.90	\$ 660.00	\$ 594.00	Prepare summary of critical cash related topics to be discussed in the meeting with representatives from Hacienda as requested by R. Valentin (AAFAF).
PR	201	Barrett, Dennis	12/14/2021	1.10	\$ 960.00	\$ 1,056.00	Review and analyze the contingent value instrument indenture in preparation for call with Government advisors.
PR	MA - 201	Battle, Juan Carlos	12/14/2021	1.40	\$ 715.00	\$ 1,001.00	Participate in meeting with A. Guerra (AAFAF) to discuss matters related to request for proposal results in connection with trustees for contingent value instrument and GO.
Outside PR	201	Pryor, Kerrin	12/14/2021	0.70	\$ 400.00	\$ 280.00	Review and respond to email messages related to the Plan of Adjustment effort.
Outside PR	201	Pryor, Kerrin	12/14/2021	1.50	\$ 400.00	\$ 600.00	Update and distribute the Plan of Adjustment checklist document with updates from review call.
Outside PR	201	Pryor, Kerrin	12/14/2021	1.80	\$ 400.00	\$ 720.00	Prepare for meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of the Plan of Adjustment checklist document.
Outside PR	201	Pryor, Kerrin	12/14/2021	1.90	\$ 400.00	\$ 760.00	Compare and cross reference the Plan of Adjustment checklist document to the Plan of Adjustment tracker to understand tasks included and assigned responsible parties.
PR	MA - 201	Battle, Juan Carlos	12/14/2021	1.60	\$ 715.00	\$ 1,144.00	Prepare drafts of communications to respondents to RFP for settlement agent and trustees notifying final selection as requested by A. Guerra (AAFAF).
PR	MA - 201	Battle, Juan Carlos	12/14/2021	1.80	\$ 715.00	\$ 1,287.00	Review communications and responses from potential trustees for new GO bonds resulting from requests for additional information by the AAFAF Board of Directors.
PR	201	Giese, Michael	12/15/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura and Nixon Peabody to discuss available cash amounts at the Commonwealth as part of the tax-exempt working capital analysis.
PR	201	Feldman, Robert	12/15/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss available cash amounts at the Commonwealth as part of the tax-exempt working capital analysis.
PR	201	Battle, Fernando	12/15/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss available cash amounts at the Commonwealth as part of the tax-exempt working capital analysis.
PR	201	Barrett, Dennis	12/15/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss available cash amounts at the Commonwealth as part of the tax-exempt working capital analysis.
PR	201	Gonzalez, Carlos A.	12/15/2021	2.20	\$ 332.50	\$ 731.50	Participate in meeting with D. Barrett (ACG), R. Feldman (ACG) and representatives from AAFAF, OMB and Hacienda regarding Plan of Adjustment effective date payments and related processes.
PR	201	Feldman, Robert	12/15/2021	2.20	\$ 660.00	\$ 1,452.00	Participate in meeting with D. Barrett (ACG), C. Gonzalez (ACG) and representatives from AAFAF, OMB and Hacienda regarding Plan of Adjustment effective date payments and related processes.
PR	201	Barrett, Dennis	12/15/2021	2.20	\$ 960.00	\$ 2,112.00	Participate in meeting with C. Gonzalez (ACG), R. Feldman (ACG) and representatives from AAFAF, OMB and Hacienda regarding Plan of Adjustment effective date payments and related processes.
PR	208	Battle, Fernando	12/15/2021	1.60	\$ 960.00	\$ 1,536.00	Participate in meeting with D. Barrett (ACG) and representatives from AAFAF to discuss transportation sector reform and impact to the HTA Plan of Adjustment (partial).
PR	208	Barrett, Dennis	12/15/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meeting with F. Battle (ACG) and representatives from AAFAF to discuss transportation sector reform and impact to the HTA Plan of Adjustment.
PR	MA - 208	Battle, Juan Carlos	12/15/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss toll road trust agreement provisions (partial).
PR	MA - 208	Giese, Michael	12/15/2021	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss toll road trust agreement provisions.
PR	MA - 208	Feldman, Robert	12/15/2021	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss toll road trust agreement provisions.
PR	MA - 208	Barrett, Dennis	12/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss toll road trust agreement provisions.
PR	MA - 208	Battle, Fernando	12/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss toll road trust agreement provisions.
PR	201	Giese, Michael	12/15/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with R. Feldman (ACG) related to findings from meeting with Hacienda and OMB.
PR	201	Feldman, Robert	12/15/2021	0.30	\$ 660.00	\$ 198.00	Participate in discussion with M. Giese (ACG) related to findings from meeting with Hacienda and OMB.
PR	208	Giese, Michael	12/15/2021	0.10	\$ 413.00	\$ 41.30	Prepare toll summary analysis requested by M. Acevedo (AAFAF).
PR	201	Giese, Michael	12/15/2021	0.30	\$ 413.00	\$ 123.90	Prepare PFC background information for R. Valentin (AAFAF).
PR	MA - 201	Battle, Juan Carlos	12/15/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Lee (Jefferies) to discuss selection of settlement by the AAFAF Board of Directors.
PR	201	Battle, Juan Carlos	12/15/2021	0.40	\$ 715.00	\$ 286.00	Correspond with V. Wong (NP) regarding introduction of settlement agent to Commonwealth Plan of Adjustment implementation process.
PR	57	Nath, Natasha	12/15/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of the PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	54	Nath, Natasha	12/15/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Giese, Michael	12/15/2021	0.80	\$ 413.00	\$ 330.40	Prepare the cash transfer implementation timeline requested by R. Feldman (ACG).
PR	201	Battle, Juan Carlos	12/15/2021	0.90	\$ 715.00	\$ 643.50	Participate in the Commonwealth Title III Omnibus hearing.
PR	201	Feldman, Robert	12/15/2021	1.10	\$ 660.00	\$ 726.00	Prepare detailed and summary cash schedules in preparation for the meeting with representatives from Ankura, AAFAF, Hacienda and OMB regarding the Plan of Adjustment cash sources and uses.
PR	201	Feldman, Robert	12/15/2021	1.20	\$ 660.00	\$ 792.00	Prepare timeline of cash transfers associated with the Plan of Adjustment as requested by representatives from Hacienda.
Outside PR	201	Pryor, Kerrin	12/15/2021	0.50	\$ 400.00	\$ 200.00	Participate on call with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody to discuss status of the Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/15/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	12/15/2021	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/15/2021	1.80	\$ 400.00	\$ 720.00	Update and distribute the Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	201	Battle, Juan Carlos	12/16/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody, McDermott, Squire Patton Boggs, JPMorgan and Barclays to discuss the Commonwealth Plan of Adjustment as part of the closing process.
PR	201	Feldman, Robert	12/16/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody, McDermott, Squire Patton Boggs, JPMorgan and Barclays to discuss the Commonwealth Plan of Adjustment as part of the closing process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Fernando	12/16/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody, McDermott, Squire Patton Boggs, JPMorgan and Barclays to discuss the Commonwealth Plan of Adjustment as part of the closing process.
PR	201	Barrett, Dennis	12/16/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody, McDermott, Squire Patton Boggs, JPMorgan and Barclays to discuss the Commonwealth Plan of Adjustment as part of the closing process.
Outside PR	201	Pryor, Kerrin	12/16/2021	0.80	\$	400.00	\$ 320.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody, McDermott, Squire Patton Boggs, JPMorgan and Barclays to discuss the Commonwealth Plan of Adjustment as part of the closing process.
PR	25	Giese, Michael	12/16/2021	0.30	\$	413.00	\$ 123.90 Update the November 2021 fee statement to incorporate comments received from D. Barrett (ACG).
PR	57	Nath, Natasha	12/16/2021	0.30	\$	413.00	\$ 123.90 Perform upload of the PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
PR	208	Battle, Fernando	12/16/2021	0.40	\$	960.00	\$ 384.00 Review HTA inflation scenarios as part of the HTA Commonwealth Plan of Adjustment analysis.
PR	MA - 201	Battle, Juan Carlos	12/16/2021	0.40	\$	715.00	\$ 286.00 Prepare materials for discussion with selected settlement agents for implementation of the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	12/16/2021	0.40	\$	715.00	\$ 286.00 Participate on call with C. Pineiro (RBC) to discuss selection of settlement agent and other opportunities for refunding and exchanges.
PR	57	Barrett, Dennis	12/16/2021	0.50	\$	960.00	\$ 480.00 Participate on call with M. DiConza (OMM) and P. Crisalli (ACG) regarding the Special Claims Committee PREPA request.
PR	MA - 201	Battle, Juan Carlos	12/16/2021	0.60	\$	715.00	\$ 429.00 Participate on call with J. Rodriguez (BoA) to discuss selection of AAFAP selection of settlement agents.
PR	54	Nath, Natasha	12/16/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	12/16/2021	0.70	\$	960.00	\$ 672.00 Participate on call with representatives from ERS, O'Melveny & Myers and Proskauer to discuss status of implementation of the pensioners settlement.
PR	201	Barrett, Dennis	12/16/2021	1.00	\$	960.00	\$ 960.00 Participate in the FOMB and AAFAP limited scope implementation meeting.
PR	208	Battle, Fernando	12/16/2021	1.30	\$	960.00	\$ 1,248.00 Review the HTA Fiscal Plan draft as requested by representatives of AAFAP.
Outside PR	201	Pryor, Kerrin	12/16/2021	0.60	\$	400.00	\$ 240.00 Review and respond to email requests related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/16/2021	1.50	\$	400.00	\$ 600.00 Update and distribute the Plan of Adjustment checklist document with updates from review call.
Outside PR	201	Pryor, Kerrin	12/16/2021	1.70	\$	400.00	\$ 680.00 Prepare for Plan of Adjustment implementation meeting with representatives from the Government and Oversight Board.
Outside PR	201	Pryor, Kerrin	12/16/2021	1.80	\$	400.00	\$ 720.00 Incorporate feedback into the Plan of Adjustment checklist document and distribute the updated document to the Government advisor team.
PR	208	Feldman, Robert	12/16/2021	1.60	\$	660.00	\$ 1,056.00 Prepare sensitivity analysis for toll road and plaza prices over time based on illustrative changes in inflation as requested by representatives from AAFAP.
PR	MA - 201	Battle, Juan Carlos	12/16/2021	1.60	\$	715.00	\$ 1,144.00 Review updated proposals for New GO trustees received from BNY, BPPR and UMB Bank as a result of request for best and final offers.
PR	201	Feldman, Robert	12/16/2021	1.90	\$	660.00	\$ 1,254.00 Review, analyze and summarize the revised historical general fund revenues in FY20 and FY21 as part of the debt management policy indenture as requested by representatives from Pietrantoní Méndez & Alvarez.
PR	201	Giese, Michael	12/16/2021	2.70	\$	413.00	\$ 1,115.10 Prepare the debt policy revenues schedule based on actuals information received from Riveron.
Outside PR	201	Nath, Natasha	12/17/2021	1.00	\$	413.00	\$ 413.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Feldman, Robert	12/17/2021	1.00	\$	660.00	\$ 660.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
PR	201	Battle, Juan Carlos	12/17/2021	1.00	\$	715.00	\$ 715.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Barrett, Dennis	12/17/2021	1.00	\$	960.00	\$ 960.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Battle, Fernando	12/17/2021	1.00	\$	960.00	\$ 960.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Pryor, Kerrin	12/17/2021	1.00	\$	400.00	\$ 400.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	208	Battle, Fernando	12/17/2021	0.40	\$	960.00	\$ 384.00 Review HTA bridge related to the Fiscal Plan revision and impact on the HTA Plan of Adjustment.
Outside PR	54	Nath, Natasha	12/17/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	12/17/2021	0.70	\$	413.00	\$ 289.10 Prepare the calculating agent RFP scorecard requested by J. Battle (ACG).
Outside PR	201	Battle, Fernando	12/17/2021	0.70	\$	960.00	\$ 672.00 Review the Commonwealth Plan of Adjustment implementation presentation requested by AAFAP.
Outside PR	208	Battle, Fernando	12/17/2021	0.80	\$	960.00	\$ 768.00 Review the HTA issues list prepared by representatives from Nixon Peabody.
Outside PR	25	Giese, Michael	12/17/2021	0.90	\$	413.00	\$ 371.70 Update the November 2021 fee statement to incorporate comments from D. Barrett (ACG).
Outside PR	208	Battle, Fernando	12/17/2021	1.00	\$	960.00	\$ 960.00 Review the HTA Capital expenditure study prepared by CMA as part of the financial analysis related to the HTA Fiscal Plan.
Outside PR	208	Battle, Fernando	12/17/2021	1.20	\$	960.00	\$ 1,152.00 Review and analyze the HTA Fiscal Plan submission revenue section for impact on the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	12/17/2021	1.40	\$	200.00	\$ 280.00 Update Exhibit C with time entries submitted for the period 12/5/21 - 12/11/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Pryor, Kerrin	12/17/2021	0.80	\$	400.00	\$ 320.00 Review and respond to email requests related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/17/2021	1.50	\$	400.00	\$ 600.00 Update and distribute the Plan of Adjustment checklist document with updates from implementation call.
Outside PR	201	Pryor, Kerrin	12/17/2021	1.60	\$	400.00	\$ 640.00 Incorporate feedback into the Plan of Adjustment checklist document and distribute to the planning team.
Outside PR	201	Pryor, Kerrin	12/17/2021	1.70	\$	400.00	\$ 680.00 Prepare for meeting with representatives from Ankura and O'Melveny & Myers for review of the Plan of Adjustment checklist document.
Outside PR	201	Pryor, Kerrin	12/17/2021	1.80	\$	400.00	\$ 720.00 Update and distribute the Plan of Adjustment implementation tracker document with current status and next steps for the Plan of Adjustment activities.
Outside PR	208	Battle, Fernando	12/18/2021	2.00	\$	960.00	\$ 1,920.00 Review desirability and convenience study related to the toll road P3 Authority transaction.
PR	MA - 201	Battle, Juan Carlos	12/19/2021	2.60	\$	715.00	\$ 1,859.00 Prepare the revised recommendation memorandum in connection with revised proposals for GO trustees, as requested by the AAFAP Board of Directors.
Outside PR	201	Giese, Michael	12/20/2021	0.50	\$	413.00	\$ 206.50 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Nath, Natasha	12/20/2021	0.50	\$	413.00	\$ 206.50 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Feldman, Robert	12/20/2021	0.50	\$	660.00	\$ 330.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
PR	201	Barrett, Dennis	12/20/2021	0.50	\$	960.00	\$ 480.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	201	Pryor, Kerrin	12/20/2021	0.50	\$	400.00	\$ 200.00 Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAP.
Outside PR	208	Feldman, Robert	12/20/2021	1.60	\$	660.00	\$ 1,056.00 Participate in meeting with representatives from KPMG, CPM, P3A and AAFAP to discuss alternative scenarios related to potential P3 Authority transaction related to toll assets (partial).
PR	208	Battle, Juan Carlos	12/20/2021	1.80	\$	715.00	\$ 1,287.00 Participate in meeting with representatives from KPMG, CPM, P3A and AAFAP to discuss alternative scenarios related to potential P3 Authority transaction related to toll assets (partial).
PR	208	Barrett, Dennis	12/20/2021	3.50	\$	960.00	\$ 3,360.00 Participate in meeting with representatives from KPMG, CPM, P3A and AAFAP to discuss alternative scenarios related to potential P3 Authority transaction related to toll assets.
PR	208	Battle, Fernando	12/20/2021	3.50	\$	960.00	\$ 3,360.00 Participate in meeting with representatives from KPMG, CPM, P3A and AAFAP to discuss alternative scenarios related to potential P3 Authority transaction related to toll assets.
PR	201	Battle, Juan Carlos	12/20/2021	0.20	\$	715.00	\$ 143.00 Participate on call with A. Guerra (AAFAP) to discuss status of the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	12/20/2021	0.30	\$	413.00	\$ 123.90 Prepare the Title III and Non-Title III invoices for the month of November.
Outside PR	201	Pryor, Kerrin	12/20/2021	0.30	\$	413.00	\$ 123.90 Update the Title III and Non-Title III invoices for the month of September.
Outside PR	25	Nath, Natasha	12/20/2021	0.40	\$	413.00	\$ 165.20 Prepare the Title III and Non-Title III invoices for the month of October.
Outside PR	25	Giese, Michael	12/20/2021	0.60	\$	413.00	\$ 247.80 Prepare August and October Datasite CNOs.
Outside PR	25	Nath, Natasha	12/20/2021	0.60	\$	413.00	\$ 247.80 Update the Title III and Non-Title III invoices for the month of October.
PR	208	Battle, Fernando	12/20/2021	0.60	\$	960.00	\$ 576.00 Review and prepare red line edits to the HTA Fiscal Plan.
Outside PR	25	Nath, Natasha	12/20/2021	0.70	\$	413.00	\$ 289.10 Update the Title III and Non-Title III invoices for the month of November.
Outside PR	54	Nath, Natasha	12/20/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	MA - 201	Battle, Juan Carlos	12/20/2021	0.80	\$	715.00	\$ 572.00 Participate on call with A. Guerra (AAFAP), A. Perez (AAFAP), H. Martinez (AAFAP), R. Valentin (AAFAP) and R. Angler (AAFAP) to discuss recommendations for selection of GO Trustee and Calculation Agent.
Outside PR	25	Giese, Michael	12/20/2021	0.90	\$	413.00	\$ 371.70 Review and finalize the October 2021 fee statement.
PR	MA - 201	Battle, Juan Carlos	12/20/2021	1.20	\$	715.00	\$ 858.00 Review proposals received from Alix Partners in connection with the RFP for calculation agent.
Outside PR	201	Pryor, Kerrin	12/20/2021	0.50	\$	400.00	\$ 200.00 Review and respond to email messages related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Pryor, Kerrin	12/20/2021	1.50	\$	400.00	\$ 600.00 Update POA actions tracker document with current status based on recent activity and correspondence.
Outside PR	25	Nath, Natasha	12/20/2021	1.60	\$	413.00	\$ 660.80 Incorporate comments from F. Battle (ACG) to update draft of the October 2021 fee statement.
Outside PR	201	Pryor, Kerrin	12/20/2021	1.80	\$	400.00	\$ 720.00 Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/20/2021	1.90	\$	400.00	\$ 760.00 Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantoní Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	12/20/2021	1.90	\$	715.00	\$ 1,358.50 Finalize the recommendation memorandum in connection with revised proposals for GO trustees as requested by the AAFAP Board of Directors.
PR	MA - 201	Battle, Juan Carlos	12/20/2021	2.10	\$	715.00	\$ 1,501.50 Review updated scoring matrix and recommendation memorandum in connection with revised proposals for GO trustees as requested by the AAFAP Board of Directors.
PR	201	Battle, Juan Carlos	12/21/2021	1.30	\$	715.00	\$ 929.50 Participate on call with representatives from Ankura, AAFAP, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss the calculation agent agreement and the HTA restructuring process (partial).
Outside PR	201	Barrett, Dennis	12/21/2021	1.80	\$	960.00	\$ 1,728.00 Participate on call with representatives from Ankura, AAFAP, O'Melveny & Myers, Nixon Peabody and Pietrantoní Méndez & Alvarez to discuss the calculation agent agreement and the HTA restructuring process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	12/21/2021	1.80	\$ 660.00	\$ 1,188.00	Participate on call with representatives from Ankura, AAFAF, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the calculation agent agreement and the HTA restructuring process.
Outside PR	201	Feldman, Robert	12/21/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with D. Barrett (ACG) and representatives from Ernst & Young and the FOMB regarding Plan of Adjustment sources and uses.
Outside PR	201	Barrett, Dennis	12/21/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with R. Feldman (ACG) and representatives from Ernst & Young and the FOMB regarding Plan of Adjustment sources and uses.
Outside PR	201	Battle, Fernando	12/21/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the contingent value instrument tax exemption.
Outside PR	201	Barrett, Dennis	12/21/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the contingent value instrument tax exemption.
Outside PR	201	Barrett, Dennis	12/21/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Citi, Proskauer and PJT Partners regarding the contingent value instrument tax exemption.
Outside PR	201	Battle, Fernando	12/21/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Citi, Proskauer and PJT Partners regarding the contingent value instrument tax exemption.
Outside PR	201	Battle, Fernando	12/21/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the calculation agent agreement.
Outside PR	201	Barrett, Dennis	12/21/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the calculation agent agreement.
Outside PR	25	Nath, Natasha	12/21/2021	0.20	\$ 413.00	\$ 82.60	Update the Title III and Non-Title III invoices for the month of November.
PR	201	Battle, Juan Carlos	12/21/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with E. Heath (EY) to discuss status of request for proposals for settlement agents, calculation agent and trustees in connection with Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with P. Friedman (OMM) to discuss the financial analysis related to Act 80 - Act 82 as part of the adversary complaint filed by the FOMB.
Outside PR	201	Barrett, Dennis	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with S. Martinez (Alix) regarding Plan of Adjustment and Fiscal Plan process.
Outside PR	201	Barrett, Dennis	12/21/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Valentin (AAFAF) regarding Plan of Adjustment cash and discussion with OMB and Hacienda.
PR	MA - 201	Battle, Juan Carlos	12/21/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with J. Tirado (AAFAF) to discuss recommendation in connection with calculation agent.
Outside PR	201	Battle, Fernando	12/21/2021	0.30	\$ 960.00	\$ 288.00	Review the calculation agent recommendation memorandum requested by representatives of AAFAF.
Outside PR	25	Nath, Natasha	12/21/2021	0.40	\$ 413.00	\$ 165.20	Update draft of the November 2021 fee statement.
Outside PR	201	Battle, Fernando	12/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with P. Friedman (OMM) to discuss the Act 80 - Act 82 adversary complaint.
Outside PR	25	Giese, Michael	12/21/2021	0.50	\$ 413.00	\$ 206.50	Finalize the November 2021 Title III invoice.
Outside PR	201	Battle, Fernando	12/21/2021	0.60	\$ 960.00	\$ 576.00	Review the calculation agent agreement in preparation for meeting with AAFAF advisors.
Outside PR	208	Battle, Fernando	12/21/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the HTA open issues list.
Outside PR	25	Giese, Michael	12/21/2021	0.70	\$ 413.00	\$ 289.10	Finalize the November 2021 Title III and Non-Title III fee statements.
Outside PR	54	Nath, Natasha	12/21/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	MA - 201	Battle, Juan Carlos	12/21/2021	0.90	\$ 715.00	\$ 643.50	Review scoring matrix and evaluation scorecard methodology in connection with response to the calculation RFP as requested by the AAFAF management team.
PR	MA - 201	Battle, Juan Carlos	12/21/2021	1.10	\$ 715.00	\$ 786.50	Review and revise recommendation memorandum in connection with the selection of a calculation agent for the securities to be issued under the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	12/21/2021	1.50	\$ 200.00	\$ 300.00	Review Exhibit C time descriptions submitted for the period 12/5/21 - 12/11/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Barrett, Dennis	12/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody to discuss mechanics of selling COFINA bonds as part of settlement of ERS.
Outside PR	201	Battle, Fernando	12/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody to discuss mechanics of selling COFINA bonds as part of settlement of ERS.
Outside PR	201	Battle, Fernando	12/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with P. Friedman (OMM) to discuss possible response to adversary complaint related to Act 80 - Act 82.
Outside PR	MA - 201	Battle, Fernando	12/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with L. Alfaro (Barclays) to discuss call option idea for GO bond issuance.
Outside PR	57	Barrett, Dennis	12/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on the PREPA Special Claims Committee information request call with M. DiConza (OMM) and P. Crisalli (ACG).
Outside PR	MA - 57	Battle, Fernando	12/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Gavin (Citi) to discuss PREPA RSA next steps.
Outside PR	57	Barrett, Dennis	12/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Brown Rudnick and DGC regarding the PREPA Special Claims Committee information request.
Outside PR	201	Barrett, Dennis	12/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with V. Wong (NP) and M. Rapaport (NP) regarding background on ERS COFINA sale.
PR	MA - 201	Battle, Juan Carlos	12/22/2021	0.60	\$ 715.00	\$ 429.00	Review the amended Plan of Adjustment to identify uses of funds for COFINA bonds held by ERS in connection with efforts to monetize such bonds.
Outside PR	MA - 57	Battle, Fernando	12/22/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with D. Brownstein (Citi) to discuss next steps related to PREPA RSA negotiations.
Outside PR	201	Pryor, Kerrin	12/22/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to emails related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	12/22/2021	1.40	\$ 400.00	\$ 560.00	Reviewed feedback on POA Checklist document received from the Government advisor team.
Outside PR	201	Pryor, Kerrin	12/22/2021	1.60	\$ 400.00	\$ 640.00	Update POA implementation actions tracker document with current status based on recent activity and correspondence.
Outside PR	25	Parker, Christine	12/22/2021	2.30	\$ 200.00	\$ 460.00	Revise Exhibit C time descriptions submitted for the period 12/5/21 - 12/11/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Giese, Michael	12/23/2021	0.30	\$ 413.00	\$ 123.90	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	12/23/2021	0.30	\$ 660.00	\$ 198.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	12/23/2021	0.30	\$ 715.00	\$ 214.50	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	12/23/2021	0.30	\$ 960.00	\$ 288.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	12/23/2021	0.30	\$ 400.00	\$ 120.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	12/23/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters to be addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	201	Battle, Fernando	12/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters to be addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	201	Barrett, Dennis	12/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters to be addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	201	Pryor, Kerrin	12/23/2021	0.40	\$ 400.00	\$ 160.00	Participate on call with representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters to be addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
PR	201	Battle, Juan Carlos	12/23/2021	0.90	\$ 715.00	\$ 643.50	Participate on call with representatives from Ankura and advisors to AAFAF, the FOMB and creditors to discuss extension of the Commonwealth Plan of Adjustment effectiveness deadline.
Outside PR	201	Battle, Fernando	12/23/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and advisors to AAFAF, the FOMB and creditors to discuss extension of the Commonwealth Plan of Adjustment effectiveness deadline.
Outside PR	201	Barrett, Dennis	12/23/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and advisors to AAFAF, the FOMB and creditors to discuss extension of the Commonwealth Plan of Adjustment effectiveness deadline.
PR	201	Battle, Juan Carlos	12/23/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with R. Valentin (AAFAF) and representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	201	Barrett, Dennis	12/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Valentin (AAFAF) and representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	201	Battle, Fernando	12/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Valentin (AAFAF) and representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss matters addressed with creditors and Oversight Board advisors regarding extension of the Commonwealth Plan of Adjustment effective date.
Outside PR	208	Barrett, Dennis	12/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Ankura, KPMG, AAFAF and P3 Authority to discuss the executory contract issue in context of potential P3 Authority transaction for toll roads.
Outside PR	208	Battle, Fernando	12/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Ankura, KPMG, AAFAF and P3 Authority to discuss the executory contract issue in context of potential P3 Authority transaction for toll roads.
PR	208	Battle, Juan Carlos	12/23/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from O'Melveny & Myers, Ankura, KPMG, AAFAF and P3 Authority to discuss legal matters related to P3 Authority transaction for toll roads.
Outside PR	MA - 201	Barrett, Dennis	12/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss tax exemption of contingent value instruments.
Outside PR	MA - 201	Barrett, Dennis	12/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss tax exemption of contingent value instruments.
Outside PR	201	Battle, Fernando	12/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) to discuss the executory contract related to buildings leased by the Government.
Outside PR	201	Feldman, Robert	12/23/2021	0.30	\$ 660.00	\$ 198.00	Prepare analysis and response regarding the accrued interest included in the MBA claim in the Commonwealth Plan of Adjustment as requested by J. Battle (ACG).
Outside PR	201	Battle, Fernando	12/23/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with R. Valentin (AAFAF) to discuss the OAT Caguas lease agreement and available alternatives under Title III.
Outside PR	201	Pryor, Kerrin	12/23/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Pryor, Kerrin	12/23/2021	1.50	\$ 400.00	\$ 600.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/23/2021	1.50	\$ 400.00	\$ 600.00	Consolidate feedback on the POA Checklist document.
Outside PR	201	Pryor, Kerrin	12/23/2021	1.50	\$ 400.00	\$ 600.00	Update POA actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/23/2021	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Barrett, Dennis	12/27/2021	0.40	\$ 960.00	\$ 384.00	Review and analyze the latest proposal from Bonistas Del Patio regarding the Tax Credit structure.
Outside PR	57	Nath, Natasha	12/27/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Feldman, Robert	12/27/2021	0.50	\$ 660.00	\$ 330.00	Prepare summary of deal and corresponding responses regarding the MBA transaction as requested by representatives from PJT Partners.
Outside PR	54	Nath, Natasha	12/27/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	12/27/2021	1.40	\$ 660.00	\$ 924.00	Prepare cash bridge in response to questions received from representatives of Hacienda as requested by R. Valentin (AAFAF).
Outside PR	25	Barrett, Dennis	12/27/2021	1.50	\$ 960.00	\$ 1,440.00	Prepare the twelfth interim fee application.
Outside PR	201	Pryor, Kerrin	12/27/2021	0.50	\$ 400.00	\$ 200.00	Review and respond to email messages related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	12/27/2021	1.50	\$ 400.00	\$ 600.00	Review revised GO Trust Agreement distributed by Nixon Peabody to review open items to update in the Plan of Adjustment implementation tracker.
Outside PR	201	Pryor, Kerrin	12/27/2021	1.70	\$ 400.00	\$ 680.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
PR	201	Battle, Juan Carlos	12/28/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from Nixon Peabody, Squire Patton Boggs, JPMorgan, Barclays and Ankura to discuss settlement process of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/28/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Nixon Peabody, Squire Patton Boggs, JPMorgan, Barclays and Ankura to discuss settlement process of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	12/28/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Nixon Peabody, Squire Patton Boggs, JPMorgan, Barclays and Ankura to discuss settlement process of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	12/28/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) and representatives from Ernst & Young regarding Plan of Adjustment cash sources and uses.
Outside PR	201	Barrett, Dennis	12/28/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Feldman (ACG) and representatives from Ernst & Young regarding Plan of Adjustment cash sources and uses.
Outside PR	201	Feldman, Robert	12/28/2021	1.00	\$ 660.00	\$ 660.00	Participate on follow-up call with representatives from Ankura, Hacienda and AAFAF to discuss sources of cash associated with the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	12/28/2021	1.00	\$ 960.00	\$ 960.00	Participate on follow-up call with representatives from Ankura, Hacienda and AAFAF to discuss sources of cash associated with the Commonwealth Plan of Adjustment.
Outside PR	25	Giese, Michael	12/28/2021	0.20	\$ 413.00	\$ 82.60	Review the twelfth interim fee application as requested by D. Barrett (ACG).
Outside PR	54	Nath, Natasha	12/28/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Giese, Michael	12/28/2021	0.90	\$ 413.00	\$ 371.70	Prepare the August 2021 CNOs.
Outside PR	25	Parker, Christine	12/28/2021	1.10	\$ 200.00	\$ 220.00	Update Exhibit C with time entries submitted for the period 12/12/21 - 12/18/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Feldman, Robert	12/28/2021	1.10	\$ 660.00	\$ 726.00	Prepare the revised summary of bank accounts included in the confirmation order as requested by representatives from Hacienda.
Outside PR	201	Pryor, Kerrin	12/28/2021	0.60	\$ 400.00	\$ 240.00	Review and respond to emails related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	12/28/2021	1.40	\$ 400.00	\$ 560.00	Review revised Calculation Agent Agreement distributed by Nixon Peabody to review open items to update in POA tracker.
Outside PR	201	Pryor, Kerrin	12/28/2021	1.60	\$ 400.00	\$ 640.00	Update POA actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/28/2021	1.70	\$ 400.00	\$ 680.00	Update the Plan of Adjustment checklist document with current status based on feedback.
Outside PR	201	Pryor, Kerrin	12/28/2021	1.80	\$ 400.00	\$ 720.00	Review outstanding items on the Plan of Adjustment checklist document for follow-up with M. Yassin (OMM) and D. Barrett (ACG).
Outside PR	201	Giese, Michael	12/28/2021	2.30	\$ 413.00	\$ 949.90	Prepare actual debt policy revenues based on data sent by Riveron in advance of discussion with R. Feldman (ACG).
Outside PR	201	Nath, Natasha	12/29/2021	0.80	\$ 413.00	\$ 330.40	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	12/29/2021	0.80	\$ 413.00	\$ 330.40	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	12/29/2021	0.80	\$ 660.00	\$ 528.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	12/29/2021	0.80	\$ 715.00	\$ 572.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Battle, Fernando	12/29/2021	0.80	\$ 960.00	\$ 768.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	12/29/2021	0.80	\$ 960.00	\$ 768.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	12/29/2021	0.80	\$ 400.00	\$ 320.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	12/29/2021	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with R. Feldman (ACG) regarding the debt policy revenues analysis requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	201	Feldman, Robert	12/29/2021	0.50	\$ 660.00	\$ 330.00	Participate on series of calls with M. Giese (ACG) regarding the debt policy revenues analysis requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	201	Feldman, Robert	12/29/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from JPMorgan and Ankura to discuss financial modeling of the contingent value instrument and Plan of Adjustment recoveries.
Outside PR	201	Battle, Fernando	12/29/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from JPMorgan and Ankura to discuss financial modeling of the contingent value instrument and Plan of Adjustment recoveries.
Outside PR	201	Barrett, Dennis	12/29/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from JPMorgan and Ankura to discuss financial modeling of the contingent value instrument and Plan of Adjustment recoveries.
Outside PR	201	Barrett, Dennis	12/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura regarding PSA creditor ask regarding best efforts to comply with GO RSA.
Outside PR	201	Battle, Fernando	12/29/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura regarding PSA creditor ask regarding best efforts to comply with GO RSA.
Outside PR	57	Nath, Natasha	12/29/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Giese, Michael	12/29/2021	0.30	\$ 413.00	\$ 123.90	Correspond with R. Feldman (ACG) related to open items in the actual debt policy revenue analysis.
Outside PR	201	Feldman, Robert	12/29/2021	0.40	\$ 660.00	\$ 264.00	Review model mechanics of Plan of Adjustment payments and contingent value instruments in preparation for call with representatives from JPM.
Outside PR	201	Giese, Michael	12/29/2021	0.60	\$ 413.00	\$ 247.80	Prepare summary schedules associated with the debt policy revenues analysis requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	54	Nath, Natasha	12/29/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Sneath, Jill	12/29/2021	0.90	\$ 315.00	\$ 283.50	Finalize the twelfth interim fee application for submission to D. Barrett (ACG) and F. Battle (ACG).
Outside PR	25	Giese, Michael	12/29/2021	1.00	\$ 413.00	\$ 413.00	Review and revise the twelfth interim fee application based on requests received from J. Sneath (ACG).
Outside PR	201	Feldman, Robert	12/29/2021	1.40	\$ 660.00	\$ 924.00	Review, analyze and prepare summary schedules associated with the debt policy revenues analysis requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	201	Pryor, Kerrin	12/29/2021	0.50	\$ 400.00	\$ 200.00	Respond to emails related to the Plan of Adjustment implementation effort.
Outside PR	201	Pryor, Kerrin	12/29/2021	1.50	\$ 400.00	\$ 600.00	Update POA actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	12/29/2021	1.60	\$ 400.00	\$ 640.00	Update the Plan of Adjustment checklist document with current status based on feedback.
Outside PR	201	Pryor, Kerrin	12/29/2021	1.90	\$ 400.00	\$ 760.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	12/29/2021	1.90	\$ 400.00	\$ 760.00	Update and distribute the Plan of Adjustment checklist document with updates from review call.
Outside PR	201	Feldman, Robert	12/30/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Hacienda and AAFAF to discuss the cash bridge related to Commonwealth Plan of Adjustment payments.
Outside PR	201	Battle, Fernando	12/30/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Hacienda and AAFAF to discuss the cash bridge related to Commonwealth Plan of Adjustment payments.
Outside PR	201	Barrett, Dennis	12/30/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Hacienda and AAFAF to discuss the cash bridge related to Commonwealth Plan of Adjustment payments.
Outside PR	25	Parker, Christine	12/30/2021	0.80	\$ 200.00	\$ 160.00	Update Exhibit C with additional time entries submitted for the period 12/1/21 - 12/18/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	25	Parker, Christine	12/30/2021	2.60	\$ 200.00	\$ 520.00	Review and revise additional Exhibit C time descriptions submitted for the period 12/1/21 - 12/11/21 for inclusion in the December 2021 monthly fee statement.
Total - Hourly Fees				435.1		\$ 264,374.90	
Total - Fees				435.1		\$ 264,374.90	



Invoice Remittance

February 23, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fifth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus Relief Fund Project

Professional Services from December 1, 2021 to December 31, 2021

Professional Services	\$202,276.63
Expenses	\$0.00
Total Amount Due	\$202,276.63

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus Relief Fund Project

Professional Services from December 1, 2021 to December 31, 2021

Professional	Title	Rate	Hours	Total
Bowie, Michael	Director	\$332.50	50.9	\$16,924.25
Flanagan, Ryan	Director	\$332.50	61.8	\$20,548.50
Hubin, Kent	Senior Director	\$380.00	73.4	\$27,892.00
Huggins, Nate	Director	\$332.50	156.9	\$52,169.25
Khoury, Mya	Senior Associate	\$308.75	1	\$308.75
Loaiza, Juan	Director	\$332.50	70.3	\$23,374.75
Maffuid, Michael	Associate	\$285.00	5	\$1,425.00
McAfee, Maggie	Director	\$195.00	9.5	\$1,852.50
Miller, Ken	Managing Director	\$451.25	32	\$14,440.00
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	82.3	\$37,137.88
Tabor, Ryan	Senior Managing Director	\$522.50	11.5	\$6,008.75
Talbott, Elma	Associate	\$195.00	1	\$195.00
Total Hourly Fees			555.6	\$202,276.63
Total Fees				\$202,276.63

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/9/2021	1.3	\$332.50	\$432.25	Update outline of agency reporting process. (1.3)
Outside PR	233	Bowie, Michael	12/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund agency data for use in Office of the Inspector General Cycle 7 (2021-Q4) reporting and determine next steps for report preparation. (0.5)
Outside PR	233	Bowie, Michael	12/21/2021	2	\$332.50	\$665.00	Troubleshoot batch A of the Coronavirus Relief Fund agency input validation program. (2)
Outside PR	233	Bowie, Michael	12/21/2021	2	\$332.50	\$665.00	Troubleshoot batch B of the Coronavirus Relief Fund agency input validation program. (2)
Outside PR	233	Bowie, Michael	12/21/2021	1	\$332.50	\$332.50	Troubleshoot batch C of the Coronavirus Relief Fund agency input validation program. (1)
Outside PR	233	Bowie, Michael	12/21/2021	2	\$332.50	\$665.00	Troubleshoot batch D of the Coronavirus Relief Fund agency input validation program. (2)
Outside PR	233	Bowie, Michael	12/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/22/2021	2	\$332.50	\$665.00	Continue to develop initial queries to normalize data in preparation for Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/22/2021	2	\$332.50	\$665.00	Continue to review current state of Coronavirus Relief Fund data in preparation for Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/22/2021	2	\$332.50	\$665.00	Develop initial queries to normalize data in preparation for Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/22/2021	2	\$332.50	\$665.00	Review current state of Coronavirus Relief Fund data in preparation for Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/23/2021	2	\$332.50	\$665.00	Troubleshoot batch A of the issues with no Agency data from Cycle 6 for development of Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/23/2021	2	\$332.50	\$665.00	Troubleshoot batch B of the issues with no Agency data from Cycle 6 for development of Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/23/2021	2	\$332.50	\$665.00	Troubleshoot batch C of the issues with no Agency data from Cycle 6 for development of Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/23/2021	2	\$332.50	\$665.00	Troubleshoot batch D of the issues with no Agency data from Cycle 6 for development of Office of the Inspector General cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	12/27/2021	2	\$332.50	\$665.00	Prepare batch A of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/27/2021	2	\$332.50	\$665.00	Prepare batch B of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/27/2021	2	\$332.50	\$665.00	Prepare batch C of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/27/2021	2	\$332.50	\$665.00	Prepare batch D of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/28/2021	2	\$332.50	\$665.00	Reconcile batch A of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/28/2021	2	\$332.50	\$665.00	Reconcile batch B of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/28/2021	2	\$332.50	\$665.00	Reconcile batch C of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/28/2021	2	\$332.50	\$665.00	Reconcile batch D of the Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	12/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund agency data for use in Office of the Inspector General Cycle 7 (2021-Q4) reporting and determine next steps for report preparation. (0.3)
Outside PR	233	Bowie, Michael	12/30/2021	2	\$332.50	\$665.00	Prepare and reconcile batch A of the updated Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/30/2021	2	\$332.50	\$665.00	Prepare and reconcile batch B of the updated Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/30/2021	2	\$332.50	\$665.00	Prepare and reconcile batch C of the updated Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	12/30/2021	2	\$332.50	\$665.00	Prepare and reconcile batch D of the updated Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Flanagan, Ryan	12/1/2021	1.9	\$332.50	\$631.75	Gather additional required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	12/1/2021	2	\$332.50	\$665.00	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (2)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Velez (AAFAF) and K. Hubin (ACG) to review documents collected to respond to the Coronavirus Relief Fund Desk Review Team Sample Document Review request. (0.3)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/1/2021. (0.4)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.4	\$332.50	\$133.00	Review and respond to 12/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.6	\$332.50	\$199.50	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 11/30/2021. (0.6)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/2/2021	1.8	\$332.50	\$598.50	Gather additional required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.8)
Outside PR	233	Flanagan, Ryan	12/2/2021	2	\$332.50	\$665.00	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (2)
Outside PR	233	Flanagan, Ryan	12/2/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of SURI, C. Velez (AAFAF), and K. Miller (ACG) to review Desk Review Request for documentation on SURI run Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Flanagan, Ryan	12/2/2021	0.9	\$332.50	\$299.25	Research SURI transactions to determine if additional information is needed from Hacienda to facilitate the Desk Review Request for documentation. (0.9)
Outside PR	233	Flanagan, Ryan	12/2/2021	0.7	\$332.50	\$232.75	Review and respond to 12/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	12/2/2021	1.3	\$332.50	\$432.25	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.3)
Outside PR	233	Flanagan, Ryan	12/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/3/2021	1.4	\$332.50	\$465.50	Gather additional required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.4)
Outside PR	233	Flanagan, Ryan	12/3/2021	2	\$332.50	\$665.00	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (2)
Outside PR	233	Flanagan, Ryan	12/3/2021	0.6	\$332.50	\$199.50	Review and respond to 12/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	12/6/2021	1	\$332.50	\$332.50	Gather additional required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1)
Outside PR	233	Flanagan, Ryan	12/6/2021	1.6	\$332.50	\$532.00	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.6)
Outside PR	233	Flanagan, Ryan	12/6/2021	0.5	\$332.50	\$166.25	Review and respond to 12/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with A. Lewis-Ballester (Deloitte) and J. Perez-Casellas (ACG) regarding closeout status for Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to review next steps for the Coronavirus Relief Fund program close activities. (0.5)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.6	\$332.50	\$199.50	Review and respond to 12/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.5	\$332.50	\$166.25	Update transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/8/2021. (0.3)
Outside PR	233	Flanagan, Ryan	12/8/2021	0.5	\$332.50	\$166.25	Review and respond to 12/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/8/2021	0.7	\$332.50	\$232.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 12/7/2021. (0.7)
Outside PR	233	Flanagan, Ryan	12/8/2021	1.2	\$332.50	\$399.00	Update transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	12/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/9/2021	1.8	\$332.50	\$598.50	Create transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (1.8)
Outside PR	233	Flanagan, Ryan	12/9/2021	0.5	\$332.50	\$166.25	Review and respond to 12/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/9/2021	1	\$332.50	\$332.50	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Flanagan, Ryan	12/9/2021	0.7	\$332.50	\$232.75	Update transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Flanagan, Ryan	12/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/10/2021	0.4	\$332.50	\$133.00	Review and respond to 12/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	12/10/2021	0.7	\$332.50	\$232.75	Update transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Flanagan, Ryan	12/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review transition documentation of the Puerto Rico Coronavirus Relief Fund status. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	12/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) to review transition documentation of the Puerto Rico Coronavirus Relief Fund status. (0.6)
Outside PR	233	Flanagan, Ryan	12/13/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review methodology for tracking communication with municipalities for the Coronavirus Relief Fund Municipality program. (0.4)
Outside PR	233	Flanagan, Ryan	12/13/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the creation of a tracker to track communication with municipalities regarding the 12/31/2021 Coronavirus Relief Fund deadline. (0.8)
Outside PR	233	Flanagan, Ryan	12/13/2021	0.7	\$332.50	\$232.75	Research Coronavirus Relief Fund Desk Review team documentation request to determine required next steps. (0.7)
Outside PR	233	Flanagan, Ryan	12/13/2021	0.5	\$332.50	\$166.25	Review and respond to 12/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/13/2021	1.8	\$332.50	\$598.50	Update transition document to provide an overview of the Puerto Rico Coronavirus Relief Fund programs. (1.8)
Outside PR	233	Flanagan, Ryan	12/14/2021	1.3	\$332.50	\$432.25	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (1.3)
Outside PR	233	Flanagan, Ryan	12/14/2021	0.3	\$332.50	\$99.75	Review and respond to 12/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	12/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	12/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.9	\$332.50	\$299.25	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (0.9)
Outside PR	233	Flanagan, Ryan	12/15/2021	1.9	\$332.50	\$631.75	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (1.9)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.5	\$332.50	\$166.25	Review and respond to 12/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.6	\$332.50	\$199.50	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 12/14/2021. (0.6)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.6	\$332.50	\$199.50	Update Use of Funds Analysis for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program to facilitate clawback activity. (0.6)
Outside PR	233	Flanagan, Ryan	12/15/2021	1.2	\$332.50	\$399.00	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (1.2)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	12/16/2021	1.2	\$332.50	\$399.00	Create Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity. (1.2)
Outside PR	233	Flanagan, Ryan	12/16/2021	1.8	\$332.50	\$598.50	Gather required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	12/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.3)
Outside PR	233	Flanagan, Ryan	12/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Deloitte and C. Velez (AAFAF) to discuss required documents for the Desk Review Sample Support follow up. (0.3)
Outside PR	233	Flanagan, Ryan	12/16/2021	1.3	\$332.50	\$432.25	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (1.3)
Outside PR	233	Flanagan, Ryan	12/16/2021	0.5	\$332.50	\$166.25	Review and respond to 12/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/16/2021	0.4	\$332.50	\$133.00	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.4)
Outside PR	233	Flanagan, Ryan	12/16/2021	0.9	\$332.50	\$299.25	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.9)
Outside PR	233	Flanagan, Ryan	12/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/17/2021	1	\$332.50	\$332.50	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (1)
Outside PR	233	Flanagan, Ryan	12/17/2021	2	\$332.50	\$665.00	Process Use of Funds reports from the Coronavirus Relief Fund Private Hospital program to ensure program compliance. (2)
Outside PR	233	Flanagan, Ryan	12/17/2021	0.4	\$332.50	\$133.00	Review and respond to 12/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	12/17/2021	0.6	\$332.50	\$199.50	Update Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity. (0.6)
Outside PR	233	Flanagan, Ryan	12/17/2021	0.8	\$332.50	\$266.00	Update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (0.8)
Outside PR	233	Flanagan, Ryan	12/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	12/20/2021	0.6	\$332.50	\$199.50	Gather additional required documentation to support the Sample Document Request as requested by the Coronavirus Relief Fund Desk Review team. (0.6)
Outside PR	233	Flanagan, Ryan	12/20/2021	0.8	\$332.50	\$266.00	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (0.8)
Outside PR	233	Flanagan, Ryan	12/20/2021	0.5	\$332.50	\$166.25	Review and respond to 12/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	12/20/2021	0.7	\$332.50	\$232.75	Update Coronavirus Relief Fund Use of Funds Analysis presentation to facilitate clawback activity based on additional municipality data. (0.7)
Outside PR	233	Flanagan, Ryan	12/20/2021	1.2	\$332.50	\$399.00	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	12/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	12/21/2021	0.6	\$332.50	\$199.50	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (0.6)
Outside PR	233	Flanagan, Ryan	12/21/2021	0.4	\$332.50	\$133.00	Review and respond to 12/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	12/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/1/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Soto (AAFAF) to discuss the status of Agency Coronavirus Relief Fund Reporting and determine next steps related to non-compliant agencies. (0.5)
Outside PR	233	Hubin, Kent	12/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with C. Velez (AAFAF) and R. Flanagan (ACG) to review documents collected to respond to the Coronavirus Relief Fund Desk Review Team Sample Document Review request. (0.3)
Outside PR	233	Hubin, Kent	12/1/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/1/2021. (0.4)
Outside PR	233	Hubin, Kent	12/1/2021	0.5	\$380.00	\$190.00	Prepare for and follow up on meeting regarding Coronavirus Relief Fund Agency Reporting Status. (0.5)
Outside PR	233	Hubin, Kent	12/1/2021	0.7	\$380.00	\$266.00	Research and prepare additional information to support the Desk Review team Sample Document Review request. (0.7)
Outside PR	233	Hubin, Kent	12/1/2021	0.7	\$380.00	\$266.00	Update the contact information and funding for specific agencies in the Coronavirus Relief Fund reporting tools. (0.7)
Outside PR	233	Hubin, Kent	12/1/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/2/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/6/2021	2	\$380.00	\$760.00	Process Batch A of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/6/2021	2	\$380.00	\$760.00	Process Batch B of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/6/2021	2	\$380.00	\$760.00	Process Batch C of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/6/2021	1.9	\$380.00	\$722.00	Process Batch D of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	12/6/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/7/2021	0.5	\$380.00	\$190.00	Generate and distribute weekly Coronavirus Relief Fund Agency reporting status for the week ending 12/3/2021. (0.5)
Outside PR	233	Hubin, Kent	12/7/2021	2	\$380.00	\$760.00	Process Batch E of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/7/2021	2	\$380.00	\$760.00	Process Batch F of the 12/3/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/7/2021	2	\$380.00	\$760.00	Update reporting tools with agency awards documented in the 10/10/2021 PP Budget Transfer Report. (2)
Outside PR	233	Hubin, Kent	12/7/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/8/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/8/2021. (0.3)
Outside PR	233	Hubin, Kent	12/8/2021	0.8	\$380.00	\$304.00	Process Batch A of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	233	Hubin, Kent	12/8/2021	2	\$380.00	\$760.00	Process Batch B of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/8/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/9/2021	2	\$380.00	\$760.00	Process Batch C of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/9/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/10/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the creation of a tracker to track communication with municipalities regarding the 12/31/2021 Coronavirus Relief Fund deadline (partial). (0.5)
Outside PR	233	Hubin, Kent	12/13/2021	2	\$380.00	\$760.00	Process Batch D of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/13/2021	2	\$380.00	\$760.00	Process Batch E of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/13/2021	1.2	\$380.00	\$456.00	Process Batch F of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.2)
Outside PR	233	Hubin, Kent	12/13/2021	0.7	\$380.00	\$266.00	Resolve SharePoint access issues by working with A. Escudero (AAFAF). (0.7)
Outside PR	233	Hubin, Kent	12/13/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/14/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly Coronavirus Relief Fund Agency expenditure summary reports for week ending 12/10/2021. (0.5)
Outside PR	233	Hubin, Kent	12/14/2021	2	\$380.00	\$760.00	Process Batch G of the 12/10/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/14/2021	1.1	\$380.00	\$418.00	Reconcile AAFAF Coronavirus Relief Fund SharePoint files with archived files stored while SharePoint access was being restored. (1.1)
Outside PR	233	Hubin, Kent	12/14/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/15/2021	0.3	\$380.00	\$114.00	Follow up with an agency regarding over expenditures. (0.3)
Outside PR	233	Hubin, Kent	12/15/2021	0.3	\$380.00	\$114.00	Process the 12/6/2021 PP Budget Transfer Coronavirus Relief Fund allocation report. (0.3)
Outside PR	233	Hubin, Kent	12/15/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/16/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.3)
Outside PR	233	Hubin, Kent	12/16/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/17/2021	2	\$380.00	\$760.00	Process Batch A of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/17/2021	2	\$380.00	\$760.00	Process Batch B of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/17/2021	2	\$380.00	\$760.00	Process Batch C of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/17/2021	1.7	\$380.00	\$646.00	Process Batch D of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.7)
Outside PR	233	Hubin, Kent	12/17/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/20/2021	2	\$380.00	\$760.00	Prepare batch A of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/20/2021	2	\$380.00	\$760.00	Prepare batch B of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/20/2021	1	\$380.00	\$380.00	Prepare batch C of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (1)
Outside PR	233	Hubin, Kent	12/20/2021	2	\$380.00	\$760.00	Process Batch E of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/20/2021	2	\$380.00	\$760.00	Process Batch F of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/20/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus Relief Fund agency data for use in Office of the Inspector General Cycle 7 (2021-Q4) reporting and determine next steps for report preparation. (0.5)
Outside PR	233	Hubin, Kent	12/21/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly Coronavirus Relief Fund Agency expenditure summary reports for week ending 12/17/2021. (0.5)
Outside PR	233	Hubin, Kent	12/21/2021	2	\$380.00	\$760.00	Process Batch G of the 12/17/2021 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	12/21/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	12/22/2021	2	\$380.00	\$760.00	Prepare batch D of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/22/2021	0.8	\$380.00	\$304.00	Prepare batch F of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	12/22/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus Relief Fund agency data for use in Office of the Inspector General Cycle 7 (2021-Q4) reporting and determine next steps for report preparation. (0.3)
Outside PR	233	Hubin, Kent	12/29/2021	2	\$380.00	\$760.00	Prepare batch E of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/29/2021	2	\$380.00	\$760.00	Prepare batch G of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/29/2021	0.6	\$380.00	\$228.00	Prepare batch H of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (0.6)
Outside PR	233	Hubin, Kent	12/29/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	12/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with J. Loaiza (ACG) to review Coronavirus Relief Fund Municipal and Hospital data for use in Office of the Inspector General Cycle 7 for 2021-Q4 reporting and determine next steps for report preparation. (0.3)
Outside PR	233	Hubin, Kent	12/30/2021	2	\$380.00	\$760.00	Prepare batch I of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/30/2021	2	\$380.00	\$760.00	Prepare batch J of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/30/2021	1.7	\$380.00	\$646.00	Prepare batch K of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (1.7)
Outside PR	233	Hubin, Kent	12/31/2021	2	\$380.00	\$760.00	Prepare batch L of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	12/31/2021	2	\$380.00	\$760.00	Prepare batch M of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Huggins, Nate	12/1/2021	2	\$332.50	\$665.00	Develop emails with updated Resolutions for public hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	12/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/1/2021. (0.4)
Outside PR	233	Huggins, Nate	12/1/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/1/2021	2	\$332.50	\$665.00	Review and respond to 12/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.5)
Outside PR	233	Huggins, Nate	12/2/2021	1.4	\$332.50	\$465.50	Process Use of Funds reports for Hospitals and Municipalities. (1.4)
Outside PR	233	Huggins, Nate	12/2/2021	2	\$332.50	\$665.00	Review and respond to 12/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	12/2/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	12/2/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Huggins, Nate	12/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/3/2021	1.5	\$332.50	\$498.75	Compile ideas for Coronavirus Relief Fund program close project plan. (1.5)
Outside PR	233	Huggins, Nate	12/3/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG) to discuss requirements and approach for Coronavirus Relief Fund program close activities. (0.8)
Outside PR	233	Huggins, Nate	12/3/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/3/2021	1.4	\$332.50	\$465.50	Review and respond to 12/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.4)
Outside PR	233	Huggins, Nate	12/6/2021	1	\$332.50	\$332.50	Participate in meeting with J. Jimenez (OGP), O. Ramos (OGP), S. Diaz-Vazquez (OGP), J. Loaiza (ACG), J. Perez-Casellas (ACG) to review and discuss pending municipalities reconsideration and reclassification requests for Coronavirus Relief Fund funds. (1)
Outside PR	233	Huggins, Nate	12/6/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/6/2021	2	\$332.50	\$665.00	Review and respond to 12/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/6/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	12/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.8)
Outside PR	233	Huggins, Nate	12/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Flanagan (ACG) to review next steps for the Coronavirus Relief Fund program close activities. (0.5)
Outside PR	233	Huggins, Nate	12/7/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/7/2021	2	\$332.50	\$665.00	Review and respond to 12/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/7/2021	2	\$332.50	\$665.00	Send emails with updated Corporate Resolutions to hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/8/2021. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	12/8/2021	2	\$332.50	\$665.00	Process Use of Funds report for Municipalities and send updated Phase IV Use of Funds report. (2)
Outside PR	233	Huggins, Nate	12/8/2021	1.4	\$332.50	\$465.50	Process Use of Funds reports for Hospitals and Municipalities. (1.4)
Outside PR	233	Huggins, Nate	12/8/2021	2	\$332.50	\$665.00	Review and respond to 12/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/9/2021	2	\$332.50	\$665.00	Continue to process panel reconsiderations and send notifications to Municipalities on their approval status and updated Use of Funds template. (2)
Outside PR	233	Huggins, Nate	12/9/2021	2	\$332.50	\$665.00	Process panel reconsiderations and send notifications to Municipalities on their approval status and updated Use of Funds template. (2)
Outside PR	233	Huggins, Nate	12/9/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/9/2021	2	\$332.50	\$665.00	Review and respond to 12/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/10/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/10/2021	2	\$332.50	\$665.00	Process panel reconsiderations and send notifications to Municipalities on their approval status and updated Use of Funds template. (2)
Outside PR	233	Huggins, Nate	12/10/2021	1.2	\$332.50	\$399.00	Process Use of Funds reports for Hospitals and Municipalities. (1.2)
Outside PR	233	Huggins, Nate	12/10/2021	2	\$332.50	\$665.00	Review and respond to 12/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/13/2021	2	\$332.50	\$665.00	Continue to reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/13/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.1)
Outside PR	233	Huggins, Nate	12/13/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review methodology for tracking communication with municipalities for the Coronavirus Relief Fund Municipality program. (0.4)
Outside PR	233	Huggins, Nate	12/13/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the creation of a tracker to track communication with municipalities regarding the 12/31/2021 Coronavirus Relief Fund deadline. (0.8)
Outside PR	233	Huggins, Nate	12/13/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Loaiza (ACG) to discuss Municipality tracker requested by S. Diaz (AAFAF). (0.2)
Outside PR	233	Huggins, Nate	12/13/2021	1.5	\$332.50	\$498.75	Process Use of Funds reports for Hospitals and Municipalities. (1.5)
Outside PR	233	Huggins, Nate	12/13/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/13/2021	1	\$332.50	\$332.50	Review and respond to 12/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	12/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/14/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/14/2021	2	\$332.50	\$665.00	Continue to reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/14/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/14/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/14/2021	1	\$332.50	\$332.50	Review and respond to 12/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	12/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	12/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/15/2021	2	\$332.50	\$665.00	Process batch A of Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/15/2021	2	\$332.50	\$665.00	Process batch B of Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/15/2021	2	\$332.50	\$665.00	Process batch C of Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/15/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Huggins, Nate	12/16/2021	1.3	\$332.50	\$432.25	Process batch A of Use of Funds reports for Hospitals and Municipalities. (1.3)
Outside PR	233	Huggins, Nate	12/16/2021	2	\$332.50	\$665.00	Process batch B of Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/16/2021	2	\$332.50	\$665.00	Process batch C of Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/16/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/16/2021	0.3	\$332.50	\$99.75	Resend DocuSign envelopes for public and private hospitals to Hacienda Legal for signature. (0.3)
Outside PR	233	Huggins, Nate	12/16/2021	0.9	\$332.50	\$299.25	Review and respond to 12/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Huggins, Nate	12/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/17/2021	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/17/2021	2	\$332.50	\$665.00	Continue to reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	12/17/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	12/17/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/17/2021	0.8	\$332.50	\$266.00	Review and respond to 12/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Huggins, Nate	12/20/2021	2	\$332.50	\$665.00	Continue to update Coronavirus Relief Fund Private and Public Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (2)
Outside PR	233	Huggins, Nate	12/20/2021	1	\$332.50	\$332.50	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (1)
Outside PR	233	Huggins, Nate	12/20/2021	0.6	\$332.50	\$199.50	Research Bayamon hospital agreement in DocuSign that M. Perez (Hacienda) did not refer to the Secretary for signature. (0.6)
Outside PR	233	Huggins, Nate	12/20/2021	2	\$332.50	\$665.00	Review and respond to 12/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/20/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (2)
Outside PR	233	Huggins, Nate	12/20/2021	0.9	\$332.50	\$299.25	Update Coronavirus Relief Fund Private and Public Hospital agreements in DocuSign with updated Corporate Resolutions and resend to Hacienda. (0.9)
Outside PR	233	Huggins, Nate	12/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/21/2021	2	\$332.50	\$665.00	Continue to process Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (2)
Outside PR	233	Huggins, Nate	12/21/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.6)
Outside PR	233	Huggins, Nate	12/21/2021	2	\$332.50	\$665.00	Process Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (2)
Outside PR	233	Huggins, Nate	12/21/2021	2	\$332.50	\$665.00	Process Use of Funds report for Municipalities and send updated Phase IV Use of Funds templates as appropriate. (2)
Outside PR	233	Huggins, Nate	12/21/2021	2	\$332.50	\$665.00	Review and respond to 12/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Huggins, Nate	12/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/22/2021	2	\$332.50	\$665.00	Process Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (2)
Outside PR	233	Huggins, Nate	12/22/2021	2	\$332.50	\$665.00	Process Use of Funds report for Municipalities and send updated Phase IV Use of Funds templates as appropriate. (2)
Outside PR	233	Huggins, Nate	12/22/2021	2	\$332.50	\$665.00	Review and respond to 12/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/23/2021	0.7	\$332.50	\$232.75	Create and send batch A of Phase IV Use of Funds reports to Municipalities who did not have one created previously. (0.7)
Outside PR	233	Huggins, Nate	12/23/2021	2	\$332.50	\$665.00	Create and send batch B of Phase IV Use of Funds reports to Municipalities who did not have one created previously. (2)
Outside PR	233	Huggins, Nate	12/23/2021	2	\$332.50	\$665.00	Create and send batch C of Phase IV Use of Funds reports to Municipalities who did not have one created previously. (2)
Outside PR	233	Huggins, Nate	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.6)
Outside PR	233	Huggins, Nate	12/23/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Municipalities. (2)
Outside PR	233	Huggins, Nate	12/23/2021	0.6	\$332.50	\$199.50	Review and respond to 12/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Huggins, Nate	12/23/2021	1.8	\$332.50	\$598.50	Review sent emails from Coronavirus Relief Fund Municipalities inbox and categorize by Municipality to ensure complete organization solution per request from S. Diaz (AAFAF). (1.8)
Outside PR	233	Huggins, Nate	12/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	12/27/2021	1.7	\$332.50	\$565.25	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (1.7)
Outside PR	233	Huggins, Nate	12/27/2021	2	\$332.50	\$665.00	Review and respond to 12/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/27/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (2)
Outside PR	233	Huggins, Nate	12/28/2021	2	\$332.50	\$665.00	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (2)
Outside PR	233	Huggins, Nate	12/28/2021	0.6	\$332.50	\$199.50	Review and respond to 12/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Huggins, Nate	12/28/2021	1.6	\$332.50	\$532.00	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (1.6)
Outside PR	233	Huggins, Nate	12/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/29/2021	0.5	\$332.50	\$166.25	Process batch A of the Coronavirus Relief Fund Municipality Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (0.5)
Outside PR	233	Huggins, Nate	12/29/2021	2	\$332.50	\$665.00	Process batch B of the Coronavirus Relief Fund Municipality Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (2)
Outside PR	233	Huggins, Nate	12/29/2021	2	\$332.50	\$665.00	Process batch C of the Coronavirus Relief Fund Municipality Phase IV reconsiderations from OGP and send notifications to Municipalities on their approval status and updated Use of Funds templates. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	12/29/2021	1.8	\$332.50	\$598.50	Review and respond to 12/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.8)
Outside PR	233	Huggins, Nate	12/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	12/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Huggins, Nate	12/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Huggins, Nate	12/30/2021	2	\$332.50	\$665.00	Process Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	12/30/2021	1.3	\$332.50	\$432.25	Reorganize Coronavirus Relief Fund Municipalities inbox for communication tracking solution for S. Diaz (AAFAF). (1.3)
Outside PR	233	Huggins, Nate	12/30/2021	2	\$332.50	\$665.00	Review and respond to 12/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	12/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	12/31/2021	0.7	\$332.50	\$232.75	Review and respond to 12/31/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Khoury, Mya	12/21/2021	1	\$308.75	\$308.75	Participate in meeting with M. Maffuid (ACG) to discuss coverage plan and review Coronavirus Relief Fund Dashboard process. (1)
Outside PR	233	Loaiza, Juan	12/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/1/2021. (0.4)
Outside PR	233	Loaiza, Juan	12/1/2021	1.5	\$332.50	\$498.75	Participate on telephone calls with J. Baez (UDH) to review Premium Pay for Hospital and CDT Workers funding status and Use of Funds report template. (1.5)
Outside PR	233	Loaiza, Juan	12/1/2021	1	\$332.50	\$332.50	Prepare and send communication to all CDTs to request their Use of Funds report by 12/15/2021. (1)
Outside PR	233	Loaiza, Juan	12/1/2021	1.5	\$332.50	\$498.75	Prepare and send communications to multiple municipalities requesting resolutions for pending transfer agreements. (1.5)
Outside PR	233	Loaiza, Juan	12/1/2021	0.4	\$332.50	\$133.00	Provide support over the phone to N. Rodriguez (National Guard) about issues with the Office of the Inspector General reporting. (0.4)
Outside PR	233	Loaiza, Juan	12/1/2021	1	\$332.50	\$332.50	Resend the Municipalities agreements with resolutions and newly signed by mayors to Hacienda and update tracker. (1)
Outside PR	233	Loaiza, Juan	12/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.5)
Outside PR	233	Loaiza, Juan	12/2/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Baez (UDH) to answer questions about Use of Funds report template. (0.2)
Outside PR	233	Loaiza, Juan	12/2/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	12/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/3/2021	0.6	\$332.50	\$199.50	Answer inquiries in the Coronavirus Relief Fund Municipalities inbox. (0.6)
Outside PR	233	Loaiza, Juan	12/3/2021	0.4	\$332.50	\$133.00	Participate on telephone call with A. Fernandez (OPM) to explain the difference between Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund reporting. (0.4)
Outside PR	233	Loaiza, Juan	12/3/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Cruz (ACAA) to clarify how to submit premium pay reporting. (0.3)
Outside PR	233	Loaiza, Juan	12/3/2021	0.3	\$332.50	\$99.75	Participate on telephone call with M. Mauras (Coama) to answer questions related to the use of Coronavirus Relief Fund funds. (0.3)
Outside PR	233	Loaiza, Juan	12/3/2021	1	\$332.50	\$332.50	Resend the Municipalities agreements with resolutions and newly signed by mayors to Hacienda and update tracker. (1)
Outside PR	233	Loaiza, Juan	12/6/2021	1	\$332.50	\$332.50	Answer panel recommendations and decisions for some of the reconsideration requests and inquiries from municipalities. (1)
Outside PR	233	Loaiza, Juan	12/6/2021	0.4	\$332.50	\$133.00	Follow up with Municipal hospital with outstanding signatures in agreements. (0.4)
Outside PR	233	Loaiza, Juan	12/6/2021	1	\$332.50	\$332.50	Participate in meeting with J. Jimenez (OGP), O. Ramos (OGP), S. Diaz-Vazquez (OGP), N. Huggins (ACG), J. Perez-Casellas (ACG) to review and discuss pending municipalities reconsideration and reclassification requests for Coronavirus Relief Fund funds. (1)
Outside PR	233	Loaiza, Juan	12/6/2021	0.6	\$332.50	\$199.50	Participate on telephone call with A. Colon (Lares) and respond to email regarding request related to Use of Funds. (0.6)
Outside PR	233	Loaiza, Juan	12/6/2021	0.4	\$332.50	\$133.00	Prepare for meeting with panel about municipalities reconsiderations. (0.4)
Outside PR	233	Loaiza, Juan	12/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/7/2021	0.4	\$332.50	\$133.00	Follow up with S. Diaz-Vazquez (AAFAF) regarding Coronavirus Relief Fund Assistance to 78 Municipalities Phase IV outstanding disbursements resolutions. (0.4)
Outside PR	233	Loaiza, Juan	12/7/2021	0.6	\$332.50	\$199.50	Participate in meeting with I. Alicea (San Juan), K. Saez Merced (Metro Pavia Health), C. Berrios (San Juan) and J. Perez-Casellas (ACG) to review and discuss the CDT incentive payment to Metro Pavia as the license holder. (0.6)
Outside PR	233	Loaiza, Juan	12/7/2021	0.8	\$332.50	\$266.00	Participate in meeting with J. Perez-Casellas (ACG) to review Coronavirus Relief Fund pending inboxes. (0.8)
Outside PR	233	Loaiza, Juan	12/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.8)
Outside PR	233	Loaiza, Juan	12/7/2021	1.2	\$332.50	\$399.00	Research and prepare material for Municipalities that could receive and / or have requested additional Coronavirus Relief Fund funds. (1.2)
Outside PR	233	Loaiza, Juan	12/7/2021	0.2	\$332.50	\$66.50	Respond to inquiries in the CDT inbox. (0.2)
Outside PR	233	Loaiza, Juan	12/7/2021	0.7	\$332.50	\$232.75	Review, file and update tracker for 12 Municipalities completed agreements. (0.7)
Outside PR	233	Loaiza, Juan	12/7/2021	0.8	\$332.50	\$266.00	Update UDH Use of Funds report. (0.8)
Outside PR	233	Loaiza, Juan	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	12/7/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	12/8/2021	0.5	\$332.50	\$166.25	Answer 12/8/2021 inquiries and requests in the Municipalities inbox. (0.5)
Outside PR	233	Loaiza, Juan	12/8/2021	1	\$332.50	\$332.50	Generate CDT application reports and follow up with J. Perez-Casellas (ACG). (1)
Outside PR	233	Loaiza, Juan	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/8/2021. (0.3)
Outside PR	233	Loaiza, Juan	12/8/2021	0.3	\$332.50	\$99.75	Participate on telephone call with I. Nieves (Aguadilla) to discuss questions regarding Coronavirus Relief Fund funding and reporting. (0.3)
Outside PR	233	Loaiza, Juan	12/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/9/2021	2	\$332.50	\$665.00	Create CDT Use of Funds log and update with CDTs reports data. (2)
Outside PR	233	Loaiza, Juan	12/9/2021	0.7	\$332.50	\$232.75	Elaborate and send communications regarding agreement and funding for SFHS CDT instead of San Juan Municipality. (0.7)
Outside PR	233	Loaiza, Juan	12/9/2021	1	\$332.50	\$332.50	Send 12/9/2021 eligible expenses reconsideration decisions to municipalities. (1)
Outside PR	233	Loaiza, Juan	12/9/2021	2	\$332.50	\$665.00	Update municipalities Use of Funds template with eligible expenses reconsideration decisions from Panel. (2)
Outside PR	233	Loaiza, Juan	12/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/10/2021	0.7	\$332.50	\$232.75	Review municipalities inbox for reconsideration request from Rincon. (0.7)
Outside PR	233	Loaiza, Juan	12/10/2021	1	\$332.50	\$332.50	Send 12/10/2021 eligible expenses reconsideration decisions to municipalities. (1)
Outside PR	233	Loaiza, Juan	12/10/2021	0.6	\$332.50	\$199.50	Update CDT Use of Funds log with 12/10/2021 CDTs Use of Funds reports data. (0.6)
Outside PR	233	Loaiza, Juan	12/10/2021	0.8	\$332.50	\$266.00	Update UDH Use of Funds report with recent decision. (0.8)
Outside PR	233	Loaiza, Juan	12/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/13/2021	1	\$332.50	\$332.50	Communicate with B. Castro (UDH) regarding Premium Pay and Hazard Pay questions. (1)
Outside PR	233	Loaiza, Juan	12/13/2021	1	\$332.50	\$332.50	Elaborate instructions file for how to search categories and add post to folders in Outlook. (1)
Outside PR	233	Loaiza, Juan	12/13/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.1)
Outside PR	233	Loaiza, Juan	12/13/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review methodology for tracking communication with municipalities for the Coronavirus Relief Fund Municipality program. (0.4)
Outside PR	233	Loaiza, Juan	12/13/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the creation of a tracker to track communication with municipalities regarding the 12/31/2021 Coronavirus Relief Fund deadline. (0.8)
Outside PR	233	Loaiza, Juan	12/13/2021	0.2	\$332.50	\$66.50	Participate on telephone call with N. Huggins (ACG) to discuss Municipality tracker requested by S. Diaz (AAFAF). (0.2)
Outside PR	233	Loaiza, Juan	12/13/2021	0.3	\$332.50	\$99.75	Participate on telephone call with I. Nieves (Aguadilla) about municipality Use of Funds. (0.3)
Outside PR	233	Loaiza, Juan	12/13/2021	0.8	\$332.50	\$266.00	Reorganize folders in the Coronavirus Relief Fund Municipality inbox. (0.8)
Outside PR	233	Loaiza, Juan	12/13/2021	1	\$332.50	\$332.50	Research and follow up with Arecibo and CEIBA regarding additional funds requests. (1)
Outside PR	233	Loaiza, Juan	12/13/2021	0.5	\$332.50	\$166.25	Review logs and trackers to prepare for AAFAF municipalities log request. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	12/13/2021	0.2	\$332.50	\$66.50	Update and send new signed Municipalities agreements. (0.2)
Outside PR	233	Loaiza, Juan	12/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/14/2021	0.7	\$332.50	\$232.75	Answer 12/14/2021 inquiries in the Coronavirus Relief Fund Hospitals inbox. (0.7)
Outside PR	233	Loaiza, Juan	12/14/2021	1	\$332.50	\$332.50	Answer 12/14/2021 inquiries in the Coronavirus Relief Fund Municipalities inbox. (1)
Outside PR	233	Loaiza, Juan	12/14/2021	0.7	\$332.50	\$232.75	Participate on telephone call with J. Rodriguez (Policlinica Navarro) to provide support to prepare the CDT Use of Funds report. (0.7)
Outside PR	233	Loaiza, Juan	12/14/2021	0.5	\$332.50	\$166.25	Participate on telephone call with S. Capello (CIPA) to provide support with Office of the Inspector General weekly report. (0.5)
Outside PR	233	Loaiza, Juan	12/14/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	12/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/15/2021	1.5	\$332.50	\$498.75	Create Disbursement Oversight Committee report for additional funding requests. (1.5)
Outside PR	233	Loaiza, Juan	12/15/2021	0.3	\$332.50	\$99.75	Participate on telephone call with W. Moralez (Capitol) to provide support with Office of the Inspector General report. (0.3)
Outside PR	233	Loaiza, Juan	12/15/2021	0.2	\$332.50	\$66.50	Review and resend municipalities agreements. (0.2)
Outside PR	233	Loaiza, Juan	12/15/2021	0.4	\$332.50	\$133.00	Review communication with new Internal Revenue Service ruling on Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	12/15/2021	0.5	\$332.50	\$166.25	Review communication with new Internal Revenue Service ruling on Coronavirus Relief Fund. (0.5)
Outside PR	233	Loaiza, Juan	12/15/2021	0.4	\$332.50	\$133.00	Review translation of message for the Office of the Inspector General reports reminders. (0.4)
Outside PR	233	Loaiza, Juan	12/15/2021	1	\$332.50	\$332.50	Update Panel folder in the Coronavirus Relief Fund Municipalities Inbox. (1)
Outside PR	233	Loaiza, Juan	12/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	12/16/2021	0.3	\$332.50	\$99.75	Participate on telephone call with M. Murphy (San Juan) about documentation and transfer agreements requests. (0.3)
Outside PR	233	Loaiza, Juan	12/16/2021	0.3	\$332.50	\$99.75	Participate on telephone call with officials from Morovis to provide support for questions related to Coronavirus Relief Fund Use of Funds. (0.3)
Outside PR	233	Loaiza, Juan	12/16/2021	0.5	\$332.50	\$166.25	Request documentation for Desk Review team from the municipalities. (0.5)
Outside PR	233	Loaiza, Juan	12/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/17/2021	0.8	\$332.50	\$266.00	Respond to 12/17/2021 inquiries in the Coronavirus Relief Fund Municipalities and Hospitals inbox. (0.8)
Outside PR	233	Loaiza, Juan	12/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	12/20/2021	1	\$332.50	\$332.50	Prepare and send Disbursement Oversight Committee report for municipalities additional funding request to the Coronavirus Relief Fund Municipalities Program. (1)
Outside PR	233	Loaiza, Juan	12/20/2021	1	\$332.50	\$332.50	Review and respond to 12/20/2021 inquiries related to funds obligations and reconsiderations of the Coronavirus Relief Fund Municipalities Inbox. (1)
Outside PR	233	Loaiza, Juan	12/20/2021	0.6	\$332.50	\$199.50	Send mass communications about new Internal Revenue Service rule regarding obligation of funds of the Coronavirus Relief Fund to all municipal, hospital and agency officials. (0.6)
Outside PR	233	Loaiza, Juan	12/20/2021	0.8	\$332.50	\$266.00	Send new resolutions decisions to municipalities receiving additional phase IV disbursements. (0.8)
Outside PR	233	Loaiza, Juan	12/20/2021	1	\$332.50	\$332.50	Update Municipalities Use of Funds Report to accommodate new Phase IV disbursements decisions for the Coronavirus Relief fund. (1)
Outside PR	233	Loaiza, Juan	12/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/21/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.6)
Outside PR	233	Loaiza, Juan	12/21/2021	0.7	\$332.50	\$232.75	Participate on telephone call with M. Diaz (Moca) to answer questions related to reconsiderations and funds expenditures for the Coronavirus Relief fund. (0.7)
Outside PR	233	Loaiza, Juan	12/21/2021	0.2	\$332.50	\$66.50	Send past decision communications and other materials to Maunabo officials per their request. (0.2)
Outside PR	233	Loaiza, Juan	12/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/22/2021	0.7	\$332.50	\$232.75	Communicate decision to J. Marrero (Cardiovascular) about the reconsideration of Premium Pay requests. (0.7)
Outside PR	233	Loaiza, Juan	12/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/23/2021	0.2	\$332.50	\$66.50	Participate on telephone call with official of Cidra Municipality about Use of Funds reporting. (0.2)
Outside PR	233	Loaiza, Juan	12/23/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Santiago to provide support with the Office of the Inspector General report. (0.3)
Outside PR	233	Loaiza, Juan	12/23/2021	1	\$332.50	\$332.50	Respond to inquiries in the Coronavirus Relief Fund Hospitals inbox. (1)
Outside PR	233	Loaiza, Juan	12/23/2021	1.2	\$332.50	\$399.00	Respond to inquiries in the Coronavirus Relief Fund Municipalities inbox. (1.2)
Outside PR	233	Loaiza, Juan	12/23/2021	1	\$332.50	\$332.50	Review and update Use of Funds template of Hospital Industrial. (1)
Outside PR	233	Loaiza, Juan	12/23/2021	0.6	\$332.50	\$199.50	Update Performance tracker point of contact information. (0.6)
Outside PR	233	Loaiza, Juan	12/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.6)
Outside PR	233	Loaiza, Juan	12/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	12/27/2021	0.2	\$332.50	\$66.50	Review Coronavirus Relief Fund inboxes. (0.2)
Outside PR	233	Loaiza, Juan	12/28/2021	0.2	\$332.50	\$66.50	Review CDTs Inbox communication about Use of Funds. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	12/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	12/29/2021	2	\$332.50	\$665.00	Process 12 weekly agency Office of the Inspector General Reports including download, review, consolidation, logging update. (3.8)
Outside PR	233	Loaiza, Juan	12/29/2021	1.8	\$332.50	\$598.50	Process 10 weekly agency Office of the Inspector General Reports including download, review, consolidation, logging update. (3.8)
Outside PR	233	Loaiza, Juan	12/29/2021	0.5	\$332.50	\$166.25	Send notification and updated Use of Funds report to HOPU. (0.5)
Outside PR	233	Loaiza, Juan	12/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	12/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Loaiza, Juan	12/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Perez-Casellas (ACG) to respond to Coronavirus Relief Fund Municipalities and Hospitals inquiries. (0.5)
Outside PR	233	Loaiza, Juan	12/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund Municipal and Hospital data for use in Office of the Inspector General Cycle 7 for 2021-Q4 reporting and determine next steps for report preparation. (0.3)
Outside PR	233	Loaiza, Juan	12/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Loaiza, Juan	12/30/2021	0.5	\$332.50	\$166.25	Respond to inquiries in the Coronavirus Relief Fund Municipality inbox. (0.5)
Outside PR	233	Loaiza, Juan	12/30/2021	0.8	\$332.50	\$266.00	Review and prepare funds analysis for Camuy municipality. (0.8)
Outside PR	233	Loaiza, Juan	12/30/2021	1	\$332.50	\$332.50	Review and update Centro Cardiovascular Use of Funds and reconsideration decision. (1)
Outside PR	233	Loaiza, Juan	12/30/2021	0.5	\$332.50	\$166.25	Send Office of the Inspector General reports email responses. (0.5)
Outside PR	233	Loaiza, Juan	12/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Maffuid, Michael	12/9/2021	1	\$285.00	\$285.00	Re-upload and format Coronavirus Relief Fund dashboards to Tableau Server. (1)
Outside PR	233	Maffuid, Michael	12/21/2021	1	\$285.00	\$285.00	Participate in meeting with M. Khoury (ACG) to discuss coverage plan and review Coronavirus Relief Fund Dashboard process. (1)
Outside PR	233	Maffuid, Michael	12/30/2021	2	\$285.00	\$570.00	Verify connectivity of Tableau refresh process for the Coronavirus Relief Fund dashboard and provide process documentation. (2)
Outside PR	233	Maffuid, Michael	12/31/2021	1	\$285.00	\$285.00	Troubleshoot connectivity issues with Tableau Server for Coronavirus Relief Fund Dashboard. (1)
Outside PR	233	McAfee, Maggie	12/8/2021	0.5	\$195.00	\$97.50	Prepare labor codes for November 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	12/9/2021	2	\$195.00	\$390.00	Prepare labor codes for November 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for November 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	12/10/2021	2	\$195.00	\$390.00	Prepare labor codes for November 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	233	McAfee, Maggie	12/13/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	12/14/2021	0.5	\$195.00	\$97.50	Prepare labor codes for November 2021 fee statement. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	McAfee, Maggie	12/20/2021	1	\$195.00	\$195.00	Prepare project invoice for November 2021. (1)
Outside PR	233	McAfee, Maggie	12/21/2021	0.5	\$195.00	\$97.50	Prepare project invoice for November 2021. (0.5)
Outside PR	233	Miller, Ken	12/1/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 12/1/2021. (0.4)
Outside PR	233	Miller, Ken	12/1/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 12/2/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	12/1/2021	1	\$451.25	\$451.25	Review and respond to 12/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Miller, Ken	12/1/2021	0.4	\$451.25	\$180.50	X-agenda (0.4)
Outside PR	233	Miller, Ken	12/2/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of SURI, C. Velez (AAFAF), and R. Flanagan (ACG) to review Desk Review Request for documentation on SURI run Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Miller, Ken	12/2/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 12/3/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/2/2021	0.9	\$451.25	\$406.13	Review and respond to 12/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Miller, Ken	12/3/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with N. Huggins (ACG) to discuss requirements and approach for Coronavirus Relief Fund program close activities. (0.8)
Outside PR	233	Miller, Ken	12/3/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	12/3/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 12/6/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/3/2021	0.5	\$451.25	\$225.63	Review and respond to 12/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/10/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/13/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/10/2021	0.2	\$451.25	\$90.25	Review and respond to 12/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to review transition documentation of the Puerto Rico Coronavirus Relief Fund status. (0.5)
Outside PR	233	Miller, Ken	12/13/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) to review transition documentation of the Puerto Rico Coronavirus Relief Fund status. (0.6)
Outside PR	233	Miller, Ken	12/13/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review methodology for tracking communication with municipalities for the Coronavirus Relief Fund Municipality program. (0.4)
Outside PR	233	Miller, Ken	12/13/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss the creation of a tracker to track communication with municipalities regarding the 12/31/2021 Coronavirus Relief Fund deadline. (0.8)
Outside PR	233	Miller, Ken	12/13/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/14/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/13/2021	0.2	\$451.25	\$90.25	Review and respond to 12/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	12/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/14/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/15/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/14/2021	0.4	\$451.25	\$180.50	Review and respond to 12/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/15/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/16/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/15/2021	0.4	\$451.25	\$180.50	Review and respond to 12/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review the program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.3)
Outside PR	233	Miller, Ken	12/16/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/17/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/16/2021	0.4	\$451.25	\$180.50	Review and respond to 12/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/17/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	12/17/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/20/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/17/2021	0.4	\$451.25	\$180.50	Review and respond to 12/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/20/2021	1	\$451.25	\$451.25	Prepare agenda for meeting with J. Tirado (AAFAF) and C. Diaz (AAFAF). (1)
Outside PR	233	Miller, Ken	12/20/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 12/21/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/20/2021	0.5	\$451.25	\$225.63	Review and respond to 12/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/20/2021	1	\$451.25	\$451.25	Review time entries related to November 2021 billing of Ankura services for Coronavirus Relief Fund. (1)
Outside PR	233	Miller, Ken	12/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/21/2021	0.3	\$451.25	\$135.38	Participate in meeting with R. Tabor (ACG) to discuss compliance communications related to end of year Use of Funds. (0.3)
Outside PR	233	Miller, Ken	12/21/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 12/22/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/21/2021	0.5	\$451.25	\$225.63	Respond to inquiries related to November 2021 billing of Ankura services for Coronavirus Relief Fund. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	12/21/2021	0.5	\$451.25	\$225.63	Review and respond to 12/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Miller, Ken	12/21/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	12/22/2021	2	\$451.25	\$902.50	Develop potential Use of Funds scenarios for Municipalities based upon updated United States Treasury guidance related to the Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	12/22/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/23/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/22/2021	1.5	\$451.25	\$676.88	Refine potential Use of Funds scenarios for Municipalities based upon updated United States Treasury guidance related to the Coronavirus Relief Fund. (1.5)
Outside PR	233	Miller, Ken	12/22/2021	0.6	\$451.25	\$270.75	Review and respond to 12/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	12/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/23/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/24/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/23/2021	1.2	\$451.25	\$541.50	Refine potential Use of Funds scenarios for Municipalities based upon updated United States Treasury guidance related to the Coronavirus Relief Fund. (1.2)
Outside PR	233	Miller, Ken	12/23/2021	1	\$451.25	\$451.25	Research Coronavirus Relief Fund documents related to PRDE application for J. Tirado (AAFAF). (1)
Outside PR	233	Miller, Ken	12/23/2021	0.4	\$451.25	\$180.50	Review and respond to 12/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	12/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	12/28/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/29/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/28/2021	1	\$451.25	\$451.25	Refine potential Use of Funds scenarios for Municipalities based upon updated United States Treasury guidance related to the Coronavirus Relief Fund. (1)
Outside PR	233	Miller, Ken	12/28/2021	0.5	\$451.25	\$225.63	Review and respond to 12/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	12/29/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/30/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/29/2021	0.5	\$451.25	\$225.63	Refine potential Use of Funds scenarios for Municipalities based upon updated United States Treasury guidance related to the Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	12/29/2021	0.5	\$451.25	\$225.63	Review and respond to 12/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	12/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	12/30/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/31/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	12/30/2021	0.5	\$451.25	\$225.63	Review and respond to 12/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	12/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.4	\$451.25	\$180.50	Communicate with representatives from public hospitals with pending transfer agreements to be signed and schedule for receipt. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Matta (ASEM) pertaining to reporting amendments and other administrative documentation pertaining to Coronavirus Relief Fund Assistance to Public Hospitals Phase II and provide guidance. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.4	\$451.25	\$180.50	Participate on telephone call with P. Padrn (Culebra) pertaining to Economic Incentive Program utilizing Coronavirus Relief Fund Funds and provide guidance for implementation. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.3	\$451.25	\$135.38	Review amended Use of Funds Report submitted by ASEM (J. Velez) and develop next steps for analysis. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.3	\$451.25	\$135.38	Review communication from J. Tirado (AAFAF) pertaining to reconsideration request from Utuado, review status and discuss next steps with representatives of Ankura. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.2	\$451.25	\$90.25	Review draft of walkthrough responses for Desk Review submitted to C. Soto (AAFAF) and provide feedback. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.3	\$451.25	\$135.38	Review inquiry from the municipality of M. Diaz (Moca) pertaining to acquisition of vehicle with Coronavirus Relief Fund funds, review guidelines and provide response. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/1/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	1	\$451.25	\$451.25	Conduct various communications with J. Tirado (AAFAF) pertaining to Covered Period inquiry, specifically related to Department of Health Telemedicine Program and perform investigation on Coronavirus Relief Fund Guideline and OMM opinion. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	1.4	\$451.25	\$631.75	Conduct various communications with K. Saez (Metro Pavia Health CDT SFHS) pertaining to grant under the CDT Coronavirus Relief Fund Assistance program, consult case with J. Tirado (AAFAF) and develop communication to I. Alicea (Municipality of San Juan) for purposes of seeking resolution on grant agreement. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	1.4	\$451.25	\$631.75	Create memorandum to J. Tirado (AAFAF) on applicability of Covered Period requirement to beneficiaries of Programs established by a sub-recipient (Department of Health) and develop communication sample to be used in communicating clawback requirements to the Department of Health, specifically pertaining to the Telemedicine Assistance Programs recently established. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.7	\$451.25	\$315.88	Participate on telephone call with J. Galva (ASES) on request for amendment submitted by Hospital Metropolitano on Use of Funds under the Coronavirus Relief Fund Assistance to Private Hospital program, review submitted expenses, Panel determination and provide guidance for ACG Team on resolution. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Jimnez (OGP) on reconsiderations and new expense requests by municipalities under the Coronavirus Relief Fund Municipal Transfer Program and consult with S. Diaz (AAFAF) for notification next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.6	\$451.25	\$270.75	Participate on telephone call with S. Diaz (AAFAF) pertaining to reconsiderations and new expenses request by municipalities under the Coronavirus Relief Fund Municipal Transfer Program and develop communication to municipalities. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	12/2/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	12/3/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/3/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	12/3/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.4	\$451.25	\$180.50	Conduct various communications with B. Castro (University District Hospital) pertaining to reclassifications under the Coronavirus Relief Fund Assistance to Public Hospital Programs and review draft of reconsideration request. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.4	\$451.25	\$180.50	Conduct various communications with representatives of the municipality of San Juan and Metro Pavia to discuss and set up meeting to discuss CDT Grant under the Coronavirus Relief Fund Assistance to CDTs program. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	1	\$451.25	\$451.25	Participate in meeting with J. Jimenez (OGP), O. Ramos (OGP), S. Diaz-Vazquez (OGP), N. Huggins (ACG), J. Loaiza (ACG) to review and discuss pending municipalities reconsideration and reclassification requests for Coronavirus Relief Fund funds. (1)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.3	\$451.25	\$135.38	Participate on telephone call with R. Figueroa (ASSMCA) pertaining to pending signatures on transfer agreements and inquiries pertaining to Use of Funds report for ASSMCA entities under the Coronavirus Relief Fund Assistance to Public Hospitals Program. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.4	\$451.25	\$180.50	Participate on telephone call with W. Marrero and J. Rodriguez (San Jorge Childrens) pertaining to Premium Pay Program Status and Coronavirus Relief Fund Assistance to Private Hospitals Program inquiries pertaining to reports and Use of Funds. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.7	\$451.25	\$315.88	Review several reconsiderations submissions by participants of the Coronavirus Relief Fund Municipal Transfer Program in order to prepare for meeting with OGP officers to discuss pending reconsiderations. (0.7)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.3	\$451.25	\$135.38	Review Use of Funds report and develop communication to W. Marrero and J. Rodriguez (San Jorge Childrens) pertaining to expense reporting status under the Coronavirus Relief Fund Assistance to Private Hospitals Program. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	12/6/2021	0.5	\$451.25	\$225.63	Review various inquiries sent by L. Gonzalez (San Juan Capestrano) pertaining to Use of Funds reports under the Coronavirus Relief Fund Assistance to Private Hospital.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Program and Premium Pay Program, review reports and provide responses. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/6/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.3	\$451.25	\$135.38	Conduct various communications with S. Diaz (AAFAF) and J. Tirado (AAFAF) pertaining to tax retention upon Premium Pay program grants and discuss next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.6	\$451.25	\$270.75	Participate in meeting with I. Alicea (San Juan), K. Saez Merced (Metro Pavia Health), C. Berrios (San Juan) and J. Loaiza (ACG) to review and discuss the CDT incentive payment to Metro Pavia as the license holder. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.8	\$451.25	\$361.00	Participate in meeting with J. Loaiza (ACG) to review Coronavirus Relief Fund pending inboxes. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with A. Lewis-Ballester (Deloitte) and R. Flanagan (ACG) regarding closeout status for Coronavirus Relief Fund programs. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.3	\$451.25	\$135.38	Review documents submitted by both the Municipality of San Juan and Metro Pavia Clinic (SFHS) pertaining to conflict resolution in grant under the Coronavirus Relief Fund Assistance to CDT program and process for next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/7/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.6	\$451.25	\$270.75	Communicate with J. Colon (Hospital Damas) pertaining to implementation of Hazard Pay program and reclassification request. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.4	\$451.25	\$180.50	Develop and send panel determination to Municipality of San Juan and Metro Pavia officers pertaining to resolution of conflict regarding the SFHS CDT grant and provide next steps. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.6	\$451.25	\$270.75	Participate on telephone call with E. Len (SARAF) pertaining to pending disbursement to several CDTs under the Coronavirus Relief Fund CDT Assistance Program and coordinate with representatives of Ankura regarding next steps for report. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Jimenez (OGP) pertaining to pending reconsiderations and next steps for evaluations under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	0.5	\$451.25	\$225.63	Review amended request for reclassification from UDH and hold various communications with B. Castro (University District Hospital) pertaining to reclassifications under the Coronavirus Relief Fund Assistance to Public Hospital Programs. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/8/2021	1	\$451.25	\$451.25	Review documentation submitted by the Municipality of San Juan pertaining to the SFHS CDT grant and develop communication to Panel with recommendations and next steps. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/9/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/9/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/9/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/9/2021	0.5	\$451.25	\$225.63	Review various determinations from the Panel of the Coronavirus Relief Fund Municipal Transfer Program pertaining to reclassification requests and process for Application Review Team next steps. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.3	\$451.25	\$135.38	Participate on telephone call with K. Orsini (Rincon) pertaining to reclassification requests under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.5	\$451.25	\$225.63	Review communication from B. Castro (UDH) pertaining to reconsideration request, evaluate amended request and provide program determination allowing the reclassification under the Coronavirus Relief Fund Assistance to Public Hospital Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.3	\$451.25	\$135.38	Review inquiry submitted by the municipality of Culebra pertaining to Economic Assistance program under the Coronavirus Relief Fund Municipal Transfer Program and provide response. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/10/2021	0.4	\$451.25	\$180.50	Review various determinations from the Panel of the Coronavirus Relief Fund Municipal Transfer Program pertaining to reclassification requests and process for Application Review Team next steps. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	0.4	\$451.25	\$180.50	Participate on telephone call with E. Len (SARAF) pertaining to various pending action items within the CDT Assistance Program and develop next steps with representatives of Ankura. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	0.3	\$451.25	\$135.38	Participate on telephone call with M. Marti (Hospital Auxilio Mutuo) pertaining to Coronavirus Relief Fund reporting, reclassification of expenses and eligibility issues pertaining to special projects with Phase III funds. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	12/13/2021	0.4	\$451.25	\$180.50	Review inquiry and new expense justification from the Municipality of Moca, confer with representatives of Ankura and process for OGP review. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	1.2	\$451.25	\$541.50	Review actual notification from the United States Treasury and amend communication based upon new federal interpretation of Use of Funds deadline. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.6	\$451.25	\$270.75	Review communication from A. Santiago (Doctor's Center hospitals) pertaining to request for reclassification of expenses under the Coronavirus Relief Fund Assistance to Private Hospitals Program, review Use of Funds report and consult with representatives of Ankura to assess next steps on reclassification requests. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.5	\$451.25	\$225.63	Review communication from M. Ortiz (Ciales) pertaining to request for reclassification of expenses under the Coronavirus Relief Fund Municipal Transfer Program, review Use of Funds report and consult with representatives of Ankura to assess next steps on reclassification requests. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.5	\$451.25	\$225.63	Review communication letter from J. Loaiza (ACG) pertaining to change in use of Coronavirus Relief Fund funds as amended by the United States Department of Treasury. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.4	\$451.25	\$180.50	Review various determinations from the Panel of the Coronavirus Relief Fund Municipal Transfer Program pertaining to reclassification requests and process for Application Review Team next steps. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/14/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	1.6	\$451.25	\$722.00	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	0.6	\$451.25	\$270.75	Participate on telephone call with A. Santiago (Doctor Center Hospitals) to discuss certain reclassification of expenses in 3 institutions participants of the Coronavirus Relief Fund Assistance to Private Hospital Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Santiago (Moca) and J. Jimenez (OGP) pertaining to reclassification of expenses under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	0.3	\$451.25	\$135.38	Review various determinations from the Panel of the Coronavirus Relief Fund Municipal Transfer Program pertaining to reclassification requests and process for Application Review Team next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/22/2021	1.5	\$451.25	\$676.88	Conduct various discussions with representatives of Ankura pertaining to new guidance provided by the Treasury Department regarding covered period eligibility under the Coronavirus Relief Fund Program, review letter to be submitted to OMM for purposes of seeking clarification on eligibility of specific scenarios where expenses are obligated in 2021 but actually incurred in 2022 and submit for consideration of S. Diaz (AAFAF). (1.5)
PR	233	Perez-Casellas, JorgeEnrique	12/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/22/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	12/23/2021	0.6	\$451.25	\$270.75	Conduct various communications with J. Tirado (AAFAF) R. Tabor (ACG) and K. Miller (ACG) pertaining to Department of Education Program En Mi casa Aprendo previous analysis and supporting documentation and send communication to J. Tirado. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	12/23/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/23/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	12/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	12/28/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	12/28/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.5	\$451.25	\$225.63	Process request for expense reconsideration by Hospital Pava Arecibo pertaining to Special project construction expenses obligated but not completed in 2021, review supporting documentation and provide eligibility determination under the Coronavirus Relief Fund Assistance to Public Hospital Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	1	\$451.25	\$451.25	Process request for expense reconsideration by Hospital Peditrico pertaining to professional services expenses, present case to Panel and further process for eligibility under the Coronavirus Relief Fund Assistance to Public Hospital Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.4	\$451.25	\$180.50	Process request for expense reconsideration by Municipality of Aguadilla pertaining to vehicle expenses, present case to Panel and further process for eligibility under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.5	\$451.25	\$225.63	Review from J. Tirado (AAFAF) the Premium Pay Program analysis performed by Departamento de Hacienda and discuss supporting information required in order to attain clarity pertaining to tax considerations on incentives provided through the Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/29/2021	0.4	\$451.25	\$180.50	Review various determinations from the Panel of the Coronavirus Relief Fund Municipal Transfer Program pertaining to reclassification requests and process for Application Review Team next steps. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Loaiza (ACG) to respond to Coronavirus Relief Fund Municipalities and Hospitals inquiries. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	1	\$451.25	\$451.25	Process request for expense reconsideration by Cardiovascular Hospital pertaining to a Cardiovascular Ultrasound Scanner, present case to Panel and process further for eligibility under the Coronavirus Relief Fund Assistance to Public Hospital Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program management, specifically providing guidance to participants pertaining to process flow, eligibility criteria and hold various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	12/30/2021	0.4	\$451.25	\$180.50	Review communication from the mayor of Camuy pertaining to request for additional funding under the Coronavirus Relief Fund Municipal Transfer Program, consult with representatives of Ankura and S. Diaz (AAFAF) and develop next steps for processing. (0.4)
Outside PR	233	Tabor, Ryan	12/2/2021	1	\$522.50	\$522.50	Provide senior level oversight and review related to the Desk Review artifacts requested by L. Olmedo (Castro Company). (1)
Outside PR	233	Tabor, Ryan	12/3/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	12/6/2021	0.3	\$522.50	\$156.75	Evaluate Coronavirus Relief Fund program performance to determine opportunities for acceleration of pending items and responsibilities that can be transferred to AAFAF employees. (0.3)
Outside PR	233	Tabor, Ryan	12/6/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	12/6/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	12/8/2021	1.5	\$522.50	\$783.75	Conduct review of Coronavirus Relief Fund program close out progress and determine interdependencies on open program items. (1.5)
Outside PR	233	Tabor, Ryan	12/8/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	12/9/2021	0.2	\$522.50	\$104.50	Develop outline of Coronavirus Relief Fund program overview artifacts as communicated by J. Tirado (AAFAF). (0.2)
Outside PR	233	Tabor, Ryan	12/9/2021	1.5	\$522.50	\$783.75	Review and revise program overview artifacts for Coronavirus Relief Fund as requested by J. Tirado (AAFAF). (1.5)
Outside PR	233	Tabor, Ryan	12/9/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	12/13/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review transition documentation of the Puerto Rico Coronavirus Relief Fund status. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	12/13/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	12/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	12/15/2021	1.1	\$522.50	\$574.75	Provide senior level oversight and coordination related to follow-up actions required to respond to the new United States Treasury guidance on Coronavirus Relief Fund Incurred Costs published on 12/14/2021. (1.1)
Outside PR	233	Tabor, Ryan	12/15/2021	0.7	\$522.50	\$365.75	Review United States Treasury revised guidance published on 12/14/2021 on Coronavirus Relief Fund Incurred Costs for impacts to the Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Tabor, Ryan	12/17/2021	0.7	\$522.50	\$365.75	Conduct review of Coronavirus Relief Fund program close out progress and determine interdependencies on open program items. (0.7)
Outside PR	233	Tabor, Ryan	12/17/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	12/21/2021	0.3	\$522.50	\$156.75	Participate in meeting with K. Miller (ACG) to discuss compliance communications related to end of year Use of Funds. (0.3)
Outside PR	233	Tabor, Ryan	12/21/2021	0.6	\$522.50	\$313.50	Review and revise end of year compliance communications as requested by S. Diaz (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	12/21/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	12/22/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	12/28/2021	0.6	\$522.50	\$313.50	Review and revise Scenarios for 2021 Incurred Costs deliverable as requested by S. Diaz (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	12/28/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	12/30/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Talbott, Elma	12/3/2021	1	\$195.00	\$195.00	Provide support for Use of Funds webinar for Coronavirus Relief Fund Use of Funds Reporting. (1)

Total Hourly Fees

555.6

\$202,276.63

Total Fees

\$202,276.63



Invoice Remittance

February 23, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-fifth** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from December 1, 2021 to December 31, 2021

Professional Services	\$102,552.63
Expenses	\$5,157.80
Total Amount Due	\$107,710.43

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from December 1, 2021 to December 31, 2021

Professional	Title	Rate	Hours	Total
Butler, Charles	Managing Director	\$451.25	13.7	\$6,182.13
Garcia, Felix	Senior Director	\$380.00	18.7	\$7,106.00
Gonzalez, Carlos	Director	\$332.50	37.6	\$12,502.00
Hart, Valerie	Senior Managing Director	\$522.50	6.5	\$3,396.25
Ishak, Christine	Senior Director	\$380.00	80.2	\$30,476.00
Leon, Daniel	Senior Associate	\$308.75	11.8	\$3,643.25
McAfee, Maggie	Director	\$195.00	19.5	\$3,802.50
Roubaud, Julien	Director	\$332.50	106.6	\$35,444.50
Total Hourly Fees				294.6
Total Fees				\$102,552.63

Summary of Expenses by Expense Category from December 1, 2021 to December 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$1,924.50
Lodging - PR	\$1,723.44
Lodging - US	\$0.00
Meals - PR	\$1,012.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$230.40
Transportation - US	\$267.46
TOTAL	\$5,157.80

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	12/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	12/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), and L. Guillen (AAFAF) to discuss next steps regarding capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Butler, Charles	12/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	12/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to discuss supporting PRITS with creating a Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor and a PRITS in Numbers presentation in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Butler, Charles	12/6/2021	0.1	\$451.25	\$45.13	Participate on telephone call with C. Ishak (ACG) to discuss PRITS support for the Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor. (0.1)
Outside PR	10	Butler, Charles	12/7/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Butler, Charles	12/8/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	12/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Butler, Charles	12/9/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Ishak (ACG) to discuss activities for the week of 12/13/2021 related to the PRITS Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Butler, Charles	12/10/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Butler, Charles	12/13/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Butler, Charles	12/13/2021	0.3	\$451.25	\$135.38	Perform review of grants administration qualification presentation for PRITS in support of the FY22 Certified Fiscal Plan implementation. (0.3)
Outside PR	10	Butler, Charles	12/14/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Butler, Charles	12/16/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Butler, Charles	12/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	12/20/2021	0.6	\$451.25	\$270.75	Participate in meeting with C. Ishak (ACG) to discuss the Puerto Rico Smart Island Initiative and upcoming work for PRITS in support of the Certified Fiscal Plan Implementation. (0.6)
Outside PR	10	Butler, Charles	12/20/2021	0.4	\$451.25	\$180.50	Participate in meeting with V. Hart (ACG) to discuss budget and resource plan for supporting the Certified Fiscal Plan Implementation for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Butler, Charles	12/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss analysis and next steps of the DOH capacity analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Butler, Charles	12/21/2021	0.4	\$451.25	\$180.50	Create budget estimate and resource requirements to support DOH consolidation initiative in support of the FY22 Certified Fiscal Plan. (0.4)
Outside PR	10	Butler, Charles	12/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	12/21/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura, L. Guillen (AAFAF), and H. Martinez (AAFAF) to discuss DOH Capacity Analysis and proposed organizational structure and create next steps in support of the FY22 Certified Fiscal Plan. (0.7)
Outside PR	10	Butler, Charles	12/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	12/27/2021	1.3	\$451.25	\$586.63	Perform review and analysis of planned versus actual budget to date to determine remaining budget requirements to support Certified Fiscal Plan Implementation for the second half of FY22. (1.3)
Outside PR	10	Butler, Charles	12/28/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	12/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	12/2/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	12/6/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to discuss supporting PRITS with creating a Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor and a PRITS in Numbers presentation in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Garcia, Felix	12/7/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Garcia, Felix	12/8/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	12/9/2021	2	\$380.00	\$760.00	Research survey option tools to support an upcoming Cybersecurity assessment for the Certified Fiscal Plan engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	12/10/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Garcia, Felix	12/10/2021	2	\$380.00	\$760.00	Research survey option tools to support an upcoming Cybersecurity assessment for the Certified Fiscal Plan engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	12/14/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Garcia, Felix	12/15/2021	0.3	\$380.00	\$114.00	Participate on telephone call with C. Ishak (ACG) to discuss the data points that will need to be evaluated and added to the presentation materials for PRITS in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Garcia, Felix	12/15/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Polanco (PRITS) to discuss the data points that will need to be evaluated and added to the presentation materials for PRITS in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Garcia, Felix	12/15/2021	0.3	\$380.00	\$114.00	Participate on telephone call with J. Roubaud (ACG) to discuss savings calculation methodology and next steps pertaining to the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (0.3)
Outside PR	10	Garcia, Felix	12/15/2021	2	\$380.00	\$760.00	Research PRITS information regarding IDEAL system to develop savings calculation methodology and next steps pertaining to the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Garcia, Felix	12/16/2021	2	\$380.00	\$760.00	Develop PRITS presentation regarding IDEAL system to develop savings calculation methodology and next steps pertaining to the success stories presentation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							materials for PRITS in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Garcia, Felix	12/16/2021	2	\$380.00	\$760.00	Continue to develop PRITS presentation regarding IDEAL system to develop savings calculation methodology and next steps pertaining to the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Garcia, Felix	12/16/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Garcia, Felix	12/16/2021	0.5	\$380.00	\$190.00	Participate on telephone call with J. Roubaud (ACG) to review and revise the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Garcia, Felix	12/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	12/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Garcia, Felix	12/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	12/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with D. Leon (ACG) and J. Roubaud (ACG) to discuss creation of 12/21/2021 weekly status update and dashboard materials in support of the FY22 Certified Fiscal Plan Implementation initiatives as directed by H. Martinez (AAFAF). (0.4)
Outside PR	10	Garcia, Felix	12/22/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Garcia, Felix	12/28/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	12/29/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	12/1/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), I. Carmona (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss the 11/24/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	12/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 12/1/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), representatives of DOH, MS Consulting, and Interboro to discuss solutions to time keeping entries for exempt employees at DOH in the new Time and Attendance system in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/2/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), MS Consulting, and representatives of DCR and Interboro to review presentation materials regarding training of DCR Human Resources staff in the new Time and Attendance process in support of the FY22 Certified Fiscal Plan deliverables. (0.8)
PR	10	Gonzalez, Carlos	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), E. Zavala (DOH), and L. Soto (DOH) to discuss project overview of the capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/2/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), representatives of DOH, FOMB and MS Consulting to discuss 12/2/2021 project management update for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	12/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to discuss supporting PRITS with creating a Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor and a PRITS in Numbers presentation in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/7/2021	3.3	\$332.50	\$1,097.25	Participate in meeting with C. Ishak (ACG), J. Roubaud (ACG), H. Martinez (AAFAF), L. Guillen (AAFAF), and other AAFAF representatives to discuss status and next steps as it pertains to the Time and Attendance and other Certified Fiscal Plan deliverables. (3.3)
PR	10	Gonzalez, Carlos	12/7/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	12/7/2021	1	\$332.50	\$332.50	Review documents provided by L. Guillen (AAFAF) for DOH meeting that will take place on 12/9/2021. (1)
PR	10	Gonzalez, Carlos	12/8/2021	1	\$332.50	\$332.50	Participate in meeting with J. Roubaud (ACG), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation at DCR in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	12/8/2021	1	\$332.50	\$332.50	Participate in meeting with J. Roubaud (ACG) to prepare for 12/9/2021 meeting with representatives of DOH and AAFAF to discuss status and next steps as pertaining to Capacity Analysis and consolidation initiatives detailed in the FY22 Certified Fiscal Plan. (1)
PR	10	Gonzalez, Carlos	12/8/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), H. Martinez (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss 12/8/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	12/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), representatives of DOH, and MS Consulting to discuss 12/8/2021 update for Human Resources personnel for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (4)
PR	10	Gonzalez, Carlos	12/9/2021	2	\$332.50	\$665.00	Participate in meeting with J. Roubaud (ACG), L. Guillen (AAFAF), E. Zavala (DOH), and L. Soto (DOH) to review findings from the Capacity Analysis study performed at DOH and review next steps to assist in the consolidation efforts described in the FY22 Certified Fiscal Plan. (2)
PR	10	Gonzalez, Carlos	12/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB and MS Consulting to discuss 12/9/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) I. Carmona (AAFAF) and representatives of DOH, DCR, Interboro, PRITS and MS Consulting to discuss cybersecurity best practices for the Time and Attendance implementations at DOH and DCR. (0.4)
PR	10	Gonzalez, Carlos	12/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud (ACG) and D. Leon (ACG) to revise Certified Fiscal Plan workplan document for the agencies including PRITS, DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
PR	10	Gonzalez, Carlos	12/10/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	12/13/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
PR	10	Gonzalez, Carlos	12/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY21 Certified Fiscal Plan. (1)
PR	10	Gonzalez, Carlos	12/14/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), F. Mercado (AAFAF), representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/14/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	12/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	12/14/2021	0.7	\$332.50	\$232.75	Participate on telephone call with J. Roubaud (ACG) to discuss next steps pertaining to the Capacity Analysis

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							at DOH in support of the FY22 Certified Fiscal Plan. (0.7)
PR	10	Gonzalez, Carlos	12/16/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), representatives of DOH, FOMB and MS Consulting to discuss 12/16/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.8)
PR	10	Gonzalez, Carlos	12/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	12/16/2021	1.8	\$332.50	\$598.50	Review documents obtained from DOH as part of the request by L. Guillen (AAFAF) to understand the extent of work and support DOH will need to comply with consolidation as expressed on the Certified Fiscal Plan. (1.8)
PR	10	Gonzalez, Carlos	12/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	12/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss analysis and next steps of the DOH capacity analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.5)
PR	10	Gonzalez, Carlos	12/21/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/21/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	12/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	12/21/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura, L. Guillen (AAFAF), and H. Martinez (AAFAF) to discuss DOH Capacity Analysis and proposed organizational structure and create next steps in support of the FY22 Certified Fiscal Plan. (0.7)
PR	10	Gonzalez, Carlos	12/22/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss 12/22/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	12/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	12/22/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Roubaud (ACG) to discuss Time and Attendance implementation report for DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Roubaud (ACG) and F. Mercado (AAFAF) to discuss updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives at OATRH and Hacienda. (0.6)
PR	10	Gonzalez, Carlos	12/23/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/23/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	12/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Roubaud (ACG) to review presentation materials regarding recommendations, action items, and next steps based on December 2021 activity for the Time and Attendance Implementations at DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/27/2021	1.5	\$332.50	\$498.75	Document meeting notes for the month of December 2021 for DOH Time and Attendance project to update L. Guillen (AAFAF) on the Time and Attendance weekly meeting. (1.5)
PR	10	Gonzalez, Carlos	12/28/2021	1.8	\$332.50	\$598.50	Develop presentation of tasks and risks for the month of December 2021 for DOH Time and Attendance project to be used by H. Martinez (AAFAF) for the high-level meeting with agency leads for the Time and Attendance task force. (1.8)
PR	10	Gonzalez, Carlos	12/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) to discuss updates and action items related to the Time and Attendance implementation at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	12/28/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	12/28/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/28/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Hart, Valerie	12/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to discuss supporting PRITS with creating a Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor and a PRITS in Numbers presentation in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Hart, Valerie	12/6/2021	0.2	\$522.50	\$104.50	Reviewed minutes from 12/6/2021 meeting with C. Butler (ACG), F. Garcia (ACG), C. Gonzalez (ACG) and H. Martinez (AAFAF) to discuss support for PRITS per E. Volckers (PRITS). (0.2)
Outside PR	10	Hart, Valerie	12/8/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Hart, Valerie	12/8/2021	0.5	\$522.50	\$261.25	Participate on telephone call with C. Ishak (ACG) to debrief on the PRITS requirements for the Federal Grants Management program in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Hart, Valerie	12/9/2021	0.3	\$522.50	\$156.75	Participate on telephone call with C. Ishak (ACG) to review cyber assessment and other support that PRITS is requesting. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	12/13/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Hart, Valerie	12/14/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Hart, Valerie	12/15/2021	0.3	\$522.50	\$156.75	Review DOH Capacity Analysis requested by E. Zalala (DOH) and L. Guillen (AAFAF) in preparation for daily Ankura Certified Fiscal Plan Implementation meeting. (0.3)
Outside PR	10	Hart, Valerie	12/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	12/20/2021	0.4	\$522.50	\$209.00	Participate in meeting with C. Butler (ACG) to discuss budget and resource plan for supporting the Certified Fiscal Plan Implementation for the Government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	12/20/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Hart, Valerie	12/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss analysis and next steps of the DOH capacity analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Hart, Valerie	12/21/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	12/22/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	12/1/2021	1.5	\$380.00	\$570.00	Create initial draft of agenda and status updates for planned 12/29/2021 meeting with PRITS and the FOMB to present updates to the deliverables of the PRITS within the Certified Fiscal Plan. (1.5)
Outside PR	10	Ishak, Christine	12/1/2021	1	\$380.00	\$380.00	Participate in virtual meeting with J. Roubaud (ACG), N. Martinez (PRITS), L. Rodriguez (PRITS), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss status and update presentation materials in preparation for the 12/2/2021 meeting with the FOMB regarding FY22 Certified Fiscal Plan deliverables at PRITS. (1)
Outside PR	10	Ishak, Christine	12/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), E. Zavala (DOH), and L. Soto. (DOH) to discuss project overview of the capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	12/2/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with K. Borja (FOMB), E. Guardiola (FOMB), H. Martinez (AAFAF), I. Carmona (AAFAF), L. Martinez (PRITS) and N. Martinez (PRITS)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							to review status of PRITS Certified Fiscal Plan deliverables with the FOMB. (1.3)
Outside PR	10	Ishak, Christine	12/2/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	12/2/2021	0.6	\$380.00	\$228.00	Prepare for 12/2/2021 meeting with FOMB and PRITS to discuss current status of the PRITS Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	12/2/2021	0.6	\$380.00	\$228.00	Prepare for meetings with representatives of PRITS during week of 12/6/2021 in support of the PRITS Certified Fiscal Plan related deliverables. (0.6)
Outside PR	10	Ishak, Christine	12/2/2021	0.8	\$380.00	\$304.00	Review request for benchmark data that could be used to help PRITS with the budget request based on Gartner benchmark data to determine if this will be applicable to PRITS in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	12/2/2021	0.7	\$380.00	\$266.00	Review the DCR Time and Attendance meeting summary and presentation materials to determine what next steps should be taken to support H. Martinez (AAFAF) and his team in executing the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	12/3/2021	1.5	\$380.00	\$570.00	Conduct research related to the next steps identified by N. Martinez (PRITS) in preparation for meetings with representatives of PRITS during week of 12/6/2021 in support of the PRITS Certified Fiscal Plan related deliverables. (1.5)
Outside PR	10	Ishak, Christine	12/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG), C. Butler (ACG), and L. Guillen (AAFAF) to discuss next steps regarding capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	12/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	12/3/2021	0.8	\$380.00	\$304.00	Review PRITS Budget Benchmarking presentation materials in preparation for discussion with N. Martinez (PRITS) and E. Volckers (PRITS) during the week of 12/6/2021 in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	12/6/2021	0.1	\$380.00	\$38.00	Participate on telephone call with C. Butler (ACG) to discuss PRITS support for the Puerto Rico Broadband and Infrastructure Initiative presentation for the Governor. (0.1)
Outside PR	10	Ishak, Christine	12/6/2021	1.4	\$380.00	\$532.00	Review key activities and outcomes from the week of 11/29/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 12/6/2021 Certified Fiscal Plan meetings and deliverables. (1.4)
Outside PR	10	Ishak, Christine	12/7/2021	0.8	\$380.00	\$304.00	Participate in meeting with J. Roubaud (ACG) and N. Oliveras (PRITS) to discuss Cybersecurity priorities in support of the PRITS Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	12/7/2021	1.7	\$380.00	\$646.00	Participate in meeting with J. Roubaud (ACG) to prepare for 12/8/2021 meeting with representatives of PRITS and AAFAF to discuss PRITS IT Service Management deliverables and Time and Attendance implementations in support of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Ishak, Christine	12/7/2021	3.3	\$380.00	\$1,254.00	Participate in meeting with J. Roubaud (ACG), C. Gonzalez (ACG) and representatives of AAFAF to discuss status and next steps as it pertains to the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Time and Attendance and other Certified Fiscal Plan deliverables. (3.3)
Outside PR	10	Ishak, Christine	12/7/2021	1.6	\$380.00	\$608.00	Participate in meeting with J. Roubaud (ACG), N. Martinez (PRITS) and E. Volckers (PRITS) to review the IT Budget Benchmarking information as well as the Puerto Rico Broadband Infrastructure Initiative requirements in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	12/7/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Ishak, Christine	12/7/2021	1	\$380.00	\$380.00	Update the Implementation Monthly Report for November 2021 and send to N. Martinez (PRITS) for final review in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/8/2021	1.7	\$380.00	\$646.00	Participate in meeting with E. Volckers (PRITS) and N. Martinez (PRITS) to discuss Federal Grants Management that would be leveraged to further deliver on the Certified Fiscal Plan initiatives. (1.7)
Outside PR	10	Ishak, Christine	12/8/2021	1.3	\$380.00	\$494.00	Participate in meeting with J. Roubaud (ACG) to discuss next steps and prepare for 12/9/2021 meetings with representatives of AAFAF and PRITS representatives in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	12/8/2021	1	\$380.00	\$380.00	Participate in meeting with N. Martinez (PRITS) to discuss the pending actions related to the involvement of PRITS in the FY23 technology budget process with OGP in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/8/2021	0.6	\$380.00	\$228.00	Participate in meeting with N. Martinez (PRITS) to review final updates to the November 2021 Monthly Implementation Report. (0.6)
Outside PR	10	Ishak, Christine	12/8/2021	1.3	\$380.00	\$494.00	Participate in meeting with N. Oliveras (PRITS) to review budget allocations and provide feedback on any additional items that should be considered in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	12/8/2021	1.2	\$380.00	\$456.00	Participate in meeting with W. Acevedo (PRITS) to discuss priorities of the Data Center consolidation efforts. (1.2)
Outside PR	10	Ishak, Christine	12/8/2021	0.5	\$380.00	\$190.00	Participate on telephone call with V. Hart (ACG) to debrief on the PRITS requirements for the Federal Grants Management program in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	12/8/2021	0.3	\$380.00	\$114.00	Prepare and send M. Gonzalez (AAFAF) and H. Martinez (AAFAF) a summary of the discussion with PRITS regarding the Puerto Rico Broadband Infrastructure Initiative current status in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	12/8/2021	0.7	\$380.00	\$266.00	Prepare for meeting with E. Volckers (PRITS), N. Martinez (PRITS) to debrief on the Federal Grants Program management in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	12/9/2021	1	\$380.00	\$380.00	Participate in meeting with J. Roubaud (ACG) to discuss next steps and prepare for 12/9/2021 meetings with representatives of AAFAF and PRITS in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/9/2021	1.5	\$380.00	\$570.00	Participate in meeting with N. Martinez (PRITS) and E. Volckers (PRITS) to discuss pending items related to the PRITS Certified Fiscal Plan deliverable around the proposed consolidation of staffing as outlined in the Certified Fiscal Plan. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	12/9/2021	2	\$380.00	\$760.00	Participate in meeting with N. Martinez (PRITS) to document the list of deliverables that Ankura will be providing assistance with Cybersecurity, IT Service Management and other PRITS initiatives in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Ishak, Christine	12/9/2021	1.4	\$380.00	\$532.00	Participate in meeting with N. Oliveras (PRITS) to discuss budget requirements for Cybersecurity related deliverables in support of the Certified Fiscal Plan. (1.4)
Outside PR	10	Ishak, Christine	12/9/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Butler (ACG) to discuss activities for the week of 12/13/2021 related to the PRITS Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	12/9/2021	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) to review cyber assessment and other support that PRITS is requesting. (0.3)
Outside PR	10	Ishak, Christine	12/9/2021	0.5	\$380.00	\$190.00	Review and respond to questions received from V. Hart (ACG) regarding next steps in the activities to support PRITS with the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	12/10/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Ishak, Christine	12/10/2021	1.6	\$380.00	\$608.00	Review and document outcomes and deliverables specific to the PRITS Certified Fiscal Plan deliverables to determine which meetings will need to be arranged during the week of 12/13/2021. (1.6)
Outside PR	10	Ishak, Christine	12/10/2021	0.6	\$380.00	\$228.00	Review the DOH related organization structure documentation received from L. Guillen (AAFAF) to determine if any items will need to be discussed or addressed to be able to support the DOH Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	12/10/2021	0.4	\$380.00	\$152.00	Revise the list of PRITS deliverables and send to D. Leon (ACG) to create the Smartsheet workplan to be able to track progress in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	12/13/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Ishak, Christine	12/13/2021	0.2	\$380.00	\$76.00	Participate on telephone call with J. Roubaud (ACG) to discuss updates to the list of consideration for the Time and Attendance implementation in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	12/13/2021	1	\$380.00	\$380.00	Review and evaluate summary of different tools available for Cyber questionnaire in support of PRITS Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/13/2021	0.5	\$380.00	\$190.00	Review communication and documentation received from F. Garcia (ACG) regarding the optional tools for the survey that PRITS could use in support of the Cybersecurity Assessment as part of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	12/13/2021	0.5	\$380.00	\$190.00	Review communication from E. Volckers (PRITS) regarding the list of original OGP technology related policies to be able to assess what changes will be needed in support of the Certified Fiscal Plan deliverables for PRITS. (0.5)
Outside PR	10	Ishak, Christine	12/13/2021	0.3	\$380.00	\$114.00	Review draft of summary regarding the completion of FOMB actions from N. Martinez (PRITS) and provide feedback in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	12/13/2021	1.8	\$380.00	\$684.00	Review key activities and outcomes from the week of 12/6/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							12/13/2021 Certified Fiscal Plan meetings and deliverables. (1.8)
Outside PR	10	Ishak, Christine	12/13/2021	0.4	\$380.00	\$152.00	Review the updated Hacienda roadshow presentation materials to determine if any updates are needed in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	12/14/2021	0.7	\$380.00	\$266.00	Conduct research on additional options regarding the questionnaire tool that will help PRITS with their Cybersecurity assessment in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	12/14/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY21 Certified Fiscal Plan (partial). (0.8)
Outside PR	10	Ishak, Christine	12/14/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Ishak, Christine	12/14/2021	0.3	\$380.00	\$114.00	Participate on telephone call with J. Roubaud (ACG) to discuss next steps pertaining to the success stories presentation materials for PRITS in support of the Certified Fiscal Plan. (0.3)
Outside PR	10	Ishak, Christine	12/14/2021	1	\$380.00	\$380.00	Prepare for 12/16/2021 meeting with W. Acevedo (PRITS), N. Martinez (PRITS) and E. Volckers (PRITS) regarding the Broadband Infrastructure Initiative in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/14/2021	0.3	\$380.00	\$114.00	Prepare preliminary list of items to discuss during 12/16/2021 meeting with E. Volckers (PRITS) and N. Martinez (PRITS) in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	12/14/2021	1.3	\$380.00	\$494.00	Review data received from D. Polanco (PRITS) regarding the time savings incurred by the CESCO Digital efforts led by PRITS to determine what additional information will be required in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	12/14/2021	1.1	\$380.00	\$418.00	Review detailed list of the Data Center consolidation data collection to assess if any additional information should be added during the scoping phases in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	12/14/2021	0.8	\$380.00	\$304.00	Review the presentation materials related to IT Service Management in order to assess which content would best be suited to present to PRITS leadership regarding the enterprise value of implementation in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	12/14/2021	0.9	\$380.00	\$342.00	Review the communication received from E. Maldonado (DOH), L. Guillen (AAFAF) and J. Roubaud (ACG) regarding next steps as it pertains to the DOH support needed as part of the Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	12/15/2021	0.3	\$380.00	\$114.00	Participate on telephone call with F. Garcia (ACG) to discuss the data points that will need to be evaluated and added to the presentation materials for PRITS in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	12/15/2021	1	\$380.00	\$380.00	Perform initial review of the Certified Fiscal Plan Workplan to assess assignments and tasks in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/15/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 12/13/2022 to 12/15/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 12/13/2021. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	12/16/2021	0.8	\$380.00	\$304.00	Participate in meeting with D. Polanco (PRITS) to discuss the datasets that are included in the dashboard related to CESCO Digital in support of the Certified Fiscal Plan deliverables. (0.8)
PR	10	Ishak, Christine	12/16/2021	1.1	\$380.00	\$418.00	Participate in meeting with E. Volckers (PRITS) to discuss additional options regarding the PRITS organizational structure in support of the Certified Fiscal Plan deliverables. (1.1)
PR	10	Ishak, Christine	12/16/2021	1	\$380.00	\$380.00	Participate in meeting with E. Volckers (PRITS) to discuss the status and details of the Grants Management support needed for PRITS as part of the Certified Fiscal Plan deliverables. (1)
PR	10	Ishak, Christine	12/16/2021	1.5	\$380.00	\$570.00	Participate in meeting with N. Martinez (PRITS) and E. Volckers (PRITS) to explore different options regarding the PRITS organizational structure in support of the Certified Fiscal Plan deliverables. (1.5)
PR	10	Ishak, Christine	12/16/2021	3	\$380.00	\$1,140.00	Participate in meeting with N. Martinez (PRITS), E. Volckers and W. Acevedo (PRITS) to discuss the high-level roadmap for the Puerto Rico Broadband Initiative in support of the Certified Fiscal Plan deliverables. (3)
PR	10	Ishak, Christine	12/16/2021	1.4	\$380.00	\$532.00	Participate on telephone call with N. Martinez (PRITS) to discuss the various options regarding a tool that can be used to create the Cybersecurity questionnaire as part of the Certified Fiscal Plan deliverables. (1.4)
PR	10	Ishak, Christine	12/16/2021	1	\$380.00	\$380.00	Review and revise the presentation materials regarding the Grants Management support that could be leveraged in support of the PRITS Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	12/17/2021	2	\$380.00	\$760.00	Review notes, create and send detailed meeting minutes, action items and next steps to all participants from PRITS, including E. Volckers (PRITS), for Puerto Rico Broadband Initiative workshop from 12/16/2021 as part of the Certified Fiscal Plan initiatives. (2)
Outside PR	10	Ishak, Christine	12/20/2021	0.6	\$380.00	\$228.00	Participate in meeting with C. Butler (ACG) to discuss the Puerto Rico Smart Island Initiative and upcoming work for PRITS in support of the Certified Fiscal Plan Implementation. (0.6)
Outside PR	10	Ishak, Christine	12/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Ishak, Christine	12/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss analysis and next steps of the DOH capacity analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Ishak, Christine	12/20/2021	0.6	\$380.00	\$228.00	Review communication and documentation received from J. Roubaud (ACG) to determine if any changes need to be made to the presentation materials for OATRH in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	12/20/2021	1.3	\$380.00	\$494.00	Review key activities and outcomes from the week of 12/13/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 12/20/2021 Certified Fiscal Plan meetings and deliverables. (1.3)
Outside PR	10	Ishak, Christine	12/20/2021	1.1	\$380.00	\$418.00	Review the workplan and modify assignments as needed based on additional information received last week in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	12/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	12/21/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura, L. Guillen (AAFAF), and H. Martinez (AAFAF) to discuss DOH Capacity Analysis and proposed organizational structure and create next steps in support of the FY22 Certified Fiscal Plan. (0.7)
Outside PR	10	Ishak, Christine	12/21/2021	1.1	\$380.00	\$418.00	Review communication and documentation received from J. Roubaud (ACG). L. Guillen (AAFAF) to assess next steps regarding the DOH request in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	12/21/2021	0.3	\$380.00	\$114.00	Review communication received from W. Acevedo (PRITS) to determine if any additional actions need to take place as part of the upcoming activities related to the Uniendo Puerto Rico Summit in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	12/21/2021	1.5	\$380.00	\$570.00	Review information related to the Department of Health consolidation efforts in Utah to determine similarities and challenges that could present themselves during the same activities for the DOH in Puerto Rico in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	12/29/2021	1.9	\$380.00	\$722.00	Participate in meeting with E. Volckers (PRITS), N. Martinez (PRITS) and W. Acevedo (PRITS) to discuss updates to the Puerto Rico Smart Island Initiative planning efforts and identify next steps in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Ishak, Christine	12/29/2021	0.6	\$380.00	\$228.00	Prepare for 12/29/2021 meeting with E. Volckers (PRITS), N. Martinez (PRITS) and W. Acevedo (PRITS) to discuss updates to the Puerto Rico Smart Island Initiative planning efforts and identify next steps in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	12/29/2021	1.5	\$380.00	\$570.00	Review the Gigabit Plan document received from E. Volckers (PRITS) in preparation for the creation of a similar document regarding the Smart Island Initiative in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Leon, Daniel	12/2/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Leon, Daniel	12/3/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	12/7/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Leon, Daniel	12/8/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Leon, Daniel	12/10/2021	1.6	\$308.75	\$494.00	Create workplan outlining all deliverables and tasks required for the agencies including PRITS, DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Leon, Daniel	12/10/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to revise Certified Fiscal Plan workplan document for the agencies including PRITS,

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Leon, Daniel	12/10/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	12/13/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Leon, Daniel	12/13/2021	0.8	\$308.75	\$247.00	Update graphics on PRITS Grant Administration proposal in support of FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.8)
Outside PR	10	Leon, Daniel	12/14/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Leon, Daniel	12/16/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	12/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	12/20/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Leon, Daniel	12/21/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	12/22/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with J. Roubaud (ACG) and F. Garcia (ACG) to discuss creation of 12/21/2021 weekly status update and dashboard materials in support of the FY22 Certified Fiscal Plan Implementation initiatives as directed by H. Martinez (AAFAF). (0.4)
Outside PR	10	Leon, Daniel	12/22/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Leon, Daniel	12/28/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	12/29/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	12/29/2021	0.9	\$308.75	\$277.88	Research information security policies in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.9)
Outside PR	10	McAfee, Maggie	12/1/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	10	McAfee, Maggie	12/6/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	12/7/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/7/2021	0.5	\$195.00	\$97.50	Prepare labor codes for November 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	12/7/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/8/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/8/2021	0.5	\$195.00	\$97.50	Prepare labor codes for November 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	12/8/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	12/8/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Prepare project Invoice for October 2021. (1)
Outside PR	10	McAfee, Maggie	12/13/2021	0.5	\$195.00	\$97.50	Finalize project invoice for October 2021. (0.5)
Outside PR	10	McAfee, Maggie	12/16/2021	2	\$195.00	\$390.00	Prepare project expenses for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/17/2021	0.5	\$195.00	\$97.50	Prepare project expenses for November 2021. (0.5)
Outside PR	10	McAfee, Maggie	12/20/2021	1	\$195.00	\$195.00	Prepare project expenses for November 2021. (1)
Outside PR	10	McAfee, Maggie	12/21/2021	1	\$195.00	\$195.00	Prepare project expenses for November 2021. (1)
Outside PR	10	McAfee, Maggie	12/21/2021	2	\$195.00	\$390.00	Prepare project invoice for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/27/2021	0.5	\$195.00	\$97.50	Review and respond to questions regarding 2021 invoices. (0.5)
Outside PR	10	Roubaud, Julien	12/1/2021	1	\$332.50	\$332.50	Conduct research on IT budget segment benchmarks such as telecom services, internal services, software, data center and devices as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/1/2021	0.8	\$332.50	\$266.00	Develop presentation materials summarizing research on IT budget benchmarks as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Roubaud, Julien	12/1/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), I. Carmona (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss the 11/24/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH and MS Consulting to discuss 12/1/2021 Human Resources action items log for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	12/1/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Ishak (ACG), N. Martinez (PRITS), L. Rodriguez (PRITS), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss status and update presentation materials in preparation for the 12/2/2021 meeting with the FOMB regarding FY22 Certified Fiscal Plan deliverables at PRITS. (1)
Outside PR	10	Roubaud, Julien	12/1/2021	1.7	\$332.50	\$565.25	Revise Time and Attendance toolkit materials based on lessons learned from ongoing implementation at

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	12/2/2021	1.6	\$332.50	\$532.00	Develop presentation materials summarizing research on IT budget and organizational maturity benchmarks as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	12/2/2021	1.8	\$332.50	\$598.50	Develop recommendations, action items, and next steps based on 12/2/2021 update of the Time and Attendance Implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	12/2/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), representatives of DOH, FOMB and MS Consulting to discuss 12/2/2021 project management update for Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), representatives of DOH, MS Consulting, and Interboro to discuss solutions to time keeping entries for exempt employees at DOH in the new Time and Attendance system in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/2/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), MS Consulting, and representatives of DCR and Interboro to review presentation materials regarding training of DCR Human Resources staff in the new Time and Attendance process in support of the FY22 Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Roubaud, Julien	12/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), E. Zavala (DOH), and L. Soto (DOH) to discuss project overview of the capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/2/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	12/2/2021	1.5	\$332.50	\$498.75	Revise presentation materials for AAFAF-Hacienda agency engagement roadshow as directed by F. Mercado (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Roubaud, Julien	12/3/2021	1.7	\$332.50	\$565.25	Develop presentation materials summarizing research on IT staffing benchmarks as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	12/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG), C. Butler (ACG), and L. Guillen (AAFAF) to discuss next steps regarding capacity analysis study at DOH as related to the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	12/3/2021	2	\$332.50	\$665.00	Review DOH capacity analysis presentation materials and develop recommendations and next steps as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	12/3/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 11/29/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 12/06/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	12/3/2021	1.7	\$332.50	\$565.25	Review project plan and Gantt chart artifacts used by DCR for the Time and Attendance implementation and incorporate findings into Time and Attendance toolkit as directed by H. Martinez (AAFAF). (1.7)
Outside PR	10	Roubaud, Julien	12/3/2021	1.1	\$332.50	\$365.75	Revise presentation materials on IT budget benchmarks to include worldwide government IT spend forecast as directed by E. Volckers-Nin (PRITS) as related to the FY22 Certified Fiscal Plan deliverables. (1.1)
PR	10	Roubaud, Julien	12/6/2021	1	\$332.50	\$332.50	Prepare for meeting on 12/7/2021 with H. Martinez (AAFAF), L. Guillen (AAFAF), I. Carmona (AAFAF), and F. Mercado (AAFAF) to discuss updates and next steps related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including DCR, DOH, DSP, Hacienda, PRDE, and PRITS. (1)
PR	10	Roubaud, Julien	12/6/2021	1	\$332.50	\$332.50	Prepare for meeting on 12/7/2021 with N. Martinez (PRITS) and E. Volckers (PRITS) to discuss IT budget benchmarks, IT Service Management, and Broadband initiative in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Roubaud, Julien	12/7/2021	0.8	\$332.50	\$266.00	Participate in meeting with C. Ishak (ACG) and N. Oliveras (PRITS) to discuss Cybersecurity priorities in support of the PRITS Certified Fiscal Plan deliverables. (0.8)
PR	10	Roubaud, Julien	12/7/2021	1.7	\$332.50	\$565.25	Participate in meeting with C. Ishak (ACG) to prepare for 12/8/2021 meeting with representatives of PRITS and AAFAF to discuss PRITS IT Service Management deliverables and Time and Attendance implementations in support of the Certified Fiscal Plan deliverables. (1.7)
PR	10	Roubaud, Julien	12/7/2021	3.3	\$332.50	\$1,097.25	Participate in meeting with C. Ishak (ACG), C. Gonzalez (ACG), H. Martinez (AAFAF), L. Guillen (AAFAF), and other AAFAF representatives to discuss status and next steps as it pertains to the Time and Attendance and other Certified Fiscal Plan deliverables. (3.3)
PR	10	Roubaud, Julien	12/7/2021	1.6	\$332.50	\$532.00	Participate in meeting with C. Ishak (ACG), N. Martinez (PRITS) and E. Volckers. (PRITS) to review the IT Budget Benchmarking information as well as the Puerto Rico Broadband Infrastructure Initiative requirements in support of the Certified Fiscal Plan deliverables. (1.6)
PR	10	Roubaud, Julien	12/7/2021	0.8	\$332.50	\$266.00	Review outcomes and next steps from 12/7/2021 meetings with representatives of AAFAF and outline next steps on Certified Fiscal Plan deliverables for Hacienda, DOH, DCR, and PRITS. (0.8)
PR	10	Roubaud, Julien	12/8/2021	2	\$332.50	\$665.00	Develop recommendations, action items, and next steps based on 12/8/2021 update of the Time and Attendance Implementation at DCR and DOH in support of the FY22 Certified Fiscal Plan deliverables and send documentation to L. Guillen (AAFAF) and I. Carmona (AAFAF). (2)
PR	10	Roubaud, Julien	12/8/2021	1	\$332.50	\$332.50	Participate in meeting with C. Gonzalez (ACG) to prepare for 12/9/2021 meeting with representatives of DOH and AAFAF to discuss status and next steps as pertaining to Capacity Analysis and consolidation initiatives detailed in the FY22 Certified Fiscal Plan. (1)
PR	10	Roubaud, Julien	12/8/2021	1	\$332.50	\$332.50	Participate in meeting with C. Gonzalez (ACG), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation at DCR in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Roubaud, Julien	12/8/2021	1.3	\$332.50	\$432.25	Participate in meeting with C. Ishak (ACG) to discuss next steps and prepare for 12/9/2021 meetings with representatives of AAFAF and PRITS representatives in support of the Certified Fiscal Plan deliverables. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Roubaud, Julien	12/8/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), H. Martinez (AAFAF) and representatives of DCR, FOMB, and MS Consulting to discuss 12/8/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.8)
PR	10	Roubaud, Julien	12/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), representatives of DOH, and MS Consulting to discuss 12/8/2021 update for Human Resources personnel for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Roubaud, Julien	12/8/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Roubaud, Julien	12/8/2021	0.3	\$332.50	\$99.75	Participate on telephone call with I. Carmona (AAFAF) to review recommendations and next steps following 12/8/2021 weekly DCR Time and Attendance implementation virtual meeting in support of the FY22 Certified Fiscal Plan deliverables. (0.3)
PR	10	Roubaud, Julien	12/8/2021	2	\$332.50	\$665.00	Review PRITS Broadband strategy presentation materials as directed by E. Volckers-Nin (PRITS) in support of the FY22 Certified Fiscal Plan. (2)
PR	10	Roubaud, Julien	12/9/2021	2	\$332.50	\$665.00	Participate in meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), E. Zavala (DOH), and L. Soto (DOH) to review findings from the Capacity Analysis study performed at DOH and review next steps to assist in the consolidation efforts described in the FY22 Certified Fiscal Plan. (2)
PR	10	Roubaud, Julien	12/9/2021	1	\$332.50	\$332.50	Participate in meeting with C. Ishak (ACG) to discuss next steps and prepare for 12/9/2021 meetings with representatives of AAFAF and PRITS in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Roubaud, Julien	12/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB and MS Consulting to discuss 12/9/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Roubaud, Julien	12/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF) and representatives of DOH, DCR, Interboro, PRITS and MS Consulting to discuss cybersecurity best practices for the Time and Attendance implementations at DOH and DCR. (0.4)
Outside PR	10	Roubaud, Julien	12/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with D. Leon (ACG) and C. Gonzalez (ACG) to revise Certified Fiscal Plan workplan document for the agencies including PRITS, DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	12/10/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Roubaud, Julien	12/10/2021	2	\$332.50	\$665.00	Review DOH Capacity Analysis presentation materials and support materials including roster information as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	12/10/2021	1.3	\$332.50	\$432.25	Review DOH Capacity Analysis support materials including flow diagrams for critical processes as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	12/10/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 12/6/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 12/13/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/10/2021	1.2	\$332.50	\$399.00	Review PRITS Data Center Consolidation presentation materials as directed by E. Volckers-Nin (PRITS) in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	12/10/2021	1.6	\$332.50	\$532.00	Revise Certified Fiscal Plan workplan document for the agencies including DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	12/13/2021	1.9	\$332.50	\$631.75	Conduct research related to DOH Capacity Analysis including assumptions on personnel needs at Auxiliar Secretariat of Family Health, Medicaid Program, and the WIC Program as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.9)
Outside PR	10	Roubaud, Julien	12/13/2021	2	\$332.50	\$665.00	Conduct research related to DOH Capacity Analysis including comparison to other States as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Roubaud, Julien	12/13/2021	2	\$332.50	\$665.00	Develop recommendations and next steps for Time and Attendance implementations and send documentation to H. Martinez (AAFAF) and E. Volckers-Nin (PRITS). (2)
Outside PR	10	Roubaud, Julien	12/13/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Roubaud, Julien	12/13/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ishak (ACG) to discuss updates to the list of considerations for the Time and Attendance implementations in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Roubaud, Julien	12/13/2021	1	\$332.50	\$332.50	Revise Certified Fiscal Plan workplan document for the agencies including DOH, DCR, Hacienda, and AAFAF in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/14/2021	1.3	\$332.50	\$432.25	Conduct research related to DOH Capacity Analysis including assumptions on personnel needs at SASME, Office of Epidemiology, and the Demographic Register as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.3)
Outside PR	10	Roubaud, Julien	12/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), F. Mercado (AAFAF) and H. Martinez (AAFAF) to discuss recommendations and next steps for Time and Attendance implementation projects at DOH and DCR in support of the FY22 Certified Fiscal Plan. (1)
Outside PR	10	Roubaud, Julien	12/14/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), F. Mercado (AAFAF), representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/14/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	12/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Roubaud, Julien	12/14/2021	0.7	\$332.50	\$232.75	Participate on telephone call with C. Gonzalez (ACG) to discuss next steps pertaining to the Capacity Analysis at DOH in support of the FY22 Certified Fiscal Plan. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	12/14/2021	0.3	\$332.50	\$99.75	Participate on telephone call with C. Ishak (ACG) to discuss next steps pertaining to the success stories presentation materials for PRITS in support of the Certified Fiscal Plan. (0.3)
Outside PR	10	Roubaud, Julien	12/14/2021	1	\$332.50	\$332.50	Prepare for 12/14/2021 meeting with representatives of AAFAF regarding Time and Attendance implementations at DOH and DCR. (1)
Outside PR	10	Roubaud, Julien	12/14/2021	1.2	\$332.50	\$399.00	Review DOH proposed organizational structure presentation materials as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.2)
Outside PR	10	Roubaud, Julien	12/15/2021	1.9	\$332.50	\$631.75	Develop recommendations for DOH Capacity Analysis regarding back-office personnel centralization as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.9)
Outside PR	10	Roubaud, Julien	12/15/2021	1.9	\$332.50	\$631.75	Develop recommendations for DOH Capacity Analysis regarding personnel requirements at the Office of Epidemiology, Medicaid Program, and Auxiliar Secretariat of Family Health as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.9)
Outside PR	10	Roubaud, Julien	12/15/2021	1.7	\$332.50	\$565.25	Develop recommendations for DOH Capacity Analysis regarding potential savings and benefits associated with the plan as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.7)
Outside PR	10	Roubaud, Julien	12/15/2021	0.9	\$332.50	\$299.25	Develop recommendations for DOH Capacity Analysis regarding separation of federally funded programs from state funded programs as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.9)
Outside PR	10	Roubaud, Julien	12/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss 12/15/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with L. Guillen (AAFAF), representatives of DOH, and MS Consulting to discuss 12/15/2021 update for Human Resources personnel for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Roubaud, Julien	12/15/2021	0.3	\$332.50	\$99.75	Participate on telephone call with F. Garcia (ACG) to discuss savings calculation methodology and next steps pertaining to the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (0.3)
Outside PR	10	Roubaud, Julien	12/16/2021	0.5	\$332.50	\$166.25	Create custom dashboard for CESCO digital in support of PRITS success stories presentation materials. (0.5)
Outside PR	10	Roubaud, Julien	12/16/2021	1.7	\$332.50	\$565.25	Create presentation materials for next steps regarding DOH Capacity Analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.7)
Outside PR	10	Roubaud, Julien	12/16/2021	1.6	\$332.50	\$532.00	Develop recommendations for DOH Capacity Analysis next steps as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.6)
Outside PR	10	Roubaud, Julien	12/16/2021	1.9	\$332.50	\$631.75	Develop recommendations for DOH Capacity Analysis resource considerations as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.9)
Outside PR	10	Roubaud, Julien	12/16/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), representatives of DOH, FOMB and MS Consulting to discuss 12/16/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	12/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Roubaud, Julien	12/16/2021	0.5	\$332.50	\$166.25	Participate on telephone call with F. Garcia (ACG) to review and revise the success stories presentation materials for PRITS in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Roubaud, Julien	12/17/2021	1	\$332.50	\$332.50	Create presentation materials for next steps regarding the DOH proposed organization structure as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1)
Outside PR	10	Roubaud, Julien	12/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	12/17/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 12/13/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 12/20/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/17/2021	2	\$332.50	\$665.00	Revise presentation materials for PRITS success stories presentation in support of the FY22 Certified Fiscal Plan. (2)
Outside PR	10	Roubaud, Julien	12/20/2021	2	\$332.50	\$665.00	Create presentation materials summarizing FY22 Certified Fiscal Plan initiatives at OATRH as directed by F. Mercado (AAFAF). (2)
Outside PR	10	Roubaud, Julien	12/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Roubaud, Julien	12/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss analysis and next steps of the DOH capacity analysis as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (0.5)
Outside PR	10	Roubaud, Julien	12/20/2021	1.6	\$332.50	\$532.00	Revise presentation materials for next steps regarding the DOH proposed organizational structure as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan. (1.6)
Outside PR	10	Roubaud, Julien	12/21/2021	0.4	\$332.50	\$133.00	Develop next steps and action items based on 12/21/2021 meeting with representatives of AAFAF regarding Capacity Analysis and proposed reorganization structure at DOH and send documentation to L. Guillen (AAFAF) and H. Martinez (AAFAF). (0.4)
Outside PR	10	Roubaud, Julien	12/21/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/21/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	12/21/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura, L. Guillen (AAFAF), and H. Martinez (AAFAF) to discuss DOH Capacity Analysis and proposed

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							organizational structure and create next steps in support of the FY22 Certified Fiscal Plan. (0.7)
Outside PR	10	Roubaud, Julien	12/21/2021	0.6	\$332.50	\$199.50	Prepare for 12/21/2021 meeting with representatives of AAFAF to discuss Capacity Analysis and proposed reorganization structure at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Roubaud, Julien	12/22/2021	2	\$332.50	\$665.00	Create presentation materials regarding recommendations, action items, and next steps based on December 2021 activity for the Time and Attendance Implementations at DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	12/22/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss 12/22/2021 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	12/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with D. Leon (ACG) and F. Garcia (ACG) to discuss creation of 12/21/2021 weekly status update and dashboard materials in support of the FY22 Certified Fiscal Plan Implementation initiatives as directed by H. Martinez (AAFAF). (0.4)
Outside PR	10	Roubaud, Julien	12/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	12/22/2021	0.3	\$332.50	\$99.75	Participate on telephone call with C. Gonzalez (ACG) to discuss Time and Attendance implementation report for DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Roubaud, Julien	12/22/2021	2	\$332.50	\$665.00	Revise presentation materials regarding recommendations, action items, and next steps based on December 2021 activity for the Time and Attendance Implementations at DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Gonzalez (ACG) and F. Mercado (AAFAF) to discuss updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives at OATRH and Hacienda. (0.6)
Outside PR	10	Roubaud, Julien	12/23/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 12/23/2021 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	12/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Gonzalez (ACG) to review presentation materials regarding recommendations, action items, and next steps based on December 2021 activity for the Time and Attendance Implementations at DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	12/23/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 12/20/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 12/27/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	12/23/2021	1	\$332.50	\$332.50	Revise presentation materials regarding recommendations based on December 2021 activity for the Time and Attendance Implementations at DOH and DCR as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	12/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) to discuss updates and action items related to the Time and Attendance implementation at DOH and DCR in support of the FY22 Certified Fiscal Plan deliverables. (0.5)

Total Hourly Fees	294.6	\$102,552.63
Total Fees		\$102,552.63

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Ishak, Christine	12/6/2021	\$405.70	Roundtrip airfare from Nashville, TN to San Juan, PR 12/6/21 to 12/9/21	1
Meals - PR	Ishak, Christine	12/6/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/6/2021	\$22.93	Travel from airport to hotel on 12/6/21	2
Meals - PR	Ishak, Christine	12/7/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/7/2021	\$5.70	Travel from PRITS to AAFAF on 12/7/21	3
Transportation - PR	Ishak, Christine	12/7/2021	\$12.92	Travel from hotel to PRITS on 12/7/21	4
Meals - PR	Ishak, Christine	12/8/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/8/2021	\$9.97	Travel from hotel to PRITS on 12/8/21	5
Lodging - PR	Ishak, Christine	12/9/2021	\$646.29	Lodging in San Juan, PR from 12/6/21 to 12/9/21 (3 nights)	6
Meals - PR	Ishak, Christine	12/9/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/9/2021	\$11.99	Travel from hotel to airport on 12/9/21	7
Transportation - PR	Ishak, Christine	12/9/2021	\$7.93	Travel from PRITS to hotel on 12/9/21	8
Transportation - PR	Ishak, Christine	12/9/2021	\$12.92	Travel from hotel to PRITS on 12/9/21	9
Transportation - US	Ishak, Christine	12/9/2021	\$96.00	Parking airport 12/6/21 to 12/9/21	10
Airfare	Ishak, Christine	12/15/2021	\$662.40	Roundtrip airfare from Nashville, TN to San Juan, PR 12/15/21 to 12/17/21	11
Meals - PR	Ishak, Christine	12/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/15/2021	\$32.37	Travel from airport to hotel on 12/15/21	12
Meals - PR	Ishak, Christine	12/16/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/16/2021	\$10.10	Travel from hotel to PRITS on 12/16/21	13
Transportation - PR	Ishak, Christine	12/16/2021	\$6.74	Travel from PRITS to hotel on 12/16/21	14
Lodging - PR	Ishak, Christine	12/17/2021	\$430.86	Lodging in San Juan, PR from 12/15/21 to 12/17/21 (2 nights)	15
Meals - PR	Ishak, Christine	12/17/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	12/17/2021	\$8.56	Travel from hotel to airport on 12/17/21	16
Transportation - US	Ishak, Christine	12/17/2021	\$72.00	Parking airport 12/15/21 to 12/17/21	17
Airfare	Roubaud, Julien	12/6/2021	\$856.40	Roundtrip airfare from Houston, TX to San Juan, PR 12/6/21 to 12/9/21	18
Meals - PR	Roubaud, Julien	12/6/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Roubaud, Julien	12/6/2021	\$33.57	Travel from airport to hotel on 12/6/21	19
Transportation - US	Roubaud, Julien	12/6/2021	\$56.99	Travel from home to airport on 12/6/21	20
Meals - PR	Roubaud, Julien	12/7/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Roubaud, Julien	12/7/2021	\$6.90	Travel from AAFAF to hotel on 12/7/21	21
Meals - PR	Roubaud, Julien	12/8/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Roubaud, Julien	12/8/2021	\$12.97	Travel from hotel to AAFAF on 12/8/21	22
Transportation - PR	Roubaud, Julien	12/8/2021	\$15.99	Travel from PRITS to hotel on 12/8/21	23
Lodging - PR	Roubaud, Julien	12/9/2021	\$646.29	Lodging in San Juan, PR from 12/6/21 to 12/9/21 (3 nights)	24
Meals - PR	Roubaud, Julien	12/9/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Roubaud, Julien	12/9/2021	\$6.92	Travel from hotel to AAFAF on 12/9/21	25
Transportation - PR	Roubaud, Julien	12/9/2021	\$11.92	Travel from hotel to airport on 12/9/21	26
Transportation - US	Roubaud, Julien	12/9/2021	\$42.47	Travel from airport to home on 12/9/21	27

Total Expenses

\$5,157.80

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Invoice Remittance

February 23, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fifth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from December 1, 2021 to December 31, 2021

Professional Services	\$133,223.00
Expenses	\$1,205.85
Total Amount Due	\$134,428.85

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from December 1, 2021 to December 31, 2021

Professional	Title	Rate	Hours	Total
Bigham, Paige	Senior Director	\$380.00	4.5	\$1,710.00
Bowie, Michael	Director	\$332.50	73.3	\$24,372.25
Flanagan, Ryan	Director	\$332.50	43	\$14,297.50
Hubin, Kent	Senior Director	\$380.00	81.4	\$30,932.00
Huggins, Nate	Director	\$332.50	23.9	\$7,946.75
Loaiza, Juan	Director	\$332.50	68.7	\$22,842.75
McAfee, Maggie	Director	\$195.00	19.5	\$3,802.50
Miller, Ken	Managing Director	\$451.25	21.8	\$9,837.25
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	19	\$8,573.75
Tabor, Ryan	Senior Managing Director	\$522.50	16.9	\$8,830.25
Talbott, Elma	Associate	\$195.00	0.4	\$78.00
Total Hourly Fees			372.4	\$133,223.00
Total Fees				\$133,223.00

Summary of Expenses by Expense Category from December 1, 2021 to December 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$1,205.85
Transportation - PR	\$0.00
Transportation - US	\$0.00
TOTAL	\$1,205.85

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Bigham, Paige	12/21/2021	2	\$380.00	\$760.00	Develop and refine Coronavirus State Fiscal Recovery Fund program summary presentation for J. Tirado (AAFAF). (2)
Outside PR	533	Bigham, Paige	12/22/2021	1.5	\$380.00	\$570.00	Review Coronavirus State Fiscal Recovery Fund summary presentation for J. Tirado (AAFAF).
Outside PR	533	Bigham, Paige	12/22/2021	1	\$380.00	\$380.00	Refine Coronavirus State Fiscal Recovery Fund summary presentation for J. Tirado (AAFAF).
Outside PR	533	Bowie, Michael	12/7/2021	2	\$332.50	\$665.00	Begin to outline Coronavirus State Fiscal Recovery Fund agency reporting workflow. (2)
Outside PR	533	Bowie, Michael	12/7/2021	2	\$332.50	\$665.00	Continue to develop the outline of Coronavirus State Fiscal Recovery Fund agency reporting workflow. (2)
Outside PR	533	Bowie, Michael	12/7/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (1.5)
Outside PR	533	Bowie, Michael	12/7/2021	2	\$332.50	\$665.00	Review Coronavirus State Fiscal Recovery Fund program material and agency reporting. (2)
Outside PR	533	Bowie, Michael	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/8/2021	2	\$332.50	\$665.00	Continue programming research to determine development needs for automated intake of Coronavirus State Fiscal Recovery Fund Use of Funds Reporting (2)
Outside PR	533	Bowie, Michael	12/8/2021	2	\$332.50	\$665.00	Review prior program programming to determine development needs for Coronavirus State Fiscal Recovery Fund automated intake. (2)
Outside PR	533	Bowie, Michael	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/9/2021	2	\$332.50	\$665.00	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (2)
Outside PR	533	Bowie, Michael	12/10/2021	2	\$332.50	\$665.00	Continue to develop file open and naming procedures for automated agency reporting of Coronavirus State Fiscal Recovery Fund Use of Funds reports (2)
Outside PR	533	Bowie, Michael	12/10/2021	2	\$332.50	\$665.00	Develop file open and naming procedures for automated agency reporting of Coronavirus State Fiscal Recovery Fund Use of Funds reports. (2)
Outside PR	533	Bowie, Michael	12/10/2021	2	\$332.50	\$665.00	Outline flow for automated Coronavirus State Fiscal Recovery Fund agency reporting program setup and initiation. (2)
Outside PR	533	Bowie, Michael	12/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (0.6)
Outside PR	533	Bowie, Michael	12/10/2021	2	\$332.50	\$665.00	Troubleshoot issues related to use of SharePoint for file storage and manipulation for Coronavirus State Fiscal Recovery Fund automated agency reporting. (2)
Outside PR	533	Bowie, Michael	12/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/13/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding calculation of reporting variables. (2)
Outside PR	533	Bowie, Michael	12/13/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Agency Tab 1. (2)
Outside PR	533	Bowie, Michael	12/13/2021	1	\$332.50	\$332.50	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Agency Tab 2. (1)
Outside PR	533	Bowie, Michael	12/13/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load data from Awards Tab. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Bowie, Michael	12/13/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Sub-Recipients Tab 1. (2)
Outside PR	533	Bowie, Michael	12/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/14/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data Expenditures tab 1. (2)
Outside PR	533	Bowie, Michael	12/14/2021	1	\$332.50	\$332.50	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data Expenditures tab 2. (1)
Outside PR	533	Bowie, Michael	12/14/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Agreements tab 1. (2)
Outside PR	533	Bowie, Michael	12/14/2021	1	\$332.50	\$332.50	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Agreements tab 2. (1)
Outside PR	533	Bowie, Michael	12/14/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Load Data from Sub-Recipients Tab 2. (2)
Outside PR	533	Bowie, Michael	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/15/2021	2	\$332.50	\$665.00	Continue to develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Sub-recipients data to master log. (2)
Outside PR	533	Bowie, Michael	12/15/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Agency data to master log. (2)
Outside PR	533	Bowie, Michael	12/15/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Agreements data to master log. (2)
Outside PR	533	Bowie, Michael	12/15/2021	1	\$332.50	\$332.50	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Expenditures data to master log1. (1)
Outside PR	533	Bowie, Michael	12/15/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Sub-recipients data to master log. (2)
Outside PR	533	Bowie, Michael	12/15/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Summary Data to Log. (2)
Outside PR	533	Bowie, Michael	12/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.2)
Outside PR	533	Bowie, Michael	12/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	12/16/2021	1	\$332.50	\$332.50	Continue to develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding Expenditures data to master log. (1)
Outside PR	533	Bowie, Michael	12/16/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding duplicate file check for agencies. (2)
Outside PR	533	Bowie, Michael	12/16/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding duplicate file check for awards. (2)
Outside PR	533	Bowie, Michael	12/16/2021	1	\$332.50	\$332.50	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding duplicate file check for Sub Recipients. (1)
Outside PR	533	Bowie, Michael	12/16/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Bowie, Michael	12/17/2021	2	\$332.50	\$665.00	Continue to review and troubleshoot agency Coronavirus State Fiscal Recovery Fund report import processing program. (2)
Outside PR	533	Bowie, Michael	12/17/2021	2	\$332.50	\$665.00	Develop Coronavirus State Fiscal Recovery Fund agency report import processing program by adding data for file history tab. (2)
Outside PR	533	Bowie, Michael	12/17/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.8)
Outside PR	533	Bowie, Michael	12/17/2021	2	\$332.50	\$665.00	Review and troubleshoot Coronavirus State Fiscal Recovery Fund agency report import processing program. (2)
Outside PR	533	Bowie, Michael	12/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	12/18/2021	2	\$332.50	\$665.00	Continue to update Coronavirus State Fiscal Recovery Fund Agency import validation program to auto run in order to process and post all data into Import Log. (2)
Outside PR	533	Bowie, Michael	12/18/2021	1.5	\$332.50	\$498.75	Update Coronavirus State Fiscal Recovery Fund Agency import validation program to auto run in order to process and post all data into Import Log. (1.5)
Outside PR	533	Bowie, Michael	12/20/2021	1.6	\$332.50	\$532.00	Troubleshoot Coronavirus State Fiscal Recovery Fund Agency import validation program. (1.6)
Outside PR	533	Bowie, Michael	12/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Bowie, Michael	12/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.8)
Outside PR	533	Bowie, Michael	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	12/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	12/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	12/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	12/1/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.6)
Outside PR	533	Flanagan, Ryan	12/1/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/1/2021	0.6	\$332.50	\$199.50	Review and respond to 12/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	12/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/2/2021. (0.3)
Outside PR	533	Flanagan, Ryan	12/2/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/2/2021	0.6	\$332.50	\$199.50	Review and respond to 12/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/3/2021	0.5	\$332.50	\$166.25	Review and respond to 12/3/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	12/6/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.6)
Outside PR	533	Flanagan, Ryan	12/6/2021	0.3	\$332.50	\$99.75	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/6/2021	0.7	\$332.50	\$232.75	Review and respond to 12/6/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	12/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/7/2021	1	\$332.50	\$332.50	Continue to update transition document to provide an overview of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Flanagan, Ryan	12/7/2021	0.5	\$332.50	\$166.25	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.5)
Outside PR	533	Flanagan, Ryan	12/7/2021	0.4	\$332.50	\$133.00	Review and respond to 12/7/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/8/2021	1	\$332.50	\$332.50	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (1)
Outside PR	533	Flanagan, Ryan	12/8/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/8/2021	0.3	\$332.50	\$99.75	Review and respond to 12/8/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	12/8/2021	0.5	\$332.50	\$166.25	Update transition document to provide an overview of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Flanagan, Ryan	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	12/9/2021	0.4	\$332.50	\$133.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate establishment of new programs. (0.4)
Outside PR	533	Flanagan, Ryan	12/9/2021	0.4	\$332.50	\$133.00	Review and respond to 12/9/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	12/9/2021	0.9	\$332.50	\$299.25	Update transition document to provide an overview of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (0.9)
Outside PR	533	Flanagan, Ryan	12/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	12/10/2021	0.5	\$332.50	\$166.25	Create Disbursement Oversight Committee Report to facilitate payment the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	12/10/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/10/2021	0.3	\$332.50	\$99.75	Review and respond to 12/10/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	12/10/2021	1.7	\$332.50	\$565.25	Update transition document to provide an overview of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1.7)
Outside PR	533	Flanagan, Ryan	12/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/13/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.8)
Outside PR	533	Flanagan, Ryan	12/13/2021	0.6	\$332.50	\$199.50	Review and respond to 12/13/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	12/13/2021	1.4	\$332.50	\$465.50	Update transition document to provide an overview of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1.4)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.5	\$332.50	\$166.25	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	12/14/2021	2	\$332.50	\$665.00	Create overview of 2 CFR 200 to inform sub-recipients of requirements under the Uniform Guidance. (2)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.4	\$332.50	\$133.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (0.4)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.7	\$332.50	\$232.75	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.7)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.2	\$332.50	\$66.50	Review and respond to 12/14/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	12/15/2021	1	\$332.50	\$332.50	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate establishment of new programs. (1)
Outside PR	533	Flanagan, Ryan	12/15/2021	0.8	\$332.50	\$266.00	Review and respond to 12/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	12/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	12/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/16/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Flanagan, Ryan	12/16/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.9)
Outside PR	533	Flanagan, Ryan	12/16/2021	0.6	\$332.50	\$199.50	Review and respond to 12/16/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	12/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	12/17/2021	0.5	\$332.50	\$166.25	Create Disbursement Oversight Committee Report to facilitate payment the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	12/17/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	12/17/2021	1.7	\$332.50	\$565.25	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (1.7)
Outside PR	533	Flanagan, Ryan	12/17/2021	0.3	\$332.50	\$99.75	Review and respond to 12/17/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	12/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	12/20/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to discuss current status of Coronavirus State Fiscal Recovery Fund requests and 2 CFR 200 needs. (0.9)
Outside PR	533	Flanagan, Ryan	12/20/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.8)
Outside PR	533	Flanagan, Ryan	12/20/2021	0.5	\$332.50	\$166.25	Review and respond to 12/20/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	12/20/2021	1.5	\$332.50	\$498.75	Update overview of 2 CFR 200 to inform sub-recipients of requirements under the Uniform Guidance. (1.5)
Outside PR	533	Flanagan, Ryan	12/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	12/21/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.6)
Outside PR	533	Flanagan, Ryan	12/21/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Deloitte and K. Miller (ACG) to assess program closeout readiness of Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Flanagan, Ryan	12/21/2021	1.2	\$332.50	\$399.00	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (1.2)
Outside PR	533	Flanagan, Ryan	12/21/2021	0.8	\$332.50	\$266.00	Review and respond to 12/21/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	12/21/2021	2	\$332.50	\$665.00	Update overview of 2 CFR 200 to inform sub-recipients of requirements under the Uniform Guidance. (2)
Outside PR	533	Flanagan, Ryan	12/21/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/1/2021	0.5	\$380.00	\$190.00	Follow up on questions from agencies related to Coronavirus State Fiscal Recovery Fund reporting requirements. (0.5)
Outside PR	533	Hubin, Kent	12/1/2021	1.1	\$380.00	\$418.00	Implement improvements to the Coronavirus State Fiscal Recovery Fund agency expenditure reporting tool. (1.1)
Outside PR	533	Hubin, Kent	12/1/2021	2	\$380.00	\$760.00	Research and follow up on agency questions related to Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)
Outside PR	533	Hubin, Kent	12/1/2021	0.8	\$380.00	\$304.00	Update the contact information and funding for specific agencies in Coronavirus State Fiscal Recovery Fund reporting tools. (0.8)
Outside PR	533	Hubin, Kent	12/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/2/2021	0.3	\$380.00	\$114.00	Add contact information and send training materials for additional agencies for Coronavirus State Fiscal Recovery Fund expenditure reporting. (0.3)
Outside PR	533	Hubin, Kent	12/2/2021	1.5	\$380.00	\$570.00	Follow up on questions from agencies related to Coronavirus State Fiscal Recovery Fund reporting requirements. (1.5)
Outside PR	533	Hubin, Kent	12/2/2021	0.5	\$380.00	\$190.00	Participate in meeting with J. Loaiza (ACG) to answer inquiries in the Coronavirus State Fiscal Recovery Fund Reporting inbox. (0.5)
Outside PR	533	Hubin, Kent	12/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/2/2021. (0.3)
Outside PR	533	Hubin, Kent	12/2/2021	2	\$380.00	\$760.00	Process Batch A of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/2/2021	1.5	\$380.00	\$570.00	Process Batch B of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	533	Hubin, Kent	12/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/3/2021	2	\$380.00	\$760.00	Process Batch C of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/3/2021	2	\$380.00	\$760.00	Process Batch D of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/3/2021	2	\$380.00	\$760.00	Process Batch E of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/3/2021	2	\$380.00	\$760.00	Process Batch F of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/3/2021	0.7	\$380.00	\$266.00	Process Batch G of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	533	Hubin, Kent	12/3/2021	2	\$380.00	\$760.00	Support a virtual Municipalities training session on Coronavirus State Fiscal Recovery Fund reporting. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	12/6/2021	0.5	\$380.00	\$190.00	Process Batch H of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	533	Hubin, Kent	12/6/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/7/2021	0.4	\$380.00	\$152.00	Participate in meeting with E. Talbott (ACG) and J. Loaiza (ACG) to review Zoom webinar functionalities and improve screen sharing resolution. (0.4)
Outside PR	533	Hubin, Kent	12/7/2021	1.5	\$380.00	\$570.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (1.5)
Outside PR	533	Hubin, Kent	12/7/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/8/2021	2	\$380.00	\$760.00	Process Batch I of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/8/2021	2	\$380.00	\$760.00	Process Batch J of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/8/2021	0.8	\$380.00	\$304.00	Update agency approved funding within Coronavirus State Fiscal Recovery Fund agency report processing tools based on AAFAF funding report. (0.8)
Outside PR	533	Hubin, Kent	12/8/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/9/2021	2	\$380.00	\$760.00	Build additional functionality into the Coronavirus State Fiscal Recovery Fund Agency reporting tool, Session A. (2)
Outside PR	533	Hubin, Kent	12/9/2021	1.3	\$380.00	\$494.00	Continue to build additional functionality into the Coronavirus State Fiscal Recovery Fund Agency reporting tool. (1.3)
Outside PR	533	Hubin, Kent	12/9/2021	2	\$380.00	\$760.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (2)
Outside PR	533	Hubin, Kent	12/9/2021	1.4	\$380.00	\$532.00	Process Batch K of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.4)
Outside PR	533	Hubin, Kent	12/9/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	12/10/2021	2	\$380.00	\$760.00	Enrich batch A of agency data in the Coronavirus State Fiscal Recovery Fund repository to support Office of the Inspector General reporting. (2)
Outside PR	533	Hubin, Kent	12/10/2021	2	\$380.00	\$760.00	Enrich batch B of agency data in the Coronavirus State Fiscal Recovery Fund repository to support Office of the Inspector General reporting. (2)
Outside PR	533	Hubin, Kent	12/10/2021	2	\$380.00	\$760.00	Enrich batch D of agency data in the Coronavirus State Fiscal Recovery Fund repository to support Office of the Inspector General reporting. (2)
Outside PR	533	Hubin, Kent	12/10/2021	0.6	\$380.00	\$228.00	Enrich batch E of agency data in the Coronavirus State Fiscal Recovery Fund repository to support Office of the Inspector General reporting. (0.6)
Outside PR	533	Hubin, Kent	12/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund programs and agency report intake. (0.6)
Outside PR	533	Hubin, Kent	12/10/2021	0.6	\$380.00	\$228.00	Process Batch L of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.6)
Outside PR	533	Hubin, Kent	12/10/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/13/2021	1.9	\$380.00	\$722.00	Enrich batch C of agency data in the Coronavirus State Fiscal Recovery Fund repository to support Office of the Inspector General reporting. (1.9)
Outside PR	533	Hubin, Kent	12/13/2021	1	\$380.00	\$380.00	Review and update the Overview of the Puerto Rico Pandemic Relief Strategy presentation. (1)
Outside PR	533	Hubin, Kent	12/13/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/14/2021	2	\$380.00	\$760.00	Enhance Coronavirus State Fiscal Recovery Fund agency expenditure reporting tool. (2)
Outside PR	533	Hubin, Kent	12/14/2021	1.9	\$380.00	\$722.00	Reconcile AAFAF Coronavirus State Fiscal Recovery Fund SharePoint files with archived files stored while SharePoint access was being restored. (1.9)
Outside PR	533	Hubin, Kent	12/14/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/15/2021	1.1	\$380.00	\$418.00	Compose and send to agencies an email reminder regarding the 12/17/2021 reporting due date. (1.1)
Outside PR	533	Hubin, Kent	12/15/2021	0.4	\$380.00	\$152.00	Continue to expand capabilities of the Coronavirus State Fiscal Recovery Fund agency reporting tool set. (0.4)
Outside PR	533	Hubin, Kent	12/15/2021	2	\$380.00	\$760.00	Expand capabilities of the Coronavirus State Fiscal Recovery Fund agency reporting tool set. (2)
Outside PR	533	Hubin, Kent	12/15/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.2)
Outside PR	533	Hubin, Kent	12/15/2021	2	\$380.00	\$760.00	Process Batch A of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/15/2021	2	\$380.00	\$760.00	Process Batch B of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/15/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	12/16/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Hubin, Kent	12/16/2021	2	\$380.00	\$760.00	Process Batch C of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/16/2021	2	\$380.00	\$760.00	Process Batch D of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/16/2021	1.5	\$380.00	\$570.00	Process Batch E of the 12/3/2021 weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	533	Hubin, Kent	12/16/2021	2	\$380.00	\$760.00	Set up Coronavirus State Fiscal Recovery Fund Reporting mailbox with agency categories and folders. (2)
Outside PR	533	Hubin, Kent	12/16/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	12/17/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.8)
Outside PR	533	Hubin, Kent	12/17/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	12/20/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	12/21/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with M. Bowie (ACG) to review Coronavirus State Fiscal Recovery Fund agency report intake automation progress and next steps. (0.8)
Outside PR	533	Hubin, Kent	12/21/2021	2	\$380.00	\$760.00	Process Batch A of the 12/17/2021 Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/21/2021	1.8	\$380.00	\$684.00	Process Batch B of the 12/17/2021 Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	533	Hubin, Kent	12/21/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	12/22/2021	2	\$380.00	\$760.00	Process Batch C of the 12/17/2021 Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/22/2021	2	\$380.00	\$760.00	Process Batch D of the 12/17/2021 Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	12/22/2021	1.5	\$380.00	\$570.00	Process Batch E of the 12/17/2021 Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	533	Hubin, Kent	12/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	12/29/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	12/1/2021	1	\$332.50	\$332.50	Coordinate logistics for Municipality Strengthening webinar on 12/3/2021. (1)
Outside PR	533	Huggins, Nate	12/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/2/2021	2	\$332.50	\$665.00	Review materials for Coronavirus State Fiscal Recovery Fund webinar on 12/3/2021. (2)
Outside PR	533	Huggins, Nate	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/3/2021	1	\$332.50	\$332.50	Participate in virtual webinar with municipalities to review Coronavirus State Fiscal Recovery Fund Reporting Tool for Municipality Strengthening Fund. (1)
Outside PR	533	Huggins, Nate	12/3/2021	1	\$332.50	\$332.50	Prepare for webinar by testing technology and reviewing Coronavirus Relief Fund Use of Funds Reporting materials to be presented. (1)
Outside PR	533	Huggins, Nate	12/3/2021	0.5	\$332.50	\$166.25	Review questions and answers from webinar for disbursement to municipalities. (0.5)
Outside PR	533	Huggins, Nate	12/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	12/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	12/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	12/16/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Huggins, Nate	12/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	12/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	12/21/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Huggins, Nate	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/22/2021	2	\$332.50	\$665.00	Research DocuSign ability to allow envelopes to expire but not notify potential signers for Coronavirus State Fiscal Recovery Fund Premium pay applications that are due to expire in the next 7 days. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	12/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	12/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	12/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	12/27/2021	2	\$332.50	\$665.00	Review blank Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Program documents in DocuSign that are about to expire and update emails, so notifications are not sent to recipients. (2)
Outside PR	533	Huggins, Nate	12/28/2021	2	\$332.50	\$665.00	Continue to review blank Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Program documents in DocuSign that are about to expire and update emails, so notifications are not sent to recipients. (2)
Outside PR	533	Huggins, Nate	12/28/2021	2	\$332.50	\$665.00	Review blank Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Program documents in DocuSign that are about to expire and update emails, so notifications are not sent to recipients. (2)
Outside PR	533	Huggins, Nate	12/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	12/29/2021	2	\$332.50	\$665.00	Review blank Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Program documents in DocuSign about to expire and update emails so notifications are not sent to recipients. (2)
Outside PR	533	Huggins, Nate	12/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	12/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	12/1/2021	0.5	\$332.50	\$166.25	Answer 12/1/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.5)
Outside PR	533	Loaiza, Juan	12/1/2021	0.3	\$332.50	\$99.75	Participate in meeting with K. Miller (ACG) to discuss Vimeo licensing for AAFAF Coronavirus State Fiscal Recovery Fund Training Videos. (0.3)
Outside PR	533	Loaiza, Juan	12/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/2/2021	0.7	\$332.50	\$232.75	Answer 12/2/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.7)
Outside PR	533	Loaiza, Juan	12/2/2021	0.7	\$332.50	\$232.75	Generate communication draft for agencies regarding Premium Pay Use of Funds reporting. (0.7)
Outside PR	533	Loaiza, Juan	12/2/2021	2	\$332.50	\$665.00	Generate tracker for all Coronavirus State Fiscal Recovery Fund Projects Performance reports. (2)
Outside PR	533	Loaiza, Juan	12/2/2021	0.5	\$332.50	\$166.25	Participate in meeting with K. Hubin (ACG) to answer inquiries in the Coronavirus State Fiscal Recovery Fund Reporting inbox. (0.5)
Outside PR	533	Loaiza, Juan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Velez (AAFAF), C. Alsina (AAFAF), and J. Hernandez (AAFAF) regarding Coronavirus State Fiscal Recovery Fund Performance Reporting strategy and timeliness. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/2/2021. (0.3)
Outside PR	533	Loaiza, Juan	12/2/2021	1	\$332.50	\$332.50	Review presentation for Municipality strengthening fund training tomorrow. (1)
Outside PR	533	Loaiza, Juan	12/2/2021	0.6	\$332.50	\$199.50	Send mass communication regarding agencies Performance report point of contact and training. (0.6)
Outside PR	533	Loaiza, Juan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	12/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/3/2021	0.4	\$332.50	\$133.00	Answer 12/3/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.4)
Outside PR	533	Loaiza, Juan	12/3/2021	1.5	\$332.50	\$498.75	Consolidate and answers questions received during the Municipalities Training. (1.5)
Outside PR	533	Loaiza, Juan	12/3/2021	0.8	\$332.50	\$266.00	Prepare communications for municipalities training attendees. (0.8)
Outside PR	533	Loaiza, Juan	12/3/2021	1.1	\$332.50	\$365.75	Prepare for Municipalities Strengthening Fund Use of Funds training. (1.1)
Outside PR	533	Loaiza, Juan	12/3/2021	1.3	\$332.50	\$432.25	Proctor Municipalities Strengthening Fund Use of Funds Training. (1.3)
Outside PR	533	Loaiza, Juan	12/6/2021	0.3	\$332.50	\$99.75	Answer 12/6/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.3)
Outside PR	533	Loaiza, Juan	12/6/2021	1	\$332.50	\$332.50	Answer 12/6/2021 inquiries and requests about the Municipalities Strengthening Fund. (1)
Outside PR	533	Loaiza, Juan	12/6/2021	0.4	\$332.50	\$133.00	Gather information and let S. Diaz-Vazquez (AAFAF) know about clawback funds from Hospital San Antonio. (0.4)
Outside PR	533	Loaiza, Juan	12/6/2021	0.6	\$332.50	\$199.50	Participate on telephone call with R. Rojas (Camara de Representantes) to provide support for Coronavirus State Fiscal Recovery Fund funds reporting. (0.6)
Outside PR	533	Loaiza, Juan	12/6/2021	0.8	\$332.50	\$266.00	Process recruitment incentive files. (0.8)
Outside PR	533	Loaiza, Juan	12/6/2021	0.8	\$332.50	\$266.00	Review and update Cidra Phase IV Use of Funds report and respond to A Diaz-Ortiz (Cidra) inquiries about Use of Funds reporting. (0.8)
Outside PR	533	Loaiza, Juan	12/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/7/2021	0.8	\$332.50	\$266.00	Answer 12/7/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.8)
Outside PR	533	Loaiza, Juan	12/7/2021	0.2	\$332.50	\$66.50	Answer 12/7/2021 inquiries and requests about the municipalities strengthening fund. (0.2)
Outside PR	533	Loaiza, Juan	12/7/2021	0.4	\$332.50	\$133.00	Participate in meeting with E. Talbott (ACG) and K. Hubin (ACG) to review Zoom webinar functionalities and improve screen sharing resolution. (0.4)
Outside PR	533	Loaiza, Juan	12/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with G. Rivera (Hacienda) to provide support with Coronavirus State Fiscal Recovery Fund reporting. (0.2)
Outside PR	533	Loaiza, Juan	12/7/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Rivera (Vivienda) to provide support with Coronavirus State Fiscal Recovery Fund reporting. (0.3)
Outside PR	533	Loaiza, Juan	12/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with N. Rodriguez (National Guard) to provide support with Coronavirus State Fiscal Recovery Fund reporting. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	12/7/2021	0.3	\$332.50	\$99.75	Review answers to communications and follow up with C. Alsina (AAFAF) for the Performance Reporting Training on 12/10/2021. (0.3)
Outside PR	533	Loaiza, Juan	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	12/7/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/8/2021	1.5	\$332.50	\$498.75	Answer 12/8/2021 inquiries in the Hospitals / CDTs inboxes. (1.5)
Outside PR	533	Loaiza, Juan	12/8/2021	0.7	\$332.50	\$232.75	Elaborate and send communication about rescheduling of Performance Training. (0.7)
Outside PR	533	Loaiza, Juan	12/8/2021	2	\$332.50	\$665.00	Elaborate draft training material for Performance Reporting Training. (2)
Outside PR	533	Loaiza, Juan	12/8/2021	0.4	\$332.50	\$133.00	Participate in meeting with J. Perez-Casellas (ACG) to review the Municipalities Strengthening Fund Training Frequently Asked Questions. (0.4)
Outside PR	533	Loaiza, Juan	12/8/2021	0.2	\$332.50	\$66.50	Participate on telephone call with B. Castro Vargas (UDH) to provide support with Premium Pay disbursement questions. (0.2)
Outside PR	533	Loaiza, Juan	12/8/2021	0.8	\$332.50	\$266.00	Update Performance eReport Tracker contact list and answer emails in the Coronavirus State Fiscal Recovery Fund Programs inbox. (0.8)
Outside PR	533	Loaiza, Juan	12/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/9/2021	0.4	\$332.50	\$133.00	Answer 12/9/2021 inquiries and requests about the municipalities strengthening fund. (0.4)
Outside PR	533	Loaiza, Juan	12/9/2021	0.5	\$332.50	\$166.25	Answer 12/9/2021 inquiries in the Coronavirus State Fiscal Recovery Fund Program inbox. (0.5)
Outside PR	533	Loaiza, Juan	12/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Velez Soto (AAFAF), C. Alsina Viera (AAFAF) and J. Hernandez (AAFAF) to discuss status and next steps of the Performance report for Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	12/9/2021	0.3	\$332.50	\$99.75	Send reminder to invitees that did not apply for Municipalities Strengthening Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	12/10/2021	0.4	\$332.50	\$133.00	Answer 12/10/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.4)
Outside PR	533	Loaiza, Juan	12/10/2021	0.4	\$332.50	\$133.00	Answer 12/10/2021 inquiries and requests about the municipalities strengthening fund. (0.4)
Outside PR	533	Loaiza, Juan	12/10/2021	1	\$332.50	\$332.50	Elaborate initial draft of Digital Vaccine Passport Performance Report. (1)
Outside PR	533	Loaiza, Juan	12/10/2021	1	\$332.50	\$332.50	Research Digital Vaccine Passport information to write performance report draft. (1)
Outside PR	533	Loaiza, Juan	12/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/13/2021	0.2	\$332.50	\$66.50	Answer 12/13/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.2)
Outside PR	533	Loaiza, Juan	12/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/14/2021	1.5	\$332.50	\$498.75	Review Municipalities Strengthening Fund Training Frequently Asked Questions. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	12/14/2021	0.2	\$332.50	\$66.50	Review sterling SFTP for SURF file. (0.2)
Outside PR	533	Loaiza, Juan	12/14/2021	1.7	\$332.50	\$565.25	Update and reformat Municipalities Strengthening fund Training Frequently Asked Questions. (1.7)
Outside PR	533	Loaiza, Juan	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	12/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/15/2021	0.5	\$332.50	\$166.25	Answer 12/15/2021 inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (0.5)
Outside PR	533	Loaiza, Juan	12/15/2021	0.2	\$332.50	\$66.50	Participate on telephone call with B. Castro Vargas (UDH) about issue with Premium Pay. (0.2)
Outside PR	533	Loaiza, Juan	12/15/2021	0.6	\$332.50	\$199.50	Review SURF testing file and communicate about requests for validation. (0.6)
Outside PR	533	Loaiza, Juan	12/15/2021	0.3	\$332.50	\$99.75	Send Municipalities Strengthening Fund Training communication. (0.3)
Outside PR	533	Loaiza, Juan	12/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	12/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	12/16/2021	2	\$332.50	\$665.00	Consolidate reconsideration requests data for the Hospitals and CDTs Premium Pay Program. (2)
Outside PR	533	Loaiza, Juan	12/16/2021	1.5	\$332.50	\$498.75	Generate Premium Pay Reconsiderations Disbursement Oversight Committee report. (1.5)
Outside PR	533	Loaiza, Juan	12/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Velez Soto (AAFAF), C. Alsina Viera (AAFAF) and J. Hernandez (AAFAF) to discuss status and next steps of the Performance report for Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	533	Loaiza, Juan	12/16/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Loaiza, Juan	12/16/2021	2	\$332.50	\$665.00	Review reconsideration requests for the Hospitals and CDTs Premium Pay Program. (2)
Outside PR	533	Loaiza, Juan	12/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	12/17/2021	0.8	\$332.50	\$266.00	Answer 12/17/2021 inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (0.8)
Outside PR	533	Loaiza, Juan	12/17/2021	1.5	\$332.50	\$498.75	Consolidate and update Hospital Premium Pay Master file. (1.5)
Outside PR	533	Loaiza, Juan	12/17/2021	0.4	\$332.50	\$133.00	Follow up with SURF about Social Security Number validation file for Premium Pay Program. (0.4)
Outside PR	533	Loaiza, Juan	12/17/2021	1.2	\$332.50	\$399.00	Organize and create tags for Coronavirus State Fiscal Recovery Fund Municipalities inbox. (1.2)
Outside PR	533	Loaiza, Juan	12/17/2021	1.2	\$332.50	\$399.00	Process Use of Funds report for Municipalities Strengthening Fund. (1.2)
Outside PR	533	Loaiza, Juan	12/17/2021	0.2	\$332.50	\$66.50	Review Coronavirus State Fiscal Recovery Fund report for Maria L. Rodriguez (DCR). (0.2)
Outside PR	533	Loaiza, Juan	12/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	12/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	12/21/2021	1	\$332.50	\$332.50	Create a Performance Report tracker on Smartsheets and share with representatives of AAFAF. (1)
Outside PR	533	Loaiza, Juan	12/21/2021	0.3	\$332.50	\$99.75	Participate on telephone call with S. Roman (OPP) to provide support and guidance to fill out Coronavirus State Fiscal Recovery Fund Agency Report Template. (0.3)
Outside PR	533	Loaiza, Juan	12/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/22/2021	0.8	\$332.50	\$266.00	Answer 12/22/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.8)
Outside PR	533	Loaiza, Juan	12/22/2021	0.6	\$332.50	\$199.50	Answer 12/22/2021 inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (0.6)
Outside PR	533	Loaiza, Juan	12/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	12/23/2021	0.8	\$332.50	\$266.00	Answer 12/23/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.8)
Outside PR	533	Loaiza, Juan	12/23/2021	0.8	\$332.50	\$266.00	Respond to inquiries about the Coronavirus State Fiscal Recovery Fund Municipalities Strengthening fund. (0.8)
Outside PR	533	Loaiza, Juan	12/23/2021	0.6	\$332.50	\$199.50	Respond to inquiries in the Coronavirus State Fiscal Recovery Fund Programs inbox. (0.6)
Outside PR	533	Loaiza, Juan	12/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	12/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	12/27/2021	2	\$332.50	\$665.00	Conduct research to find scientific material and studies regarding the use of vaccination passports for the Digital Vaccine Passport Performance report. (2)
Outside PR	533	Loaiza, Juan	12/27/2021	0.3	\$332.50	\$99.75	Participate on telephone call with S. Rojas (CAM) about issues with the Coronavirus State Fiscal Recovery Fund Agency reporting. (0.3)
Outside PR	533	Loaiza, Juan	12/27/2021	2	\$332.50	\$665.00	Update the Digital Vaccine Passport Performance Report draft to include more information and evidence base evaluation material. (2)
Outside PR	533	Loaiza, Juan	12/28/2021	2	\$332.50	\$665.00	Consolidate and process Hospitals and CDTs Premium Pay Reconsiderations requests. (2)
Outside PR	533	Loaiza, Juan	12/28/2021	2	\$332.50	\$665.00	Download and review SURI file with validation of Social Security Numbers for the Coronavirus State Fiscal Recovery Fund Premium Pay programs (2)
Outside PR	533	Loaiza, Juan	12/28/2021	0.7	\$332.50	\$232.75	Prepare and send Hospitals and CDTs Premium Pay Reconsideration Disbursement Oversight Committee report. (0.7)
Outside PR	533	Loaiza, Juan	12/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	12/29/2021	0.2	\$332.50	\$66.50	Process Bayamon Municipality Strengthening Fund application. (0.2)
Outside PR	533	Loaiza, Juan	12/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	12/30/2021	0.8	\$332.50	\$266.00	Answer 12/29/2021 inquiries about the Premium Pay Program and Clawback requests for Hospitals / CDTs. (0.8)
Outside PR	533	Loaiza, Juan	12/30/2021	0.2	\$332.50	\$66.50	Send follow up communication to SURI about Social Security Number review file. (0.2)
Outside PR	533	Loaiza, Juan	12/30/2021	0.3	\$332.50	\$99.75	Review and update Municipalities Strengthening Fund tracker and application. (0.3)
Outside PR	533	Loaiza, Juan	12/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	McAfee, Maggie	12/8/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	12/9/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	12/9/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	12/10/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	12/10/2021	2	\$195.00	\$390.00	Prepare labor codes for November 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	533	McAfee, Maggie	12/12/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	12/13/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	12/14/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	12/16/2021	0.5	\$195.00	\$97.50	Finalize project invoice for October 2021. (0.5)
Outside PR	533	McAfee, Maggie	12/20/2021	0.5	\$195.00	\$97.50	Continue to prepare project invoice for November 2021. (0.5)
Outside PR	533	McAfee, Maggie	12/20/2021	2	\$195.00	\$390.00	Prepare project invoice for November 2021. (2)
Outside PR	533	McAfee, Maggie	12/21/2021	1.5	\$195.00	\$292.50	Prepare project invoice for November 2021. (1.5)
Outside PR	533	McAfee, Maggie	12/22/2021	1	\$195.00	\$195.00	Prepare project invoice for November 2021. (1)
Outside PR	533	Miller, Ken	12/1/2021	0.3	\$451.25	\$135.38	Participate in meeting with J. Loaiza (ACG) to discuss Vimeo licensing for AAFAF Coronavirus State Fiscal Recovery Fund Training Videos. (0.3)
Outside PR	533	Miller, Ken	12/1/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 12/2/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/1/2021	0.3	\$451.25	\$135.38	Review and respond to 12/1/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	533	Miller, Ken	12/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/2/2021. (0.3)
Outside PR	533	Miller, Ken	12/2/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 12/3/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/2/2021	0.3	\$451.25	\$135.38	Review and respond to 12/2/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/3/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	12/3/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 12/6/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/3/2021	0.3	\$451.25	\$135.38	Review and respond to 12/3/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/10/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Miller, Ken	12/10/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/13/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/10/2021	0.2	\$451.25	\$90.25	Review and respond to 12/10/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/10/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	12/13/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 12/14/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	12/13/2021	0.2	\$451.25	\$90.25	Review and respond to 12/13/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/13/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	12/14/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 12/15/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/14/2021	0.3	\$451.25	\$135.38	Review and respond to 12/14/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	12/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	12/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Miller, Ken	12/16/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 12/16/2021. (0.6)
Outside PR	533	Miller, Ken	12/16/2021	1.5	\$451.25	\$676.88	Perform research on 2 CFR Part 200 and considerations related to Coronavirus State Fiscal Recovery Fund Use of Funds reporting. (1.5)
Outside PR	533	Miller, Ken	12/16/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/17/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/16/2021	0.2	\$451.25	\$90.25	Review and respond to 12/16/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	12/17/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	12/17/2021	1	\$451.25	\$451.25	Perform research on 2 CFR Part 200 and considerations related to Coronavirus State Fiscal Recovery Fund Use of Funds reporting. (1)
Outside PR	533	Miller, Ken	12/17/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/20/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/17/2021	0.2	\$451.25	\$90.25	Review and respond to 12/17/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/20/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to discuss current status of Coronavirus State Fiscal Recovery Fund requests and 2 CFR 200 needs. (0.9)
Outside PR	533	Miller, Ken	12/20/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/21/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/20/2021	0.2	\$451.25	\$90.25	Review and respond to 12/20/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/20/2021	1	\$451.25	\$451.25	Review time entries related to November 2021 billing of Ankura services for Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	533	Miller, Ken	12/20/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	12/21/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Deloitte and R. Flanagan (ACG) to assess program closeout readiness of Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Miller, Ken	12/21/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/22/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/21/2021	0.5	\$451.25	\$225.63	Respond to inquiries related to November 2021 billing of Ankura services for Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	12/21/2021	0.2	\$451.25	\$90.25	Review and respond to 12/21/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/21/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Miller, Ken	12/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	12/22/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/23/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/22/2021	0.2	\$451.25	\$90.25	Review and respond to 12/22/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/22/2021	1	\$451.25	\$451.25	Review draft versions of potential 2 CFR Part 200 awareness communications for S. Diaz (AAFAF). (1)
Outside PR	533	Miller, Ken	12/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	12/23/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 12/24/2021 for American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/23/2021	0.2	\$451.25	\$90.25	Review and respond to 12/23/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	12/23/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	12/28/2021	0.2	\$451.25	\$90.25	Review and respond to 12/28/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/28/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	12/29/2021	0.2	\$451.25	\$90.25	Review and respond to 12/29/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	12/30/2021	0.7	\$451.25	\$315.88	Perform research for J. Tirado (AAFAF) related to the Coronavirus State Fiscal Recovery Fund allocation to PREPA for Maintenance and Continued Operation of Critical Infrastructure. (0.7)
Outside PR	533	Miller, Ken	12/30/2021	0.2	\$451.25	\$90.25	Review and respond to 12/30/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	12/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/1/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	12/1/2021	0.3	\$451.25	\$135.38	Review response from Internal Revenue Service officers pertaining to tax treatment to Recruitment and Premium Pay incentives and discuss strategy with AAFAF officers for next steps. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/1/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
PR	533	Perez-Casellas, JorgeEnrique	12/2/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	12/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/3/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	12/6/2021	0.3	\$451.25	\$135.38	Participate on telephone call with T. Valentin (Metro Pavia Clinics) pertaining to pending request for Premium Pay program participations of several clinics that cannot participate within the Premium Pay program and refer

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							matter to R. Santiago (Hacienda) for further analysis. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/6/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	12/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/7/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	12/7/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/7/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/8/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	12/8/2021	1.8	\$451.25	\$812.25	Receive first draft of Frequently Asked Questions Document from J. Loaiza (ACG), research and analyze local guidelines as related to ARP Federal register, amend responses accordingly and send revised version to S. Diaz (AAFAF). (1.8)
PR	533	Perez-Casellas, JorgeEnrique	12/8/2021	0.5	\$451.25	\$225.63	Review request submitted by northeast Corporation to participate in the Premium Pay Program, provide response to requesting entity and refer matter to R. Santiago (Hacienda) for further processing. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	12/8/2021	0.3	\$451.25	\$135.38	Review various communications from representatives of Ankura and S. Diaz (AAFAF) pertaining to development of Frequently Asked Questions under the Municipal Strengthening Fund Program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/8/2021	0.4	\$451.25	\$180.50	Participate in meeting with J. Loaiza (ACG) to review the Municipalities Strengthening Fund Training Frequently Asked Questions. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	12/9/2021	0.6	\$451.25	\$270.75	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	12/13/2021	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	12/14/2021	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	12/14/2021	0.3	\$451.25	\$135.38	Review Municipal Strengthening Fund summary report created by representatives of Ankura and provide feedback for referral to S. Diaz (AAFAF). (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/21/2021	0.4	\$451.25	\$180.50	Participate on telephone call with B. Castro (UDH) to discuss Premium Pay eligibility criteria under the Coronavirus State Fiscal Recovery Fund Premium Pay Program and additional submissions for program consideration. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	12/21/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas, JorgeEnrique	12/21/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	12/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	12/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 12/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	12/29/2021	0.8	\$451.25	\$361.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.8)
PR	533	Perez-Casellas, JorgeEnrique	12/30/2021	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	12/30/2021	0.5	\$451.25	\$225.63	Review communication from J. Tirado (AAFAF) pertaining to the OMM memorandum discussing the American Buy Act applicability and potential overlap with Government of Puerto Rico use of Coronavirus State Fiscal Recovery Fund funds, review memorandum and provide initial takes on the matter. (0.5)
Outside PR	533	Tabor, Ryan	12/2/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG), C. Butler (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	533	Tabor, Ryan	12/3/2021	0.7	\$522.50	\$365.75	Revise Coronavirus State Fiscal Recovery Fund program strategy based on accomplishments to date and planned changes in priorities. (0.7)
Outside PR	533	Tabor, Ryan	12/3/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	12/6/2021	0.6	\$522.50	\$313.50	Evaluate Coronavirus State Fiscal Recovery Fund program performance to determine opportunities for acceleration of pending items and responsibilities that can be transferred to AAFAF employees. (0.6)
Outside PR	533	Tabor, Ryan	12/6/2021	0.3	\$522.50	\$156.75	Prepare Coronavirus State Fiscal Recovery Fund discussion items for 12/6/2021 program meeting with S. Diaz (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	12/6/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/6/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/9/2021	0.2	\$522.50	\$104.50	Develop outline of Coronavirus State Fiscal Recovery Fund program overview artifacts as communicated by J. Tirado (AAFAF). (0.2)
Outside PR	533	Tabor, Ryan	12/9/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with V. Hart (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Tabor, Ryan	12/9/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss program overview artifacts and strategy for shifting municipality programs to a strict evidence-based funding model. (0.3)
Outside PR	533	Tabor, Ryan	12/9/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	12/10/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	12/10/2021	1.6	\$522.50	\$836.00	Review and revise program overview artifacts for Coronavirus State Fiscal Recovery Fund as requested by J. Tirado (AAFAF). (1.6)
Outside PR	533	Tabor, Ryan	12/13/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/14/2021	1.5	\$522.50	\$783.75	Review and revise transition documentation as requested by J. Tirado (AAFAF). (1.5)
Outside PR	533	Tabor, Ryan	12/14/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/16/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and review related to the municipality artifacts requested by S. Diaz (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	12/16/2021	0.3	\$522.50	\$156.75	Review outcomes from 12/15/2021 Coronavirus State Fiscal Recovery Fund program status meeting with S. Diaz (AAFAF) for key action items requiring attention. (0.3)
Outside PR	533	Tabor, Ryan	12/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Tabor, Ryan	12/17/2021	0.8	\$522.50	\$418.00	Conduct review of Coronavirus State Fiscal Recovery Fund program workstream status and evaluate shifts in priorities for immediate action. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	12/17/2021	0.5	\$522.50	\$261.25	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	12/20/2021	0.4	\$522.50	\$209.00	Conduct review of Coronavirus State Fiscal Recovery Fund program workstream status and evaluate shifts in priorities for immediate action. (0.4)
Outside PR	533	Tabor, Ryan	12/20/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to discuss current status of Coronavirus State Fiscal Recovery Fund requests and 2 CFR 200 needs. (0.9)
Outside PR	533	Tabor, Ryan	12/20/2021	0.5	\$522.50	\$261.25	Review 2 CFR 200 artifact requested by S. Diaz (AAFAF) and coordinate follow-up activities. (0.5)
Outside PR	533	Tabor, Ryan	12/21/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/22/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	12/23/2021	0.5	\$522.50	\$261.25	Participate on telephone call with J. Tirado (AAFAF) to discuss program status and key priorities. (0.5)
Outside PR	533	Tabor, Ryan	12/28/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	12/30/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and coordination related to the PREPA for Maintenance and Continued Operation of Critical Infrastructure program. (0.5)
Outside PR	533	Tabor, Ryan	12/30/2021	0.4	\$522.50	\$209.00	Review Buy American Act OMM opinion for applicability as provided by J. Tirado (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	12/30/2021	0.8	\$522.50	\$418.00	Review Premium Pay Withholding Memo prepared by A. Pantoja (Hacienda) and amended by J. Perez-Casellas (ACG) for awareness and applicability to programs. (0.8)
Outside PR	533	Tabor, Ryan	12/30/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Talbott, Elma	12/7/2021	0.4	\$195.00	\$78.00	Participate in meeting with J. Loaiza (ACG) and K. Hubin (ACG) to review Zoom webinar functionalities and improve screen sharing resolution. (0.4)

Total Hourly Fees

372.4

\$133,223.00

Total Fees

\$133,223.00

Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	Hart, Valerie	12/11/2021	\$1,205.85	DeepL Pro Ultimate subscription for 2 users from 12/11/21 to 12/10/22	1

Total Expenses

\$1,205.85

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Invoice Remittance

February 23, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-FIFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
DECEMBER 1, 2021 TO DECEMBER 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-fifth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of December 1, 2021 through December 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Transportation Reform Program Management

Professional Services from December 1, 2021 to December 31, 2021

Professional Services	\$125,183.63
Expenses	\$0.00
Total Amount Due	\$125,183.63

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Transportation Reform Program Management

Professional Services from December 1, 2021 to December 31, 2021

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	0.6	\$576.00
Butler, Charles	Managing Director	\$451.25	20.1	\$9,070.13
Fuhr, Elliot	Senior Managing Director	\$775.00	0.5	\$387.50
Garcia, Felix	Senior Director	\$380.00	32.4	\$12,312.00
Gonzalez, Carlos	Director	\$332.50	23.6	\$7,847.00
Goodman, Eli	Senior Associate	\$350.00	81.7	\$28,595.00
Hart, Valerie	Senior Managing Director	\$522.50	11.2	\$5,852.00
Ishak, Christine	Senior Director	\$380.00	15.3	\$5,814.00
Leon, Daniel	Senior Associate	\$308.75	32.4	\$10,003.50
McAfee, Maggie	Director	\$195.00	44.5	\$8,677.50
McClary, Dan	Senior Associate	\$350.00	9	\$3,150.00
Pena-Alfaro, Fernando	Senior Director	\$650.00	50	\$32,500.00
Roubaud, Julien	Director	\$332.50	1.2	\$399.00
Total Hourly Fees				322.5
Total Fees				\$125,183.63

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Battle, Fernando	12/1/2021	0.6	\$960.00	\$576.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss outline for transportation sector reform meeting with FOMB. (0.6)
Outside PR	10	Butler, Charles	12/1/2021	0.3	\$451.25	\$135.38	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/1/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Butler, Charles	12/1/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Ishak (ACG) to review the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	10	Butler, Charles	12/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/2/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to discuss final changes to the FOMB update presentation for J. Bayne (AAFAF) meeting with FOMB on 12/2/2021 in support of the HTA Transportation Reform program. (0.4)
Outside PR	10	Butler, Charles	12/2/2021	0.6	\$451.25	\$270.75	Perform review of FOMB update presentation for J. Bayne (AAFAF) meeting with FOMB on 12/2/2021 in support of the HTA Transportation Reform program. (0.6)
Outside PR	10	Butler, Charles	12/3/2021	0.7	\$451.25	\$315.88	Create documentation from meeting with representatives of AAFAF and legal advisors to discuss FOMB Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	12/3/2021	2.1	\$451.25	\$947.63	Participate in virtual meeting with C. Gonzalez (ACG), representatives of AAFAF and their legal advisors to discuss FOMB Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.1)
Outside PR	10	Butler, Charles	12/3/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Gonzalez (ACG) to debrief on meeting with representatives of AAFAF and next steps as part of the implementation of the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	12/7/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/7/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Acevedo (AAFAF) to discuss the challenges associated with implementing a Master Agreement between DTOP and HTA for the HTA Transportation Reform program. (0.4)
Outside PR	10	Butler, Charles	12/8/2021	0.5	\$451.25	\$225.63	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/8/2021	1.2	\$451.25	\$541.50	Participate in meeting with representatives of Ankura to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Butler, Charles	12/8/2021	0.6	\$451.25	\$270.75	Perform review and update DTOP Master Agreement Talking Points for M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	12/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/10/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	12/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/13/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Hart (ACG) on Transportation Reform update in preparation for Weekly Touchpoint with G. Loran (AAFAF) on 12/15/2021. (0.5)
Outside PR	10	Butler, Charles	12/13/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Hart (ACG) to discuss engagement support and next steps in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/14/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	12/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Butler, Charles	12/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/16/2021	0.4	\$451.25	\$180.50	Perform review of FHWA available funding for FY21 and FY22 to support construction of non-toll roads as requested by M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/17/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with C. Gonzalez (ACG), F. Garcia (ACG) and M. Acevedo (AAFAF) to discuss research performed on FHWA construction funding as it relates to the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Butler, Charles	12/17/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/17/2021	0.2	\$451.25	\$90.25	Participate on telephone call with D. Leon (ACG) to discuss engagement support and next steps in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	12/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/20/2021	1.1	\$451.25	\$496.38	Perform review and updates to FTA and FHWA grantee process information presentation for delivery to M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the Government of Puerto Rico. (1.1)
Outside PR	10	Butler, Charles	12/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	12/22/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	12/22/2021	0.3	\$451.25	\$135.38	Perform review of FHWA grant funding for National Highway System in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/28/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	12/29/2021	0.2	\$451.25	\$90.25	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	12/29/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	12/29/2021	0.2	\$451.25	\$90.25	Perform review of Ankura weekly status report for the week of 12/27/2021 for M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	12/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	12/30/2021	0.2	\$451.25	\$90.25	Perform review of AAFAF weekly update meeting minutes as of 12/29/2021 in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Fuhr, Elliot	12/9/2021	0.5	\$775.00	\$387.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 12/6/2021 to 12/10/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Garcia, Felix	12/1/2021	0.3	\$380.00	\$114.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/1/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	12/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/6/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/7/2021	2	\$380.00	\$760.00	Develop DTOP Master Agreement Talking Points document in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	12/7/2021	1.2	\$380.00	\$456.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	12/7/2021	0.3	\$380.00	\$114.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/8/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/7/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/8/2021	2	\$380.00	\$760.00	Develop DTOP Master Agreement Talking Points document in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	12/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with C. Gonzalez (ACG) to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/8/2021	1.4	\$380.00	\$532.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to update the DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	12/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/8/2021	1.2	\$380.00	\$456.00	Participate in meeting with representatives of Ankura to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	12/8/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/9/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/9/2021	0.4	\$380.00	\$152.00	Prepare email and send weekly touchpoints meeting minutes as of 12/8/2021 to G. Loran and M. Acevedo (AFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/9/2021	0.3	\$380.00	\$114.00	Review weekly touchpoints meeting minutes as of 12/8/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/10/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	12/10/2021	0.5	\$380.00	\$190.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/13/2021	1.5	\$380.00	\$570.00	Analyze all updated November and December 2021 and January 2022 deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	12/13/2021	1.1	\$380.00	\$418.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	12/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/14/2021	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/15/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/14/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	12/14/2021	0.4	\$380.00	\$152.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/15/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/15/2021	1.5	\$380.00	\$570.00	Participate in virtual meeting with C. Gonzalez (ACG) and M. Acevedo (AAFAF) to discuss taking points prepared for the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	12/15/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/16/2021	1.7	\$380.00	\$646.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
Outside PR	10	Garcia, Felix	12/16/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/16/2021	0.3	\$380.00	\$114.00	Prepare email and send weekly touchpoints meeting minutes as of 12/8/2021 to G. Loran and M. Acevedo (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/17/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with C. Butler (ACG), C. Gonzalez (ACG) and M. Acevedo (AAFAF) to discuss research performed on FHWA construction funding as it relates to the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	12/17/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/17/2021	1.7	\$380.00	\$646.00	Research detailed information regarding FHWA Grantee and Sub Grantee to confirm with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							program for the government of Puerto Rico. (1.7)
Outside PR	10	Garcia, Felix	12/20/2021	1	\$380.00	\$380.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to discuss FHWA Grantee and Sub-Grantee processes in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	12/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/21/2021	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG), C. Gonzalez (ACG), and E. Goodman (ACG) to create the weekly touchpoint presentation for 12/22/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	12/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/23/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	12/23/2021	0.4	\$380.00	\$152.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	12/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/27/2021	0.7	\$380.00	\$266.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	12/28/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	12/29/2021	0.2	\$380.00	\$76.00	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	12/29/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	12/30/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	12/30/2021	0.3	\$380.00	\$114.00	Prepare email and send weekly touchpoints meeting minutes as of 12/29/2021 to M. Acevedo (AFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	12/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	12/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/3/2021	2.1	\$332.50	\$698.25	Participate in virtual meeting with C. Butler (ACG), representatives of AFAF and their legal advisors to discuss FOMB Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (2.1)
PR	10	Gonzalez, Carlos	12/3/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Butler (ACG) to debrief on meeting with representatives of AFAF, create meeting notes and next steps as part of the implementation of the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	12/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/7/2021	0.3	\$332.50	\$99.75	Participate in meeting with D. Leon (ACG) to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	12/7/2021	1.2	\$332.50	\$399.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
PR	10	Gonzalez, Carlos	12/7/2021	0.3	\$332.50	\$99.75	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/8/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	12/7/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	12/8/2021	1.4	\$332.50	\$465.50	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to update the DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
PR	10	Gonzalez, Carlos	12/8/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Garcia (ACG) to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/8/2021	1.2	\$332.50	\$399.00	Participate in meeting with representatives of Ankura to discuss DTOP Master Agreement Talking Points in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform program for the government of Puerto Rico. (1.2)
PR	10	Gonzalez, Carlos	12/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/10/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	12/13/2021	1.1	\$332.50	\$365.75	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	12/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/14/2021	0.4	\$332.50	\$133.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/15/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	12/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	12/15/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with F. Garcia (ACG) and M. Acevedo (AAFAF) to discuss taking points prepared for the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	12/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	12/16/2021	1.7	\$332.50	\$565.25	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
PR	10	Gonzalez, Carlos	12/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/17/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Butler (ACG), F. Garcia (ACG) and M. Acevedo (AAFAF) to discuss research performed on FHWA construction funding as it relates to the Transportation Sector Reform segregation of toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	12/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	12/17/2021	1.9	\$332.50	\$631.75	Perform research for FHWA Grantee and Sub Grantee submittal process as requested by M. Acevedo (AAFAF) as part of the transportation reform. (1.9)
PR	10	Gonzalez, Carlos	12/20/2021	1	\$332.50	\$332.50	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to discuss FHWA Grantee and Sub-Grantee processes in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	12/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	12/21/2021	0.4	\$332.50	\$133.00	Participate in meeting with F. Garcia (ACG), D. Garcia (ACG), and E. Goodman (ACG) to create the weekly touchpoint presentation for 12/22/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	12/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	12/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	12/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	12/1/2021	2	\$350.00	\$700.00	Create drivers tab to allow for selection of scenario analysis and update linkage to data tabs to reflect chosen scenario for non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/1/2021	2	\$350.00	\$700.00	Create scenario analysis for supporting schedules for non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/1/2021	0.3	\$350.00	\$105.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	12/1/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Goodman, Eli	12/1/2021	1.9	\$350.00	\$665.00	Review and update links from updated supporting schedules to data tabs of non-toll financial model as part of HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	12/1/2021	1.8	\$350.00	\$630.00	Review updates to toll road financial model to identify corresponding updates to be made to the non-toll financial model as part of HTA Transportation Reform engagement. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	12/2/2021	1.7	\$350.00	\$595.00	Build consolidated FY22-FY26 results columns for non-toll financial statements as part of HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	12/2/2021	2	\$350.00	\$700.00	Complete quality check of scenario analysis of non-toll financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/2/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/2/2021	1.2	\$350.00	\$420.00	Review and update formatting of non-toll financial model as part of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	12/2/2021	1	\$350.00	\$350.00	Update assumptions for non-toll financial model as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/2/2021	1.7	\$350.00	\$595.00	Update cover page, title and headers of non-toll financial model as part of Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	12/3/2021	2	\$350.00	\$700.00	Move HTA FY21 Trial Balance from TXT file format into Excel format to enable financial analysis as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/3/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with A. Bosch (PROMESA), R. Ramos (PROMESA), representatives of EY, and F. Pena-Alfaro (ACG) to discuss deliverables related to toll and non-toll financial segregation as part of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	12/3/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/3/2021	1.3	\$350.00	\$455.00	Review and analyze HTA FY21 Trial Balance report to understand data and prepare to move into Excel format as part of HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	12/3/2021	0.5	\$350.00	\$175.00	Review and prepare communications to F. Pena-Alfaro (ACG) as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	12/3/2021	1.7	\$350.00	\$595.00	Review and update formatting of HTA Roster and Toll Allocation in preparation for meeting with EY and FOMB on segregation analysis as part of HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	12/3/2021	1.7	\$350.00	\$595.00	Review updates and formula changes in non-toll financial model to prepare to share with HTA as part of HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	12/6/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/6/2021	0.8	\$350.00	\$280.00	Prepare communications to D. McClary (ACG) and F. Pena-Alfaro (ACG) related to quality control of financial models as part of HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	12/6/2021	1	\$350.00	\$350.00	Prepare communications to V. Hart (ACG) and F. Pena-Alfaro (ACG) on outcomes from meeting with EY on 12/3/2021 as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/6/2021	1.9	\$350.00	\$665.00	Review and revise Toll and Non-Toll financial models in preparation for quality control to be performed as part of HTA Transportation Reform engagement. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	12/6/2021	1.8	\$350.00	\$630.00	Review and update HTA toll road allocation file to prepare communications to EY as follow-up to meeting on 12/3/2021. (1.8)
Outside PR	10	Goodman, Eli	12/6/2021	0.5	\$350.00	\$175.00	Update SharePoint site to include all materials shared over the previous week of 11/29/2021 to 12/5/2021 for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	12/7/2021	0.3	\$350.00	\$105.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/8/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	12/7/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/7/2021	1	\$350.00	\$350.00	Prepare and review communications to F. Pena-Alfaro (ACG) in regard to financial models as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/8/2021	1.1	\$350.00	\$385.00	Analyze quality control of non-toll road financial model as part of HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	12/8/2021	1	\$350.00	\$350.00	Analyze quality control of toll road financial model as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/8/2021	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/8/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/8/2021	0.6	\$350.00	\$210.00	Prepare and review communications to F. Pena-Alfaro (ACG) in regard to financial models as part of HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	12/8/2021	1.2	\$350.00	\$420.00	Update non-toll road financial model to reflect quality control as part of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	12/8/2021	1.1	\$350.00	\$385.00	Update toll road financial model to reflect quality control as part of HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	12/9/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to discuss updates and next steps for week of 12/6/2021 to 12/10/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	12/9/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	12/9/2021	0.4	\$350.00	\$140.00	Prepare and review communications to F. Pena-Alfaro (ACG) and C. Butler (ACG) regarding finance workstream of HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	12/9/2021	1.2	\$350.00	\$420.00	Review communications and data related to PRITA provided by G. Baez (ATI) as part of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	12/9/2021	0.5	\$350.00	\$175.00	Review HTA Transportation Reform workplan and update finance workstream items. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	12/10/2021	1.2	\$350.00	\$420.00	Create table to reconcile and bridge discrepancies in the Ankura Mass Transit financial model versus the PRITA 5-year fiscal plan. (1.2)
Outside PR	10	Goodman, Eli	12/10/2021	0.9	\$350.00	\$315.00	Review and analyze operating expenditures in PRITA 5 Year fiscal plan versus Ankura projections as part of HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	12/10/2021	0.8	\$350.00	\$280.00	Review and prepare communications to F. Pena-Alfaro (ACG) as part of HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	12/10/2021	1	\$350.00	\$350.00	Review notes from meeting with PRITA on 11/15/2021 in order to follow-up on questions posed by PRITA in regard to financial models as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/10/2021	1.8	\$350.00	\$630.00	Update Mass Transit Financial model to reflect Tren Urbano inputs from PRITA as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	12/13/2021	1	\$350.00	\$350.00	Review and revise consolidated executive summary view in Mass Transit financial model as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	12/13/2021	1.6	\$350.00	\$560.00	Update consolidated views in Mass Transit Financial model to reflect changes in Tren Urbano inputs as part of HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	12/14/2021	0.4	\$350.00	\$140.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/15/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/14/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	12/14/2021	0.3	\$350.00	\$105.00	Review presentation materials for AAFAF weekly touchpoint with M. Acevedo (AAFAF) and G. Loran (AAFAF) for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	12/15/2021	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/15/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/16/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/16/2021	1.9	\$350.00	\$665.00	Review HTA historical profit and loss segregation analysis provided by E. Rosa (HTA) as part of HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	12/17/2021	2	\$350.00	\$700.00	Create account mappings from HTA Segregation analysis file to non-toll roads financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/17/2021	2	\$350.00	\$700.00	Create table to analyze yearly percent allocation of revenues and expenses in segregation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							analysis to asset type as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/17/2021	2	\$350.00	\$700.00	Map 2019 HTA non-toll segregation analysis into non-toll financial model as part of HTA Transportation reform engagement. (2)
Outside PR	10	Goodman, Eli	12/17/2021	1.6	\$350.00	\$560.00	Map 2020 HTA non-toll segregation analysis into non-toll financial model as part of HTA Transportation reform engagement. (1.6)
Outside PR	10	Goodman, Eli	12/17/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/20/2021	2	\$350.00	\$700.00	Create mapping of HTA FY21 Trial Balance data to HTA Segregation analysis as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	12/20/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	12/20/2021	2	\$350.00	\$700.00	Review and revise 2021 HTA Trial Balance information to update format to allow mapping to HTA segregation analysis data. (2)
Outside PR	10	Goodman, Eli	12/20/2021	1.8	\$350.00	\$630.00	Update consolidated non-toll model to include mapped FY 2019 and FY 2020 HTA segregation analysis as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	12/21/2021	1.9	\$350.00	\$665.00	Create assumptions and add General Ledger accounts to non-toll financial model segregation analysis as part of HTA Transportation Reform. (1.9)
Outside PR	10	Goodman, Eli	12/21/2021	2	\$350.00	\$700.00	Identify and analyze General Ledger accounts appearing in HTA FY2021 Trial Balance that do not appear in historical HTA segregation analysis. (2)
Outside PR	10	Goodman, Eli	12/21/2021	0.4	\$350.00	\$140.00	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), and D. Leon (ACG) to create the weekly touchpoint presentation for 12/22/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/21/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	12/22/2021	1.5	\$350.00	\$525.00	Incorporate unmapped General Ledger accounts from FY 2021 HTA Trial Balance into HTA segregation analysis as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	12/22/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	12/22/2021	0.5	\$350.00	\$175.00	Review presentation materials in advance of weekly touch point on 12/22/2021 with G. Loran (AAFAF) as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	12/23/2021	1.8	\$350.00	\$630.00	Build allocations of HTA FY21 mass transit expenses using HTA FY21 Trial Balance and segregation analysis as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	12/23/2021	2	\$350.00	\$700.00	Continue to build allocations of HTA FY21 non-toll road expenses using HTA FY21 Trial Balance and segregation analysis as part of HTA Transportation Reform engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	12/23/2021	1.6	\$350.00	\$560.00	Review and revise allocations of HTA FY21 toll road expenses using HTA FY21 Trial Balance and segregation analysis as part of HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	12/23/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	12/1/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Hart, Valerie	12/2/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	10	Hart, Valerie	12/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/3/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/6/2021	0.2	\$522.50	\$104.50	Review and revise email to FOMB consultants EY as follow up to confirm dates for EY deliverables. (0.2)
Outside PR	10	Hart, Valerie	12/8/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/9/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	12/9/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	12/10/2021	0.6	\$522.50	\$313.50	Review and update report and talking points for M. Acevedo (AAFAF) and G. Loran (AAFAF) to review with O. Marrero. (AAFAF). (0.6)
Outside PR	10	Hart, Valerie	12/10/2021	0.4	\$522.50	\$209.00	Review invoicing detail for October billing for Transportation Reform initiative. (0.4)
Outside PR	10	Hart, Valerie	12/13/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/13/2021	0.5	\$522.50	\$261.25	Participate on telephone call with C. Butler (ACG) on Transportation Reform update in preparation for Weekly Touchpoint with G. Loran (AAFAF) on 12/15/2021. (0.5)
Outside PR	10	Hart, Valerie	12/14/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	12/15/2021	0.5	\$522.50	\$261.25	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/15/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	12/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	12/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/20/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	12/21/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	12/21/2021	0.6	\$522.50	\$313.50	Review Toll Road Revenue Trust Agreement titled OPERATION ISSUES FOR DISCUSSION WITH HTA 4877-4595-4052 v.1 from V. Wong (Nixon Peabody) and the HTA Reorganization Memorandum from PMA Law in preparation for meetings with G. Loran (AAFAF) on 12/22/2021 regarding Transportation Reform. (0.6)
Outside PR	10	Hart, Valerie	12/22/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	12/23/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	12/1/2021	0.3	\$380.00	\$114.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/1/2021	0.3	\$380.00	\$114.00	Participate on telephone call with C. Butler (ACG) to review the FOMB update presentation to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/1/2021	1.3	\$380.00	\$494.00	Participate on telephone call with M. Acevedo (AAFAF) to review and update content in the new presentation materials of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							program for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	12/1/2021	1.9	\$380.00	\$722.00	Recreate the outline and content of the presentation materials of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	12/1/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 11/29/2021 to 11/30/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week 11/29/2021. (0.6)
Outside PR	10	Ishak, Christine	12/1/2021	0.9	\$380.00	\$342.00	Review the updated outline and add content to Transportation Sector Reform options presentation in preparation for review with M. Acevedo (AAFAF). (0.9)
Outside PR	10	Ishak, Christine	12/1/2021	1.3	\$380.00	\$494.00	Update outline and content of the presentation materials of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	12/1/2021	1.1	\$380.00	\$418.00	Update the outline and content of the presentation materials of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	12/2/2021	0.5	\$380.00	\$190.00	Finalize updates to the outline and content of the presentation materials of the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/2/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Butler (ACG) to discuss final changes to the FOMB update presentation for J. Bayne (AAFAF) meeting with FOMB on 12/2/2021 in support of the HTA Transportation Reform program. (0.2)
Outside PR	10	Ishak, Christine	12/2/2021	0.5	\$380.00	\$190.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the FOMB Transportation System Reform Outline in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/2/2021	0.3	\$380.00	\$114.00	Review ownership of road communication from C. Butler (ACG) to determine how this will impact the current options being reviewed for the HTA Transportation Reform Engagement with the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/6/2021	0.9	\$380.00	\$342.00	Review key activities and outcomes from the week of 11/29/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 12/6/2021 Transportation Reform meetings and deliverables. (0.9)
Outside PR	10	Ishak, Christine	12/8/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/10/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Ishak, Christine	12/10/2021	0.5	\$380.00	\$190.00	Review the meeting minutes of the 12/8/2021 Weekly transportation update meeting to determine if any additional actions should be taken in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	12/14/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	12/15/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	12/15/2021	0.3	\$380.00	\$114.00	Review Financial Model data and weekly status report to assess impact to the support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 12/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/20/2021	0.3	\$380.00	\$114.00	Review meeting minutes from 12/15/2021 Weekly Touchpoint meeting with AAFAF regarding the latest updates to determine if any new tasks should be created in the workplan in support of the Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	12/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/1/2021	0.3	\$308.75	\$92.63	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/1/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	12/1/2021	0.8	\$308.75	\$247.00	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) on 12/1/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	12/1/2021	0.5	\$308.75	\$154.38	Review weekly Financial Models Update for the week of 11/29/2021 in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/2/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/2/2021	0.3	\$308.75	\$92.63	Update Risks, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/3/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/3/2021	0.4	\$308.75	\$123.50	Review notes from HTA Documents Initial Meeting on 12/3/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/6/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/6/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/6/2021	1	\$308.75	\$308.75	Review key activities and outcomes from the week of 11/29/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 12/6/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Leon, Daniel	12/7/2021	0.3	\$308.75	\$92.63	Participate in meeting with C. Gonzalez (ACG) to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/7/2021	1.2	\$308.75	\$370.50	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	12/7/2021	0.3	\$308.75	\$92.63	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/8/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/7/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/7/2021	0.5	\$308.75	\$154.38	Review Reorganization of the Puerto Rico Highways and Transportation Authority Memorandum to prepare for creating talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/7/2021	0.4	\$308.75	\$123.50	Review weekly Financial Models Update for the week of 12/6/2021 in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/8/2021	1.4	\$308.75	\$432.25	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to update the DTOP Master Agreement Talking Points in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	12/8/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/8/2021	1.2	\$308.75	\$370.50	Participate in meeting with representatives of Ankura to discuss DTOP Master Agreement Talking Points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	12/8/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/8/2021	0.9	\$308.75	\$277.88	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) held on 12/1/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	12/9/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 12/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/9/2021	0.5	\$308.75	\$154.38	Update November 2021 budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/10/2021	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 12/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	12/10/2021	1.2	\$308.75	\$370.50	Update dashboard delivery solutions to include an ad hoc request to provide an efficient view of daily process in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	12/13/2021	1.1	\$308.75	\$339.63	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	12/13/2021	0.5	\$308.75	\$154.38	Participate on telephone call with C. Butler (ACG) to discuss engagement support and next steps in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/14/2021	0.4	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 12/15/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/14/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	12/15/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/15/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/15/2021	0.6	\$308.75	\$185.25	Review FHWA Funding Memorandum to establish takeaway points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	12/15/2021	0.8	\$308.75	\$247.00	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) on 12/15/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	12/15/2021	0.5	\$308.75	\$154.38	Review weekly Financial Models Update for the week of 12/13/2021 in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/16/2021	1.7	\$308.75	\$524.88	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create FHWA Funding Memorandum Takeaways in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	12/16/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/17/2021	1.4	\$308.75	\$432.25	Conduct research related to FHWA Grantee and Sub-Grantee process in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	12/17/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/17/2021	0.2	\$308.75	\$61.75	Participate on telephone call with C. Butler (ACG) to discuss engagement support and next steps in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	12/20/2021	1	\$308.75	\$308.75	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to discuss FHWA Grantee and Sub-Grantee processes in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	12/20/2021	0.7	\$308.75	\$216.13	Review key activities and outcomes from the week of 12/13/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 12/20/2021 Transportation Reform meetings and deliverables. (0.7)
Outside PR	10	Leon, Daniel	12/21/2021	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG), C. Gonzalez (ACG), and E. Goodman (ACG) to create the weekly touchpoint presentation for 12/22/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/21/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/21/2021	1.5	\$308.75	\$463.13	Research and analyze FHWA fund programs and forecasts for the State of Tennessee to use as reference for future Puerto Rico FHWA funds in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	12/22/2021	0.5	\$308.75	\$154.38	Create chart outlining FHWA funding forecasts for the State of Tennessee to use as reference for future Puerto Rico FHWA funds in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/22/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 12/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	12/23/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	12/27/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 12/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/27/2021	0.5	\$308.75	\$154.38	Update Year-to-Date budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	12/28/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	12/29/2021	0.2	\$308.75	\$61.75	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	12/29/2021	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 12/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	12/29/2021	0.2	\$308.75	\$61.75	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) held on 12/15/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	12/30/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	McAfee, Maggie	12/2/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for November 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	12/2/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/2/2021	1	\$195.00	\$195.00	Prepare labor codes for November 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	12/2/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	12/3/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/3/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/3/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/3/2021	2	\$195.00	\$390.00	Prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/3/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	10	McAfee, Maggie	12/3/2021	0.5	\$195.00	\$97.50	Review and revise labor codes for November 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	12/5/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/6/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/6/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/6/2021	0.5	\$195.00	\$97.50	Prepare labor codes for November 2021 fee statement. (0.5)
Outside PR	10	McAfee, Maggie	12/6/2021	1.5	\$195.00	\$292.50	Prepare labor codes for November 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	12/6/2021	2	\$195.00	\$390.00	Prepare labor codes for November 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	12/10/2021	1	\$195.00	\$195.00	Prepare project invoice for October 2021. (1)
Outside PR	10	McAfee, Maggie	12/13/2021	1.5	\$195.00	\$292.50	Finalize project invoice for October 2021. (1.5)
Outside PR	10	McAfee, Maggie	12/15/2021	1.5	\$195.00	\$292.50	Continue to prepare project expenses for November 2021. (1.5)
Outside PR	10	McAfee, Maggie	12/15/2021	2	\$195.00	\$390.00	Prepare project expenses for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/16/2021	1.5	\$195.00	\$292.50	Continue to prepare project expenses for November 2021. (1.5)
Outside PR	10	McAfee, Maggie	12/16/2021	1.5	\$195.00	\$292.50	Prepare project expenses for November 2021. (1.5)
Outside PR	10	McAfee, Maggie	12/16/2021	2	\$195.00	\$390.00	Prepare project expenses for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/17/2021	1	\$195.00	\$195.00	Prepare project expenses for November 2021. (1)
Outside PR	10	McAfee, Maggie	12/20/2021	0.5	\$195.00	\$97.50	Continue to prepare expenses for the November 2021. (0.5)
Outside PR	10	McAfee, Maggie	12/20/2021	2	\$195.00	\$390.00	Prepare project expenses for the November 2021. (2)
Outside PR	10	McAfee, Maggie	12/21/2021	1	\$195.00	\$195.00	Continue to prepare project expenses for November 2021. (1)
Outside PR	10	McAfee, Maggie	12/21/2021	2	\$195.00	\$390.00	Continue to prepare project invoice for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/21/2021	2	\$195.00	\$390.00	Prepare project expenses for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/21/2021	2	\$195.00	\$390.00	Prepare project invoice for November 2021. (2)
Outside PR	10	McAfee, Maggie	12/22/2021	1	\$195.00	\$195.00	Finalize project invoice for November 2021. (1)
Outside PR	10	McClary, Dan	12/6/2021	0.5	\$350.00	\$175.00	Conduct walk through of Toll and Non-Toll transport models with Eli Goodman (ACG) to discuss review procedures. (0.5)
Outside PR	10	McClary, Dan	12/6/2021	2	\$350.00	\$700.00	Review financial statement modeling for Non-Toll transport related to HTA Transportation Reform. (2)
Outside PR	10	McClary, Dan	12/6/2021	2	\$350.00	\$700.00	Review scenario analysis build-out for Non-Toll transport model related to HTA Transportation Reform. (2)
Outside PR	10	McClary, Dan	12/7/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with E. Goodman (ACG) to discuss and review Toll and Non-Toll transport models. (0.5)
Outside PR	10	McClary, Dan	12/7/2021	2	\$350.00	\$700.00	Review financial statement model for Toll transportation in support of the HTA Transportation Reform engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McClary, Dan	12/7/2021	2	\$350.00	\$700.00	Review scenario analysis build out for Toll transportation. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/1/2021	0.3	\$650.00	\$195.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	12/1/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	12/1/2021	2	\$650.00	\$1,300.00	Update Introduction and Assumption pages of Toll Road financial model to accommodate three scenarios for the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/1/2021	1.8	\$650.00	\$1,170.00	Update schedules to accommodate three different scenarios for toll road financial model for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	12/2/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 12/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/2/2021	1.4	\$650.00	\$910.00	Review formatting for toll financial model for presentation to Riveron and HTA as part of the HTA Transportation Reform engagement with the government of Puerto Rico. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	12/2/2021	2	\$650.00	\$1,300.00	Review toll scenario display for three alternative scenarios and make appropriate modifications as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/2/2021	1.9	\$650.00	\$1,235.00	Update data entry and process for HTA toll financial model to accommodate three different scenarios at the same time as part of the HTA Transportation Reform engagement with the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	12/3/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with A. Bosch (PROMESA), R. Ramos (PROMESA), representatives of EY, and E. Goodman (ACG) to discuss deliverables related to toll and non-toll financial segregation as part of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	12/3/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 12/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/3/2021	0.9	\$650.00	\$585.00	Review formatting for non-toll financial model for presentation to Riveron and HTA as part of the HTA Transportation Reform engagement with the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	12/3/2021	2	\$650.00	\$1,300.00	Review non-toll scenario display for three alternative scenarios and make appropriate modifications as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/3/2021	1.9	\$650.00	\$1,235.00	Update data entry and process for HTA non-toll financial model to accommodate three different scenarios at the same time as part of the HTA Transportation Reform engagement with the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	12/6/2021	1.6	\$650.00	\$1,040.00	Review draft models to provide to Riveron for toll and non-toll assets including alternative scenarios related to HTA Transportation Reform. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	12/7/2021	1.2	\$650.00	\$780.00	Prepare weekly financial model update for the week of 12/6/2021 for M. Acevedo (AAFAF) and G. Loran (AAFAF) related to HTA Transportation Reform engagement with the government of Puerto Rico. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	12/8/2021	0.5	\$650.00	\$325.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/8/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 12/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/9/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for week of 12/6/2021 to 12/10/2021 related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/9/2021	1.3	\$650.00	\$845.00	Review and respond to Quality Control comments related to toll model mathematical formulas related to HTA Transportation Reform. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	12/10/2021	1.1	\$650.00	\$715.00	Review response to PRITA comments related to mass transit model related to HTA Transportation Reform engagement. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	12/13/2021	0.3	\$650.00	\$195.00	Follow up with Riveron regarding financial models for toll roads and non-toll roads related to HTA Transportation Reform with the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	12/14/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 12/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	12/14/2021	0.9	\$650.00	\$585.00	Prepare weekly update for the week of 12/13/2021 regarding financial models for M. Acevedo (AAFAF) and G. Loran (AAFAF) as part of the HTA Transportation Reform engagement with the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	12/15/2021	0.5	\$650.00	\$325.00	Participate in meeting with representatives of Ankura and G. Loran (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/15/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 12/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	12/16/2021	0.5	\$650.00	\$325.00	Review information provided by HTA financial director regarding EY information for HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	12/17/2021	1.1	\$650.00	\$715.00	Design template to populate EY information into financial models for HTA Transportation Reform with the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	12/20/2021	0.9	\$650.00	\$585.00	Review EY template to incorporate it into mass transit model as part of HTA Transportation Reform with the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	12/21/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 12/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	12/22/2021	0.6	\$650.00	\$390.00	Prepare weekly report for the week of 12/20/2021 for M. Acevedo (AAFAF) and G. Loran (AAFAF) related to HTA Transportation Reform engagement with the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	12/27/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 12/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	12/27/2021	2	\$650.00	\$1,300.00	Prepare template to populate balance sheet for non-toll road for FY21 based on HTA trial balance related to HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/27/2021	1.9	\$650.00	\$1,235.00	Prepare template to populate income statement for non-toll road for FY21 based on HTA trial balance related to HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	12/27/2021	0.9	\$650.00	\$585.00	Reconcile balance sheet EY template with HTA trial balance for FY21 for non-toll road financial model related to HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	12/28/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 12/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	12/28/2021	1.9	\$650.00	\$1,235.00	Prepare EY template to populate balance sheet data mass transit financial model for FY19 and FY20 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	12/28/2021	2	\$650.00	\$1,300.00	Prepare EY template to populate income statement data mass transit financial model for FY19 and FY20 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/29/2021	0.2	\$650.00	\$130.00	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to conduct Weekly Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	12/29/2021	2	\$650.00	\$1,300.00	Prepare EY balance sheet template to populate FY19 and FY20 for toll road financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/29/2021	1.5	\$650.00	\$975.00	Prepare EY data to populate data for FY19 and FY20 in the statement of cash flows for toll road financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	12/29/2021	2	\$650.00	\$1,300.00	Prepare EY income statement template to populate FY19 and FY20 for toll road financial model as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	12/30/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 12/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	12/30/2021	1.8	\$650.00	\$1,170.00	Prepare statement of cash flow for FY21 for toll road financial model related to the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	12/31/2021	1.8	\$650.00	\$1,170.00	Prepare mass transit statement of cash flow for FY19-FY20 in connection with HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	12/31/2021	1.8	\$650.00	\$1,170.00	Prepare toll road statement of cash flow for FY19-FY20 in connection with HTA Transportation Reform. (1.8)
Outside PR	10	Roubaud, Julien	12/1/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.6)
Outside PR	10	Roubaud, Julien	12/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 12/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Total Hourly Fees 322.5 \$125,183.63

Total Fees \$125,183.63

EXHIBIT H

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
JANUARY 1, 2022 THROUGH JANUARY 31, 2022



Ankura Consulting Group LLC
PO Box 74007043
Chicago, IL 60674-7043

INVOICE

Date	Invoice Number
03/02/2022	CI-052475

Payment Terms	Due Date
Immediate	03/02/2022

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.

Net Amount:	64,100.49
Tax:	
Total Invoice Amount:	USD 64,100.49

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
Electronic Payment Info	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
<i>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</i>	



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC
485 Lexington Avenue, 10th Floor
New York NY 10017
Attn: Fernando Batlle

Invoice #: 2657392
Invoice Date: 26-Jan-2022
Datasite Order #: 031-a270h000004TINKAA4
Cust Order #:
Date Received:
Salesperson: Kroll, Jenna

Terms: Per the Agreement between customer and Datasite

AAFAF
Effective 24-Dec-2020
Initial Term 12 Months
Invoice for services 25-Dec-2021 - 24-Jan-2022

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.3657	Gigabytes in Warehousing	\$370.00	\$875.31

Subtotal: \$58,875.31
Messenger and Freight: \$.00
Postage and Handling: \$.00
Tax: \$5,225.18
Total Invoice USD: \$64,100.49

Remit Check Payment to:
Datasite LLC
P. O. Box 74007252
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:
Datasite LLC
Account #: 4451043298
Bank of America
100 West 33rd Street
New York, NY 10001
ACH Routing: 111000012
Wire ABA Routing: 026009593
SWIFT CODE: BOFAUS3N
Please reference Datasite invoice # on your payment.



March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2022**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-sixth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor. ¹)
_____)

**COVER SHEET TO FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000026 FOR THE PERIOD JANUARY 1, 2022 THROUGH
JANUARY 31, 2022**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: January 1, 2022 through January 31, 2022

Amount of compensation sought
as actual, reasonable and necessary: \$ 443,467.05

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-sixth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-sixth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$399,120.35 (90% of \$443,467.05 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of January 1, 2022 through January 31, 2022 (the “Fee Period”).
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Non-Title III Matters			
3	Fiscal Plan and Implementation	390.6	\$ 253,361.20
21	Case Management	22.6	\$ 13,562.95
25	Preparation of Fee App	38.6	\$ 9,688.40
56	PRIDCO Restructuring	2.5	\$ 1,892.50
200	COFINA Restructuring	8.3	\$ 6,057.00
210	PORTS Restructuring	32.9	\$ 27,198.50
213	UPR Restructuring	0.5	\$ 480.00
216	Non Title 3 financial & strategic analysis	92.8	\$ 54,955.50
221	NT3-General Debt Restructuring Matters	7.5	\$ 5,450.00
222	NT3_TDF Restructuring	3.5	\$ 2,502.50
231	NT-3 DRA Restructuring	5.4	\$ 3,885.50
240	NT3_PRIDCO Feasibility Studies	0.5	\$ 357.50
242	NT3_EDB Restructuring	5.7	\$ 4,075.50
Total - Municipal Advisor Hourly Fees		32.8	\$ 23,679.50
Municipal Advisory Fee			\$ 60,000.00
Total - Municipal Advisor Fees		32.8	\$ 83,679.50
Total - Non-Municipal Advisor Hourly Fees		578.6	\$ 359,787.55
Total - Fees		611.4	\$ 443,467.05

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	64.1	\$ 61,536.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	64.6	\$ 46,189.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.7	\$ 365.75
Barrett, Dennis	Senior Managing Director	\$ 960.00	67.8	\$ 65,088.00
Morrison, Jonathan	Managing Director	\$ 890.00	23.1	\$ 20,559.00
Sneath, Jill	Senior Director	\$ 315.00	3.6	\$ 1,134.00
Feldman, Robert	Senior Director	\$ 660.00	141.2	\$ 93,192.00
Pryor, Kerrin	Senior Director	\$ 400.00	2.7	\$ 1,080.00
Giese, Michael	Associate	\$ 413.00	109.4	\$ 45,182.20
Nath, Natasha	Associate	\$ 413.00	104.7	\$ 43,241.10
Parker, Christine	Associate	\$ 200.00	29.5	\$ 5,900.00
Total - Hourly Fees			611.4	\$ 383,467.05
Municipal Advisory Fee				\$ 60,000.00
Total - Fees			611.4	\$ 443,467.05

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Giese, Michael	1/2/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Ankura to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Nath, Natasha	1/2/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Ankura to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Feldman, Robert	1/2/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Battle, Fernando	1/2/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Barrett, Dennis	1/2/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Giese, Michael	1/2/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss final changes to the Fiscal Plan presentation for the Governor.
Outside PR	3	Feldman, Robert	1/2/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss final changes to the Fiscal Plan presentation for the Governor.
Outside PR	3	Giese, Michael	1/2/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to walk through teacher compensation analysis changes received from F. Battle (ACG).
Outside PR	3	Nath, Natasha	1/2/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to walk through teacher compensation analysis changes received from F. Battle (ACG).
Outside PR	3	Giese, Michael	1/2/2022	0.40	\$ 413.00	\$ 165.20	Prepare additional financial exhibits in the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/2/2022	0.50	\$ 413.00	\$ 206.50	Incorporate comments provided by representatives of Ankura as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Giese, Michael	1/2/2022	0.50	\$ 413.00	\$ 206.50	Revise the governor initiative summary included as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Nath, Natasha	1/2/2022	0.90	\$ 413.00	\$ 371.70	Incorporate comments provided by F. Battle (ACG) as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Nath, Natasha	1/2/2022	1.50	\$ 413.00	\$ 619.50	Incorporate comments provided by R. Feldman (ACG) as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Feldman, Robert	1/2/2022	1.00	\$ 660.00	\$ 660.00	Prepare summary breakout outlining the Governor initiatives as part of the Fiscal Plan summary presentation as requested by Governor Pierluisi.
Outside PR	3	Feldman, Robert	1/2/2022	1.20	\$ 660.00	\$ 792.00	Prepare the executive summary as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Feldman, Robert	1/2/2022	1.30	\$ 660.00	\$ 858.00	Prepare analysis on the pension reserve trust fund as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Barrett, Dennis	1/2/2022	1.50	\$ 960.00	\$ 1,440.00	Review and provide comments to representatives of Ankura regarding the presentation for the 1/3/22 meeting with the Governor regarding the Fiscal Plan.
Outside PR	3	Battle, Fernando	1/2/2022	1.50	\$ 960.00	\$ 1,440.00	Review the Notice of Violation and prepare edits to the fiscal plan presentation in advance of meeting with the Governor to discuss response.
Outside PR	21	Pryor, Kerrin	1/3/2022	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	1/3/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	1/3/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/3/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	1/3/2022	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	1/3/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Giese, Michael	1/3/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss the waterfall slide for the Governor Fiscal Plan presentation.
Outside PR	3	Feldman, Robert	1/3/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss the waterfall slide for the Governor Fiscal Plan presentation.
Outside PR	3	Giese, Michael	1/3/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAP regarding the Fiscal Plan Notice of Violation presentation for meeting with Governor Pierluisi.
Outside PR	3	Feldman, Robert	1/3/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAP regarding the Fiscal Plan Notice of Violation presentation for meeting with Governor Pierluisi.
Outside PR	3	Battle, Fernando	1/3/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAP regarding the Fiscal Plan Notice of Violation presentation for meeting with Governor Pierluisi.
Outside PR	3	Barrett, Dennis	1/3/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAP regarding the Fiscal Plan Notice of Violation presentation for meeting with Governor Pierluisi.
Outside PR	3	Feldman, Robert	1/3/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Battle, Fernando	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Feldman, Robert	1/3/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. DiConza (OMM), M. Yassin (OMM) and D. Barrett (ACG) regarding pension reserve trust contribution mechanics.
Outside PR	3	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with M. DiConza (OMM), M. Yassin (OMM) and R. Feldman (ACG) regarding pension reserve trust contribution mechanics.
Outside PR	3	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Battle, Fernando	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss presentation items for meeting with Governor Pierluisi for response to the FOMB Notice of Violation.
Outside PR	3	Feldman, Robert	1/3/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with Governor Pierluisi and representatives from AAFAP, Ankura, O'Melveny & Myers and Fortaleza to discuss the revised 2021 Fiscal Plan.
Outside PR	3	Battle, Fernando	1/3/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with Governor Pierluisi and representatives from AAFAP, Ankura, O'Melveny & Myers and Fortaleza to discuss the revised 2021 Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/3/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with Governor Pierluisi and representatives from AAFAP, Ankura, O'Melveny & Myers and Fortaleza to discuss the revised 2021 Fiscal Plan.
Outside PR	3	Feldman, Robert	1/3/2022	0.20	\$ 660.00	\$ 132.00	Participate on follow-up call with D. Barrett (ACG) to discuss details of the Fiscal Plan presentation for the Governor.
Outside PR	3	Barrett, Dennis	1/3/2022	0.20	\$ 960.00	\$ 192.00	Participate on follow-up call with R. Feldman (ACG) to discuss details of the Fiscal Plan presentation for the Governor.
Outside PR	3	Feldman, Robert	1/3/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding additional changes to presentation for meeting with the Governor regarding the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding additional changes to presentation for meeting with the Governor regarding the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	1/3/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) regarding follow-up to the meeting with the Governor on the Fiscal Plan resubmission.
Outside PR	3	Feldman, Robert	1/3/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding follow-up to the meeting with the Governor on the Fiscal Plan resubmission.
Outside PR	3	Battle, Fernando	1/3/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding follow-up to the meeting with the Governor on the Fiscal Plan resubmission.
Outside PR	3	Giese, Michael	1/3/2022	0.10	\$ 413.00	\$ 41.30	Review and revise the Fiscal Plan presentation for Governor prior to call with representatives of Ankura, O'Melveny & Myers and AAFAP.
Outside PR	3	Nath, Natasha	1/3/2022	0.10	\$ 413.00	\$ 41.30	Prepare and distribute the funding ratio analysis as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Giese, Michael	1/3/2022	0.20	\$ 413.00	\$ 82.60	Review and provide comments to N. Nath (ACG) regarding the funding ratio analysis as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Giese, Michael	1/3/2022	0.20	\$ 413.00	\$ 82.60	Review and revise the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Giese, Michael	1/3/2022	0.20	\$ 413.00	\$ 82.60	Prepare working session tracker based on the Notice of Violation as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/3/2022	0.20	\$ 413.00	\$ 82.60	Prepare analysis of the amounts required to cut spending for different pension trust collateralization scenarios as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	1/3/2022	0.20	\$ 413.00	\$ 82.60	Incorporate comments from M. Giese (ACG) into draft of the Governor Fiscal Plan presentation.
Outside PR	3	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Yassin (OMM) regarding the Notice of Violation response and strategy.
Outside PR	3	Giese, Michael	1/3/2022	0.30	\$ 413.00	\$ 123.90	Revise Governor Fiscal Plan presentations based on comments received from F. Battle (ACG).
Outside PR	3	Giese, Michael	1/3/2022	0.30	\$ 413.00	\$ 123.90	Prepare pension funding summary as part of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza as requested by F. Battle (ACG).
Outside PR	3	Nath, Natasha	1/3/2022	0.30	\$ 413.00	\$ 123.90	Incorporate comments from F. Battle (ACG) and R. Feldman (ACG) into draft of the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza.
Outside PR	3	Nath, Natasha	1/3/2022	0.30	\$ 413.00	\$ 123.90	Prepare funding ratio slide for the fiscal plan overview presentation requested by representatives of AAFAP and Fortaleza as requested by M. Giese (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Giese, Michael	1/3/2022	0.50	\$ 413.00	\$ 206.50	Prepare additional analysis on other key Fiscal Plan matters for the fiscal plan overview presentation requested by representatives of AAFAF and Fortaleza as requested by F. Batlle (ACG).
Outside PR	3	Battle, Fernando	1/3/2022	0.30	\$ 960.00	\$ 288.00	Prepare first draft of Act 154 language to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Giese, Michael	1/3/2022	0.80	\$ 413.00	\$ 330.40	Prepare waterfall slide on pension reserve trust collateralization based on discussion with R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/3/2022	0.80	\$ 413.00	\$ 330.40	Prepare government initiatives scenario analysis as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/3/2022	0.80	\$ 413.00	\$ 330.40	Update final submission Fiscal Plan tracker based on feedback received from call with the Governor.
Outside PR	3	Giese, Michael	1/3/2022	0.90	\$ 413.00	\$ 371.70	Incorporate changes to Governor initiatives in the revised Fiscal Plan model based on comments received from R. Feldman (ACG) from feedback during the Governor call.
Outside PR	3	Battle, Fernando	1/3/2022	0.40	\$ 960.00	\$ 384.00	Review and provide comments to presentation related to the FOMB Notice of Violation for meeting with Governor.
Outside PR	3	Feldman, Robert	1/3/2022	0.60	\$ 660.00	\$ 396.00	Revise the Fiscal Plan summary presentation per comments received by C. Yamin (Fortaleza).
Outside PR	3	Feldman, Robert	1/3/2022	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of the PREPA employee transfer expenses as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/3/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with M. DiConza (OMM) and M. Yassin (OMM) regarding the Fiscal Plan Notice of Violation and implications.
Outside PR	3	Feldman, Robert	1/3/2022	1.10	\$ 660.00	\$ 726.00	Prepare detail on other key decision points and items for consideration part of the Fiscal Plan summary presentation as requested by Governor Pierluisi.
Outside PR	3	Giese, Michael	1/3/2022	1.90	\$ 413.00	\$ 784.70	Review latest Medicaid bill based on latest Milliman projections in revised Fiscal Plan model to verify main drivers of variances and drivers of surplus as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	1/3/2022	1.70	\$ 660.00	\$ 1,122.00	Perform financial modeling of various Governor initiatives per guidance by Governor Pierluisi as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/3/2022	1.80	\$ 660.00	\$ 1,188.00	Prepare analysis showing surplus implications at various pension reserve trust fund collateralization thresholds as part of the Fiscal Plan summary presentation as requested by Governor Pierluisi.
Outside PR	3	Feldman, Robert	1/3/2022	2.10	\$ 660.00	\$ 1,386.00	Perform financial modeling of revised Medicaid forecast provided by S. Pantely (Milliman) as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	216	Giese, Michael	1/3/2022	0.10	\$ 413.00	\$ 41.30	Review F. Batlle (ACG) comments to the teacher benchmarking presentation.
Outside PR	216	Battle, Fernando	1/3/2022	0.50	\$ 960.00	\$ 480.00	Review and provide comments to the Act 82 presentation requested by AAFAF.
Outside PR	216	Giese, Michael	1/3/2022	1.20	\$ 413.00	\$ 495.60	Prepare the teacher benchmarking analysis based on Puerto Rican teacher data received from various Government parties.
Outside PR	3	Giese, Michael	1/4/2022	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss the PREPA employee analysis reconciliation based on latest data received from Ernst & Young.
Outside PR	3	Nath, Natasha	1/4/2022	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss the PREPA employee analysis reconciliation based on latest data received from Ernst & Young.
Outside PR	3	Feldman, Robert	1/4/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to discuss the PREPA employee analysis reconciliation based on latest data received from Ernst & Young.
Outside PR	3	Giese, Michael	1/4/2022	1.30	\$ 413.00	\$ 536.90	Participate on call with R. Feldman (ACG) to prepare follow-up presentation on the Fiscal Plan for the Governor.
Outside PR	3	Feldman, Robert	1/4/2022	1.30	\$ 660.00	\$ 858.00	Participate on call with M. Giese (ACG) to prepare follow-up presentation on the Fiscal Plan for the Governor.
Outside PR	3	Giese, Michael	1/4/2022	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to discuss latest the Fiscal Plan bridge and review latest modeling changes.
Outside PR	3	Feldman, Robert	1/4/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to discuss the latest Fiscal Plan bridge and review latest modeling changes.
Outside PR	3	Giese, Michael	1/4/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the Notice of Violation and responses to each line item.
Outside PR	3	Feldman, Robert	1/4/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding the Notice of Violation and responses to each line item.
Outside PR	3	Barrett, Dennis	1/4/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding the Notice of Violation and responses to each line item.
Outside PR	3	Nath, Natasha	1/4/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss next steps regarding the PREPA employee analysis.
Outside PR	3	Feldman, Robert	1/4/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss next steps regarding the PREPA employee analysis.
Outside PR	3	Giese, Michael	1/4/2022	2.00	\$ 413.00	\$ 826.00	Participate on call with C. Yamin (Fortaleza), J. Blanco (OMB) and representatives from Ankura, AAFAF and O'Melveny & Myers to discuss and clarify necessary changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Feldman, Robert	1/4/2022	2.00	\$ 660.00	\$ 1,320.00	Participate on call with C. Yamin (Fortaleza), J. Blanco (OMB) and representatives from Ankura, AAFAF and O'Melveny & Myers to discuss and clarify necessary changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Battle, Fernando	1/4/2022	2.00	\$ 960.00	\$ 1,920.00	Participate on call with C. Yamin (Fortaleza), J. Blanco (OMB) and representatives from Ankura, AAFAF and O'Melveny & Myers to discuss and clarify necessary changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/4/2022	2.00	\$ 960.00	\$ 1,920.00	Participate on call with C. Yamin (Fortaleza), J. Blanco (OMB) and representatives from Ankura, AAFAF and O'Melveny & Myers to discuss and clarify necessary changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/4/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding revised Fiscal Plan submission assumptions.
Outside PR	3	Feldman, Robert	1/4/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding revised Fiscal Plan submission assumptions.
Outside PR	3	Barrett, Dennis	1/4/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) regarding revised Fiscal Plan submission assumptions.
Outside PR	3	Giese, Michael	1/4/2022	1.50	\$ 413.00	\$ 619.50	Participate on call with R. Feldman (ACG) to conduct changes to the 2021 revised Fiscal Plan model including changes to reprogrammings and Governor initiatives.
Outside PR	3	Feldman, Robert	1/4/2022	1.50	\$ 660.00	\$ 990.00	Participate on call with M. Giese (ACG) to conduct changes to the 2021 revised Fiscal Plan model including changes to reprogrammings and Governor initiatives.
Outside PR	3	Nath, Natasha	1/4/2022	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura as a follow-up to the 1/3/22 meeting with the Governor regarding response to the Notice of Violation.
Outside PR	3	Giese, Michael	1/4/2022	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura as a follow-up to the 1/3/22 meeting with the Governor regarding response to the Notice of Violation.
Outside PR	3	Feldman, Robert	1/4/2022	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura as a follow-up to the 1/3/22 meeting with the Governor regarding response to the Notice of Violation.
Outside PR	3	Barrett, Dennis	1/4/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura as a follow-up to the 1/3/22 meeting with the Governor regarding response to the Notice of Violation.
Outside PR	3	Barrett, Dennis	1/4/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Ernst & Young to discuss assumptions used regarding the pension reserve trust.
Outside PR	3	Giese, Michael	1/4/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and Ernst & Young to discuss assumptions used regarding the pension reserve trust.
Outside PR	3	Feldman, Robert	1/4/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and Ernst & Young to discuss assumptions used regarding the pension reserve trust.
Outside PR	3	Nath, Natasha	1/4/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ernst & Young and Ankura to discuss clarifications regarding PREPA employee analysis data.
Outside PR	3	Feldman, Robert	1/4/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ernst & Young and Ankura to discuss clarifications regarding PREPA employee analysis data.
Outside PR	216	Giese, Michael	1/4/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to discuss incorporating additional dataset into the teacher compensation benchmark analysis.
Outside PR	216	Nath, Natasha	1/4/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to discuss incorporating additional dataset into the teacher compensation benchmark analysis.
Outside PR	3	Giese, Michael	1/4/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura DLA Piper to discuss Act 154 language to be included in the Fiscal Plan revision.
Outside PR	3	Feldman, Robert	1/4/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura DLA Piper to discuss Act 154 language to be included in the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	1/4/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura DLA Piper to discuss Act 154 language to be included in the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	1/4/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura DLA Piper to discuss Act 154 language to be included in the Fiscal Plan revision.
Outside PR	3	Feldman, Robert	1/4/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding modeling to-dos for the Fiscal Plan resubmission.
Outside PR	3	Barrett, Dennis	1/4/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding modeling to-dos for the Fiscal Plan resubmission.
Outside PR	3	Giese, Michael	1/4/2022	0.30	\$ 413.00	\$ 123.90	Prepare list of questions for call with AAFAF on Fiscal Plan feedback from the Governor meeting prior to the discussion with representatives from AAFAF.
Outside PR	3	Giese, Michael	1/4/2022	0.30	\$ 413.00	\$ 123.90	Prepare open items list for Fiscal Plan submission based on discussion with R. Feldman (ACG) and D. Barrett (ACG).
Outside PR	3	Giese, Michael	1/4/2022	0.30	\$ 413.00	\$ 123.90	Review and perform qualitative control on final version of follow-up Governor presentation as requested by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	1/4/2022	0.20	\$ 960.00	\$ 192.00	Prepare for call with C. Yamin (Fortaleza), J. Blanco (OMB) and representatives from Ankura, AAFAF and O'Melveny & Myers to discuss and clarify necessary changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/4/2022	0.50	\$ 413.00	\$ 206.50	Incorporate changes into the revised Certified Fiscal Plan model based on latest information received from Ernst & Young relating to AFSCME and federal claims.
Outside PR	3	Giese, Michael	1/4/2022	1.00	\$ 413.00	\$ 413.00	Update the Fiscal Plan tracker to incorporate latest notes from Fiscal Plan-related meetings and discussions.
Outside PR	3	Giese, Michael	1/4/2022	1.10	\$ 413.00	\$ 454.30	Review and revise the Governor Fiscal Plan presentation based on discussions with representatives of AAFAF and Ankura.
Outside PR	3	Nath, Natasha	1/4/2022	1.30	\$ 413.00	\$ 536.90	Incorporate comments received from R. Feldman (ACG) into updated draft of the PREPA employee analysis for the Revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/4/2022	1.50	\$ 413.00	\$ 619.50	Incorporate changes regarding governor initiatives, plan of adjustment related payments and incremental expenses included in the notice of violation into the revised Fiscal Plan model requested by the Oversight Board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	1/4/2022	1.10	\$ 660.00	\$ 726.00	Prepare the revised schedule of the budgetary reprogramming requests as requested by C. Yamin (Fortaleza) as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Battle, Fernando	1/4/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from AAFAF to discuss Fiscal Plan revision assumptions.
Outside PR	3	Battle, Fernando	1/4/2022	1.00	\$ 960.00	\$ 960.00	Review and edit presentation for Governor meeting related to Notice of Violation.
Outside PR	3	Feldman, Robert	1/4/2022	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the annual and monthly Medicaid build with the revised per member per month rates as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/4/2022	1.70	\$ 660.00	\$ 1,122.00	Prepare the Fiscal Plan key decision point presentation for the call with Governor Pierluisi as requested by representatives from AAFAF and Fortaleza.
Outside PR	3	Nath, Natasha	1/4/2022	1.30	\$ 413.00	\$ 536.90	Prepare summary of duplicates between original dataset and dataset received from Ernst & Young to draft of the PREPA employee analysis for the Revised Fiscal Plan on the request of R. Feldman (ACG).
Outside PR	3	Nath, Natasha	1/4/2022	1.50	\$ 413.00	\$ 619.50	Incorporate latest data received from Ernst & Young into draft of the PREPA employee analysis for the Revised Fiscal Plan on the request of R. Feldman (ACG).
Outside PR	3	Battle, Fernando	1/4/2022	1.50	\$ 960.00	\$ 1,440.00	Review CFO materials to be included in response to the Notice of Violation as part of the revised Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/4/2022	3.80	\$ 960.00	\$ 3,648.00	Diligence various items needed to respond to the Notice of Violation for Fiscal Plan including the Initial Retiree Committee RSA funding levels and collateralization, Base bonus for AFSCME employees, and Reduction of incremental HC contribution.
Outside PR	25	Parker, Christine	1/4/2022	2.40	\$ 200.00	\$ 480.00	Review and revise Exhibit C time descriptions submitted for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	1/4/2022	0.50	\$ 413.00	\$ 206.50	Prepare analysis of the Maestros Julio dataset to compare against dataset received from the Department of Education as part of the teacher compensation benchmark analysis on the request of M. Giese (ACG).
Outside PR	216	Nath, Natasha	1/4/2022	0.60	\$ 413.00	\$ 247.80	Prepare summary of PREPA Movilidad data received from the Department of Education to compare against other datasets reviewed for the teacher compensation benchmark analysis on the request of M. Giese (ACG).
Outside PR	216	Nath, Natasha	1/4/2022	0.30	\$ 413.00	\$ 123.90	Prepare summary of the count of employees and average compensation as part of the teacher compensation benchmark analysis on the request of M. Giese (ACG).
Outside PR	3	Giese, Michael	1/5/2022	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura, ASES, FOMB and McKinsey regarding the Medicaid forecast in the revised Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/5/2022	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from Ankura, ASES, FOMB and McKinsey regarding the Medicaid forecast in the revised Fiscal Plan submission.
Outside PR	3	Battle, Fernando	1/5/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, ASES, FOMB and McKinsey regarding the Medicaid forecast in the revised Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/5/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, ASES, FOMB and McKinsey regarding the Medicaid forecast in the revised Fiscal Plan submission.
Outside PR	3	Giese, Michael	1/5/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to review latest changes to the 2021 Revised Fiscal Plan model based on discussion with representatives from Ernst & Young.
Outside PR	3	Feldman, Robert	1/5/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to review latest changes to the 2021 Revised Fiscal Plan model based on discussion with representatives from Ernst & Young.
Outside PR	3	Giese, Michael	1/5/2022	0.70	\$ 413.00	\$ 289.10	Participate on second working group session with representatives from Ankura and Ernst & Young to discuss the Pension Reserve Trust Fund along with additional items related to the Fiscal Plan update.
Outside PR	3	Feldman, Robert	1/5/2022	0.70	\$ 660.00	\$ 462.00	Participate on second working group session with representatives from Ankura and Ernst & Young to discuss the Pension Reserve Trust Fund along with additional items related to the Fiscal Plan update.
Outside PR	3	Barrett, Dennis	1/5/2022	0.70	\$ 960.00	\$ 672.00	Participate on second working group session with representatives from Ankura and Ernst & Young to discuss the Pension Reserve Trust Fund along with additional items related to the Fiscal Plan update.
Outside PR	3	Battle, Fernando	1/5/2022	0.70	\$ 960.00	\$ 672.00	Participate on second working group session with representatives from Ankura and Ernst & Young to discuss the Pension Reserve Trust Fund along with additional items related to the Fiscal Plan update.
Outside PR	3	Giese, Michael	1/5/2022	0.90	\$ 413.00	\$ 371.70	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to walk through Fiscal Plan modeling changes based on feedback received from the Governor.
Outside PR	3	Feldman, Robert	1/5/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to walk through Fiscal Plan modeling changes based on feedback received from the Governor.
Outside PR	3	Barrett, Dennis	1/5/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to walk through Fiscal Plan modeling changes based on feedback received from the Governor.
Outside PR	3	Giese, Michael	1/5/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss current pension collateralization level based on latest modeling changes.
Outside PR	3	Feldman, Robert	1/5/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss current pension collateralization level based on latest modeling changes.
Outside PR	3	Barrett, Dennis	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss current pension collateralization level based on latest modeling changes.
Outside PR	3	Battle, Fernando	1/5/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with Ankura and O'Melveny & Myers teams to prepare for meeting with Governor regarding Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/5/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with Ankura and O'Melveny & Myers teams to prepare for meeting with Governor regarding Fiscal Plan submission.
Outside PR	3	Giese, Michael	1/5/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with Ankura and O'Melveny & Myers teams to prepare for meeting with Governor regarding Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/5/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with Ankura and O'Melveny & Myers teams to prepare for meeting with Governor regarding Fiscal Plan submission.
Outside PR	3	Battle, Fernando	1/5/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with Governor Pierluisi and representatives from Fortaleza, AAFAF, O'Melveny & Myers and Ankura regarding the upcoming Fiscal Plan submission and Notice of Violation.
Outside PR	3	Giese, Michael	1/5/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with Governor Pierluisi and representatives from Fortaleza, AAFAF, O'Melveny & Myers and Ankura regarding the upcoming Fiscal Plan submission and Notice of Violation.
Outside PR	3	Feldman, Robert	1/5/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with Governor Pierluisi and representatives from Fortaleza, AAFAF, O'Melveny & Myers and Ankura regarding the upcoming Fiscal Plan submission and Notice of Violation.
Outside PR	3	Barrett, Dennis	1/5/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with Governor Pierluisi and representatives from Fortaleza, AAFAF, O'Melveny & Myers and Ankura regarding the upcoming Fiscal Plan submission and Notice of Violation.
Outside PR	3	Giese, Michael	1/5/2022	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to make changes to the 2021 revised Fiscal Plan model including changes to Medicaid spending levels and Governor initiatives.
Outside PR	3	Feldman, Robert	1/5/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to make changes to the 2021 revised Fiscal Plan model including changes to Medicaid spending levels and Governor initiatives.
Outside PR	3	Giese, Michael	1/5/2022	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to make changes to the 2021 revised Fiscal Plan model including changes to PREPA mobility, Infrastructure Bill, Symphonic Orchestra and other additional changes.
Outside PR	3	Feldman, Robert	1/5/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to make changes to the 2021 revised Fiscal Plan model including changes to PREPA mobility, Infrastructure Bill, Symphonic Orchestra and other additional changes.
Outside PR	3	Giese, Michael	1/5/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to prepare correspondence to C. Yamin (Fortaleza) for final sign off on Fiscal Plan model changes.
Outside PR	3	Feldman, Robert	1/5/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to prepare correspondence to C. Yamin (Fortaleza) for final sign off on Fiscal Plan model changes.
Outside PR	3	Nath, Natasha	1/5/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss next steps regarding updates to the PREPA employee analysis.
Outside PR	3	Feldman, Robert	1/5/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss next steps regarding updates to the PREPA employee analysis.
Outside PR	3	Battle, Fernando	1/5/2022	1.00	\$ 960.00	\$ 960.00	Participate on follow-up call with C. Yamin (Fortaleza) and representatives from Ankura, AAFAF and O'Melveny & Myers to finalize changes in the 2021 Revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/5/2022	1.00	\$ 413.00	\$ 413.00	Participate on follow-up call with C. Yamin (Fortaleza) and representatives from Ankura, AAFAF and O'Melveny & Myers to finalize changes in the 2021 Revised Fiscal Plan.
Outside PR	3	Nath, Natasha	1/5/2022	1.00	\$ 413.00	\$ 413.00	Participate on follow-up call with C. Yamin (Fortaleza) and representatives from Ankura, AAFAF and O'Melveny & Myers to finalize changes in the 2021 Revised Fiscal Plan.
Outside PR	3	Feldman, Robert	1/5/2022	1.00	\$ 660.00	\$ 660.00	Participate on follow-up call with C. Yamin (Fortaleza) and representatives from Ankura, AAFAF and O'Melveny & Myers to finalize changes in the 2021 Revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/5/2022	1.00	\$ 960.00	\$ 960.00	Participate on follow-up call with C. Yamin (Fortaleza) and representatives from Ankura, AAFAF and O'Melveny & Myers to finalize changes in the 2021 Revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/5/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers to discuss change in language to Notice of Violation response resulting from meeting with the Governor.
Outside PR	3	Battle, Fernando	1/5/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers to discuss change in language to Notice of Violation response resulting from meeting with the Governor.
Outside PR	3	Giese, Michael	1/5/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from O'Melveny & Myers to discuss change in language to Notice of Violation response resulting from meeting with the Governor.
Outside PR	3	Feldman, Robert	1/5/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from O'Melveny & Myers to discuss change in language to Notice of Violation response resulting from meeting with the Governor.
Outside PR	3	Feldman, Robert	1/5/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding prep for meeting with Governor regarding the Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding prep for meeting with Governor regarding the Fiscal Plan submission.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	1/5/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to follow up on Medicaid call with FOMB and its advisors.
Outside PR	3	Barrett, Dennis	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to follow up on Medicaid call with FOMB and its advisors.
Outside PR	3	Battle, Fernando	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss status of response to the Notice of Violation letter.
Outside PR	3	Barrett, Dennis	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss status of response to the Notice of Violation letter.
Outside PR	3	Barrett, Dennis	1/5/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Yamin (Fortaleza) regarding FY22 appropriations to include in the revised Fiscal Plan submission.
Outside PR	3	Battle, Fernando	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with O. Marrero (AAFAF) to discuss response to the Notice of Violation.
Outside PR	3	Nath, Natasha	1/5/2022	0.30	\$ 413.00	\$ 123.90	Prepare first draft of fiscal plan document exhibits based on the finalized Revised Fiscal Plan model on the request of R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/5/2022	0.40	\$ 413.00	\$ 165.20	Modify the document tracker based on changes made in the revised Fiscal Plan model requested by R. Feldman (ACG).
Outside PR	3	Battle, Fernando	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Gonzalez (AAFAF) to discuss police annuity initiative included in Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/5/2022	0.20	\$ 960.00	\$ 192.00	Correspond with G. Bowen (Milliman) regarding various discount rate issues regarding PV of pension liability for pension trust calculations.
Outside PR	3	Giese, Michael	1/5/2022	0.60	\$ 413.00	\$ 247.80	Incorporate changes into the Governor Fiscal Plan presentation based on comments received from C. Yamin (Fortaleza).
Outside PR	3	Giese, Michael	1/5/2022	0.60	\$ 413.00	\$ 247.80	Prepare various fiscal plan document exhibits based on the revised Fiscal Plan model on the request of R. Feldman (ACG).
Outside PR	3	Battle, Fernando	1/5/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Gavin (Citi) to discuss Commonwealth Fiscal Plan Notice of Violation approach based on Governor directives.
Outside PR	3	Giese, Michael	1/5/2022	0.80	\$ 413.00	\$ 330.40	Incorporate changes to the revised Fiscal Plan model based on changes discussed with representatives from Ernst & Young.
Outside PR	3	Barrett, Dennis	1/5/2022	0.40	\$ 960.00	\$ 384.00	Review revised pension cash flows provided by Ernst & Young and compare to prior version to understand the resulting impact on surplus.
Outside PR	3	Barrett, Dennis	1/5/2022	0.80	\$ 960.00	\$ 768.00	Review and provide comments to the Fiscal Plan transmittal letter to representatives of O'Melveny & Myers.
Outside PR	3	Giese, Michael	1/5/2022	1.30	\$ 413.00	\$ 536.90	Prepare changes to Governor initiatives and reprogramming in the revised Fiscal Plan model based on feedback received from C. Yamin (Fortaleza).
Outside PR	3	Feldman, Robert	1/5/2022	0.90	\$ 660.00	\$ 594.00	Review and provide red line comments to M. Yassin (OMM) regarding the Notice of Violation response letter as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/5/2022	1.00	\$ 660.00	\$ 660.00	Perform financial modeling of the revised macro economic forecast assumptions excluding the Biden build back better act as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Nath, Natasha	1/5/2022	1.60	\$ 413.00	\$ 660.80	Modify the PREPA employee analysis to include years of service for each employee as part of the Revised Fiscal Plan as requested by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	1/5/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with M. Yassin (OMM) and representatives from AAFAF to discuss their comments to the FOMB effective date task list.
Outside PR	3	Feldman, Robert	1/5/2022	1.10	\$ 660.00	\$ 726.00	Prepare summary of the revisions made per guidance by Governor Pierluisi as requested by C. Yamin (Fortaleza) as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/5/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with G. Bowen (Milliman) regarding discount rate to be used to determine trust fund collateralization.
Outside PR	216	Nath, Natasha	1/5/2022	2.30	\$ 413.00	\$ 949.90	Revise the Act 1 and Act 447 privatized guaranteed income presentation to include information related to the group annuities and single premium immediate annuities as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	1/6/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to review checklist for updating the 2021 Revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/6/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to review checklist for updating the 2021 Revised Fiscal Plan document.
Outside PR	3	Giese, Michael	1/6/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to review changes to the reprogramming exhibit in the Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/6/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to review changes to the reprogramming exhibit in the Fiscal Plan document.
Outside PR	3	Giese, Michael	1/6/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan model and document.
Outside PR	3	Feldman, Robert	1/6/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan model and document.
Outside PR	3	Battle, Fernando	1/6/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan model and document.
Outside PR	3	Barrett, Dennis	1/6/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss current status of the Fiscal Plan model and document.
Outside PR	3	Giese, Michael	1/6/2022	0.80	\$ 413.00	\$ 330.40	Participate on call with R. Feldman (ACG) to incorporate model related changes into the 2021 Revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/6/2022	0.80	\$ 660.00	\$ 528.00	Participate on call with M. Giese (ACG) to incorporate model related changes into the 2021 Revised Fiscal Plan document.
Outside PR	3	Giese, Michael	1/6/2022	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to conduct page flip to review the 2021 Revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/6/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to conduct page flip to review the 2021 Revised Fiscal Plan document.
Outside PR	3	Giese, Michael	1/6/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with R. Feldman (ACG) to continue to conduct page flip for additional changes in the 2021 Revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/6/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with M. Giese (ACG) to continue to conduct page flip for additional changes in the 2021 Revised Fiscal Plan document.
Outside PR	3	Giese, Michael	1/6/2022	0.70	\$ 413.00	\$ 289.10	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura, O'Melveny & Myers and AAFAF to discuss final changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Feldman, Robert	1/6/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura, O'Melveny & Myers and AAFAF to discuss final changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/6/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura, O'Melveny & Myers and AAFAF to discuss final changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Battle, Fernando	1/6/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura, O'Melveny & Myers and AAFAF to discuss final changes to the 2021 Revised Fiscal Plan.
Outside PR	3	Feldman, Robert	1/6/2022	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) to discuss the revised 2021 Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/6/2022	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) to discuss the revised 2021 Fiscal Plan.
Outside PR	3	Giese, Michael	1/6/2022	0.30	\$ 413.00	\$ 123.90	Revise the reprogramming exhibit in the Fiscal Plan document based on comments received from representatives of Ankura
Outside PR	3	Giese, Michael	1/6/2022	0.30	\$ 413.00	\$ 123.90	Incorporate changes into the Fiscal Plan model regarding the fiscal year 2022 reprogramming requests as discussed with R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/6/2022	0.40	\$ 413.00	\$ 165.20	Incorporate comments regarding the governor initiatives from representatives of Ankura into the Fiscal Plan document.
Outside PR	3	Nath, Natasha	1/6/2022	0.40	\$ 413.00	\$ 165.20	Review and perform qualitative control on the revised Fiscal Plan as requested by M. Giese (ACG).
Outside PR	3	Giese, Michael	1/6/2022	0.50	\$ 413.00	\$ 206.50	Review and finalize the Fiscal Plan document prior to sharing with representatives from O'Melveny & Myers, AAFAF and Fortaleza for additional comments.
Outside PR	3	Giese, Michael	1/6/2022	0.60	\$ 413.00	\$ 247.80	Review and finalize the Fiscal Plan document checklist based on changes made in the final submission model and Notice of Violation.
Outside PR	3	Giese, Michael	1/6/2022	0.60	\$ 413.00	\$ 247.80	Modify the Governor initiatives language in the Fiscal Plan document prior to sharing with representatives of Ankura and AAFAF.
Outside PR	3	Giese, Michael	1/6/2022	0.70	\$ 413.00	\$ 289.10	Prepare reprogramming chart to be included as an exhibit in the Fiscal Plan document requested by representatives of the Oversight Board.
Outside PR	3	Giese, Michael	1/6/2022	0.70	\$ 413.00	\$ 289.10	Conduct final review of the Fiscal Plan document for additional changes prior to sharing with representatives from O'Melveny & Myers, AAFAF and Fortaleza for comments.
Outside PR	3	Barrett, Dennis	1/6/2022	0.40	\$ 960.00	\$ 384.00	Review and provide comments to M. Giese (ACG) regarding the final schedule of reapportionments to include in the Revised Fiscal Plan.
Outside PR	3	Nath, Natasha	1/6/2022	1.00	\$ 413.00	\$ 413.00	Update draft of Revised Fiscal Plan related to content within the governor initiatives section as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	1/6/2022	0.70	\$ 660.00	\$ 462.00	Perform financial modeling of the teachers, librarians, correctional officers and firefighter initiatives as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Battle, Fernando	1/6/2022	0.50	\$ 960.00	\$ 480.00	Review and provide comments to representatives of Ankura and AAFAF regarding the FOMB Notice of Violation.
Outside PR	3	Battle, Fernando	1/6/2022	0.50	\$ 960.00	\$ 480.00	Review and provide comments to representatives of Ankura and AAFAF regarding the Governor initiatives language to be included in Fiscal Plan.
Outside PR	3	Giese, Michael	1/6/2022	1.20	\$ 413.00	\$ 495.60	Review and perform quality check on the revised Fiscal Plan model as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/6/2022	1.40	\$ 413.00	\$ 578.20	Update Fiscal Plan exhibits based on the final submission of the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/6/2022	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of federal poverty line Medicaid initiative as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/6/2022	1.10	\$ 660.00	\$ 726.00	Review and provide red line comments to M. Yassin (OMM) regarding the Notice of Violation response letter as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/6/2022	0.80	\$ 960.00	\$ 768.00	Review and revise Governor initiatives section of the Fiscal Plan document.
Outside PR	3	Nath, Natasha	1/6/2022	2.00	\$ 413.00	\$ 826.00	Prepare a series of Fiscal Plan document exhibits regarding revenues, expenses and the macro economic forecast based on the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/6/2022	1.40	\$ 660.00	\$ 924.00	Revise the pension forecast included in the 2021 Fiscal Plan per information provided by representatives from Ernst & Young.
Outside PR	3	Feldman, Robert	1/6/2022	1.40	\$ 660.00	\$ 924.00	Review and provide red line comments to D. Barrett (ACG) regarding the Governor initiative section in the Fiscal Plan document as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/6/2022	1.50	\$ 660.00	\$ 990.00	Prepare Fiscal Plan surplus bridge as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/6/2022	1.20	\$ 960.00	\$ 1,152.00	Review and provide comments to representatives of O'Melveny & Myers regarding the Fiscal Plan transmittal letter.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	1/6/2022	2.70	\$ 200.00	\$ 540.00	Review and revise Exhibit C time descriptions submitted for the period 12/6/21 - 12/31/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	1/6/2022	0.70	\$ 413.00	\$ 289.10	Incorporate comments from F. Batlle (ACG) into the police compensation benchmark presentation.
Outside PR	216	Nath, Natasha	1/6/2022	1.10	\$ 413.00	\$ 454.30	Prepare draft of the police compensation benchmark analysis as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/6/2022	0.40	\$ 413.00	\$ 165.20	Prepare summary of the bottom 10 states police compensation as part of the police compensation benchmark analysis as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/6/2022	0.60	\$ 413.00	\$ 247.80	Prepare summary of the top 6 highest-paying outmigration states to compare against compensation in Puerto Rico for the police compensation benchmark analysis as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/6/2022	0.90	\$ 413.00	\$ 371.70	Update the Act 1 and Act 447 presentation to include analysis comparing the median salary of police officers from mainland U.S. to the median salary of police officers in Puerto Rico as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/6/2022	0.70	\$ 413.00	\$ 289.10	Update the Act 1 and Act 447 presentation to include analysis comparing the salary of police officers from the 10 lowest-paying U.S. states to the median salary of police officers in Puerto Rico as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/6/2022	0.80	\$ 413.00	\$ 330.40	Update the Act 1 and Act 447 presentation to include analysis comparing the salary of police officers from the 6 highest-paying mainland U.S. states to the median salary of police officers in Puerto Rico as requested by F. Batlle (ACG).
Outside PR	216	Battle, Fernando	1/6/2022	1.50	\$ 960.00	\$ 1,440.00	Review and provide comments to representatives of Ankura regarding the group annuity presentation as requested by representatives of AAFAF.
Outside PR	216	Battle, Fernando	1/6/2022	3.00	\$ 960.00	\$ 2,880.00	Prepare the Act 81 solution presentation for meeting with the FOMB as requested by representatives of AAFAF.
Outside PR	3	Nath, Natasha	1/7/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss status of the Revised Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/7/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss status of the Revised Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/7/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss status of the Revised Fiscal Plan submission.
Outside PR	216	Nath, Natasha	1/7/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with G. Bowen (Milliman) and F. Batlle (ACG) to discuss group annuity alternative for police officers.
Outside PR	216	Battle, Fernando	1/7/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with G. Bowen (Milliman) and N. Nath (ACG) to discuss group annuity alternative for police officers.
Outside PR	3	Giese, Michael	1/7/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss game plan to finalize the Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/7/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss game plan to finalize the Fiscal Plan document.
Outside PR	3	Giese, Michael	1/7/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss finalizing Fiscal Plan word document and model to send to representatives from AAFAF.
Outside PR	3	Feldman, Robert	1/7/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss finalizing Fiscal Plan word document and model to send to representatives from AAFAF.
Outside PR	3	Giese, Michael	1/7/2022	0.10	\$ 413.00	\$ 41.30	Prepare correspondence to M. Gonzalez (AAFAF) regarding the final Fiscal Plan files.
Outside PR	3	Giese, Michael	1/7/2022	0.50	\$ 413.00	\$ 206.50	Review and prepare the final Fiscal Plan documents to be shared with representatives of AAFAF for submission to the FOMB.
Outside PR	3	Nath, Natasha	1/7/2022	0.80	\$ 413.00	\$ 330.40	Review and perform qualitative control process on the final draft of the revised Fiscal Plan prior to sending to AAFAF for submission.
Outside PR	3	Giese, Michael	1/7/2022	1.20	\$ 413.00	\$ 495.60	Review and perform qualitative control process on Chapters 1 through 6 of the final draft of the revised Fiscal Plan prior to sending to AAFAF for submission.
Outside PR	3	Giese, Michael	1/7/2022	1.80	\$ 413.00	\$ 743.40	Review and perform qualitative control process on Chapters 6 and beyond of the final draft of the revised Fiscal Plan prior to sending to AAFAF for submission.
Outside PR	3	Feldman, Robert	1/7/2022	1.30	\$ 660.00	\$ 858.00	Review and provide red line comments to M. Giese (ACG) regarding the pension reserve trust fund section in the Fiscal Plan document as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/7/2022	1.80	\$ 660.00	\$ 1,188.00	Read, review and prepare edit for final 2021 Fiscal Plan document as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/7/2022	1.50	\$ 960.00	\$ 1,440.00	Conduct final review of the Fiscal Plan transmittal letter and Fiscal Plan document in advance of submitting to the FOMB.
Outside PR	25	Parker, Christine	1/7/2022	1.40	\$ 200.00	\$ 280.00	Update Exhibit C with additional time entries submitted for the period 12/1/21 - 12/31/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	1/7/2022	0.90	\$ 413.00	\$ 371.70	Update draft of the Act 80 presentation as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/7/2022	1.20	\$ 413.00	\$ 495.60	Prepare draft of the weekly update and dashboard for O. Marrero (AAFAF).
PR	MA - 216	Battle, Juan Carlos	1/9/2022	1.10	\$ 715.00	\$ 786.50	Review proposals from BNY Mellon, US Bank, Popular and UMB Bank in connection with HFA Trustee services.
PR	MA - 216	Battle, Juan Carlos	1/9/2022	1.20	\$ 715.00	\$ 858.00	Prepare recommendation of proposals received in connection with request for proposals for trustee services for HFA low-income housing tax credit issuances.
PR	MA - 216	Battle, Juan Carlos	1/9/2022	3.20	\$ 715.00	\$ 2,288.00	Prepare evaluation of proposals received in connection with request for proposals for trustee services for HFA low income housing tax credits issuances.
Outside PR	216	Battle, Fernando	1/10/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with O. Rodriguez (AAFAF) to discuss impact of Plan of Adjustment on issuance of Rums of Puerto Rico financial statements.
Outside PR	21	Tabor, Ryan	1/10/2022	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Pryor, Kerrin	1/10/2022	0.70	\$ 400.00	\$ 280.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	1/10/2022	0.70	\$ 413.00	\$ 289.10	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	1/10/2022	0.70	\$ 413.00	\$ 289.10	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/10/2022	0.70	\$ 660.00	\$ 462.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	1/10/2022	0.70	\$ 715.00	\$ 500.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	1/10/2022	0.70	\$ 960.00	\$ 672.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	1/10/2022	0.70	\$ 960.00	\$ 672.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Giese, Michael	1/10/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss issues list related to the Fiscal Plan submission.
Outside PR	3	Nath, Natasha	1/10/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss issues list related to the Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/10/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss issues list related to the Fiscal Plan submission.
Outside PR	3	Battle, Fernando	1/10/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss issues list related to the Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/10/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss issues list related to the Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/10/2022	0.10	\$ 960.00	\$ 96.00	Prepare evaluation of proposals received in connection with RFP for trustee services for HFA tax-exempt issuances.
Outside PR	3	Battle, Fernando	1/10/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with O. Marrero (AAFAF), J. Tirado (AAFAF) and J. Bayne (AAFAF) to discuss feedback related to the Commonwealth Fiscal Plan.
Outside PR	3	Feldman, Robert	1/10/2022	1.80	\$ 660.00	\$ 1,188.00	Prepare tracker on key items to review and revise in the Fiscal Plan financial model as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	21	Nath, Natasha	1/10/2022	1.30	\$ 413.00	\$ 536.90	Update draft of the thirteenth interim fee application for the period of 8/1/21-8/31/21 as requested by M. Giese (ACG).
Outside PR	21	Nath, Natasha	1/10/2022	1.10	\$ 413.00	\$ 454.30	Update draft of the thirteenth interim fee application for the period of 9/1/21-9/30/21 as requested by M. Giese (ACG).
Outside PR	25	Parker, Christine	1/10/2022	2.10	\$ 200.00	\$ 420.00	Prepare meeting reconciliations for the period 12/1/21 - 12/4/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	216	Giese, Michael	1/10/2022	0.20	\$ 413.00	\$ 82.60	Review the Act 82 presentation teacher salary benchmark sections prepared by N. Nath (ACG).
PR	MA - 216	Battle, Juan Carlos	1/10/2022	0.20	\$ 715.00	\$ 143.00	Review preliminary scoring of responses to HFA Trustee request for proposal as requested by A. Guerra (AAFAF).
PR	MA - 216	Battle, Juan Carlos	1/10/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with V. Wong (NP) to discuss responses and evaluation of trustees for Puerto Rico Housing Finance Authority LIHTC Program.
Outside PR	216	Giese, Michael	1/11/2022	0.20	\$ 413.00	\$ 82.60	Participate on series of calls with N. Nath (ACG) to discuss the Act 82 compensation analysis.
Outside PR	216	Nath, Natasha	1/11/2022	0.20	\$ 413.00	\$ 82.60	Participate on series of calls with M. Giese (ACG) to discuss the Act 82 compensation analysis.
Outside PR	3	Battle, Fernando	1/11/2022	1.00	\$ 960.00	\$ 960.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the financial model as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/11/2022	1.00	\$ 413.00	\$ 413.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the financial model as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/11/2022	1.00	\$ 960.00	\$ 960.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the financial model as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/11/2022	1.00	\$ 660.00	\$ 660.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the financial model as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/11/2022	1.00	\$ 413.00	\$ 413.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/11/2022	1.00	\$ 660.00	\$ 660.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	1/11/2022	1.00	\$ 960.00	\$ 960.00	Participate in working session with representatives from the Government and advisors and Oversight Board and advisors regarding the Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	3	Batlle, Juan Carlos	1/11/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss the PREPA pension initiative included in the Commonwealth Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/11/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss the PREPA pension initiative included in the Commonwealth Fiscal Plan.
Outside PR	3	Batlle, Fernando	1/11/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss the PREPA pension initiative included in the Commonwealth Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/11/2022	0.20	\$ 960.00	\$ 192.00	Participate on series of calls with R. Feldman (ACG) regarding pension reserve trust mechanics.
Outside PR	3	Feldman, Robert	1/11/2022	0.20	\$ 660.00	\$ 132.00	Participate on series of calls with D. Barrett (ACG) regarding pension reserve trust mechanics.
Outside PR	3	Barrett, Dennis	1/11/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, Ernst & Young, FOMB, AAFAP and Fortaleza to discuss ideas related to financial management agenda to be included in the Fiscal Plan.
Outside PR	3	Batlle, Fernando	1/11/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, Ernst & Young, FOMB, AAFAP and Fortaleza to discuss ideas related to financial management agenda to be included in the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/11/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, Nixon Peabody, Pietrantonio Mendez & Alvarez and O'Melveny & Myers regarding the calculation agent agreement.
Outside PR	3	Barrett, Dennis	1/11/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, Nixon Peabody, Pietrantonio Mendez & Alvarez and O'Melveny & Myers regarding the calculation agent agreement.
Outside PR	3	Giese, Michael	1/11/2022	0.20	\$ 413.00	\$ 82.60	Prepare summary of Fiscal Plan feedback and key takeaways as requested by representatives of Ankura.
Outside PR	3	Batlle, Fernando	1/11/2022	0.20	\$ 960.00	\$ 192.00	Prepare and provide comments to points raised on call with the FOMB advisors related to the Fiscal Plan Notice of Violation.
Outside PR	3	Giese, Michael	1/11/2022	0.70	\$ 413.00	\$ 289.10	Prepare Fiscal Plan feedback tracker based on feedback received on call with FOMB advisors.
Outside PR	3	Feldman, Robert	1/11/2022	0.80	\$ 660.00	\$ 528.00	Prepare detailed list of next steps and follow-up items on the revised Fiscal Plan as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/11/2022	0.90	\$ 660.00	\$ 594.00	Prepare variance analysis of the impact of the updated population forecast provided by representatives from the Oversight Board as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/11/2022	1.60	\$ 660.00	\$ 1,056.00	Perform financial modeling of the annual and monthly Medicaid expenditure and rebates forecast as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	216	Nath, Natasha	1/11/2022	0.70	\$ 413.00	\$ 289.10	Update draft of the Act 80 presentation as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/11/2022	1.40	\$ 413.00	\$ 578.20	Incorporate comments received from M. Giese (ACG) into draft of the teacher's compensation analysis.
Outside PR	216	Nath, Natasha	1/11/2022	0.50	\$ 413.00	\$ 206.50	Update teacher's benchmark compensation analysis with the revised Transitorios y Permanentes dataset received as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/11/2022	0.50	\$ 413.00	\$ 206.50	Prepare summary of Transitorios y Permanentes dataset for the teacher's benchmark compensation analysis.
Outside PR	216	Nath, Natasha	1/11/2022	1.40	\$ 413.00	\$ 578.20	Update comparison analysis between Transitorios y Permanentes dataset and other relevant datasets for the teacher's benchmark compensation analysis.
Outside PR	216	Nath, Natasha	1/11/2022	1.30	\$ 413.00	\$ 536.90	Update draft of the teacher's compensation analysis presentation comparing average salary of teachers in Puerto Rico to average salaries of teachers across all 50 U.S. states.
Outside PR	216	Nath, Natasha	1/11/2022	1.50	\$ 413.00	\$ 619.50	Update draft of the teacher's compensation analysis presentation comparing average salary of teachers in Puerto Rico to average salaries of teachers across highest-paying states and lowest-paying states from Mainland U.S.
PR	222	Batlle, Juan Carlos	1/11/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from O'Melveny & Myers and AAFAP to discuss Puerto Rico Tourism Development Fund debt restructuring alternatives.
PR	MA - 216	Batlle, Juan Carlos	1/11/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Puerto Rico Housing Finance Authority, AAFAP and J. Sosa (DLA) to discuss proposals received in connection with RFP for trustee services related to the low income housing tax credits program.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura, AAFAP, ASES and Milliman in preparation for meeting with representatives from the FOMB and McKinsey to discuss Medicaid assumptions included in the Fiscal Plan submission.
Outside PR	3	Nath, Natasha	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura, AAFAP, ASES and Milliman in preparation for meeting with representatives from the FOMB and McKinsey to discuss Medicaid assumptions included in the Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, AAFAP, ASES and Milliman in preparation for meeting with representatives from the FOMB and McKinsey to discuss Medicaid assumptions included in the Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, AAFAP, ASES and Milliman in preparation for meeting with representatives from the FOMB and McKinsey to discuss Medicaid assumptions included in the Fiscal Plan submission.
Outside PR	3	Batlle, Fernando	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, AAFAP, ASES and Milliman in preparation for meeting with representatives from the FOMB and McKinsey to discuss Medicaid assumptions included in the Fiscal Plan submission.
Outside PR	3	Nath, Natasha	1/12/2022	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from Ankura, AAFAP, ASES, McKinsey, Milliman and the FOMB to discuss Medicaid assumptions included in the Fiscal Plan forecast.
Outside PR	3	Giese, Michael	1/12/2022	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from Ankura, AAFAP, ASES, McKinsey, Milliman and the FOMB to discuss Medicaid assumptions included in the Fiscal Plan forecast.
Outside PR	3	Feldman, Robert	1/12/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura, AAFAP, ASES, McKinsey, Milliman and the FOMB to discuss Medicaid assumptions included in the Fiscal Plan forecast.
Outside PR	3	Feldman, Robert	1/12/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura, AAFAP, ASES, McKinsey, Milliman and the FOMB to discuss Medicaid assumptions included in the Fiscal Plan forecast.
Outside PR	3	Batlle, Fernando	1/12/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, AAFAP, ASES, McKinsey, Milliman and the FOMB to discuss Medicaid assumptions included in the Fiscal Plan forecast.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/12/2022	1.40	\$ 413.00	\$ 578.20	Participate on call with representatives from Ankura and Ernst & Young to discuss the key decision points related to the revised 2021 Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	1/12/2022	1.40	\$ 960.00	\$ 1,344.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the key decision points related to the revised 2021 Fiscal Plan submission.
Outside PR	3	Feldman, Robert	1/12/2022	1.40	\$ 660.00	\$ 924.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the key decision points related to the revised 2021 Fiscal Plan submission.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on follow-up call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on follow-up call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on follow-up call with representatives from Ankura, McKinsey, Ernst & Young and the Oversight Board regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on series of calls with M. Giese (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss updates to the Fiscal Plan based on conversations with C. Yamin (Fortaleza) and FOMB advisors.
Outside PR	3	Nath, Natasha	1/12/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss updates to the Fiscal Plan based on conversations with C. Yamin (Fortaleza) and FOMB advisors.
Outside PR	3	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss updates to the Fiscal Plan based on conversations with C. Yamin (Fortaleza) and FOMB advisors.
Outside PR	3	Barrett, Dennis	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss updates to the Fiscal Plan based on conversations with C. Yamin (Fortaleza) and FOMB advisors.
Outside PR	3	Batlle, Fernando	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss updates to the Fiscal Plan based on conversations with C. Yamin (Fortaleza) and FOMB advisors.
Outside PR	3	Giese, Michael	1/12/2022	1.00	\$ 413.00	\$ 413.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAP to discuss revisions to Fiscal Plan requested by the FOMB.
Outside PR	3	Nath, Natasha	1/12/2022	1.00	\$ 413.00	\$ 413.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAP to discuss revisions to Fiscal Plan requested by the FOMB.
Outside PR	3	Feldman, Robert	1/12/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAP to discuss revisions to Fiscal Plan requested by the FOMB.
Outside PR	3	Barrett, Dennis	1/12/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAP to discuss revisions to Fiscal Plan requested by the FOMB.
Outside PR	3	Batlle, Fernando	1/12/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura and AAFAP to discuss revisions to Fiscal Plan requested by the FOMB.
Outside PR	3	Feldman, Robert	1/12/2022	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	1/12/2022	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/12/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss next steps for Fiscal Plan model changes based on conversations with representatives from the Government and FOMB.
Outside PR	3	Feldman, Robert	1/12/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss next steps for Fiscal Plan model changes based on conversations with representatives from the Government and FOMB.
Outside PR	3	Giese, Michael	1/12/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss impact of latest model changes in the revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/12/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss impact of latest model changes in the revised Fiscal Plan model.
Outside PR	3	Barrett, Dennis	1/12/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with S. Panagiotakis (EY) regarding assumptions in the Fiscal Plan.
PR	222	Battle, Juan Carlos	1/12/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) and A. Perez (AAFAF) to discuss restructuring process for PR Tourism Development Fund obligations.
PR	231	Battle, Juan Carlos	1/12/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with J. Santiago (Ad Astra) to discuss CRIM and EDB restructuring alternatives to be presented to DRA representatives.
Outside PR	3	Giese, Michael	1/12/2022	0.50	\$ 413.00	\$ 206.50	Prepare revisions to the Fiscal Plan model in preparation for discussions with the Oversight Board and Government advisors
Outside PR	3	Battle, Fernando	1/12/2022	0.30	\$ 960.00	\$ 288.00	Review Milliman analysis for FMAP for Pharmacy rebate as part of the Commonwealth Fiscal Plan revision.
PR	222	Battle, Juan Carlos	1/12/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from AAFAF to discuss path forward for settlement of PR Tourism Development Fund obligations.
Outside PR	3	Giese, Michael	1/12/2022	0.70	\$ 413.00	\$ 289.10	Prepare updated bridge in revised Fiscal Plan model in preparation for various changes related to items included in the Notice of Violation
Outside PR	3	Giese, Michael	1/12/2022	0.40	\$ 413.00	\$ 165.20	Modify the Fiscal Plan tracker based on additional feedback received from FOMB advisors.
Outside PR	3	Feldman, Robert	1/12/2022	0.40	\$ 660.00	\$ 264.00	Perform financial modeling of the various expenses related to Act 53 as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	222	Battle, Juan Carlos	1/12/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with J. Arias (UBS) to discuss restructuring of PR Tourism Development Fund obligations with UBS Funds.
PR	240	Battle, Juan Carlos	1/12/2022	0.50	\$ 715.00	\$ 357.50	Prepare status update in connection with PRIDCO feasibility studies requested by A. Guerra (AAFAF).
Outside PR	3	Giese, Michael	1/12/2022	0.60	\$ 413.00	\$ 247.80	Perform financial modeling to verify information included in the macroeconomic population update based on information received from McKinsey.
PR	231	Battle, Juan Carlos	1/12/2022	0.70	\$ 715.00	\$ 500.50	Participate on call with F. de Armas (Amerinat) to discuss status of CRIM loan restructuring proposal and request for additional information in connection with EDB overnight deposit settlement agreement.
Outside PR	3	Feldman, Robert	1/12/2022	1.20	\$ 660.00	\$ 792.00	Prepare revised surplus bridge from the January 7th Fiscal Plan submission to the current draft Fiscal Plan as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	25	Parker, Christine	1/12/2022	1.30	\$ 200.00	\$ 260.00	Update Exhibit C with time entries submitted for the period 1/1/22 - 1/8/22 for inclusion in the January 2022 monthly fee statement.
PR	MA - 216	Battle, Juan Carlos	1/12/2022	1.30	\$ 715.00	\$ 929.50	Review and revise scoring matrix of candidates for Trustee role in connection with low income housing tax credits loan/bond program of Puerto Rico Housing Finance Authority.
Outside PR	3	Feldman, Robert	1/12/2022	1.80	\$ 660.00	\$ 1,188.00	Perform financial modeling of the long-term Medicaid drug rebate program forecast as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	216	Nath, Natasha	1/12/2022	2.10	\$ 413.00	\$ 867.30	Prepare a revised draft of the Act 80 presentation based on feedback received from representatives of Ankura and AAFAF as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	1/12/2022	2.70	\$ 413.00	\$ 1,115.10	Perform financial modeling of the revised Fiscal Plan model based on discussions with FOMB advisors and AAFAF regarding Medicaid and fiscal year 2022 one-time expenses.
Outside PR	3	Giese, Michael	1/13/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura, AAFAF, PROMESA, PRITS, Ernst & Young and OATRHH to discuss Civil Service Reform initiatives.
Outside PR	3	Nath, Natasha	1/13/2022	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura, AAFAF, PROMESA, PRITS, Ernst & Young and OATRHH to discuss Civil Service Reform initiatives.
Outside PR	3	Barrett, Dennis	1/13/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, AAFAF, PROMESA, PRITS, Ernst & Young and OATRHH to discuss Civil Service Reform initiatives.
Outside PR	3	Feldman, Robert	1/13/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura, AAFAF, PROMESA, PRITS, Ernst & Young and OATRHH to discuss Civil Service Reform initiatives.
Outside PR	3	Giese, Michael	1/13/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss additional information regarding the Fiscal Plan.
Outside PR	3	Nath, Natasha	1/13/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss additional information regarding the Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/13/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss additional information regarding the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/13/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss additional information regarding the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/13/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from McKinsey, Riveron and Ankura to discuss assumptions used in revenue projections to be used in revision to the Commonwealth Fiscal Plan (partial).
Outside PR	3	Giese, Michael	1/13/2022	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from McKinsey, Riveron and Ankura to discuss assumptions used in revenue projections to be used in revision to the Commonwealth Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/13/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from McKinsey, Riveron and Ankura to discuss assumptions used in revenue projections to be used in revision to the Commonwealth Fiscal Plan.
Outside PR	3	Battle, Fernando	1/13/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from McKinsey, Riveron and Ankura to discuss assumptions used in revenue projections to be used in revision to the Commonwealth Fiscal Plan.
Outside PR	3	Feldman, Robert	1/13/2022	0.70	\$ 660.00	\$ 462.00	Participate on series of calls with M. Giese (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/13/2022	0.70	\$ 413.00	\$ 289.10	Participate on series of calls with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Battle, Fernando	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss Fiscal Plan revision update.
Outside PR	3	Barrett, Dennis	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss Fiscal Plan revision update.
Outside PR	3	Feldman, Robert	1/13/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from FOMB, AAFAF, ERS and Ernst & Young to discuss FOMB proposal to supplement police officers retirement benefits (partial).
Outside PR	3	Battle, Fernando	1/13/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from FOMB, AAFAF, ERS and Ernst & Young to discuss FOMB proposal to supplement police officers retirement benefits.
Outside PR	3	Barrett, Dennis	1/13/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from FOMB, AAFAF, ERS and Ernst & Young to discuss FOMB proposal to supplement police officers retirement benefits.
Outside PR	3	Giese, Michael	1/13/2022	1.00	\$ 413.00	\$ 413.00	Participate on follow-up working session call with representatives from Ankura and McKinsey on Medicaid drug rebate program.
Outside PR	3	Barrett, Dennis	1/13/2022	1.00	\$ 960.00	\$ 960.00	Participate on follow-up working session call with representatives from Ankura and McKinsey on Medicaid drug rebate program.
Outside PR	3	Giese, Michael	1/13/2022	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from Ankura and McKinsey to continue discussion on Medicaid Drug Rebate program and modeling mechanics.
Outside PR	3	Barrett, Dennis	1/13/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura and McKinsey to continue discussion on Medicaid Drug Rebate program and modeling mechanics.
Outside PR	3	Feldman, Robert	1/13/2022	0.70	\$ 660.00	\$ 462.00	Participate on civil service reform call with Ankura, AAFAF, the Oversight Board and its advisors.
Outside PR	3	Barrett, Dennis	1/13/2022	0.70	\$ 960.00	\$ 672.00	Participate on civil service reform call with Ankura, AAFAF, the Oversight Board and its advisors.
Outside PR	3	Giese, Michael	1/13/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to review updated Medicaid build in revised Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/13/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to review updated Medicaid build in revised Fiscal Plan model.
Outside PR	3	Giese, Michael	1/13/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss available data on police officer years of service.
Outside PR	3	Nath, Natasha	1/13/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss available data on police officer years of service.
Outside PR	3	Giese, Michael	1/13/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss changes in revised Fiscal Plan model including MDRP and other changes.
Outside PR	3	Feldman, Robert	1/13/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss changes in revised Fiscal Plan model including MDRP and other changes.
Outside PR	3	Barrett, Dennis	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Gonzalez (AAFAF), H. Martinez (AAFAF) regarding salary increase milestones as proposed by the FOMB.
Outside PR	3	Barrett, Dennis	1/13/2022	0.40	\$ 960.00	\$ 384.00	Review civil service reform language included in the Fiscal Plan document as proposed by the FOMB.
Outside PR	3	Nath, Natasha	1/13/2022	0.10	\$ 413.00	\$ 41.30	Review the Broadband section of the Fiscal Plan as requested by D. Barrett (ACG).
Outside PR	3	Battle, Fernando	1/13/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with L. Collazo (ERS) to discuss annuity alternative to supplement police officer retirement benefits including assumption used to make estimated cost.
Outside PR	3	Giese, Michael	1/13/2022	0.20	\$ 413.00	\$ 82.60	Research Medicare Part D growth rate in CMS reports as part of the Medicaid forecast in the revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/13/2022	0.20	\$ 413.00	\$ 82.60	Review and analyze available information on firefighter salaries as requested by D. Barrett (ACG).
Outside PR	3	Battle, Fernando	1/13/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with O. Marrero (AAFAF) to discuss response to five issues raised by FOMB related to Fiscal Plan submission.
Outside PR	3	Giese, Michael	1/13/2022	0.30	\$ 413.00	\$ 123.90	Prepare for discussion with McKinsey regarding the Medicaid forecast and MDRP assumptions included in the revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/13/2022	0.60	\$ 413.00	\$ 247.80	Perform financial modeling of the Medicaid program size and MDRP revisions in the revised Fiscal Plan surplus bridge.
Outside PR	3	Giese, Michael	1/13/2022	0.30	\$ 413.00	\$ 123.90	Revise Fiscal Plan talking points as requested by representatives of AAFAF.
Outside PR	3	Giese, Michael	1/13/2022	0.30	\$ 413.00	\$ 123.90	Perform financial modeling of partnership revenues in the revised Fiscal Plan based on feedback and discussions with McKinsey.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Battle, Fernando	1/13/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss the FOMB proposal to supplement police officer retirement benefits.
PR	231	Battle, Juan Carlos	1/13/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with J. Santiago (Ad Astra) to discuss CRIM and EDB restructuring alternatives to be presented to DRA representatives.
Outside PR	3	Giese, Michael	1/13/2022	0.40	\$ 413.00	\$ 165.20	Modify the surplus bridge in revised Fiscal Plan model to capture financial modeling latest changes and resulting impact to pre debt service surplus.
Outside PR	3	Giese, Michael	1/13/2022	0.40	\$ 413.00	\$ 165.20	Review and quality check the revised Fiscal Plan model based on the latest changes to the Medicaid forecast as requested by representatives of Ankura.
Outside PR	3	Giese, Michael	1/13/2022	0.40	\$ 413.00	\$ 165.20	Review and provide comments to N. Nath (ACG) regarding the Act 81 police presentation.
Outside PR	3	Giese, Michael	1/13/2022	0.40	\$ 413.00	\$ 165.20	Review and analyze Crudita revenues in the Fiscal Plan model based on discussions with representatives from McKinsey.
Outside PR	3	Battle, Fernando	1/13/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with O. Marrero (AAFAF) to discuss annuity proposal in preparation to meeting with FOMB to discuss their alternative proposal.
Outside PR	216	Nath, Natasha	1/13/2022	0.40	\$ 413.00	\$ 165.20	Review the Act 53 regulations to confirm the data received regarding House funding from representatives of McKinsey.
PR	MA - 216	Battle, Juan Carlos	1/13/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with A. Guerra (AAFAF), A. Perez (AAFAF) and R. Angleró (AAFAF) to discuss correspondence received from Puerto Rico Housing Finance Authority management and updated proposals from Trustee candidates.
Outside PR	3	Giese, Michael	1/13/2022	1.20	\$ 413.00	\$ 495.60	Review and quality check the revised Fiscal Plan model based on latest changes to general fund revenue adjustments and the Medicaid drug rebate forecast.
Outside PR	3	Giese, Michael	1/13/2022	0.60	\$ 413.00	\$ 247.80	Prepare updates to the revised Fiscal Plan bridge based on latest changes in model including revenue updates and FOMB police retirement proposal.
PR	222	Battle, Juan Carlos	1/13/2022	0.60	\$ 715.00	\$ 429.00	Participate on call with W. Rivera (UBS) to discuss approach to resolve PR Tourism Development Fund outstanding obligations.
PR	222	Battle, Juan Carlos	1/13/2022	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from AAFAF to discuss path forward in connection with discussions with UBS representatives to resolve TDF obligations.
Outside PR	3	Battle, Fernando	1/13/2022	0.80	\$ 960.00	\$ 768.00	Review presentation provided by FOMB related to supplemental retirement benefits for police officers as part of the Fiscal Plan revision submission.
Outside PR	3	Feldman, Robert	1/13/2022	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the partnership revenue adjustments forecast as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/13/2022	1.20	\$ 660.00	\$ 792.00	Perform financial modeling of the Medicaid program size forecast as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/13/2022	1.30	\$ 660.00	\$ 858.00	Prepare talking points related to the revised 2021 Fiscal Plan as requested by representatives from AAFAF and Fortaleza.
Outside PR	3	Feldman, Robert	1/13/2022	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the Governor initiatives, macro forecast and other miscellaneous revenue adjustments as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Battle, Fernando	1/13/2022	1.30	\$ 960.00	\$ 1,248.00	Review and provide comments to financial management chapter provided by FOMB to be included in revision to Fiscal Plan.
Outside PR	3	Giese, Michael	1/13/2022	1.40	\$ 413.00	\$ 578.20	Prepare estimated cost of the FOMB police retirement solution based on materials received from the FOMB.
Outside PR	3	Feldman, Robert	1/13/2022	1.80	\$ 660.00	\$ 1,188.00	Perform financial modeling of the Medicaid rebates forecast as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	25	Parker, Christine	1/13/2022	2.20	\$ 200.00	\$ 440.00	Continue to prepare meeting reconciliations for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	3	Battle, Fernando	1/14/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss open issues related to the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	1/14/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss open issues related to the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	1/14/2022	1.80	\$ 960.00	\$ 1,728.00	Participate on call with representatives from AAFAF and Fortaleza to discuss open items related to the Fiscal Plan revision requested by the FOMB in preparation for meeting between Governor and the FOMB.
Outside PR	3	Giese, Michael	1/14/2022	1.80	\$ 413.00	\$ 743.40	Participate on call with representatives from AAFAF and Fortaleza to discuss open items related to the Fiscal Plan revision requested by the FOMB in preparation for meeting between Governor and the FOMB.
Outside PR	3	Barrett, Dennis	1/14/2022	1.80	\$ 960.00	\$ 1,728.00	Participate on call with representatives from AAFAF and Fortaleza to discuss open items related to the Fiscal Plan revision requested by the FOMB in preparation for meeting between Governor and the FOMB.
Outside PR	3	Feldman, Robert	1/14/2022	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from Fortaleza and AAFAF to discuss Fiscal Plan open issues related to revision submitted to the FOMB.
Outside PR	3	Battle, Fernando	1/14/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Fortaleza and AAFAF to discuss Fiscal Plan open issues related to revision submitted to the FOMB.
Outside PR	3	Barrett, Dennis	1/14/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Fortaleza and AAFAF to discuss Fiscal Plan open issues related to revision submitted to the FOMB.
Outside PR	3	Feldman, Robert	1/14/2022	0.80	\$ 660.00	\$ 528.00	Participate on series of calls with D. Barrett (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/14/2022	0.80	\$ 960.00	\$ 768.00	Participate on series of calls with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Battle, Fernando	1/14/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	1/14/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss the Fiscal Plan revision.
Outside PR	3	Feldman, Robert	1/14/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss the Fiscal Plan revision.
Outside PR	3	Giese, Michael	1/14/2022	0.60	\$ 413.00	\$ 247.80	Participate on follow-up call with representatives from Ankura and McKinsey regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/14/2022	0.60	\$ 960.00	\$ 576.00	Participate on follow-up call with representatives from Ankura and McKinsey regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/14/2022	0.60	\$ 660.00	\$ 396.00	Participate on follow-up call with representatives from Ankura and McKinsey regarding Medicaid assumptions as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Giese, Michael	1/14/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss MDRP feedback received from McKinsey.
Outside PR	3	Barrett, Dennis	1/14/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss MDRP feedback received from McKinsey.
Outside PR	3	Feldman, Robert	1/14/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss MDRP feedback received from McKinsey.
Outside PR	3	Giese, Michael	1/14/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss latest bridge and pension trust collateralization.
Outside PR	3	Feldman, Robert	1/14/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss latest bridge and pension trust collateralization.
Outside PR	25	Barrett, Dennis	1/14/2022	0.70	\$ 960.00	\$ 672.00	Continue to prepare meeting reconciliations for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	3	Giese, Michael	1/14/2022	0.10	\$ 413.00	\$ 41.30	Review the Ernst & Young release letter related to the police pension forecast as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	1/14/2022	0.10	\$ 413.00	\$ 41.30	Perform financial modeling of the macroeconomic update of the revised Fiscal Plan model.
Outside PR	216	Nath, Natasha	1/14/2022	0.10	\$ 413.00	\$ 41.30	Review and distribute final draft of the weekly update and dashboard to O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	3	Giese, Michael	1/14/2022	0.20	\$ 413.00	\$ 82.60	Incorporate feedback from Fortaleza and AAFAF into Fiscal Plan feedback talking points.
Outside PR	3	Giese, Michael	1/14/2022	0.20	\$ 413.00	\$ 82.60	Prepare GNP chart as requested by R. Feldman (ACG) as part of the macro economic forecast in the revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/14/2022	0.30	\$ 413.00	\$ 123.90	Review initiatives file received from S. Panagiotakis (EY) to align amounts included in the revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/14/2022	1.10	\$ 413.00	\$ 454.30	Review and analyze the Medicaid forecast prepared by representatives from McKinsey.
PR	MA - 216	Battle, Juan Carlos	1/14/2022	0.40	\$ 715.00	\$ 286.00	Review and revise scoring matrix and recommendation materials in connection with selection of Trustee for Puerto Rico HFA LIHTC issuance program.
Outside PR	213	Battle, Fernando	1/14/2022	0.50	\$ 960.00	\$ 480.00	Review UPR market update presentation from JP Morgan describing refunding alternatives and considerations for UPR restructuring.
Outside PR	3	Giese, Michael	1/14/2022	0.60	\$ 413.00	\$ 247.80	Prepare updated modeling of Crudita revenues based on feedback and discussions with McKinsey.
Outside PR	3	Feldman, Robert	1/14/2022	0.70	\$ 660.00	\$ 462.00	Perform financial modeling of the Medicaid rebates based on the revised forecast received from representatives from ASES as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	222	Battle, Juan Carlos	1/14/2022	0.70	\$ 715.00	\$ 500.50	Participate on call with M. Kremer (OMM), M. Muñoz (MPM), R. Valentin (AAFAF), A. Guerra (AAFAF) and R. Angler (AAFAF) to discuss strategy for discussion of TDF resolution strategy with UBS Trust and UBS Funds representatives.
PR	MA - 216	Battle, Juan Carlos	1/14/2022	0.70	\$ 715.00	\$ 500.50	Prepare presentation with recommendation for selection of Trustee in connection with Puerto Rico Housing Finance Authority bond issuance program.
Outside PR	3	Feldman, Robert	1/14/2022	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of the Plan of Adjustment disbursements, population and Act 53 as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/14/2022	0.90	\$ 660.00	\$ 594.00	Prepare supporting schedules associated with the revised surplus bridge from the January 7th Fiscal Plan submission as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/14/2022	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of assumptions related to federal funds and Medicaid growth rates as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/14/2022	1.00	\$ 660.00	\$ 660.00	Modify the Fiscal Plan talking points as requested by F. Battle (ACG) in preparation for discussions with representatives from AAFAF and Fortaleza.
Outside PR	3	Feldman, Robert	1/14/2022	1.10	\$ 660.00	\$ 726.00	Prepare list of key decision points for the Government as requested by C. Yanin (Fortaleza).
Outside PR	216	Nath, Natasha	1/14/2022	1.20	\$ 413.00	\$ 495.60	Prepare first draft of the weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	25	Nath, Natasha	1/14/2022	1.30	\$ 413.00	\$ 536.90	Prepare first draft of the December 2021 fee statement.
PR	MA - 216	Battle, Juan Carlos	1/14/2022	2.20	\$ 715.00	\$ 1,573.00	Finalize scoring matrix and recommendation materials in connection with selection of Trustee for Puerto Rico HFA LIHTC issuance program.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	1/14/2022	3.10	\$ 200.00	\$ 620.00	Prepare meeting reconciliations for the period 12/26/21 - 12/31/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	3	Battle, Fernando	1/15/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss Fiscal Plan model and Government resubmission of Fiscal Plan issues.
Outside PR	3	Feldman, Robert	1/15/2022	1.10	\$ 660.00	\$ 726.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss Fiscal Plan model and Government resubmission of Fiscal Plan issues.
Outside PR	3	Barrett, Dennis	1/15/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss Fiscal Plan model and Government resubmission of Fiscal Plan issues.
Outside PR	3	Feldman, Robert	1/15/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss FOMB Fiscal Plan model assumptions related to the pension trust reserve fund.
Outside PR	3	Battle, Fernando	1/15/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss FOMB Fiscal Plan model assumptions related to the pension trust reserve fund.
Outside PR	3	Barrett, Dennis	1/15/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss FOMB Fiscal Plan model assumptions related to the pension trust reserve fund.
Outside PR	3	Feldman, Robert	1/15/2022	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) regarding the revised 2021 Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/15/2022	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) regarding the revised 2021 Fiscal Plan.
Outside PR	3	Battle, Fernando	1/15/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss response to FOMB advisors related to open issues.
Outside PR	3	Feldman, Robert	1/15/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss response to FOMB advisors related to open issues.
Outside PR	3	Barrett, Dennis	1/15/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss response to FOMB advisors related to open issues.
Outside PR	3	Battle, Fernando	1/15/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) to discuss teacher salary assumptions and possible attrition impact to salary expense forecast in the Fiscal Plan model.
Outside PR	3	Battle, Fernando	1/15/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with O. Marrero (AAFAF) to discuss status of response to Notice of Violation related to the Commonwealth Plan of Adjustment.
Outside PR	3	Battle, Fernando	1/15/2022	0.70	\$ 960.00	\$ 672.00	Review and edit correspondence to FOMB advisors related to pending items in the Commonwealth Plan of Adjustment.
Outside PR	3	Barrett, Dennis	1/15/2022	0.70	\$ 960.00	\$ 672.00	Review and analyze the revised plan of adjustment filed by FOMB.
Outside PR	3	Feldman, Robert	1/15/2022	1.70	\$ 660.00	\$ 1,122.00	Review and analyze the draft Fiscal Plan financial model shared by the Oversight Board.
Outside PR	25	Sneath, Jill	1/16/2022	0.80	\$ 315.00	\$ 252.00	Update the exhibits for the thirteenth interim fee application including the Coronavirus Relief Fund fee statements for this interim fee period.
Outside PR	25	Sneath, Jill	1/16/2022	0.90	\$ 315.00	\$ 283.50	Update the exhibits for the thirteenth interim fee application including the Implementation fee statements for this interim fee period.
Outside PR	216	Battle, Fernando	1/17/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Sanchez (AAFAF) to discuss request for federal funding information.
Outside PR	216	Battle, Fernando	1/17/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Acevedo (AAFAF) to discuss Teodoro Moscoso Bridge valuation and revenue share subordination.
Outside PR	25	Sneath, Jill	1/17/2022	0.90	\$ 315.00	\$ 283.50	Update the exhibits for the thirteenth interim fee application including the Transportation Reform Program Management fee statements for this interim fee period.
Outside PR	216	Feldman, Robert	1/17/2022	0.90	\$ 660.00	\$ 594.00	Prepare analysis of the federal funds included in the Fiscal Plan as requested by R. Tabor (ACG).
Outside PR	25	Sneath, Jill	1/17/2022	1.00	\$ 315.00	\$ 315.00	Update the exhibits for the thirteenth interim fee application including the Coronavirus State Fiscal Recovery Fund Project fee statements for this interim fee period.
Outside PR	3	Nath, Natasha	1/18/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss gameplan for updating exhibits for the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/18/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) to discuss gameplan for updating exhibits for the Fiscal Plan.
Outside PR	21	Tabor, Ryan	1/18/2022	0.10	\$ 522.50	\$ 52.25	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Pryor, Kerrin	1/18/2022	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	1/18/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/18/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	1/18/2022	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	1/18/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	1/18/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Nath, Natasha	1/18/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss comments from O. Marrero (AAFAF) related to the Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/18/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura to discuss comments from O. Marrero (AAFAF) related to the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/18/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura to discuss comments from O. Marrero (AAFAF) related to the Fiscal Plan.
Outside PR	3	Battle, Fernando	1/18/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss assumptions to include in the Fiscal Plan resubmission.
Outside PR	3	Barrett, Dennis	1/18/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss assumptions to include in the Fiscal Plan resubmission.
PR	231	Battle, Juan Carlos	1/18/2022	0.80	\$ 715.00	\$ 572.00	Participate on virtual meeting with representatives from AAFAF, Ponce, CRIM and Ad Astra to discuss restructuring alternatives for DRA-CRIM loans.
Outside PR	3	Feldman, Robert	1/18/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with S. Panagiotakis (EY) to discuss the PayGo forecast included in the 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/18/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with J. Carlo (Milliman) to discuss the financial modeling associated with Medicaid rebated as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Feldman, Robert	1/18/2022	0.30	\$ 660.00	\$ 198.00	Review and provide comments to N. Nath (ACG) regarding the debt restructuring press release as requested by F. Battle (ACG).
PR	MA - 242	Battle, Juan Carlos	1/18/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss response to email received from Amerinat in connection with EDB Overnight Deposit restructuring.
Outside PR	3	Nath, Natasha	1/18/2022	0.40	\$ 413.00	\$ 165.20	Prepare language to include regarding Governor initiatives as part of the Revised Fiscal Plan as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	1/18/2022	0.40	\$ 413.00	\$ 165.20	Prepare revised Fiscal Plan document exhibits regarding structural reforms as part of the revised Fiscal Plan model.
Outside PR	3	Battle, Fernando	1/18/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) and O. Marrero (AAFAF) to discuss the Fiscal Plan resubmission.
PR	MA - 242	Battle, Juan Carlos	1/18/2022	0.40	\$ 715.00	\$ 286.00	Review and revise EDB materials in preparation for call with AAFAF and Ad Astra representatives.
PR	210	Battle, Juan Carlos	1/18/2022	0.50	\$ 715.00	\$ 357.50	Review sensitivity scenarios prepared by the Barclays and Ports P3 Authority preferred proponent.
PR	231	Battle, Juan Carlos	1/18/2022	0.50	\$ 715.00	\$ 357.50	Review and revise CRIM materials in preparation for call with AAFAF, Ponce, CRIM and Ad Astra representatives.
PR	210	Battle, Juan Carlos	1/18/2022	0.60	\$ 715.00	\$ 429.00	Review and revise presentation materials requested by L. Via (P3A) for discussion with Ports P3 Partnership Committee.
Outside PR	210	Morrison, Jonathan	1/18/2022	0.60	\$ 890.00	\$ 534.00	Prepare an information request list as requested by PRPA management.
Outside PR	216	Nath, Natasha	1/18/2022	0.60	\$ 413.00	\$ 247.80	Prepare updated draft of the weekly update and dashboard incorporating information related to COVID-19 and Recovery and Reconstruction.
Outside PR	3	Feldman, Robert	1/18/2022	0.80	\$ 660.00	\$ 528.00	Prepare revised Fiscal Plan talking points as requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	1/18/2022	0.80	\$ 660.00	\$ 528.00	Perform financial modeling of the PayGo forecast as part of the 2021 Fiscal Plan requested by the Oversight Board.
PR	MA - 242	Battle, Juan Carlos	1/18/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Santiago (Ad Astra) and L. Umpierre (AAFAF) to discuss response to request for information received from Amerinat in connection with EDB Overnight Deposit restructuring.
Outside PR	3	Feldman, Robert	1/18/2022	0.90	\$ 660.00	\$ 594.00	Prepare analysis of the latest forecast HTA capital and operational appropriations as part of the 2021 Fiscal Plan requested by the Oversight Board.
PR	210	Battle, Juan Carlos	1/18/2022	0.90	\$ 715.00	\$ 643.50	Review sensitivity scenarios prepared by the Barclays and Ports P3 preferred proponent.
Outside PR	3	Feldman, Robert	1/18/2022	1.00	\$ 660.00	\$ 660.00	Perform financial modeling of the final surplus bridge as part of the 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	25	Parker, Christine	1/18/2022	1.20	\$ 200.00	\$ 240.00	Update Exhibit C with additional time entries submitted for the period 1/1/22 - 1/8/22 for inclusion in the January 2022 monthly fee statement.
Outside PR	3	Feldman, Robert	1/18/2022	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of the revised Medicaid forecast as part of the 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Nath, Natasha	1/19/2022	2.00	\$ 413.00	\$ 826.00	Participate on series of calls with R. Feldman (ACG) to discuss targeted page flip of the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/19/2022	2.00	\$ 660.00	\$ 1,320.00	Participate on series of calls with N. Nath (ACG) to discuss targeted page flip of the Fiscal Plan.
Outside PR	3	Nath, Natasha	1/19/2022	1.30	\$ 413.00	\$ 536.90	Participate on call with R. Feldman (ACG) to conduct page flip to review the revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/19/2022	1.30	\$ 660.00	\$ 858.00	Participate on call with N. Nath (ACG) to conduct page flip to review the revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	1/19/2022	1.10	\$ 413.00	\$ 454.30	Participate on call with R. Feldman (ACG) to continue conducting page flip to review the revised Fiscal Plan document.
Outside PR	3	Feldman, Robert	1/19/2022	1.10	\$ 660.00	\$ 726.00	Participate on call with N. Nath (ACG) to continue conducting page flip to review the revised Fiscal Plan document.
Outside PR	3	Nath, Natasha	1/19/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from AAFAF, ASES, Milliman, and Ankura to discuss clarifications regarding underlying Medicaid assumptions for the Fiscal Plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	1/19/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from AAFAF, ASES, Milliman, and Ankura to discuss clarifications regarding underlying Medicaid assumptions for the Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/19/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from AAFAF, ASES, Milliman, and Ankura to discuss clarifications regarding underlying Medicaid assumptions for the Fiscal Plan.
PR	210	Battle, Juan Carlos	1/19/2022	1.00	\$ 715.00	\$ 715.00	Participate on call with J. Morrison (ACG) and representatives from P3 Authority, DLA Piper, Macquarie Capital and IMG Rebel Group to discuss status of work streams related to Cruise Ship P3 Project (partial).
Outside PR	210	Morrison, Jonathan	1/19/2022	1.60	\$ 890.00	\$ 1,424.00	Participate on call with J. Battle (ACG) and representatives from P3 Authority, DLA Piper, Macquarie Capital and IMG Rebel Group to discuss status of work streams related to Cruise Ship P3 Project.
Outside PR	3	Battle, Fernando	1/19/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from HTA, Riveron and AAFAF to discuss Commonwealth appropriation-related HTA, Tren Urbano and non-toll road assets.
Outside PR	3	Barrett, Dennis	1/19/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from HTA, Riveron and AAFAF to discuss Commonwealth appropriation-related HTA, Tren Urbano and non-toll road assets.
Outside PR	3	Battle, Fernando	1/19/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss professional fees assumption and HTA appropriation included in the Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/19/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss professional fees assumption and HTA appropriation included in the Fiscal Plan.
Outside PR	3	Feldman, Robert	1/19/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss professional fees assumption and HTA appropriation included in the Fiscal Plan.
PR	MA - 242	Battle, Juan Carlos	1/19/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with J. Santiago (Ad Astra) to discuss responses to questions from Amerinat in connection with EDB depositors.
Outside PR	21	Nath, Natasha	1/19/2022	0.30	\$ 413.00	\$ 123.90	Review draft of the Fee Examiner slide as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	1/19/2022	0.30	\$ 413.00	\$ 123.90	Update draft of the Commonwealth obligations analysis as part of the AAFAF presentation as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	1/19/2022	0.30	\$ 960.00	\$ 288.00	Review and edit materials for O. Marrero (AAFAF) press conference related to confirmation of the Commonwealth Plan of Adjustment.
Outside PR	3	Feldman, Robert	1/19/2022	0.70	\$ 660.00	\$ 462.00	Perform financial modeling and prepare associated charts related to the impact of structural reforms as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	210	Battle, Juan Carlos	1/19/2022	0.80	\$ 715.00	\$ 572.00	Review materials provided by Ports management to update Ports financial model.
Outside PR	3	Feldman, Robert	1/19/2022	0.90	\$ 660.00	\$ 594.00	Perform financial modeling on the impact on rebates as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	MA - 242	Battle, Juan Carlos	1/19/2022	1.20	\$ 715.00	\$ 858.00	Prepare response to questions and request for information from Amerinat in connection with proposed settlement of EDB Overnight Deposit.
Outside PR	3	Feldman, Robert	1/19/2022	1.40	\$ 660.00	\$ 924.00	Modify Fiscal Plan documents for targeted changes related to Medicaid and general fund revenues as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	25	Parker, Christine	1/19/2022	1.50	\$ 200.00	\$ 300.00	Review Exhibit C time descriptions submitted for the period 1/1/22 - 1/8/22 for inclusion in the January 2022 monthly fee statement.
Outside PR	3	Feldman, Robert	1/19/2022	1.60	\$ 660.00	\$ 1,056.00	Modify Fiscal Plan documents for targeted changes related to Governor initiatives, pensions and other miscellaneous items as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	MA - 242	Battle, Juan Carlos	1/19/2022	2.50	\$ 715.00	\$ 1,787.50	Continue working on responses to questions and request for information from Amerinat in connection with proposed settlement of EDB Overnight Deposit.
Outside PR	3	Nath, Natasha	1/19/2022	3.10	\$ 413.00	\$ 1,280.30	Update Fiscal Plan document exhibits based on the finalized Revised Fiscal Plan model.
Outside PR	3	Nath, Natasha	1/20/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura to discuss Fiscal Plan submission assumptions.
Outside PR	3	Feldman, Robert	1/20/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura to discuss Fiscal Plan submission assumptions.
Outside PR	3	Feldman, Robert	1/20/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura to discuss Fiscal Plan submission assumptions.
Outside PR	3	Battle, Fernando	1/20/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Yamin (Fortaleza) and representatives from Ankura to discuss Fiscal Plan submission assumptions.
Outside PR	3	Nath, Natasha	1/20/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura discuss update to the Fiscal Plan in relation to the OCFO exhibits.
Outside PR	3	Barrett, Dennis	1/20/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura discuss update to the Fiscal Plan in relation to the OCFO exhibits.
Outside PR	3	Feldman, Robert	1/20/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura discuss update to the Fiscal Plan in relation to the OCFO exhibits.
Outside PR	3	Battle, Fernando	1/20/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura to discuss Fiscal Plan revision to be submitted to the FOMB.
Outside PR	3	Nath, Natasha	1/20/2022	1.20	\$ 413.00	\$ 495.60	Participate on call with representatives from Ankura to discuss Fiscal Plan revision to be submitted to the FOMB.
Outside PR	3	Barrett, Dennis	1/20/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura to discuss Fiscal Plan revision to be submitted to the FOMB.
Outside PR	3	Feldman, Robert	1/20/2022	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from Ankura to discuss Fiscal Plan revision to be submitted to the FOMB.
Outside PR	3	Nath, Natasha	1/20/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with O. Marrero (AAFAF) and representatives from Ankura to discuss updates to the revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/20/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with O. Marrero (AAFAF) and representatives from Ankura to discuss updates to the revised Fiscal Plan.
Outside PR	3	Feldman, Robert	1/20/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with O. Marrero (AAFAF) and representatives from Ankura to discuss updates to the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	1/20/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss updates to the Fiscal Plan in relation to the OCFO exhibits.
Outside PR	3	Feldman, Robert	1/20/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss updates to the Fiscal Plan in relation to the OCFO exhibits.
Outside PR	216	Battle, Fernando	1/20/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from the FOMB, Ernst & Young, Hacienda, AAFAF and OMB to discuss process related to modified accrual accounting as part of PROMESA Section 209 requirements.
Outside PR	216	Barrett, Dennis	1/20/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from the FOMB, Ernst & Young, Hacienda, AAFAF and OMB to discuss process related to modified accrual accounting as part of PROMESA Section 209 requirements.
Outside PR	216	Battle, Fernando	1/20/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Hacienda, AAFAF and OMB to discuss modified accrual accounting readiness as part of PROMESA Section 209 requirements.
Outside PR	216	Battle, Fernando	1/20/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Hacienda, AAFAF and OMB to discuss modified accrual accounting readiness as part of PROMESA Section 209 requirements.
Outside PR	3	Battle, Fernando	1/20/2022	0.10	\$ 960.00	\$ 96.00	Review Medicaid rebate language to be included in the Fiscal Plan revision.
Outside PR	231	Battle, Fernando	1/20/2022	0.10	\$ 960.00	\$ 96.00	Review reservation of rights letter received from DRA servicing agent counsel.
Outside PR	3	Battle, Fernando	1/20/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Bayne (AAFAF) to discuss the FOMB modified accrual presentation.
PR	MA - 216	Battle, Juan Carlos	1/20/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with J. Rodriguez (BoFA) to discuss matters related to refinancing opportunities for municipalities and COFINA.
PR	MA - 200	Battle, Juan Carlos	1/20/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Camporreale (COFINA) to discuss matters related to COFINA RFP in advance of meeting with COFINA Board of Directors.
PR	231	Battle, Juan Carlos	1/20/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with J. Santiago (Ad Astra) to discuss settlement proposal for CRIM loans held by DRA.
PR	MA - 200	Battle, Juan Carlos	1/20/2022	0.80	\$ 715.00	\$ 572.00	Review and revise COFINA request for proposal for refunding opportunities.
Outside PR	3	Nath, Natasha	1/20/2022	1.20	\$ 413.00	\$ 495.60	Update draft of the Revised Fiscal Plan with information related to the Financial Management Agenda section on the request of R. Feldman (ACG).
PR	MA - 200	Battle, Juan Carlos	1/20/2022	1.40	\$ 715.00	\$ 1,001.00	Continue to review and revise the COFINA request for proposal for refunding opportunities to incorporate comments from discussion with A. Camporreale (COFINA).
Outside PR	3	Feldman, Robert	1/20/2022	1.50	\$ 660.00	\$ 990.00	Prepare list of material items that were revised in the 2021 Fiscal Plan as requested by representatives from AAFAF and Fortaleza.
Outside PR	3	Feldman, Robert	1/20/2022	1.60	\$ 660.00	\$ 1,056.00	Perform final review of the Fiscal Plan document, exhibits, and red line edits as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Nath, Natasha	1/20/2022	1.70	\$ 413.00	\$ 702.10	Review draft of the Revised Fiscal Plan as requested by R. Feldman (ACG) prior to sending to AAFAF for review.
Outside PR	3	Feldman, Robert	1/20/2022	1.70	\$ 660.00	\$ 1,122.00	Perform final cleaning of the 2021 Fiscal Plan model in preparation for sharing with representatives from the Oversight Board as part of the revised 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	3	Nath, Natasha	1/20/2022	3.70	\$ 413.00	\$ 1,528.10	Update draft of the Revised Fiscal Plan with information related to the OCFO chapter as requested by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	1/21/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss redline of Commonwealth Fiscal Plan submission prior to presenting to AAFAF.
Outside PR	3	Feldman, Robert	1/21/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss redline of Commonwealth Fiscal Plan submission prior to presenting to AAFAF.
Outside PR	3	Giese, Michael	1/21/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss redline of Commonwealth Fiscal Plan submission prior to presenting to AAFAF.
Outside PR	3	Nath, Natasha	1/21/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss redline of Commonwealth Fiscal Plan submission prior to presenting to AAFAF.
Outside PR	3	Battle, Fernando	1/21/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss redline of Commonwealth Fiscal Plan submission prior to presenting to AAFAF.
Outside PR	3	Nath, Natasha	1/21/2022	0.50	\$ 413.00	\$ 206.50	Perform final qualitative review and distribute final draft of the Revised Fiscal Plan to M. Gonzalez (AAFAF).
Outside PR	3	Feldman, Robert	1/21/2022	0.30	\$ 660.00	\$ 198.00	Prepare language regarding the Act 80 stipulation for inclusion in the revised 2021 Fiscal Plan requested by the Oversight Board.
PR	231	Battle, Juan Carlos	1/21/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with M. DiConza (OMM) and M. Kremer (OMM) to discuss response to communication from A. Garca (McV) regarding DRA- FOMB stipulation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 242	Battle, Juan Carlos	1/21/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with L. Umierre (AAFAF) and J. Santiago (Ad Astra) to discuss response to request for information from Amerinat in connection with EDB Overnight Deposit restructuring.
Outside PR	3	Feldman, Robert	1/21/2022	0.60	\$ 660.00	\$ 396.00	Review final Fiscal Plan materials prior to submission of the 2021 Fiscal Plan requested by the Oversight Board.
Outside PR	216	Nath, Natasha	1/21/2022	1.10	\$ 413.00	\$ 454.30	Prepare first draft of the weekly update and dashboard for O. Marrero (AAFAF).
PR	231	Battle, Juan Carlos	1/21/2022	1.20	\$ 715.00	\$ 858.00	Prepare communication regarding status of negotiations of select DRA credits requested by B. Rosen (Proskauer).
Outside PR	3	Nath, Natasha	1/21/2022	1.70	\$ 413.00	\$ 702.10	Review and update draft of the Revised Fiscal Plan on the request of R. Feldman (ACG) prior to sending to AAFAF for review.
PR	221	Battle, Juan Carlos	1/21/2022	1.70	\$ 715.00	\$ 1,215.50	Participate in meeting with A. Guerra (AAFAF) to discuss status and action plan on non-Title III credits (PRIDCO, Ports, EDB, CRIM, HFA).
Outside PR	3	Nath, Natasha	1/21/2022	1.80	\$ 413.00	\$ 743.40	Update draft of the Revised Fiscal Plan with information related to the Financial Management Agenda as requested by R. Feldman (ACG).
Outside PR	21	Pryor, Kerrin	1/24/2022	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	1/24/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	1/24/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/24/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/24/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	1/24/2022	0.50	\$ 890.00	\$ 445.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	1/24/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Nath, Natasha	1/24/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with F. Battle (ACG) to discuss contents of federal funding requested by AAFAF.
Outside PR	216	Battle, Fernando	1/24/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with N. Nath (AAFAF) to discuss contents of federal funding requested by AAFAF.
Outside PR	216	Battle, Fernando	1/24/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with I. Caraballo (AAFAF) to discuss content of press release related to treatment of Teacher retirement benefits as part of the Commonwealth Plan of Adjustment.
Outside PR	216	Battle, Fernando	1/24/2022	0.10	\$ 960.00	\$ 96.00	Review ERS press release related to teachers retirement benefits treatment under the Commonwealth Plan of Adjustment.
Outside PR	MA - 200	Battle, Fernando	1/24/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss COFINA RFP.
PR	221	Battle, Juan Carlos	1/24/2022	0.40	\$ 715.00	\$ 286.00	Participate on call with M. Kremer (OMM) to discuss preparation of the recovery analysis for PFC's PET Claim.
PR	MA - 216	Battle, Juan Carlos	1/24/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from AAFAF and DLA Piper to discuss uses of funds held by MFA trustee and commercial banks.
PR	231	Battle, Juan Carlos	1/24/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Santiago (Ad Astra) to discuss request for information from Amerinat in connection with proposal to restructure CRIM loans.
Outside PR	216	Nath, Natasha	1/24/2022	1.30	\$ 413.00	\$ 536.90	Incorporate comments from F. Battle (ACG) to update draft of the COVID-19 and Recovery report for O. Marrero (AAFAF).
Outside PR	216	Nath, Natasha	1/25/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the Act 80 analysis requested by AAFAF as part of stipulation between Government and the FOMB.
Outside PR	216	Giese, Michael	1/25/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the Act 80 analysis requested by AAFAF as part of stipulation between Government and the FOMB.
Outside PR	216	Feldman, Robert	1/25/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss the Act 80 analysis requested by AAFAF as part of stipulation between Government and the FOMB.
Outside PR	216	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the Act 80 analysis requested by AAFAF as part of stipulation between Government and the FOMB.
Outside PR	216	Battle, Fernando	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss the Act 80 analysis requested by AAFAF as part of stipulation between Government and the FOMB.
PR	MA - 56	Battle, Juan Carlos	1/25/2022	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura to discuss PRIDCO standstill agreement and communications to Oversight Board.
Outside PR	MA - 56	Morrison, Jonathan	1/25/2022	0.60	\$ 890.00	\$ 534.00	Participate on call with representatives from AAFAF, O'Melveny & Myers and Ankura to discuss PRIDCO standstill agreement and communications to Oversight Board.
PR	221	Battle, Juan Carlos	1/25/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with J. Morrison (ACG) to discuss status and action plan for Non-Title III credits (Ports, PRIDCO, HFA and Moscoso bridge).
Outside PR	221	Morrison, Jonathan	1/25/2022	0.50	\$ 890.00	\$ 445.00	Participate on call with J. Battle (ACG) to discuss status and action plan for Non-Title III credits (Ports, PRIDCO, HFA and Moscoso bridge).
Outside PR	210	Morrison, Jonathan	1/25/2022	1.50	\$ 890.00	\$ 1,335.00	Participate on weekly Ports P3 update call with representatives from Ankura, P3 Authority, DLA Piper, Macquarie and IMG Rebel Group.
PR	210	Battle, Juan Carlos	1/25/2022	1.50	\$ 715.00	\$ 1,072.50	Participate on weekly Ports P3 update call with representatives from Ankura, P3 Authority, DLA Piper, Macquarie and IMG Rebel Group.
Outside PR	216	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from KPMG and Hacienda regarding assumptions made in the revised Certified Fiscal Plan.
Outside PR	216	Barrett, Dennis	1/25/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with M. DiConza (OMM) and representatives from AAFAF and department of labor regarding Confirmation Order cash transfers from department of labor.
Outside PR	21	Nath, Natasha	1/25/2022	0.10	\$ 413.00	\$ 41.30	Update draft of the December 2021 fee statement.
Outside PR	3	Feldman, Robert	1/25/2022	0.30	\$ 660.00	\$ 198.00	Review and provide comments to O'Melveny & Myers regarding the Fiscal Plan talking points for Governor Pierluisi.
Outside PR	216	Nath, Natasha	1/25/2022	0.40	\$ 413.00	\$ 165.20	Update draft of the COVID-19 and Recovery report as requested by F. Battle (ACG).
Outside PR	3	Battle, Fernando	1/25/2022	0.50	\$ 960.00	\$ 480.00	Review and provide comments to Governors statements for Fiscal Plan Certification public meeting.
Outside PR	216	Battle, Fernando	1/25/2022	0.70	\$ 960.00	\$ 672.00	Prepare summary level bullet points requested by representatives of AAFAF for Governor presentation in Congress related to State of the Territories.
PR	221	Battle, Juan Carlos	1/25/2022	0.80	\$ 715.00	\$ 572.00	Perform the development of PFC PET claim recovery analysis as requested by representatives from O'Melveny & Myers.
PR	MA - 216	Battle, Juan Carlos	1/25/2022	0.80	\$ 715.00	\$ 572.00	Review and revise account statements and fund balances of PFC with trustee provided by A. Perez (AAFAF).
PR	210	Battle, Juan Carlos	1/25/2022	0.90	\$ 715.00	\$ 643.50	Review and revise Ports financial projections model for discussion with P3 Authority representatives.
Outside PR	210	Morrison, Jonathan	1/25/2022	1.00	\$ 890.00	\$ 890.00	Review the PRPA financial analysis and related materials in preparation for meeting with P3 Authority.
PR	210	Battle, Juan Carlos	1/25/2022	1.50	\$ 715.00	\$ 1,072.50	Review and revise Ports financial projections model for discussion with P3 Authority representatives.
Outside PR	25	Parker, Christine	1/25/2022	1.70	\$ 200.00	\$ 340.00	Update Exhibit C with time entries submitted for the period 1/9/22 - 1/15/22 for inclusion in the January 2022 monthly fee statement.
Outside PR	3	Nath, Natasha	1/26/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Giese (ACG) to discuss talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board.
Outside PR	3	Giese, Michael	1/26/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with N. Nath (ACG) to discuss talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board.
Outside PR	3	Nath, Natasha	1/26/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss tasks related to the proposed Certified Fiscal Plan posted by the Oversight Board.
Outside PR	3	Giese, Michael	1/26/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss tasks related to the proposed Certified Fiscal Plan posted by the Oversight Board.
Outside PR	3	Barrett, Dennis	1/26/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss tasks related to the proposed Certified Fiscal Plan posted by the Oversight Board.
Outside PR	3	Feldman, Robert	1/26/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss tasks related to the proposed Certified Fiscal Plan posted by the Oversight Board.
Outside PR	3	Battle, Fernando	1/26/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss tasks related to the proposed Certified Fiscal Plan posted by the Oversight Board.
Outside PR	MA - 200	Battle, Fernando	1/26/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Battle (ACG) to discuss addendum to COFINA RFP regarding rating agency approach.
PR	MA - 200	Battle, Juan Carlos	1/26/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with F. Battle (ACG) to discuss addendum to COFINA RFP regarding rating agency approach.
Outside PR	210	Morrison, Jonathan	1/26/2022	0.80	\$ 890.00	\$ 712.00	Participate on call with J. Battle (ACG) to discuss preliminary Ports financial projections.
PR	210	Battle, Juan Carlos	1/26/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Morrison (ACG) to discuss preliminary Ports financial projections.
PR	210	Battle, Juan Carlos	1/26/2022	2.00	\$ 715.00	\$ 1,430.00	Participate on weekly call with representatives from P3 Authority, DLA Piper, Macquarie, IMG Rebel Group and Ankura to discuss status of Cruise Ship P3 Project and action plan.
Outside PR	210	Morrison, Jonathan	1/26/2022	2.00	\$ 890.00	\$ 1,780.00	Participate on weekly call with representatives from P3 Authority, DLA Piper, Macquarie, IMG Rebel Group and Ankura to discuss status of Cruise Ship P3 Project and action plan.
PR	210	Battle, Juan Carlos	1/26/2022	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from Ports Authority, DLA Piper and P3 Authority to discuss human resources process and status of initiatives related to Cruise Ship P3.
Outside PR	3	Nath, Natasha	1/26/2022	0.10	\$ 413.00	\$ 41.30	Review and translate article related to the Oversight Board's consideration of the Christmas Bonus as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	1/26/2022	0.20	\$ 413.00	\$ 82.60	Update draft of the teacher's compensation analysis presentation prior to sending to F. Battle (ACG).
Outside PR	3	Giese, Michael	1/26/2022	0.20	\$ 413.00	\$ 82.60	Finalize talking points on Certified Fiscal Plan for Governor Pierluisi prior to sharing with F. Battle (ACG).
PR	210	Battle, Juan Carlos	1/26/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with J. Santiago (Ad Astra) to discuss cost and budgeting process for PREPA employees transferred to Ports.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Giese, Michael	1/26/2022	0.30	\$ 413.00	\$ 123.90	Compile and summarize the historical Act 80 information as requested by D. Barrett (ACG).
Outside PR	3	Giese, Michael	1/26/2022	0.40	\$ 413.00	\$ 165.20	Prepare charts to visualize Commonwealth Medicaid share as a percentage of total costs under 2021 Certified Fiscal Plan and 2022 Government Submission as requested by F. Batlle (ACG).
Outside PR	3	Battle, Fernando	1/26/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) to discuss Fiscal Plan summary for Governor.
PR	210	Battle, Juan Carlos	1/26/2022	0.50	\$ 715.00	\$ 357.50	Review materials in preparation for call with representatives from P3 Authority and DLA Piper regarding financial situation of Puerto Rico Ports Authority.
PR	MA - 200	Battle, Juan Carlos	1/26/2022	0.50	\$ 715.00	\$ 357.50	Review the COFINA Plan of Adjustment, Act 90 and Fiscal Plan to provide responses to Ramirez & Co. representatives regarding RFP.
Outside PR	3	Giese, Michael	1/26/2022	0.60	\$ 413.00	\$ 247.80	Perform initial review of 2022 Certified Fiscal Plan published by the Oversight Board.
Outside PR	3	Battle, Fernando	1/26/2022	0.60	\$ 960.00	\$ 576.00	Review and analyze the press related to Commonwealth Fiscal Plan requested by AAFAF.
Outside PR	3	Nath, Natasha	1/26/2022	0.70	\$ 413.00	\$ 289.10	Update draft of presentation highlighting the main points from the Oversight Board's Certified Fiscal Plan.
Outside PR	3	Giese, Michael	1/26/2022	0.70	\$ 413.00	\$ 289.10	Continue to prepare talking points on Certified Fiscal Plan key items for Governor Pierluisi as requested by F. Batlle (ACG).
Outside PR	3	Giese, Michael	1/26/2022	0.90	\$ 413.00	\$ 371.70	Prepare detailed Fiscal Plan talking points, by chapter, as requested by F. Batlle (ACG).
Outside PR	3	Feldman, Robert	1/26/2022	0.90	\$ 660.00	\$ 594.00	Review and provide comments to M. Giese (ACG) regarding Fiscal Plan talking points, by chapter, as requested by representatives from AAFAF.
Outside PR	3	Feldman, Robert	1/26/2022	1.00	\$ 660.00	\$ 660.00	Review and analyze the Certified Fiscal Plan document for assumptions regarding Medicaid, Governor initiatives and the UPR.
Outside PR	210	Morrison, Jonathan	1/26/2022	1.00	\$ 890.00	\$ 890.00	Analyze PRPA operating measures and performance against the Certified Fiscal Plan.
Outside PR	21	Giese, Michael	1/26/2022	1.20	\$ 413.00	\$ 495.60	Prepare variance analysis based on latest Debt Policy Revenues information received from Riveron.
Outside PR	210	Morrison, Jonathan	1/26/2022	2.00	\$ 890.00	\$ 1,780.00	Develop historical P&L for PRPA utilizing information provided by management for purposes of establishing a projection baseline.
Outside PR	3	Giese, Michael	1/26/2022	2.30	\$ 413.00	\$ 949.90	Prepare talking points outlining the Certified Fiscal Plan key takeaways for Governor Pierluisi as requested by F. Batlle (ACG).
Outside PR	25	Nath, Natasha	1/26/2022	2.40	\$ 413.00	\$ 991.20	Update draft of the December 2021 fee statement prior to sending to M. Giese (ACG) for review.
Outside PR	210	Morrison, Jonathan	1/26/2022	2.50	\$ 890.00	\$ 2,225.00	Review financial information provided by PRPA management focused on trial balance detail for 2017 through 2021.
Outside PR	3	Nath, Natasha	1/26/2022	0.70	\$ 413.00	\$ 289.10	Update draft of talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board with information related to the increase of teacher's salaries on the request of D. Barrett (ACG).
Outside PR	3	Nath, Natasha	1/26/2022	0.60	\$ 413.00	\$ 247.80	Update draft of talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board with information related to police pensions on the request of D. Barrett (ACG).
Outside PR	3	Nath, Natasha	1/26/2022	0.60	\$ 413.00	\$ 247.80	Update draft of talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board with information related to the Financial Management Agenda on the request of D. Barrett (ACG).
Outside PR	3	Nath, Natasha	1/26/2022	0.70	\$ 413.00	\$ 289.10	Update draft of talking points summarizing the proposed Certified Fiscal Plan submitted by the Oversight Board with information related to Civil Service-Related Investments on the request of D. Barrett (ACG).
Outside PR	25	Parker, Christine	1/26/2022	3.60	\$ 200.00	\$ 720.00	Review Exhibit C time descriptions submitted for the period 1/9/22 - 1/15/22 for inclusion in the January 2022 monthly fee statement.
PR	3	Battle, Juan Carlos	1/27/2022	0.90	\$ 715.00	\$ 643.50	Participate in the 32nd FOMB public meeting for certification of the revised Fiscal Plan.
Outside PR	3	Nath, Natasha	1/27/2022	0.60	\$ 413.00	\$ 247.80	Participate in the 32nd FOMB public meeting for certification of the revised Fiscal Plan (partial).
Outside PR	3	Battle, Fernando	1/27/2022	0.80	\$ 960.00	\$ 768.00	Participate in the 32nd FOMB public meeting for certification of the revised Fiscal Plan (partial).
Outside PR	3	Feldman, Robert	1/27/2022	0.90	\$ 660.00	\$ 594.00	Participate in the 32nd FOMB public meeting for certification of the revised Fiscal Plan.
Outside PR	3	Barrett, Dennis	1/27/2022	0.90	\$ 960.00	\$ 864.00	Participate in the 32nd FOMB public meeting for certification of the revised Fiscal Plan.
Outside PR	3	Giese, Michael	1/27/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss reprogrammings included in the January 2022 Certified Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/27/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss reprogrammings included in the January 2022 Certified Fiscal Plan model.
Outside PR	3	Giese, Michael	1/27/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to review contingent value instrument calculations in the January 2022 Certified Fiscal Plan model.
Outside PR	3	Feldman, Robert	1/27/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to review contingent value instrument calculations in the January 2022 Certified Fiscal Plan model.
Outside PR	216	Nath, Natasha	1/27/2022	1.20	\$ 413.00	\$ 495.60	Participate on series of calls with M. Giese (ACG) to discuss the restructuring workstreams presentation for N. Perez (AAFAF).
Outside PR	216	Giese, Michael	1/27/2022	1.20	\$ 413.00	\$ 495.60	Participate on series of calls with N. Nath (ACG) to discuss the restructuring workstreams presentation for N. Perez (AAFAF).
Outside PR	216	Giese, Michael	1/27/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and AAFAF to discuss open items related to the Act 80 analysis.
Outside PR	216	Barrett, Dennis	1/27/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and AAFAF to discuss open items related to the Act 80 analysis.
Outside PR	216	Feldman, Robert	1/27/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and AAFAF to discuss open items related to the Act 80 analysis.
Outside PR	3	Nath, Natasha	1/27/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with representatives from Ankura to discuss the Fiscal Plan summary presentation requested by AAFAF.
Outside PR	3	Feldman, Robert	1/27/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan summary presentation requested by AAFAF.
Outside PR	3	Barrett, Dennis	1/27/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan summary presentation requested by AAFAF.
Outside PR	3	Battle, Fernando	1/27/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with representatives from Ankura to discuss the Fiscal Plan summary presentation requested by AAFAF.
Outside PR	216	Battle, Fernando	1/27/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss the cash bridge and cash forecast requested by representatives from Hacienda.
Outside PR	216	Barrett, Dennis	1/27/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss the cash bridge and cash forecast requested by representatives from Hacienda.
Outside PR	3	Battle, Fernando	1/27/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF and Governor's office to discuss draft Fiscal Plan to be certified by the FOMB.
Outside PR	3	Barrett, Dennis	1/27/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF and Governor's office to discuss draft Fiscal Plan to be certified by the FOMB.
Outside PR	3	Giese, Michael	1/27/2022	0.10	\$ 413.00	\$ 41.30	Verify the HTA loan is included in the Certified Fiscal Plan model as requested by R. Feldman (ACG).
Outside PR	216	Nath, Natasha	1/27/2022	0.40	\$ 413.00	\$ 165.20	Review, distribute and upload draft of the Restructuring workstreams presentation for N. Perez (AAFAF) to F. Batlle (ACG).
Outside PR	3	Battle, Fernando	1/27/2022	0.20	\$ 960.00	\$ 192.00	Review slides related to the Fiscal Plan requested by representatives of AAFAF.
Outside PR	216	Battle, Fernando	1/27/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Pares (Hacienda) to discuss revenue projections.
Outside PR	3	Giese, Michael	1/27/2022	0.40	\$ 413.00	\$ 165.20	Incorporate comments from Ankura team members in the Governor's Certified Fiscal Plan talking points document.
PR	56	Battle, Juan Carlos	1/27/2022	0.40	\$ 715.00	\$ 286.00	Review and revise draft of PRIDCO letter to the FOMB regarding delivery of feasibility studies being prepared by Ernst & Young (FOMB advisors).
Outside PR	216	Feldman, Robert	1/27/2022	0.50	\$ 660.00	\$ 330.00	Review and provide comments to N. Nath (ACG) regarding the overview presentation for N. Perez (AAFAF).
PR	MA - 200	Battle, Juan Carlos	1/27/2022	0.60	\$ 715.00	\$ 429.00	Prepare draft of addendum to COFINA request for proposals in connection with potential refunding opportunities.
Outside PR	3	Giese, Michael	1/27/2022	0.60	\$ 413.00	\$ 247.80	Review the 2022 Certified Fiscal Plan model for reprogrammings requested by the Government.
Outside PR	3	Battle, Fernando	1/27/2022	0.60	\$ 960.00	\$ 576.00	Review talking points related to the Commonwealth Fiscal Plan comparing to Government submission requested by AAFAF.
PR	221	Battle, Juan Carlos	1/27/2022	0.70	\$ 715.00	\$ 500.50	Review bank statements from PFC trustees to determine restriction of funds.
PR	221	Battle, Juan Carlos	1/27/2022	0.70	\$ 715.00	\$ 500.50	Participate in meeting with A. Guerra (AAFAF) to discuss status and action plan for Non-Title III credits.
Outside PR	3	Feldman, Robert	1/27/2022	0.80	\$ 660.00	\$ 528.00	Prepare red line commentary to the Certified Fiscal Plan talking points as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	1/27/2022	0.90	\$ 413.00	\$ 371.70	Review and revise workstream overview slides for meeting with N. Perez (AAFAF).
PR	221	Battle, Juan Carlos	1/27/2022	0.90	\$ 715.00	\$ 643.50	Review and revise non-Title III presentation regarding status and action plan for Non-Title III credits.
PR	MA - 200	Battle, Juan Carlos	1/27/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with F. Vias (Ramirez & Co.) to explain calculation of COFINA revenues pursuant to the COFINA Plan of Adjustment and Act 90, as amended.
PR	MA - 200	Battle, Juan Carlos	1/27/2022	0.80	\$ 715.00	\$ 572.00	Continue preparing the draft of addendum to COFINA RFP for refunding opportunities.
Outside PR	3	Feldman, Robert	1/27/2022	0.90	\$ 660.00	\$ 594.00	Prepare comparison analysis of the Governor initiatives in the initial Commonwealth Fiscal Plan and the Oversight Board Certified Fiscal Plan as requested by J. Hernandez (AAFAF).
Outside PR	3	Battle, Fernando	1/27/2022	1.00	\$ 960.00	\$ 960.00	Review contents of Commonwealth Fiscal Plan to be certified by FOMB to assess differences between Government submission and FOMB.
Outside PR	216	Nath, Natasha	1/27/2022	1.00	\$ 413.00	\$ 413.00	Incorporate comments from D. Barrett (ACG), J. Batlle (ACG) and R. Feldman (ACG) into draft of the Restructuring workstreams presentation for N. Perez (AAFAF).
PR	MA - 200	Battle, Juan Carlos	1/27/2022	1.00	\$ 715.00	\$ 715.00	Review the COFINA Plan of Adjustment, Act 90 and Fiscal Plan to provide responses to Ramirez & Co. representatives regarding RFP.
Outside PR	210	Morrison, Jonathan	1/27/2022	1.00	\$ 890.00	\$ 890.00	Perform comparison of PRPA financial projections to the Certified Fiscal Plan and develop key questions for PRPA management.
Outside PR	216	Nath, Natasha	1/27/2022	1.10	\$ 413.00	\$ 454.30	Prepare second draft of the Restructuring workstreams presentation for N. Perez (AAFAF) as requested by F. Batlle (ACG).
Outside PR	216	Nath, Natasha	1/27/2022	1.10	\$ 413.00	\$ 454.30	Incorporate comments from M. Giese (ACG) into draft of the Restructuring workstreams presentation for N. Perez (AAFAF).
PR	221	Battle, Juan Carlos	1/27/2022	1.30	\$ 715.00	\$ 929.50	Continue reviewing and revising non-Title III presentation regarding status and action plan for Non-Title III credits.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 216	Battle, Juan Carlos	1/27/2022	1.30	\$ 715.00	\$ 929.50	Participate in meeting with R. Angler (AAFAF), H. Betancourt (AAFAF) and A. Perez (AAFAF) to discuss application of MFA funds held by trustees.
Outside PR	3	Feldman, Robert	1/27/2022	1.70	\$ 660.00	\$ 1,122.00	Prepare presentation on the Certified Fiscal Plan as requested by representatives from AAFAF and Fortaleza.
Outside PR	3	Giese, Michael	1/27/2022	2.10	\$ 413.00	\$ 867.30	Review the 2022 Certified Fiscal Plan model received from the Oversight Board advisors.
Outside PR	210	Morrison, Jonathan	1/27/2022	2.00	\$ 890.00	\$ 1,780.00	Develop revenue projections for PRPA relative to expected recovery scenarios.
Outside PR	216	Nath, Natasha	1/27/2022	2.10	\$ 413.00	\$ 867.30	Prepare first draft of the Restructuring workstreams presentation for N. Perez (AAFAF) as requested by F. Battle (ACG).
Outside PR	3	Nath, Natasha	1/27/2022	2.20	\$ 413.00	\$ 908.60	Modify the draft of presentation highlighting the main points from the Oversight Board's Certified Fiscal Plan.
Outside PR	25	Parker, Christine	1/27/2022	2.30	\$ 200.00	\$ 460.00	Revise Exhibit C time descriptions submitted for the period 1/9/22 - 1/15/22 for inclusion in the January 2022 monthly fee statement.
Outside PR	210	Morrison, Jonathan	1/27/2022	2.50	\$ 890.00	\$ 2,225.00	Develop cost projections for PRPA relative to historical costs and expected changes in operations.
Outside PR	3	Giese, Michael	1/27/2022	2.80	\$ 413.00	\$ 1,156.40	Prepare presentation of key points of the 2022 Certified Fiscal Plan for AAFAF press conference as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	1/28/2022	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss information requested by AAFAF for Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	216	Barrett, Dennis	1/28/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss information requested by AAFAF for Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	216	Feldman, Robert	1/28/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss information requested by AAFAF for Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	216	Battle, Fernando	1/28/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss information requested by AAFAF for Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	25	Nath, Natasha	1/28/2022	0.40	\$ 413.00	\$ 165.20	Participate on series of calls with M. Giese (ACG) to discuss the December 2021 fee statement.
Outside PR	25	Giese, Michael	1/28/2022	0.40	\$ 413.00	\$ 165.20	Participate on series of calls with N. Nath (ACG) to discuss the December 2021 fee statement.
Outside PR	3	Barrett, Dennis	1/28/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from EY and FOMB regarding status of plan of adjustment cash transfers.
Outside PR	3	Nath, Natasha	1/28/2022	0.10	\$ 413.00	\$ 41.30	Review and distribute the final draft of the weekly update and dashboard and weekly COVID and Recovery update and dashboard for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	25	Nath, Natasha	1/28/2022	0.10	\$ 413.00	\$ 41.30	Review and distribute the first draft of the December 2021 fee statement to D. Barrett (ACG).
Outside PR	216	Battle, Fernando	1/28/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss information requirements related to Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	3	Nath, Natasha	1/28/2022	0.20	\$ 413.00	\$ 82.60	Prepare materials required for Governor Pierluisi's appearance at the Congressional public hearing.
Outside PR	25	Nath, Natasha	1/28/2022	0.20	\$ 413.00	\$ 82.60	Incorporate comments from M. Giese (ACG) into the draft December 2021 fee statement.
Outside PR	216	Nath, Natasha	1/28/2022	0.30	\$ 413.00	\$ 123.90	Incorporate additional comments received from J. Battle (ACG) into draft of the restructuring workstreams presentation for N. Perez (AAFAF).
Outside PR	216	Giese, Michael	1/28/2022	0.30	\$ 413.00	\$ 123.90	Compile the Plan of Adjustment and Fiscal Plan presentation and talking point files as requested by F. Battle (ACG) to be used as background for Governor Pierluisi's Congressional hearing preparation.
Outside PR	216	Battle, Fernando	1/28/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) and M. Yassin (OMM) to discuss materials for Governor Pierluisi needed for the Congressional public hearing related to Territories.
PR	MA - 200	Battle, Juan Carlos	1/28/2022	0.50	\$ 715.00	\$ 357.50	Continue working on draft of COFINA addendum to RFP and correspondence with A. Camporeale (COFINA).
Outside PR	216	Nath, Natasha	1/28/2022	0.60	\$ 413.00	\$ 247.80	Prepare first draft of the weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	1/28/2022	0.60	\$ 413.00	\$ 247.80	Prepare the Act 80 data information request template as requested by D. Barrett (ACG).
Outside PR	3	Feldman, Robert	1/28/2022	0.80	\$ 660.00	\$ 528.00	Review the assumptions and financial modeling in the Certified Fiscal Plan model related to general fund revenues.
Outside PR	3	Feldman, Robert	1/28/2022	0.80	\$ 660.00	\$ 528.00	Review the assumptions and financial modeling in the Certified Fiscal Plan model related to various measures and appropriations.
PR	MA - 200	Battle, Juan Carlos	1/28/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with F. Vias (Ramirez & Co.) to explain calculation of COFINA pledged sales taxes.
PR	MA - 216	Battle, Juan Carlos	1/28/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with H. Betancourt (AAFAF) and representatives from FOMB and Ernst & Young to discuss proposed changes to the FOMB debt approval under Section 207 for municipalities.
Outside PR	216	Nath, Natasha	1/28/2022	1.30	\$ 413.00	\$ 536.90	Prepare first draft of the COVID and Recovery report for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	3	Feldman, Robert	1/28/2022	1.40	\$ 660.00	\$ 924.00	Review the assumptions and financial modeling in the Certified Fiscal Plan model related to Medicaid.
Outside PR	210	Morrison, Jonathan	1/28/2022	2.50	\$ 890.00	\$ 2,225.00	Further develop the PRPA financial model for review and discussion with PRPA management.
Outside PR	25	Parker, Christine	1/28/2022	4.00	\$ 200.00	\$ 800.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the December 2021 monthly fee statement prior to distributing to M. Giese (ACG) and N. Nath (ACG).
Outside PR	3	Giese, Michael	1/30/2022	0.40	\$ 413.00	\$ 165.20	Prepare Act 154 and Non-Resident Withholdings comparison in the January 2022 Certified Fiscal Plan versus the April 2021 Certified Fiscal Plan as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	1/30/2022	0.90	\$ 960.00	\$ 864.00	Review and provide comments to Q&A materials related to the Commonwealth Plan of Adjustment for preparation of Governor's testimony.
Outside PR	216	Battle, Fernando	1/30/2022	1.00	\$ 960.00	\$ 960.00	Review materials prepared for Governor preparation for Senate public hearing.
Outside PR	21	Tabor, Ryan	1/31/2022	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Pryor, Kerrin	1/31/2022	0.50	\$ 400.00	\$ 200.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	1/31/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	1/31/2022	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	1/31/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	1/31/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	1/31/2022	0.50	\$ 890.00	\$ 445.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	1/31/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Nath, Natasha	1/31/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the FOMB budget reprogramming analysis request from F. Battle (ACG).
Outside PR	216	Giese, Michael	1/31/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the FOMB budget reprogramming analysis request from F. Battle (ACG).
Outside PR	3	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss analysis of the Medicaid build in the January 2022 Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	1/31/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss analysis of the Medicaid build in the January 2022 Certified Fiscal Plan.
Outside PR	3	Battle, Fernando	1/31/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with L. Collazo (ERS) to discuss police officer supplemental retirement program approved by FOMB.
Outside PR	3	Battle, Fernando	1/31/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss collection of information request to perform Act 80 analysis.
Outside PR	216	Nath, Natasha	1/31/2022	0.20	\$ 413.00	\$ 82.60	Review and distribute draft of the Budgetary Reprogramming Requests analysis to F. Battle (ACG).
Outside PR	3	Giese, Michael	1/31/2022	0.20	\$ 413.00	\$ 82.60	Review January 2022 Certified Fiscal Plan for reference to Office of The Commissioner of Insurance as requested by J. Battle (ACG).
Outside PR	216	Giese, Michael	1/31/2022	0.20	\$ 413.00	\$ 82.60	Review and verify the current COFINA IRS settlement analysis to be used as part of PBA settlement.
Outside PR	216	Battle, Fernando	1/31/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with I. Caraballo (AAFAF) to discuss content of JP Morgan High Yield Conference presentation for O. Marrero (AAFAF).
Outside PR	3	Battle, Fernando	1/31/2022	0.30	\$ 960.00	\$ 288.00	Prepare materials related to supplemental police officer retirement benefits requested by L. Collazo (ERS).
Outside PR	216	Battle, Fernando	1/31/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Bayne (AAFAF) to discuss presentation materials for Governor preparation for Senate Public Hearing.
Outside PR	216	Giese, Michael	1/31/2022	0.40	\$ 413.00	\$ 165.20	Review and verify figures included in the revised PBA IRS settlement letter as requested by R. Feldman (ACG).
Outside PR	216	Giese, Michael	1/31/2022	0.50	\$ 413.00	\$ 206.50	Correspond with R. Feldman (ACG) on items related to PBA IRS settlement materials.
Outside PR	216	Giese, Michael	1/31/2022	0.60	\$ 413.00	\$ 247.80	Compare figures included in PBA IRS settlement presentation against amounts included in settlement later as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	1/31/2022	0.70	\$ 413.00	\$ 289.10	Review the Certified Fiscal Plan Medicaid build as requested by R. Feldman (ACG).
Outside PR	216	Nath, Natasha	1/31/2022	0.70	\$ 413.00	\$ 289.10	Incorporate comments from M. Giese (ACG) to update draft of the Budgetary Reprogramming Requests analysis.
PR	MA - 216	Battle, Juan Carlos	1/31/2022	0.70	\$ 715.00	\$ 500.50	Review MFA trust indenture and official statements in connection with preparation of questions to be sent to DLA piper regarding redemption of bonds and loans.
Outside PR	216	Nath, Natasha	1/31/2022	0.80	\$ 413.00	\$ 330.40	Incorporate comments from F. Battle (ACG) to update draft of the Budgetary Reprogramming Requests analysis.
Outside PR	216	Feldman, Robert	1/31/2022	0.80	\$ 660.00	\$ 528.00	Review and provide comments to M. Giese (ACG) regarding the IRS PBA subsidy analysis.
PR	56	Battle, Juan Carlos	1/31/2022	0.90	\$ 715.00	\$ 643.50	Review and revise status of feasibility studies and update summary of PRIDCO's capital structure to share with FOMB legal advisors pursuant to their request.
Outside PR	216	Giese, Michael	1/31/2022	1.10	\$ 413.00	\$ 454.30	Review and verify figures included in revised PBA IRS settlement presentation.
Outside PR	216	Nath, Natasha	1/31/2022	1.50	\$ 413.00	\$ 619.50	Prepare draft of analysis that examines the Budgetary Reprogramming Requests submitted by Commonwealth agencies at certain threshold levels as requested by F. Battle (ACG).
PR	MA - 216	Battle, Juan Carlos	1/31/2022	1.50	\$ 715.00	\$ 1,072.50	Review information provided by A. Perez (AAFAF) regarding funds available and outstanding MFA bonds and prepare questions to be addressed by AAFAF counsel.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Nath, Natasha	1/31/2022	1.60	\$ 413.00	\$ 660.80	Revise draft of analysis that examines the Budgetary Reprogramming Requests submitted by Commonwealth agencies that are below \$50,000 as requested by F. Batlle (ACG).
Outside PR	216	Feldman, Robert	1/31/2022	1.80	\$ 660.00	\$ 1,188.00	Prepare summary outputs regarding cash recoveries and the settlement proposal as part of the IRS PBA subsidy analysis as requested by representatives from Nixon Peabody and DLA Piper.
				Total - Hourly Fees	611.4	\$ 383,467.05	
						\$ 60,000.00	
				Total - Fees	611.4	\$ 443,467.05	



March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2022**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-sixth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT
NUMBER 2022-000027 FOR THE PERIOD JANUARY 1, 2022 THROUGH
JANUARY 31, 2022**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: January 1, 2022 through January 31, 2022

Amount of compensation sought
as actual, reasonable and necessary: \$ 264,005.20

This is a: X monthly _____ interim _____ final application.

This is Ankura's fifty-sixth fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-sixth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$237,604.68 (90% of \$264,005.20 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of January 1, 2022 through January 31, 2022 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
Title III Matters			
25	Preparation of Fee App	24.0	\$ 6,146.80
54	Debt Restructuring	9.8	\$ 4,047.40
57	Debt Restructuring - PREPA	15.8	\$ 13,414.00
201	GO Restructuring	317.2	\$ 203,840.70
208	HTA Restructuring	42.5	\$ 36,556.30
Total - Municipal Advisor Hourly Fees		20.4	\$ 17,816.90
Total - Non-Municipal Advisor Hourly Fees		388.9	\$ 246,188.30
Total - Fees		409.3	\$ 264,005.20

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	57.6	\$ 55,296.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	25.8	\$ 18,447.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	74.7	\$ 71,712.00
Morrison, Jonathan	Managing Director	\$ 890.00	13.9	\$ 12,371.00
Sneath, Jill	Senior Director	\$ 315.00	4.3	\$ 1,354.50
Feldman, Robert	Senior Director	\$ 660.00	55.1	\$ 36,366.00
Pryor, Kerrin	Senior Director	\$ 400.00	100.6	\$ 40,240.00
Giese, Michael	Associate	\$ 413.00	38.9	\$ 16,065.70
Nath, Natasha	Associate	\$ 413.00	21.0	\$ 8,673.00
Parker, Christine	Associate	\$ 200.00	17.4	\$ 3,480.00
Total			409.3	264,005.2

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	1/3/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with A. Chepnik (EY) regarding data request to the FOMB.
Outside PR	201	Pryor, Kerrin	1/3/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	201	Pryor, Kerrin	1/4/2022	0.30	\$ 400.00	\$ 120.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	1/4/2022	0.30	\$ 413.00	\$ 123.90	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	1/4/2022	0.30	\$ 960.00	\$ 288.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	1/4/2022	0.30	\$ 660.00	\$ 198.00	Participate on the daily Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	25	Parker, Christine	1/4/2022	1.10	\$ 200.00	\$ 220.00	Update Exhibit C with time entries submitted for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Pryor, Kerrin	1/4/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	1/4/2022	1.50	\$ 400.00	\$ 600.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/4/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/4/2022	1.90	\$ 400.00	\$ 760.00	Update POA implementation tracker document with current status based on recent activity and correspondence with Government advisors and representatives of AAFAF.
Outside PR	25	Parker, Christine	1/5/2022	0.60	\$ 200.00	\$ 120.00	Continue to review and revise Exhibit C time descriptions submitted for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	25	Parker, Christine	1/5/2022	1.20	\$ 200.00	\$ 240.00	Update Exhibit C with time entries submitted for the period 12/26/21 - 12/31/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	57	Nath, Natasha	1/5/2022	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Pryor, Kerrin	1/5/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	201	Pryor, Kerrin	1/5/2022	1.40	\$ 400.00	\$ 560.00	Update Collective Bargaining Agreement section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	1/5/2022	1.50	\$ 400.00	\$ 600.00	Update Executory Contracts and Settlement Documents sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	1/5/2022	1.60	\$ 400.00	\$ 640.00	Update General Unsecured Creditors section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	1/5/2022	1.70	\$ 400.00	\$ 680.00	Update Pension and Litigation claims sections of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	201	Pryor, Kerrin	1/5/2022	1.80	\$ 400.00	\$ 720.00	Update the bond and contingent value instrument issuance section of the Plan of Adjustment actions tracker document with current status based on recent activity and correspondence.
Outside PR	208	Battle, Fernando	1/5/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss HTA documentation related to the HTA Plan of Adjustment.
Outside PR	57	Barrett, Dennis	1/6/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with B. Da Silva (DGC) regarding responses to Special Claims Committee inquiries regarding PREPA vendors.
Outside PR	57	Barrett, Dennis	1/6/2022	0.40	\$ 960.00	\$ 384.00	Prepare responses to the FOMB Special Claims Committee inquiry regarding certain PREPA vendors.
Outside PR	201	Pryor, Kerrin	1/6/2022	0.70	\$ 400.00	\$ 280.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Pryor, Kerrin	1/6/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	201	Pryor, Kerrin	1/6/2022	1.70	\$ 400.00	\$ 680.00	Reviewed feedback on POA Checklist document received from the Government advisor team.
Outside PR	201	Pryor, Kerrin	1/6/2022	1.80	\$ 400.00	\$ 720.00	Review and update Plan of Adjustment actions tracker document prior to distributing to the Financial Oversight Management Board.
Outside PR	201	Pryor, Kerrin	1/6/2022	1.90	\$ 400.00	\$ 760.00	Consolidate feedback on the POA Checklist document.
Outside PR	201	Barrett, Dennis	1/6/2022	0.80	\$ 960.00	\$ 768.00	Review the Plan of Adjustment checklist document prior to sharing with FOMB advisors in advance of the 1/7/22 call on the Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/7/2022	1.20	\$ 400.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez, Nixon Peabody and FOMB advisors regarding Plan of Adjustment implementation and work plans.
Outside PR	201	Giese, Michael	1/7/2022	1.20	\$ 413.00	\$ 495.60	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez, Nixon Peabody and FOMB advisors regarding Plan of Adjustment implementation and work plans.
Outside PR	201	Feldman, Robert	1/7/2022	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez, Nixon Peabody and FOMB advisors regarding Plan of Adjustment implementation and work plans.
Outside PR	201	Barrett, Dennis	1/7/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez, Nixon Peabody and FOMB advisors regarding Plan of Adjustment implementation and work plans.
Outside PR	201	Battle, Fernando	1/7/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez, Nixon Peabody and FOMB advisors regarding Plan of Adjustment implementation and work plans.
Outside PR	201	Barrett, Dennis	1/7/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) regarding Plan of Adjustment implementation.
Outside PR	201	Battle, Fernando	1/7/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) regarding Plan of Adjustment implementation.
Outside PR	25	Parker, Christine	1/7/2022	2.60	\$ 200.00	\$ 520.00	Review Exhibit C to the December 2021 monthly fee statement for information currently assembled.
Outside PR	201	Pryor, Kerrin	1/7/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	201	Barrett, Dennis	1/7/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with A. Chetnik (EY) regarding status of Plan of Adjustment implementation.
Outside PR	201	Pryor, Kerrin	1/7/2022	1.20	\$ 400.00	\$ 480.00	Update Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/7/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
PR	MA - 201	Battle, Juan Carlos	1/7/2022	0.30	\$ 715.00	\$ 214.50	Prepare correspondence for A. Guerra (AAFAF) regarding response to Sorrow Modali in connection with RFPs for Settlement Agent.
Outside PR	201	Battle, Fernando	1/10/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with M. Yassin (OMM), D. Barrett (ACG) and representatives from the Retirement Board regarding pension-related Plan of Adjustment implementation (partial).
Outside PR	201	Barrett, Dennis	1/10/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with M. Yassin (OMM), F. Battle (ACG) and representatives from the Retirement Board regarding pension-related Plan of Adjustment implementation.
Outside PR	MA - 208	Battle, Fernando	1/10/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody to discuss open items related to the HTA trust indenture.
Outside PR	MA - 208	Barrett, Dennis	1/10/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantoni Méndez & Alvarez and Nixon Peabody to discuss open items related to the HTA trust indenture.
Outside PR	201	Pryor, Kerrin	1/10/2022	0.50	\$ 400.00	\$ 200.00	Participate on call with representatives from ERS, Alight, FOMB, Ernst & Young, O'Melveny & Myers and Ankura to discuss implementation of pension-related tasks as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/10/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from ERS, Alight, FOMB, Ernst & Young, O'Melveny & Myers and Ankura to discuss implementation of pension-related tasks as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/10/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from ERS, Alight, FOMB, Ernst & Young, O'Melveny & Myers and Ankura to discuss implementation of pension-related tasks as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/10/2022	1.00	\$ 400.00	\$ 400.00	Participate on call with representatives from Ankura, FOMB, Ernst & Young and O'Melveny & Myers regarding pension-related implementation items as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/10/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, FOMB, Ernst & Young and O'Melveny & Myers regarding pension-related implementation items as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	1/10/2022	3.50	\$ 200.00	\$ 700.00	Prepare meeting reconciliations for the period 12/5/21 - 12/11/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	1/10/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Barrett, Dennis	1/10/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) regarding the PREPA update presentation for the Governor.
Outside PR	201	Giese, Michael	1/10/2022	0.40	\$ 413.00	\$ 165.20	Review historical and post Plan of Adjustment debt service to respond to request received from M. Kremer (OMM) regarding changes in debt service.
Outside PR	201	Barrett, Dennis	1/10/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Valentin (AAFAF) regarding cash update call with OMB, FOMB and Hacienda.
Outside PR	201	Pryor, Kerrin	1/10/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
PR	201	Battle, Juan Carlos	1/10/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with V. Wong (NP) to discuss services agreement for GO, contingent value instrument and Settlement Agent.
Outside PR	201	Pryor, Kerrin	1/10/2022	1.30	\$ 400.00	\$ 520.00	Review documents in preparation for Plan of Adjustment pension meeting with representatives from Ernst & Young, ERS, O'Melveny & Myers and Ankura.
Outside PR	MA - 201	Feldman, Robert	1/10/2022	0.90	\$ 660.00	\$ 594.00	Review and analyze the financial modeling of the contingent value instrument as part of the Plan of Adjustment process.
Outside PR	201	Pryor, Kerrin	1/10/2022	1.60	\$ 400.00	\$ 640.00	Update the Plan of Adjustment checklist document with updates from feedback on current status.
Outside PR	201	Feldman, Robert	1/10/2022	1.20	\$ 660.00	\$ 792.00	Prepare financial figures associated with the reduction in debt and debt service and Plan of Adjustment recoveries as requested by M. Kremer (OMM).
Outside PR	201	Battle, Fernando	1/10/2022	1.30	\$ 960.00	\$ 1,248.00	Review the calculation agent agreement related to contingent value instruments as part of Commonwealth Plan of Adjustment implementation.
Outside PR	208	Battle, Fernando	1/10/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Brownstein (Citi) to discuss HTA PSA financing alternatives.
Outside PR	201	Giese, Michael	1/11/2022	0.50	\$ 413.00	\$ 206.50	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantoni Méndez & Alvarez and Ankura (partial).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	1/11/2022	0.50	\$ 660.00	\$ 330.00	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura (partial).
Outside PR	201	Pryor, Kerrin	1/11/2022	1.10	\$ 400.00	\$ 440.00	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura.
PR	201	Battle, Juan Carlos	1/11/2022	1.10	\$ 715.00	\$ 786.50	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura.
Outside PR	201	Barrett, Dennis	1/11/2022	1.10	\$ 960.00	\$ 1,056.00	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura.
Outside PR	201	Battle, Fernando	1/11/2022	1.10	\$ 960.00	\$ 1,056.00	Participate in Commonwealth Plan of Adjustment implementation update call with representatives from AAFAF, O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Ankura.
Outside PR	201	Feldman, Robert	1/11/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and Ernst & Young to discuss Plan of Adjustment sources and uses of cash.
Outside PR	201	Barrett, Dennis	1/11/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Ernst & Young to discuss Plan of Adjustment sources and uses of cash.
Outside PR	201	Barrett, Dennis	1/11/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with M. DiConza (OMM) in advance of call with M. Troy (USDOJ) regarding CBP money.
Outside PR	201	Barrett, Dennis	1/11/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with M. DiConza (OMM) and M. Troy (USDOJ) regarding amounts owed by the USCBP to the Commonwealth on account of holdbacks that have occurred throughout the title III cases.
Outside PR	25	Giese, Michael	1/11/2022	0.40	\$ 413.00	\$ 165.20	Prepare September 2021 CNOs.
Outside PR	25	Parker, Christine	1/11/2022	3.40	\$ 200.00	\$ 680.00	Prepare meeting reconciliations for the period 12/12/21 - 12/18/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	1/11/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	1/11/2022	0.50	\$ 960.00	\$ 480.00	Review PREPA pension materials as part of preparation of PREPA RSA presentation requested by AAFAF.
Outside PR	201	Giese, Michael	1/11/2022	0.30	\$ 413.00	\$ 123.90	Prepare account reconciliation of Confirmation Order accounts as requested by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	1/11/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	MA - 201	Battle, Fernando	1/11/2022	0.30	\$ 960.00	\$ 288.00	Review creditor comments to the GO Trust Agreement.
Outside PR	201	Battle, Fernando	1/11/2022	0.40	\$ 960.00	\$ 384.00	Review the settlement agent agreement between Commonwealth and JP Morgan and Barclays related to the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/11/2022	1.40	\$ 400.00	\$ 560.00	Update the Plan of Adjustment checklist document following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody for review of current status of the Plan of Adjustment checklist activities.
Outside PR	201	Pryor, Kerrin	1/11/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	201	Feldman, Robert	1/11/2022	1.10	\$ 660.00	\$ 726.00	Perform research and historical analysis on the rum tax cover over extension as requested by representatives from O'Melveny & Myers.
Outside PR	208	Battle, Fernando	1/11/2022	0.30	\$ 960.00	\$ 288.00	Review and analyze indicative term sheet provided by Barclays related to the HTA restructuring.
Outside PR	201	Battle, Fernando	1/12/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Nixon Peabody and Ankura to discuss monetization of COFINA bonds as part of cash consideration of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/12/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Nixon Peabody and Ankura to discuss monetization of COFINA bonds as part of cash consideration of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/12/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Nixon Peabody and Ankura to discuss monetization of COFINA bonds as part of cash consideration of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/12/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from Nixon Peabody and Ankura to discuss monetization of COFINA bonds as part of cash consideration of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/12/2022	1.60	\$ 400.00	\$ 640.00	Participate in virtual meeting with representatives from O'Melveny & Myers, Nixon Peabody and Ankura to prepare for AAFAF kick-off meeting.
Outside PR	201	Barrett, Dennis	1/12/2022	1.60	\$ 960.00	\$ 1,536.00	Participate in virtual meeting with representatives from O'Melveny & Myers, Nixon Peabody and Ankura to prepare for AAFAF kick-off meeting.
Outside PR	MA - 201	Battle, Fernando	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss creditor comments to the GO trust agreement.
Outside PR	MA - 201	Feldman, Robert	1/12/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss creditor comments to the GO trust agreement.
Outside PR	MA - 201	Barrett, Dennis	1/12/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss creditor comments to the GO trust agreement.
Outside PR	201	Feldman, Robert	1/12/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss email from PSA creditors and next steps related to the Commonwealth Plan of Adjustment (partial).
Outside PR	201	Battle, Fernando	1/12/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss email from PSA creditors and next steps related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/12/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Mendez & Alvarez to discuss email from PSA creditors and next steps related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/12/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from O'Melveny & Myers, Education, the FOMB and Ernst & Young to discuss work plan related to retirement benefits as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/12/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Valentin (AAFAF) to discuss implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/12/2022	0.20	\$ 960.00	\$ 192.00	Review changes to the calculation agent agreement prior to distribution to the government advisory team.
Outside PR	201	Battle, Fernando	1/12/2022	0.30	\$ 960.00	\$ 288.00	Review creditor group response to GO and PBA amendment requested by the FOMB.
Outside PR	57	Nath, Natasha	1/12/2022	0.40	\$ 413.00	\$ 165.20	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Pryor, Kerrin	1/12/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	54	Nath, Natasha	1/12/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Parker, Christine	1/12/2022	1.00	\$ 200.00	\$ 200.00	Prepare meeting reconciliations for the period 12/19/21 - 12/25/21 for inclusion in the December 2021 monthly fee statement.
Outside PR	201	Pryor, Kerrin	1/12/2022	1.10	\$ 400.00	\$ 440.00	Follow-up from planning meeting to prepare for AAFAF kick-off meeting.
Outside PR	201	Pryor, Kerrin	1/12/2022	1.40	\$ 400.00	\$ 560.00	Prepare agenda to be used on AAFAF Plan of Adjustment status calls.
Outside PR	201	Pryor, Kerrin	1/12/2022	1.90	\$ 400.00	\$ 760.00	Update Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/13/2022	1.20	\$ 400.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/13/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/13/2022	1.20	\$ 413.00	\$ 495.60	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	1/13/2022	1.20	\$ 413.00	\$ 495.60	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/13/2022	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/13/2022	1.20	\$ 715.00	\$ 858.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/13/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, AAFAF, Hacienda, Pietrantonio Mendez & Alvarez, ERS and OMB to review work plan associated with implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/13/2022	0.70	\$ 960.00	\$ 672.00	Participate on Plan of Adjustment implementation call with Government advisors and representatives from AAFAF.
Outside PR	201	Nath, Natasha	1/13/2022	0.70	\$ 413.00	\$ 289.10	Participate on Plan of Adjustment implementation call with Government advisors and representatives from AAFAF.
Outside PR	201	Feldman, Robert	1/13/2022	0.70	\$ 660.00	\$ 462.00	Participate on Plan of Adjustment implementation call with Government advisors and representatives from AAFAF.
Outside PR	201	Pryor, Kerrin	1/13/2022	0.70	\$ 400.00	\$ 280.00	Participate on Plan of Adjustment implementation call with Government advisors and representatives from AAFAF.
Outside PR	201	Barrett, Dennis	1/13/2022	0.70	\$ 960.00	\$ 672.00	Participate on Plan of Adjustment implementation call with Government advisors and representatives from AAFAF.
PR	201	Battle, Juan Carlos	1/13/2022	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from AAFAF and AAFAF's advisory team to discuss status of implementation of Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/13/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from O'Melveny & Myers, Ankura and ERS regarding the Plan of Adjustment implications for ERS, JRS and TRS.
Outside PR	201	Barrett, Dennis	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Ankura and ERS regarding the Plan of Adjustment implications for ERS, JRS and TRS.
Outside PR	201	Battle, Fernando	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from ERS and M. Yassin (OMM) to discuss cash transfer related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/13/2022	0.50	\$ 660.00	\$ 330.00	Participate on weekly Plan of Adjustment cash call with representatives Ankura, AAFAF, Hacienda and OMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	1/13/2022	0.50	\$ 960.00	\$ 480.00	Participate on weekly Plan of Adjustment cash call with representatives Ankura, AAFAP, Hacienda and OMB.
Outside PR	201	Battle, Fernando	1/13/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from AFSCME and M. Yassin (OMM) to provide update of status of implementation of workstreams related to Commonwealth Plan of Adjustment.
Outside PR	57	Nath, Natasha	1/13/2022	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasis.
Outside PR	201	Giese, Michael	1/13/2022	0.30	\$ 413.00	\$ 123.90	Review and modify the 45-day implementation checklist as requested by F. Battle (ACG).
Outside PR	201	Battle, Fernando	1/13/2022	0.30	\$ 960.00	\$ 288.00	Review and provide comments to summary prepared by O'Melveny & Myers related to PSA joinder.
Outside PR	201	Pryor, Kerrin	1/13/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAP.
Outside PR	54	Nath, Natasha	1/13/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Pryor, Kerrin	1/13/2022	1.60	\$ 400.00	\$ 640.00	Prepare for virtual meeting with representatives from AAFAP, government agencies, O'Melveny & Myers, Nixon Peabody and Ankura to kick-off the Plan of Adjustment execution activities.
Outside PR	201	Pryor, Kerrin	1/13/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/13/2022	1.60	\$ 400.00	\$ 640.00	Update the Plan of Adjustment checklist document following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers and Nixon Peabody for review of current status of the Plan of Adjustment checklist activities.
Outside PR	201	Feldman, Robert	1/14/2022	0.60	\$ 660.00	\$ 396.00	Participate on implementation call with representatives from the Oversight Board advisors and Government advisors (partial).
Outside PR	201	Pryor, Kerrin	1/14/2022	0.90	\$ 400.00	\$ 360.00	Participate on implementation call with representatives from the Oversight Board advisors and Government advisors.
Outside PR	201	Barrett, Dennis	1/14/2022	0.90	\$ 960.00	\$ 864.00	Participate on implementation call with representatives from the Oversight Board advisors and Government advisors.
Outside PR	201	Giese, Michael	1/14/2022	0.90	\$ 413.00	\$ 371.70	Participate on implementation call with representatives from the Oversight Board advisors and Government advisors.
PR	201	Battle, Juan Carlos	1/14/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from JP Morgan, F. Battle (ACG) and D. Barrett (ACG) to discuss ideas for addressing matters related to funding of Commonwealth Plan of Adjustment (partial).
Outside PR	201	Barrett, Dennis	1/14/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from JP Morgan, J. Battle (ACG) and F. Battle (ACG) to discuss ideas for addressing matters related to funding of Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/14/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from JP Morgan, J. Battle (ACG) and D. Barrett (ACG) to discuss ideas for addressing matters related to funding of Commonwealth Plan of Adjustment.
Outside PR	57	Battle, Fernando	1/14/2022	0.70	\$ 960.00	\$ 672.00	Participate on PREPA bi-weekly creditor conference call.
Outside PR	201	Giese, Michael	1/14/2022	0.30	\$ 413.00	\$ 123.90	Prepare cash schedule by agencies as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	1/14/2022	0.40	\$ 960.00	\$ 384.00	Review and edit Fiscal Plan decision points summary for meeting with Governor.
Outside PR	201	Battle, Fernando	1/14/2022	0.50	\$ 960.00	\$ 480.00	Review proposed changes to the Commonwealth Plan of Adjustment settlement agreement.
Outside PR	201	Pryor, Kerrin	1/14/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAP.
Outside PR	54	Nath, Natasha	1/14/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	201	Battle, Juan Carlos	1/14/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Nixon Peabody and JP Morgan to discuss settlement agent responsibilities to implement Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/14/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from FOMB and AAFAP advisory teams to discuss status of implementation of Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/14/2022	1.10	\$ 715.00	\$ 786.50	Review settlement agent proposals to determine role of information agent and cost suggested by JP Morgan.
Outside PR	201	Pryor, Kerrin	1/14/2022	1.20	\$ 400.00	\$ 480.00	Update Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	25	Parker, Christine	1/14/2022	1.60	\$ 200.00	\$ 320.00	Review Exhibits A, B and C of the December 2021 monthly fee statement prior to distributing to M. Giese (ACG) and N. Nath (ACG).
Outside PR	201	Pryor, Kerrin	1/14/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/14/2022	1.90	\$ 400.00	\$ 760.00	Prepare the draft Plan of Adjustment dashboard with summary and workstream status as requested by AAFAP.
Outside PR	201	Battle, Fernando	1/15/2022	0.50	\$ 960.00	\$ 480.00	Review and analyze the revised plan of adjustment filed by FOMB.
Outside PR	25	Sneath, Jill	1/16/2022	1.90	\$ 315.00	\$ 598.50	Update the exhibits for the thirteenth interim fee application including the Restructuring fee statements for this interim fee period.
Outside PR	201	Feldman, Robert	1/17/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding the monthly pro forma debt service analysis.
Outside PR	201	Barrett, Dennis	1/17/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the monthly pro forma debt service analysis.
Outside PR	MA - 208	Feldman, Robert	1/17/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Proskauer, Citi, PJT Partners, Pietrantonio Mendez & Alvarez and O'Melveny & Myers to discuss terms of HTA trust agreement.
Outside PR	MA - 208	Battle, Fernando	1/17/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Proskauer, Citi, PJT Partners, Pietrantonio Mendez & Alvarez and O'Melveny & Myers to discuss terms of HTA trust agreement.
Outside PR	MA - 208	Barrett, Dennis	1/17/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Proskauer, Citi, PJT Partners, Pietrantonio Mendez & Alvarez and O'Melveny & Myers to discuss terms of HTA trust agreement.
Outside PR	208	Barrett, Dennis	1/17/2022	1.30	\$ 960.00	\$ 1,248.00	Review current draft of HTA indenture in advance of call with FOMB professionals on the HTA indenture.
Outside PR	201	Barrett, Dennis	1/17/2022	0.50	\$ 960.00	\$ 480.00	Review and provide comments to representatives of PMA regarding the latest draft of the debt management policy.
Outside PR	MA - 208	Battle, Fernando	1/17/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss revenues from Teodoro Moscoso Bridge inclusion in Fiscal Plan and exclusion from bond waterfall.
Outside PR	201	Feldman, Robert	1/17/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with V. Wong (NP) regarding the monthly pro forma debt service analysis.
Outside PR	57	Battle, Fernando	1/17/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with H. Negroni (Foundational Credit) to discuss status of PREPA restructuring and change in investor holdings.
Outside PR	201	Battle, Fernando	1/17/2022	0.80	\$ 960.00	\$ 768.00	Review forensic review report related to Reforma 2000 and Act 3 program employee accounts.
Outside PR	201	Feldman, Robert	1/17/2022	1.20	\$ 660.00	\$ 792.00	Prepare analysis on the monthly pro forma debt service owed on a cash basis as requested by D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	1/17/2022	0.40	\$ 960.00	\$ 384.00	Review schedule of monthly pro forma debt service owed on a cash basis as prepared by R. Feldman (ACG).
Outside PR	25	Sneath, Jill	1/17/2022	2.40	\$ 315.00	\$ 756.00	Update draft of the thirteenth interim fee application for submission to D. Barrett (ACG).
PR	MA - 201	Battle, Juan Carlos	1/18/2022	0.20	\$ 715.00	\$ 143.00	Participate on call with D. Barrett (ACG) to discuss process for monetization of ERS-held COFINA bonds.
Outside PR	MA - 201	Barrett, Dennis	1/18/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Battle (ACG) to discuss process for monetization of ERS-held COFINA bonds.
Outside PR	201	Battle, Fernando	1/18/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, FOMB and Ernst & Young to discuss reconciliation of system 2000 settlement payments.
Outside PR	201	Barrett, Dennis	1/18/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, FOMB and Ernst & Young to discuss reconciliation of system 2000 settlement payments.
Outside PR	201	Feldman, Robert	1/18/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the Plan of Adjustment sources and uses.
Outside PR	201	Barrett, Dennis	1/18/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the Plan of Adjustment sources and uses.
Outside PR	201	Barrett, Dennis	1/18/2022	3.30	\$ 960.00	\$ 3,168.00	Participate in meeting with representatives from Hacienda, AAFAP, Nixon, PMA, OMM regarding POA implementation and plan of adjustment documents.
Outside PR	201	Nath, Natasha	1/18/2022	0.10	\$ 413.00	\$ 41.30	Review and distribute various Plan of Adjustment presentations as requested by F. Battle (ACG).
Outside PR	201	Battle, Fernando	1/18/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with I. Caraballo (AAFAP) to review press release related to Judge Swains confirmation of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/18/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAP.
Outside PR	54	Nath, Natasha	1/18/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	1/18/2022	0.70	\$ 413.00	\$ 289.10	Update draft of the AAFAP press conference presentation as requested by F. Battle (ACG).
Outside PR	201	Pryor, Kerrin	1/18/2022	1.70	\$ 400.00	\$ 680.00	Update POA implementation tracker document with current status based on recent activity and correspondence with Government advisors and representatives of AAFAP.
Outside PR	201	Battle, Fernando	1/18/2022	1.70	\$ 960.00	\$ 1,632.00	Participate on call with I. Caraballo (AAFAP) and F. Cimadevilla (FORCULUS) to discuss public statements related to confirmation of the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/18/2022	1.80	\$ 400.00	\$ 720.00	Update the draft Plan of Adjustment dashboard based on team feedback.
Outside PR	201	Feldman, Robert	1/18/2022	1.80	\$ 660.00	\$ 1,188.00	Prepare revised cash bridge inclusive of various items related to TSA cash, cash from outside agencies, System 2000 payments and takings claims as requested by D. Barrett (ACG).
Outside PR	201	Nath, Natasha	1/19/2022	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/19/2022	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/19/2022	1.10	\$ 715.00	\$ 786.50	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/19/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/19/2022	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/19/2022	1.10	\$ 400.00	\$ 440.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and Marini Pietrantonio & Muñoz to discuss workstreams related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/19/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss fees related to Government professionals to be included as part of cash needed for the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	1/19/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss fees related to Government professionals to be included as part of cash needed for the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/19/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with D. Barrett (ACG) to discuss estimates of expenses related to Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/19/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with J. Battle (ACG) to discuss estimates of expenses related to Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/19/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) to discuss cash distribution from different agencies for the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/19/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Battle (ACG) to discuss cash distribution from different agencies for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/19/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with J. Bayne (AAFAF) to discuss closing costs related to the Commonwealth Plan of Adjustment.
Outside PR	57	Battle, Fernando	1/19/2022	0.20	\$ 960.00	\$ 192.00	Review and analyze the PREPA January RSA Report Status required by Court.
Outside PR	201	Barrett, Dennis	1/19/2022	1.50	\$ 960.00	\$ 1,440.00	Participate in meeting with representatives from AAFAF, OMM, OMB and Ankura regarding POA implementation and cash transfers.
Outside PR	201	Barrett, Dennis	1/19/2022	1.50	\$ 960.00	\$ 1,440.00	Participate in meeting with representatives from AAFAF, OMM, Nixon and Hacienda regarding POA implementation and documentation.
Outside PR	201	Barrett, Dennis	1/19/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with E. Heath (EY) regarding status of POA implementation.
Outside PR	201	Barrett, Dennis	1/19/2022	1.50	\$ 960.00	\$ 1,440.00	Review information on the department of labor equal opportunities development fund included in the letter to the FOMB, the cash restriction analysis and response letters from FOMB.
Outside PR	201	Barrett, Dennis	1/19/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with M. DiConza (OMM) regarding the department of labor equal opportunities development fund.
Outside PR	201	Barrett, Dennis	1/19/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with S. Panagiotakis (EY) regarding the department of labor equal opportunities development fund.
Outside PR	57	Battle, Fernando	1/19/2022	0.30	\$ 960.00	\$ 288.00	Review the PREPA/COBRA joint status report prior to filing.
Outside PR	201	Battle, Fernando	1/19/2022	0.30	\$ 960.00	\$ 288.00	Review professional fees schedule related to the Commonwealth Plan of Adjustment.
Outside PR	57	Nath, Natasha	1/19/2022	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Pryor, Kerrin	1/19/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Feldman, Robert	1/19/2022	0.60	\$ 660.00	\$ 396.00	Review, analyze and revise the historical professional fee forecast of Title III fees, by advisor, as requested by representatives from AAFAF.
Outside PR	54	Nath, Natasha	1/19/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Pryor, Kerrin	1/19/2022	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	201	Pryor, Kerrin	1/19/2022	1.80	\$ 400.00	\$ 720.00	Update POA implementation tracker document with current status based on recent activity and correspondence with Government advisors and representatives of AAFAF.
Outside PR	201	Pryor, Kerrin	1/19/2022	1.90	\$ 400.00	\$ 760.00	Update and distribute the Plan of Adjustment dashboard document following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers and Nixon Peabody for review of current status of the Plan of Adjustment checklist activities.
Outside PR	201	Pryor, Kerrin	1/20/2022	0.50	\$ 400.00	\$ 200.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	1/20/2022	0.50	\$ 960.00	\$ 480.00	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	1/20/2022	0.50	\$ 715.00	\$ 357.50	Participate on the Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	1/20/2022	1.60	\$ 660.00	\$ 1,056.00	Participate on call with D. Barrett (ACG) and representatives from Hacienda and AAFAF to discuss operational questions regarding Plan of Adjustment cash disbursements.
Outside PR	201	Barrett, Dennis	1/20/2022	1.60	\$ 960.00	\$ 1,536.00	Participate on call with R. Feldman (ACG) and representatives from Hacienda and AAFAF to discuss operational questions regarding Plan of Adjustment cash disbursements.
Outside PR	201	Barrett, Dennis	1/20/2022	1.30	\$ 960.00	\$ 1,248.00	Participate in meeting with representatives from PBA, OMB and AAFAF regarding POA cash transfers and budget issues at PBA.
Outside PR	201	Barrett, Dennis	1/20/2022	0.50	\$ 960.00	\$ 480.00	Update the plan of adjustment cash schedule for expected variances at PBA.
Outside PR	201	Barrett, Dennis	1/20/2022	0.70	\$ 960.00	\$ 672.00	Participate in discussion with R. Valentin (AAFAF) regarding status of POA cash transfers and where we ultimately think we'll land from a working capital perspective.
Outside PR	201	Battle, Fernando	1/20/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Santiago (PcFM) to discuss Plan of Adjustment implementation support.
Outside PR	201	Feldman, Robert	1/20/2022	0.30	\$ 660.00	\$ 198.00	Review and provide comments to M. Kremer (OMM) regarding PBA cash.
Outside PR	201	Battle, Fernando	1/20/2022	0.30	\$ 960.00	\$ 288.00	Review and edit newspaper column for O. Marrero (AAFAF) as requested by I. Caraballo (AAFAF) related to the Commonwealth Plan of Adjustment and AAFAF role in its implementation.
Outside PR	201	Pryor, Kerrin	1/20/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	54	Nath, Natasha	1/20/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	1/20/2022	0.90	\$ 960.00	\$ 864.00	Review Reporting Agreement (CVI) related to the Commonwealth Plan of Adjustment prior to distribution with creditors.
Outside PR	MA - 208	Battle, Fernando	1/20/2022	1.00	\$ 960.00	\$ 960.00	Review and analyze the monoline comments to the HTA Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/20/2022	1.70	\$ 400.00	\$ 680.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/20/2022	1.80	\$ 400.00	\$ 720.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	208	Battle, Fernando	1/21/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Acevedo (AAFAF) and J. Battle (ACG) to discuss valuation of the Teodoro Moscoso Bridge.
PR	208	Battle, Juan Carlos	1/21/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with M. Acevedo (AAFAF) and F. Battle (ACG) to discuss valuation of the Teodoro Moscoso Bridge.
Outside PR	201	Feldman, Robert	1/21/2022	0.80	\$ 660.00	\$ 528.00	Participate on Plan of Adjustment implementation call with Government and FOMB representatives and advisory team.
Outside PR	201	Battle, Fernando	1/21/2022	0.80	\$ 960.00	\$ 768.00	Participate on Plan of Adjustment implementation call with Government and FOMB representatives and advisory team.
Outside PR	201	Pryor, Kerrin	1/21/2022	0.80	\$ 400.00	\$ 320.00	Participate on Plan of Adjustment implementation call with Government and FOMB representatives and advisory team.
Outside PR	201	Barrett, Dennis	1/21/2022	0.80	\$ 960.00	\$ 768.00	Participate on Plan of Adjustment implementation call with Government and FOMB representatives and advisory team.
PR	201	Battle, Juan Carlos	1/21/2022	0.80	\$ 715.00	\$ 572.00	Participate on Plan of Adjustment implementation call with Government and FOMB representatives and advisory team.
Outside PR	201	Feldman, Robert	1/21/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the available cash analysis following the effectiveness of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/21/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the available cash analysis following the effectiveness of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/21/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from O'Melveny & Myers to discuss mechanics of TRS freeze and impact on employee benefits.
Outside PR	201	Barrett, Dennis	1/21/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from O'Melveny & Myers to discuss mechanics of TRS freeze and impact on employee benefits.
Outside PR	201	Battle, Fernando	1/21/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and AAFAF to discuss presentation for O. Marrero (AAFAF) related to Commonwealth Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	1/21/2022	1.60	\$ 960.00	\$ 1,536.00	Prepare effective date cash exhibits to share with AAFAF and FOMB regarding plan of adjustment implementation.
Outside PR	57	Nath, Natasha	1/21/2022	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Battle, Fernando	1/21/2022	0.30	\$ 960.00	\$ 288.00	Review the Plan of Adjustment checklist in preparation for weekly meeting with the FOMB.
Outside PR	57	Battle, Fernando	1/21/2022	0.40	\$ 960.00	\$ 384.00	Review and provide comments to PREPA pension summary requested by AAFAF for meeting between Governor and FOMB.
Outside PR	201	Pryor, Kerrin	1/21/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	54	Nath, Natasha	1/21/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	1/21/2022	0.80	\$ 660.00	\$ 528.00	Review and analyze the available cash analysis following the effectiveness of the Commonwealth Plan of Adjustment provided by representatives from Ernst & Young.
Outside PR	MA - 201	Battle, Fernando	1/21/2022	1.10	\$ 960.00	\$ 1,056.00	Review drafts of GO Bond and contingent value instrument Trust Agreements including creditor comments.
Outside PR	201	Pryor, Kerrin	1/21/2022	1.20	\$ 400.00	\$ 480.00	Update Plan of Adjustment checklist with updates from Plan of Adjustment Implementation update meeting.
Outside PR	201	Pryor, Kerrin	1/21/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	25	Parker, Christine	1/21/2022	2.40	\$ 200.00	\$ 480.00	Revise Exhibit C time descriptions submitted for the period 1/1/22 - 1/8/22 for inclusion in the January 2022 monthly fee statement.
Outside PR	201	Battle, Fernando	1/22/2022	0.50	\$ 960.00	\$ 480.00	Review and provide edits to summary presentation related to Commonwealth Plan of Adjustment implementation in preparation for O. Marrero (AAFAF) meeting.
Outside PR	201	Giese, Michael	1/22/2022	1.20	\$ 413.00	\$ 495.60	Incorporate comments from F. Battle (ACG) into the Plan of Adjustment implementation update presentation.
Outside PR	201	Battle, Fernando	1/23/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss talking points on TRS modifications requested by AAFAF.
Outside PR	201	Barrett, Dennis	1/23/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss talking points on TRS modifications requested by AAFAF.
Outside PR	201	Barrett, Dennis	1/23/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with S. Martinez (Alix) regarding calculation agent agreement.
Outside PR	201	Barrett, Dennis	1/23/2022	0.50	\$ 960.00	\$ 480.00	Review and analyze the latest draft of the CVI indenture prior to discussion with S. Martinez (Alix) regarding Calculation Agent agreement.
Outside PR	201	Barrett, Dennis	1/23/2022	0.40	\$ 960.00	\$ 384.00	Review creditors proposed timeline regarding CVI distributions prior to talking to S. Martinez (Alix) on calculation agent agreement.
Outside PR	57	Battle, Fernando	1/23/2022	1.00	\$ 960.00	\$ 960.00	Review and provide comments to PREPA Debt restructuring presentation requested by AAFAF for meeting with Governor.
Outside PR	201	Nath, Natasha	1/23/2022	0.10	\$ 413.00	\$ 41.30	Review and translate document discussing TRS talking points as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	1/23/2022	0.10	\$ 413.00	\$ 41.30	Update the cash bridge based on changes discussed with D. Barrett (ACG) to be included in the Plan of Adjustment implementation update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Giese, Michael	1/23/2022	0.10	\$ 413.00	\$ 41.30	Update the cash outside TSA exhibit for the Plan of Adjustment implementation update as requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	1/23/2022	0.30	\$ 413.00	\$ 123.90	Finalize the Plan of Adjustment implementation before sending revised draft to R. Valentin (AAFAF).
Outside PR	201	Giese, Michael	1/23/2022	0.30	\$ 413.00	\$ 123.90	Incorporate comments from M. DiConza (OMM) in the Plan of Adjustment implementation update presentation.
Outside PR	201	Giese, Michael	1/23/2022	0.30	\$ 413.00	\$ 123.90	Incorporate comments from V. Wong (NP) in the Plan of Adjustment implementation presentation.
Outside PR	201	Nath, Natasha	1/23/2022	0.50	\$ 413.00	\$ 206.50	Review and analyze the Plan of Adjustment document exhibits as requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	1/23/2022	0.70	\$ 413.00	\$ 289.10	Review and research the various Puerto Rico government teacher datasets for information on average age for D. Barrett (ACG) use in pensions memo.
Outside PR	201	Giese, Michael	1/23/2022	0.70	\$ 413.00	\$ 289.10	Prepare Plan of Adjustment talking points on debt reduction and debt service savings as requested by G. Olivera (OMM).
Outside PR	201	Giese, Michael	1/23/2022	0.90	\$ 413.00	\$ 371.70	Prepare revised updates on document section in the Plan of Adjustment implementation presentation as requested by F. Batlle (ACG).
Outside PR	201	Battle, Fernando	1/23/2022	0.40	\$ 960.00	\$ 384.00	Review and provide comments to TRS modifications talking points requested by AAFAF for meeting with Legislators.
Outside PR	201	Feldman, Robert	1/23/2022	0.70	\$ 660.00	\$ 462.00	Review and provide comments to M. Giese (ACG) regarding the Plan of Adjustment talking points requested by representatives from O'Melveny & Myers.
Outside PR	201	Giese, Michael	1/23/2022	1.20	\$ 413.00	\$ 495.60	Incorporate additional changes in the Plan of Adjustment implementation update presentation based on incremental comments received from F. Batlle (ACG).
Outside PR	201	Battle, Fernando	1/23/2022	1.20	\$ 960.00	\$ 1,152.00	Review and provide comment to M. Giese (ACG) to the Commonwealth Plan of Adjustment implementation presentation requested by AAFAF.
Outside PR	57	Feldman, Robert	1/24/2022	1.20	\$ 660.00	\$ 792.00	Participate on call with representatives from O'Melveny & Myers and Ankura to review and make changes to PREPA debt restructuring analysis requested by AAFAF.
Outside PR	57	Barrett, Dennis	1/24/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from O'Melveny & Myers and Ankura to review and make changes to PREPA debt restructuring analysis requested by AAFAF.
Outside PR	57	Battle, Fernando	1/24/2022	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from O'Melveny & Myers and Ankura to review and make changes to PREPA debt restructuring as requested by AAFAF.
PR	201	Battle, Juan Carlos	1/24/2022	0.40	\$ 715.00	\$ 286.00	Participate on call with D. Barrett (ACG), F. Batlle (ACG), A. Perez (AAFAF) and R. Angler (AAFAF) to discuss sources and uses of funds for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/24/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG), J. Batlle (ACG), A. Perez (AAFAF) and R. Angler (AAFAF) to discuss sources and uses of funds for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/24/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Batlle (ACG), J. Batlle (ACG), A. Perez (AAFAF) and R. Angler (AAFAF) to discuss sources and uses of funds for implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/24/2022	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss preparation of the Plan of Adjustment master analysis file.
Outside PR	201	Feldman, Robert	1/24/2022	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss preparation of the Plan of Adjustment master analysis file.
Outside PR	201	Giese, Michael	1/24/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss status of the Plan of Adjustment master analysis file.
Outside PR	201	Feldman, Robert	1/24/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss status of the Plan of Adjustment master analysis file.
Outside PR	201	Giese, Michael	1/24/2022	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss the Plan of Adjustment master analysis file and next steps related to cash bridge exhibits.
Outside PR	201	Feldman, Robert	1/24/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss the Plan of Adjustment master analysis file and next steps related to cash bridge exhibits.
Outside PR	201	Nath, Natasha	1/24/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss updating the Plan of Adjustment cash disbursements schedule based on the final confirmed Plan of Adjustment.
Outside PR	201	Giese, Michael	1/24/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss updating the Plan of Adjustment cash disbursements schedule based on the final confirmed Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/24/2022	0.30	\$ 660.00	\$ 198.00	Participate on the Plan of Adjustment implementation call with representatives from Ankura and AAFAF (partial).
Outside PR	201	Battle, Fernando	1/24/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, AAFAF, O. Marrero (AAFAF) and Ankura to discuss Commonwealth Plan of Adjustment implementation status.
Outside PR	201	Barrett, Dennis	1/24/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, AAFAF, O. Marrero (AAFAF) and Ankura to discuss Commonwealth Plan of Adjustment implementation status.
Outside PR	201	Battle, Fernando	1/24/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, ERS, FOMB and Ernst & Young to discuss status of pension-related workstreams as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/24/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, ERS, FOMB and Ernst & Young to discuss status of pension-related workstreams as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/24/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to review order of presentation to O. Marrero (AAFAF) related to Commonwealth Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	1/24/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Batlle (ACG) to review order of presentation to O. Marrero (AAFAF) related to Commonwealth Plan of Adjustment implementation.
Outside PR	201	Barrett, Dennis	1/24/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with FOMB advisors, AAFAF advisors, Retiree Committee advisors and AFSCME regarding pension reserve trust documentation.
Outside PR	201	Barrett, Dennis	1/24/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with R. Valentin (AAFAF) and representatives from OAT regarding POA cash transfers.
Outside PR	201	Giese, Michael	1/24/2022	0.10	\$ 413.00	\$ 41.30	Prepare summary of the cash transfer amounts for ERS, TRS and JRS as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	1/24/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Yassin (OMM) to discuss ERS pension open item related to Act 106 accounts in preparation for meeting with O. Marrero (AAFAF).
Outside PR	57	Battle, Fernando	1/24/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) to discuss approach to PREPA investor calls.
Outside PR	201	Giese, Michael	1/24/2022	0.20	\$ 413.00	\$ 82.60	Prepare responses to questions from representatives from Hacienda on certain Plan of Adjustment cash related items as requested by R. Feldman (ACG)
Outside PR	201	Battle, Fernando	1/24/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with L. Corning (Pentwater Capital) to discuss trustee for private equity portfolio as well as alternatives to put of portfolio.
Outside PR	201	Pryor, Kerrin	1/24/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	201	Giese, Michael	1/24/2022	0.60	\$ 413.00	\$ 247.80	Update cash bridge exhibits in the Plan of Adjustment master file for latest cash analysis as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/24/2022	0.60	\$ 413.00	\$ 247.80	Prepare recoveries by CUSIP for PBA bondholders as requested by R. Feldman (ACG).
Outside PR	54	Nath, Natasha	1/24/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	1/24/2022	0.70	\$ 413.00	\$ 289.10	Prepare and reconcile cash accounts in the Confirmation Order to cash inventory files as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	1/24/2022	0.70	\$ 660.00	\$ 462.00	Prepare responses to R. Valentin (AAFAF) and representatives from Hacienda and OMB regarding cash transfers upon the effectiveness of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/24/2022	0.90	\$ 413.00	\$ 371.70	Review, analyze and compile multiple files in order to prepare the Plan of Adjustment summary workbook as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/24/2022	0.90	\$ 413.00	\$ 371.70	Continue to update the cash bridge exhibits in the Plan of Adjustment master file for latest cash analysis as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	1/24/2022	1.10	\$ 660.00	\$ 726.00	Prepare revised cash workbook inclusive of cash bridge materials, effective date payments, agency cash transfers and other miscellaneous cash related items associated with the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/24/2022	1.20	\$ 660.00	\$ 792.00	Prepare analysis showing the cash, debt and contingent value instrument recoveries for the general obligation debt by CUSIP as requested by D. Barrett (ACG).
Outside PR	201	Pryor, Kerrin	1/24/2022	1.60	\$ 400.00	\$ 640.00	Update the Plan of Adjustment checklist document with updates from feedback on current status.
Outside PR	201	Pryor, Kerrin	1/24/2022	1.70	\$ 400.00	\$ 680.00	Update the draft Plan of Adjustment dashboard based on team feedback.
Outside PR	201	Giese, Michael	1/24/2022	1.70	\$ 413.00	\$ 702.10	Continue to prepare and compile multiple files to prepare Plan of Adjustment master analysis file as requested by R. Feldman (ACG).
Outside PR	201	Nath, Natasha	1/24/2022	1.80	\$ 413.00	\$ 743.40	Update draft of the Plan of Adjustment cash file as requested by M. Giese (ACG).
Outside PR	201	Giese, Michael	1/25/2022	0.30	\$ 413.00	\$ 123.90	Participate on series of calls with R. Feldman (ACG) to discuss latest updates to the cash account analysis.
Outside PR	201	Feldman, Robert	1/25/2022	0.30	\$ 660.00	\$ 198.00	Participate on series of calls with M. Giese (ACG) to discuss latest updates to the cash account analysis.
Outside PR	201	Nath, Natasha	1/25/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with representatives from Ankura to discuss updates to Plan of Adjustment cash accounts.
Outside PR	201	Giese, Michael	1/25/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with representatives from Ankura to discuss updates to Plan of Adjustment cash accounts.
Outside PR	201	Barrett, Dennis	1/25/2022	0.10	\$ 960.00	\$ 96.00	Participate on call with representatives from Ankura to discuss updates to Plan of Adjustment cash accounts.
Outside PR	201	Feldman, Robert	1/25/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with representatives from Ankura to discuss updates to Plan of Adjustment cash accounts.
Outside PR	201	Giese, Michael	1/25/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss surplus sharing example scenarios prepared as requested by representatives from Nixon Peabody.
Outside PR	201	Feldman, Robert	1/25/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss surplus sharing example scenarios prepared as requested by representatives from Nixon Peabody.
Outside PR	201	Battle, Fernando	1/25/2022	0.60	\$ 960.00	\$ 576.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Nath, Natasha	1/25/2022	0.60	\$ 413.00	\$ 247.80	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	1/25/2022	0.60	\$ 400.00	\$ 240.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	1/25/2022	0.60	\$ 413.00	\$ 247.80	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	1/25/2022	0.60	\$ 660.00	\$ 396.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	1/25/2022	0.60	\$ 960.00	\$ 576.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
PR	201	Battle, Juan Carlos	1/25/2022	0.60	\$ 715.00	\$ 429.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	MA - 208	Battle, Fernando	1/25/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAF to discuss response to FOMB comments to the HTA Trust Agreement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 208	Barrett, Dennis	1/25/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Mendez & Alvarez and AAFAP to discuss response to FOMB comments to the HTA Trust Agreement.
Outside PR	201	Feldman, Robert	1/25/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from AAFAP, OMB, Treasury to discuss amended budget and process needed to transfer all cash to TSA account as part of implementation of Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/25/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from AAFAP, OMB, Treasury to discuss amended budget and process needed to transfer all cash to TSA account as part of implementation of Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/25/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from AAFAP, OMB, Treasury to discuss amended budget and process needed to transfer all cash to TSA account as part of implementation of Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/25/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, Nixon Peabody and O'Melveny & Myers regarding the fiscal surplus calculation agent agreement.
Outside PR	201	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, Nixon Peabody and O'Melveny & Myers regarding the fiscal surplus calculation agent agreement.
Outside PR	MA - 208	Battle, Fernando	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody to discuss tax matters related to HTA restructuring and Plan of Adjustment.
Outside PR	MA - 208	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody to discuss tax matters related to HTA restructuring and Plan of Adjustment.
Outside PR	201	Nath, Natasha	1/25/2022	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with M. Giese (ACG) to discuss reconciliation of Confirmation Order accounts based on cash inventory files.
Outside PR	201	Giese, Michael	1/25/2022	0.50	\$ 413.00	\$ 206.50	Participate on series of calls with N. Nath (ACG) to discuss reconciliation of Confirmation Order accounts based on cash inventory files.
Outside PR	57	Battle, Fernando	1/25/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with G. Gil (ACG) to discuss generation P3 process and funding needs that need to be incorporated in PREPA debt restructuring.
Outside PR	201	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Review and analyze the Hacienda plan of adjustment payments analysis prior to call with Hacienda and AAFAP on the same.
Outside PR	201	Barrett, Dennis	1/25/2022	1.30	\$ 960.00	\$ 1,248.00	Review and provide comments on the current Debt Management Policy in advance of call on the Debt Management Policy .
Outside PR	201	Barrett, Dennis	1/25/2022	1.40	\$ 960.00	\$ 1,344.00	Review information provided by OAT to determine the available cash for plan of adjustment related purposes.
Outside PR	201	Giese, Michael	1/25/2022	0.10	\$ 413.00	\$ 41.30	Confirm PBA and DRA claims recoveries under the Plan of Adjustment as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/25/2022	0.30	\$ 413.00	\$ 123.90	Review correspondence from J. O'Shea (Riveron) on latest updates and responses to Debt Policy Revenues actuals analysis.
Outside PR	57	Battle, Fernando	1/25/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with M. DiConza (OMM) to discuss PREPA litigation overview.
Outside PR	201	Giese, Michael	1/25/2022	0.20	\$ 413.00	\$ 82.60	Prepare summary of the unreconciled Confirmation Order cash accounts as part of discussions with representatives of Riveron.
Outside PR	201	Feldman, Robert	1/25/2022	0.20	\$ 660.00	\$ 132.00	Review and prepare summary of the PBA DRA claim recovery as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/25/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with Z. Canales (OMB) to discuss budgetary process related to cash movement related to Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/25/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Valentin (AAFAF) to discuss budget and cash issues related to Commonwealth Plan of Adjustment.
Outside PR	MA - 208	Battle, Fernando	1/25/2022	0.20	\$ 960.00	\$ 192.00	Review response to comments from FOMB related to HTA Trust Agreement documents.
Outside PR	25	Giese, Michael	1/25/2022	0.30	\$ 413.00	\$ 123.90	Review the December 2021 Title III and Non-Title III fee statement.
Outside PR	201	Giese, Michael	1/25/2022	0.30	\$ 413.00	\$ 123.90	Revise and review 11/30/21 cash analysis and bridge for additional open items.
Outside PR	201	Battle, Juan Carlos	1/25/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with R. Valentin (AAFAF) to discuss Commonwealth Plan of Adjustment settlement agent expenses.
Outside PR	201	Battle, Fernando	1/25/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Valentin (AAFAF) to discuss budgetary process related to cash movement related to Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/25/2022	0.40	\$ 413.00	\$ 165.20	Prepare document that includes all surplus language sharing language in the Plan of Adjustment as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/25/2022	0.40	\$ 413.00	\$ 165.20	Review and modify surplus sharing scenarios for additional changes as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/25/2022	0.40	\$ 413.00	\$ 165.20	Incorporate comments from D. Barrett (ACG) regarding the plan of adjustment cash presentation.
Outside PR	201	Battle, Fernando	1/25/2022	0.40	\$ 960.00	\$ 384.00	Review and provide comments to the Commonwealth Plan of Adjustment - Cash Update presentation requested by C. Yamin (Fortaleza).
Outside PR	MA - 208	Battle, Fernando	1/25/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Brownstein (Citi) to discuss HTA restructuring and trust agreement comments.
Outside PR	201	Giese, Michael	1/25/2022	0.50	\$ 413.00	\$ 206.50	Prepare and reconcile cash accounts in the Confirmation Order to cash inventory files as requested by R. Feldman (ACG).
PR	208	Battle, Juan Carlos	1/25/2022	0.50	\$ 715.00	\$ 357.50	Review materials related to Teodoro Moscoso Bridge revenue share as requested by M. Acevedo (AAFAF).
Outside PR	201	Pryor, Kerrin	1/25/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAP.
Outside PR	201	Giese, Michael	1/25/2022	0.60	\$ 413.00	\$ 247.80	Prepare the updated Plan of Adjustment disbursements exhibit for cash presentation as requested by R. Feldman (ACG).
PR	208	Battle, Juan Carlos	1/25/2022	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from JP Morgan to discuss infrastructure project valuation multiples for purposes of HTA analysis requested by representatives from AAFAP.
Outside PR	54	Nath, Natasha	1/25/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	1/25/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with M. DiConza (OMM) to discuss alternative to PREPA RSA.
PR	208	Battle, Juan Carlos	1/25/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Barclays to discuss market multiples for infrastructure assets in preparation for valuation of Teodoro Moscoso revenue share.
Outside PR	201	Feldman, Robert	1/25/2022	0.90	\$ 660.00	\$ 594.00	Prepare revised comparison analysis for the cash outside the TSA between November 2021 balances and June 2021 balances as part of the Plan of Adjustment cash analysis.
Outside PR	201	Barrett, Dennis	1/25/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from EY, FOMB and AAFAP regarding plan of adjustment cash transfers.
Outside PR	201	Feldman, Robert	1/25/2022	1.00	\$ 660.00	\$ 660.00	Prepare comparison analysis of draft budget schedule to Plan of Adjustment disbursements schedule to verify amounts included.
Outside PR	208	Morrison, Jonathan	1/25/2022	1.00	\$ 890.00	\$ 890.00	Review and analyze the Teodoro Moscoso valuation and related materials to prepare the meeting with representatives AAFAP.
Outside PR	201	Nath, Natasha	1/25/2022	1.10	\$ 413.00	\$ 454.30	Revise the draft of the Plan of Adjustment cash file as requested by M. Giese (ACG).
Outside PR	201	Giese, Michael	1/25/2022	1.10	\$ 413.00	\$ 454.30	Prepare 11/30/21 cash analysis based on latest cash inventory file received from members of Riveron as requested by representatives of AAFAP.
Outside PR	201	Giese, Michael	1/25/2022	0.60	\$ 413.00	\$ 247.80	Incorporate comments from D. Barrett (ACG) into cash presentation in response to questions from C. Yamin (Fortaleza).
Outside PR	201	Feldman, Robert	1/25/2022	1.10	\$ 660.00	\$ 726.00	Prepare modified cash bridge based on latest balances as requested by representatives from AAFAP.
Outside PR	201	Giese, Michael	1/25/2022	1.70	\$ 413.00	\$ 702.10	Prepare first draft of cash presentation in response to questions from C. Yamin (Fortaleza) on latest cash bridge as requested by D. Barrett (ACG).
Outside PR	57	Battle, Fernando	1/25/2022	1.30	\$ 960.00	\$ 1,248.00	Participate on call with D. Brownstein (Citi) to discuss structure of alternative to PREPA RSA as presented by Ad Hoc Group of bondholders.
PR	208	Battle, Juan Carlos	1/25/2022	1.60	\$ 715.00	\$ 1,144.00	Review traffic and revenue study prepared by Steer Davis in connection with the Teodoro Moscoso Bridge in preparation for meeting with representatives from AAFAP, Marini, Pietrantonio & Muñiz, Metropistas and McConnell Valdes.
PR	208	Battle, Juan Carlos	1/25/2022	1.60	\$ 715.00	\$ 1,144.00	Review materials prepared in 2019 regarding valuation of revenue stream to HTA from Teodoro Moscoso Bridge.
Outside PR	201	Pryor, Kerrin	1/25/2022	1.70	\$ 400.00	\$ 680.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	201	Pryor, Kerrin	1/25/2022	1.90	\$ 400.00	\$ 760.00	Update and distribute the Plan of Adjustment dashboard document following status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers and Nixon Peabody for review of current status of the Plan of Adjustment checklist activities.
Outside PR	201	Feldman, Robert	1/25/2022	1.90	\$ 660.00	\$ 1,254.00	Prepare various examples illustrating the surplus sharing agreements for the pension reserve trust fund and union agreement as requested by V. Wong (NP).
Outside PR	201	Battle, Fernando	1/26/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from O'Melveny & Myers, Proskauer, Ernst & Young and FOMB to discuss JRS pension workstream status as part of Commonwealth Plan of Adjustment implementation.
Outside PR	201	Giese, Michael	1/26/2022	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to discuss Debt Policy revenue schedule revisions.
Outside PR	201	Feldman, Robert	1/26/2022	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to discuss Debt Policy revenue schedule revisions.
PR	201	Battle, Juan Carlos	1/26/2022	0.90	\$ 715.00	\$ 643.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss the debt management policy as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/26/2022	0.90	\$ 413.00	\$ 371.70	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss the debt management policy as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/26/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss the debt management policy as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/26/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss the debt management policy as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/26/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss the debt management policy as part of the Commonwealth Plan of Adjustment.
Outside PR	57	Feldman, Robert	1/26/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura O'Melveny & Myers to discuss PREPA lien challenge legal arguments and impact on alternatives to PREPA RSA (partial).
Outside PR	57	Barrett, Dennis	1/26/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura O'Melveny & Myers to discuss PREPA lien challenge legal arguments and impact on alternatives to PREPA RSA.
Outside PR	57	Battle, Fernando	1/26/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura O'Melveny & Myers to discuss PREPA lien challenge legal arguments and impact on alternatives to PREPA RSA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	1/26/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and Ernst & Young regarding cash distributions associated with the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/26/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Ernst & Young regarding cash distributions associated with the Plan of Adjustment.
Outside PR	208	Battle, Fernando	1/26/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Marini Pietrantonio & Muñiz, J. Battle (ACG) and M. Acevedo (AAFAF) to discuss next steps related to valuation of Teodoro Moscoso revenue share.
PR	208	Battle, Juan Carlos	1/26/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Marini Pietrantonio & Muñiz, F. Battle (ACG) and M. Acevedo (AAFAF) to discuss next steps related to valuation of Teodoro Moscoso revenue share.
Outside PR	208	Battle, Fernando	1/26/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Marini Pietrantonio & Muñiz, Metropistas, McConnel Valdes and M. Acevedo (AAFAF) to discuss possible sale of Teodoro Moscoso Bridge revenue share.
Outside PR	208	Morrison, Jonathan	1/26/2022	0.80	\$ 890.00	\$ 712.00	Participate on call with representatives from Marini Pietrantonio & Muñiz, Metropistas, McConnel Valdes and M. Acevedo (AAFAF) to discuss possible sale of Teodoro Moscoso Bridge revenue share.
PR	208	Battle, Juan Carlos	1/26/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Marini Pietrantonio & Muñiz, Metropistas, McConnel Valdes and M. Acevedo (AAFAF) to discuss possible sale of Teodoro Moscoso Bridge revenue share.
Outside PR	201	Barrett, Dennis	1/26/2022	0.40	\$ 960.00	\$ 384.00	Participate on Judges social security working group call with representatives from O'Melveny & Myers, Proskauer and DOL.
Outside PR	201	Barrett, Dennis	1/26/2022	1.20	\$ 960.00	\$ 1,152.00	Prepare responses to questions from representatives of Hacienda regarding the proposed budget amendment.
Outside PR	201	Barrett, Dennis	1/26/2022	1.80	\$ 960.00	\$ 1,728.00	Continue preparing the plan of adjustment cash reconciliation and budget compare for discussions with representatives of Hacienda.
Outside PR	201	Barrett, Dennis	1/26/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from EY, Prime Clerk and Ankura regarding plan of adjustment effective date payments.
Outside PR	201	Barrett, Dennis	1/26/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF, ERS, Ankura and Alight regarding the status of the opening of act 106 accounts pursuant to the plan of adjustment.
Outside PR	201	Barrett, Dennis	1/26/2022	0.50	\$ 960.00	\$ 480.00	Review, analyze and summarize the cash disbursements file in advance of call with Prime Clerk on the same.
Outside PR	201	Barrett, Dennis	1/26/2022	0.20	\$ 960.00	\$ 192.00	Review and revise responses to questions received from Hacienda related to effective date cash distributions.
Outside PR	201	Giese, Michael	1/26/2022	0.40	\$ 413.00	\$ 165.20	Prepare updates to cash presentation based on updated balances received for Office of Courts administration.
Outside PR	201	Feldman, Robert	1/26/2022	0.30	\$ 660.00	\$ 198.00	Prepare response to C. Yamin (ACG) regarding questions on available cash from entities outside of the TSA as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/26/2022	0.30	\$ 660.00	\$ 198.00	Prepare schedule of annual principal and interest as part of the draft debt policy management document as requested by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	201	Giese, Michael	1/26/2022	0.40	\$ 413.00	\$ 165.20	Review and analyze the revised file sent by J. O'Shea (Riveron) on the debt policy revenues for fiscal year 2021.
Outside PR	201	Giese, Michael	1/26/2022	0.40	\$ 413.00	\$ 165.20	Incorporate comments from R. Feldman (ACG) into updated actual debt policy revenues annual schedules.
Outside PR	201	Feldman, Robert	1/26/2022	0.40	\$ 660.00	\$ 264.00	Prepare modified responses to R. Valentin (AAFAF) and representatives from Hacienda and OMB regarding cash transfers upon the effectiveness of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/26/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Valentin (AAFAF), J. Belen (Hacienda) and J. Santiago (Astra) to discuss process for cash transfer related to implementation of Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	1/26/2022	0.40	\$ 715.00	\$ 286.00	Review the Debt Management Policy and correspond with E. Arias (PMA) regarding DRA held obligations.
Outside PR	201	Pryor, Kerrin	1/26/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAF.
Outside PR	201	Giese, Michael	1/26/2022	0.60	\$ 413.00	\$ 247.80	Prepare updated Debt Policy Revenue exhibits by year to be used for discussion purposes with the Government advisor group as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	1/26/2022	0.60	\$ 660.00	\$ 396.00	Review and modify various Commonwealth cash schedules based on revised draft of the budget amendment as requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	1/26/2022	0.70	\$ 660.00	\$ 462.00	Review and analyze the draft debt policy management document as requested by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	201	Feldman, Robert	1/26/2022	0.70	\$ 660.00	\$ 462.00	Prepare debt service to own source revenue calculation as part of the draft debt policy management document as requested by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	201	Feldman, Robert	1/26/2022	1.50	\$ 660.00	\$ 990.00	Prepare summary of fiscal year 2020 and fiscal year 2021 own source revenues as part of the draft debt policy management document as requested by representatives from Pietrantonio Mendez & Alvarez.
Outside PR	201	Pryor, Kerrin	1/26/2022	1.80	\$ 400.00	\$ 720.00	Update the Plan of Adjustment checklist document with updates from feedback on current status.
Outside PR	201	Nath, Natasha	1/27/2022	0.30	\$ 413.00	\$ 123.90	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Giese, Michael	1/27/2022	0.30	\$ 413.00	\$ 123.90	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Barrett, Dennis	1/27/2022	0.30	\$ 960.00	\$ 288.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Feldman, Robert	1/27/2022	0.30	\$ 660.00	\$ 198.00	Participate on Plan of Adjustment implementation call with Government advisors and members of AAFAF.
Outside PR	201	Pryor, Kerrin	1/27/2022	0.60	\$ 400.00	\$ 240.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Marini Pietrantonio & Muñiz and Nixon Peabody to discuss status of workstreams related to implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/27/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Marini Pietrantonio & Muñiz and Nixon Peabody to discuss status of workstreams related to implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/27/2022	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Marini Pietrantonio & Muñiz and Nixon Peabody to discuss status of workstreams related to implementation of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/27/2022	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Marini Pietrantonio & Muñiz and Nixon Peabody to discuss status of workstreams related to implementation of the Commonwealth Plan of Adjustment.
Outside PR	MA - 208	Battle, Fernando	1/27/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Proskauer, Citi, PJT Partners, O'Melveny & Myers and Nixon Peabody to discuss changes to trust indenture language.
Outside PR	MA - 208	Barrett, Dennis	1/27/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Proskauer, Citi, PJT Partners, O'Melveny & Myers and Nixon Peabody to discuss changes to trust indenture language.
Outside PR	201	Battle, Fernando	1/27/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Proskauer, Citi and PJT Partners to discuss tax opinion related to Commonwealth contingent value instruments.
Outside PR	201	Barrett, Dennis	1/27/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Proskauer, Citi and PJT Partners to discuss tax opinion related to Commonwealth contingent value instruments.
Outside PR	208	Feldman, Robert	1/27/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss Teodoro Moscoso valuation assumptions and impact on the HTA Fiscal Plan.
Outside PR	208	Battle, Fernando	1/27/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss Teodoro Moscoso valuation assumptions and impact on the HTA Fiscal Plan.
Outside PR	208	Barrett, Dennis	1/27/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss Teodoro Moscoso valuation assumptions and impact on the HTA Fiscal Plan.
Outside PR	MA - 201	Barrett, Dennis	1/27/2022	1.40	\$ 960.00	\$ 1,344.00	Review and analyze the creditor comments to the GO Trust Indenture and CVI trust indenture.
Outside PR	201	Barrett, Dennis	1/27/2022	0.50	\$ 960.00	\$ 480.00	Review and reconcile ERS/TRS/IRS cash accounts and inform C. Tirado (ERS) to further understand which monies are needed to be transferred to the Commonwealth.
Outside PR	201	Barrett, Dennis	1/27/2022	1.30	\$ 960.00	\$ 1,248.00	Review Hacienda plan of adjustment cash flow file for bridging items relative to CFP and current cash.
Outside PR	201	Battle, Fernando	1/27/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with E. Arias (PMA) to discuss proposed changes to debt management policy.
Outside PR	201	Giese, Michael	1/27/2022	0.30	\$ 413.00	\$ 123.90	Prepare additional materials for correspondence with members of Riveron on unreconcilable accounts in Confirmation Order to respond to questions received.
Outside PR	201	Pryor, Kerrin	1/27/2022	0.50	\$ 400.00	\$ 200.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAF.
Outside PR	201	Battle, Fernando	1/27/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from AAFAF to discuss information request and analysis needed for Act 80 stipulation with FOMB.
Outside PR	54	Nath, Natasha	1/27/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	1/27/2022	0.80	\$ 413.00	\$ 330.40	Review various Plan of Adjustment recovery calculations as requested by R. Feldman (ACG).
Outside PR	208	Morrison, Jonathan	1/27/2022	1.00	\$ 890.00	\$ 890.00	Review the historical negotiations and key terms in Autopistas proposed transaction with HTA regarding Teodoro Moscoso.
Outside PR	208	Morrison, Jonathan	1/27/2022	1.00	\$ 890.00	\$ 890.00	Review, analyze and summarize the Teodoro Moscoso valuation model from Autopistas.
Outside PR	208	Morrison, Jonathan	1/27/2022	1.00	\$ 890.00	\$ 890.00	Review and analyze the Steer Davis study regarding traffic and toll rates on the Teodoro Moscoso Bridge.
Outside PR	201	Feldman, Robert	1/27/2022	1.40	\$ 660.00	\$ 924.00	Review and prepare commentary on the TSA cash roll forward prepared by representatives from OMB as requested by F. Battle (ACG).
Outside PR	201	Pryor, Kerrin	1/27/2022	1.80	\$ 400.00	\$ 720.00	Prepare for status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	201	Pryor, Kerrin	1/27/2022	1.80	\$ 400.00	\$ 720.00	Update and distribute Plan of Adjustment tracker and status report documents following status meeting with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment tracker activities.
Outside PR	208	Feldman, Robert	1/28/2022	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura to discuss valuation approach of revenue share related to the Teodoro Moscoso Bridge.
Outside PR	208	Battle, Fernando	1/28/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura to discuss valuation approach of revenue share related to the Teodoro Moscoso Bridge.
Outside PR	208	Barrett, Dennis	1/28/2022	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura to discuss valuation approach of revenue share related to the Teodoro Moscoso Bridge.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	208	Battle, Juan Carlos	1/28/2022	1.00	\$ 715.00	\$ 715.00	Participate on call with representatives from Ankura to discuss valuation approach of revenue share related to the Teodoro Moscoso Bridge.
Outside PR	208	Morrison, Jonathan	1/28/2022	1.00	\$ 890.00	\$ 890.00	Participate on call with representatives from Ankura to discuss valuation approach of revenue share related to the Teodoro Moscoso Bridge.
Outside PR	201	Pryor, Kerrin	1/28/2022	0.70	\$ 400.00	\$ 280.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	1/28/2022	0.70	\$ 413.00	\$ 289.10	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/28/2022	0.70	\$ 660.00	\$ 462.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/28/2022	0.70	\$ 960.00	\$ 672.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	1/28/2022	0.70	\$ 715.00	\$ 500.50	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	1/28/2022	0.70	\$ 960.00	\$ 672.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Proskauer, Ernst & Young, FOMB, Hacienda, Citi, PJT Partners, Nixon Peabody and Marini Pietrantonio & Muñiz to discuss implementation tasks related to the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	1/28/2022	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss creditor comments to the GO trust agreement.
Outside PR	MA - 201	Barrett, Dennis	1/28/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss creditor comments to the GO trust agreement.
PR	MA - 201	Battle, Juan Carlos	1/28/2022	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss creditor comments to the GO trust agreement.
Outside PR	MA - 201	Battle, Fernando	1/28/2022	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez, Nixon Peabody and AAFAP to discuss creditor comments to the GO trust agreement.
Outside PR	201	Feldman, Robert	1/28/2022	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura and AAFAP in order to brief N. Perez (ACG) on various Puerto Rico-related matters.
Outside PR	201	Barrett, Dennis	1/28/2022	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura and AAFAP in order to brief N. Perez (ACG) on various Puerto Rico-related matters.
Outside PR	201	Barrett, Dennis	1/28/2022	0.40	\$ 960.00	\$ 384.00	Participate on department of labor plan of adjustment effective date cash transfer call.
Outside PR	201	Battle, Fernando	1/28/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ernst & Young, FOMB, OMB, Hacienda and AAFAP to discuss cash transfer status.
Outside PR	201	Battle, Fernando	1/28/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Dunn (Province) to discuss trustee services related to private equity portfolio as part of ERS settlement.
Outside PR	25	Giese, Michael	1/28/2022	0.40	\$ 413.00	\$ 165.20	Review and revise the December 2021 Title III and Non-Title III fee statement.
Outside PR	201	Pryor, Kerrin	1/28/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to requests related to the Plan of Adjustment implementation workstream for representatives of AAFAP.
Outside PR	54	Nath, Natasha	1/28/2022	0.70	\$ 413.00	\$ 289.10	Update Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	1/28/2022	0.70	\$ 413.00	\$ 289.10	Update agencies outside of the TSA cash balances for latest December cash inventory file received from Rivoron.
Outside PR	201	Pryor, Kerrin	1/28/2022	1.20	\$ 400.00	\$ 480.00	Update the Plan of Adjustment checklist with updates from the Plan of Adjustment implementation update meeting.
Outside PR	201	Pryor, Kerrin	1/28/2022	1.60	\$ 400.00	\$ 640.00	Prepare for status meeting with representatives from AAFAP, Ankura, O'Melveny & Myers, Pietrantonio Mendez & Alvarez and Nixon Peabody for review of current status of the Plan of Adjustment implementation activities.
Outside PR	201	Feldman, Robert	1/29/2022	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Battle (ACG) regarding the debt service to own source revenue analysis as part of the preparation for the statements provided by Governor Pierluisi.
Outside PR	201	Battle, Fernando	1/29/2022	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the debt service to own source revenue analysis as part of the preparation for the statements provided by Governor Pierluisi.
Outside PR	201	Feldman, Robert	1/29/2022	0.90	\$ 660.00	\$ 594.00	Prepare the debt service to own source revenue analysis as part of the preparation for the statements provided by Governor Pierluisi.
Outside PR	201	Battle, Fernando	1/31/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Alix Partners to discuss comments to the calculation agent agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	1/31/2022	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Alix Partners to discuss comments to the calculation agent agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	1/31/2022	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Alix Partners to discuss comments to the calculation agent agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and PJT Partners to discuss open items related to contingent value instrument exhibits for the indenture documents.
Outside PR	MA - 201	Barrett, Dennis	1/31/2022	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and PJT Partners to discuss open items related to contingent value instrument exhibits for the indenture documents.
Outside PR	MA - 201	Feldman, Robert	1/31/2022	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and PJT Partners to discuss open items related to contingent value instrument exhibits for the indenture documents.
Outside PR	201	Feldman, Robert	1/31/2022	0.90	\$ 660.00	\$ 594.00	Participate on call with representatives from Ankura, Weil, MOFO, PJT Partners, Citi, O'Melveny & Myers, Proskauer and Quinn to discuss the calculation agent agreement.
Outside PR	201	Barrett, Dennis	1/31/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, Weil, MOFO, PJT Partners, Citi, O'Melveny & Myers, Proskauer and Quinn to discuss the calculation agent agreement.
Outside PR	201	Battle, Fernando	1/31/2022	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura, Weil, MOFO, PJT Partners, Citi, O'Melveny & Myers, Proskauer and Quinn to discuss the calculation agent agreement.
PR	208	Battle, Juan Carlos	1/31/2022	0.30	\$ 715.00	\$ 214.50	Participate on call with J. Morrison (ACG) to discuss status of valuation for the HTA revenue stream.
Outside PR	208	Morrison, Jonathan	1/31/2022	0.30	\$ 890.00	\$ 267.00	Participate on call with J. Battle (ACG) to discuss status of valuation for the HTA revenue stream.
Outside PR	208	Morrison, Jonathan	1/31/2022	0.80	\$ 890.00	\$ 712.00	Participate on call with J. Battle (ACG) to discuss presentation and assumptions in connection with valuation of HTA Moscoso Bridge and recommendation to AAFAP.
PR	208	Battle, Juan Carlos	1/31/2022	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Morrison (ACG) to discuss presentation and assumptions in connection with valuation of HTA Moscoso Bridge and recommendation to AAFAP.
Outside PR	201	Barrett, Dennis	1/31/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with W. Everts (PJT) regarding CVI and POA effectiveness.
Outside PR	201	Barrett, Dennis	1/31/2022	1.10	\$ 960.00	\$ 1,056.00	Review run-tax CVI mechanics in advance of calling W. Everts (PJT) on the same subject.
Outside PR	201	Giese, Michael	1/31/2022	0.10	\$ 413.00	\$ 41.30	Compile fiscal year 2021 sales and use tax actual collections report requested by R. Feldman (ACG) for information to provide to PJT Partners.
Outside PR	208	Giese, Michael	1/31/2022	0.10	\$ 413.00	\$ 41.30	Compile and send HTA Toll Road allocation files requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/31/2022	0.20	\$ 413.00	\$ 82.60	Review and verify any differences in ASFCME payments in draft budget resolution compared to Plan of Adjustment disbursements schedule.
Outside PR	201	Giese, Michael	1/31/2022	0.20	\$ 413.00	\$ 82.60	Correspond with D. Barrett (ACG) related to budget resolution and comparison schedule to Plan of Adjustment disbursements.
Outside PR	201	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Update the Plan of Adjustment disbursements schedule based on the draft budget resolution.
Outside PR	201	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Continue to review and verify the draft budget resolution from the Oversight Board against items included in the January 2022 Certified Fiscal Plan as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Prepare correspondence to members of DLA Piper, O'Melveny Myers and Nixon Peabody related to changes necessary in PBA settlement materials.
Outside PR	201	Giese, Michael	1/31/2022	0.30	\$ 413.00	\$ 123.90	Prepare responses to C. Young (NP) related to principal amount included in PBA settlement presentation.
Outside PR	201	Giese, Michael	1/31/2022	0.40	\$ 413.00	\$ 165.20	Review and revise Governor talking points for Congressional Hearing as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	1/31/2022	0.40	\$ 413.00	\$ 165.20	Finalize the budget resolution comparison schedule before as requested by D. Barrett (ACG).
Outside PR	MA - 208	Battle, Fernando	1/31/2022	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Acevedo (AAFAP) to discuss Teodoro Moscoso valuation and impact in the HTA Plan of Adjustment.
Outside PR	201	Pryor, Kerrin	1/31/2022	0.60	\$ 400.00	\$ 240.00	Review and respond to email requests related to the Plan of Adjustment effort for AAFAP.
Outside PR	54	Nath, Natasha	1/31/2022	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	1/31/2022	0.70	\$ 660.00	\$ 462.00	Prepare summary of eminent domain claims as requested by M. Rapaport (NP).
Outside PR	201	Battle, Fernando	1/31/2022	0.90	\$ 960.00	\$ 864.00	Review and provide comments to budget resolution related to implementation of the Commonwealth Plan of Adjustment.
PR	25	Battle, Juan Carlos	1/31/2022	1.20	\$ 715.00	\$ 858.00	Review and revise the December fee application for AAFAP engagement.
Outside PR	201	Feldman, Robert	1/31/2022	1.20	\$ 660.00	\$ 792.00	Review and provide red line edits to the Governor Pierluisi question and answer preparation materials as requested by M. Yassin (OMM).
Outside PR	MA - 201	Feldman, Robert	1/31/2022	1.40	\$ 660.00	\$ 924.00	Perform financial modeling of the fiscal year 2021 contingent value instrument illustrative payouts in preparation for discussions with PJT Partners.
Outside PR	201	Feldman, Robert	1/31/2022	1.40	\$ 660.00	\$ 924.00	Prepare financial analysis to reconcile the Plan of Adjustment related payments included in the draft budget resolution as requested by representatives from AAFAP.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	208	Battle, Juan Carlos	1/31/2022	1.50	\$ 715.00	\$ 1,072.50	Review materials provided by AAFAF and Autopistas de Puerto Rico regarding Teodoro Moscoso Bridge and prepare presentation outline for discussion with J. Morrison (ACG).
Outside PR	201	Giese, Michael	1/31/2022	1.60	\$ 413.00	\$ 660.80	Continue to compare draft budget resolution against expected cash payments as requested by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	1/31/2022	1.70	\$ 400.00	\$ 680.00	Update POA implementation tracker document with current status based on recent activity and correspondence.
Outside PR	201	Giese, Michael	1/31/2022	1.80	\$ 413.00	\$ 743.40	Compare draft budget resolution against expected cash payments as requested by R. Feldman (ACG).
Outside PR	201	Pryor, Kerrin	1/31/2022	1.90	\$ 400.00	\$ 760.00	Review the Plan of Adjustment checklist document for AAFAF updates to current status.
Outside PR	208	Morrison, Jonathan	1/31/2022	2.00	\$ 890.00	\$ 1,780.00	Conduct analysis of the Steer Davis report developed for Autopistas regarding traffic forecasts and toll rates for the Teodoro Moscoso Bridge.
Outside PR	208	Morrison, Jonathan	1/31/2022	2.50	\$ 890.00	\$ 2,225.00	Develop valuation scenarios for Teodoro Moscoso revenue share to HTA based on the Steer Davis traffic forecasts.
Outside PR	208	Morrison, Jonathan	1/31/2022	2.50	\$ 890.00	\$ 2,225.00	Develop discussion document for representatives of AAFAF related to the Steer Davis study and updated valuation models for HTA revenue share at the Teodoro Moscoso Bridge.
Total - Hourly Fees				409.3		\$ 264,005.20	
Total - Fees				409.3		\$ 264,005.20	



Invoice Remittance

March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-sixth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus Relief Fund Project

Professional Services from January 1, 2022 to January 31, 2022

Professional Services	\$177,303.13
Expenses	\$0.00
Total Amount Due	\$177,303.13

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus Relief Fund Project

Professional Services from January 1, 2022 to January 31, 2022

Professional	Title	Rate	Hours	Total
Bowie, Michael	Director	\$332.50	62.1	\$20,648.25
Flanagan, Ryan	Director	\$332.50	48	\$15,960.00
Hubin, Kent	Senior Director	\$380.00	95.4	\$36,252.00
Huggins, Nate	Director	\$332.50	119.1	\$39,600.75
Khoury, Mya	Senior Associate	\$308.75	1.9	\$586.63
Leon, Daniel	Senior Associate	\$308.75	3.8	\$1,173.25
Loaiza, Juan	Director	\$332.50	54.8	\$18,221.00
Maffuid, Michael	Associate	\$285.00	6.7	\$1,909.50
McAfee, Maggie	Director	\$195.00	9	\$1,755.00
Miller, Ken	Managing Director	\$451.25	40.7	\$18,365.88
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	43.3	\$19,539.13
Tabor, Ryan	Senior Managing Director	\$522.50	6.3	\$3,291.75
Total Hourly Fees			491.1	\$177,303.13
Total Fees				\$177,303.13

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	1/3/2022	2	\$332.50	\$665.00	Troubleshoot batch A of Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	1/3/2022	2	\$332.50	\$665.00	Troubleshoot batch B of Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	1/3/2022	2	\$332.50	\$665.00	Troubleshoot batch C of Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	1/3/2022	2	\$332.50	\$665.00	Troubleshoot batch D of Coronavirus Relief Fund agency data for the Office of the Inspector General Cycle 7 reporting. (2)
Outside PR	233	Bowie, Michael	1/4/2022	1.5	\$332.50	\$498.75	Continue to document procedures for creating Cycle 7 Inspector General submission files. (1.5)
Outside PR	233	Bowie, Michael	1/4/2022	2	\$332.50	\$665.00	Continue to create updated Submission history file for Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/4/2022	2	\$332.50	\$665.00	Create updated Submission history file for Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/4/2022	2	\$332.50	\$665.00	Document procedures for creating Cycle 7 Inspector General submission files. (2)
Outside PR	233	Bowie, Michael	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/5/2022	2	\$332.50	\$665.00	Archive files and supporting data for the cycle 7 submission to the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/5/2022	2	\$332.50	\$665.00	Continue to archive files and supporting data for the cycle 7 submission to the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/5/2022	2	\$332.50	\$665.00	Continue to research alternatives to generating Cycle 7 Office of the Inspector General submission data in Excel. (2)
Outside PR	233	Bowie, Michael	1/5/2022	2	\$332.50	\$665.00	Research alternatives to generating Cycle 7 Office of the Inspector General submission data in Excel. (2)
Outside PR	233	Bowie, Michael	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/6/2022	2	\$332.50	\$665.00	Continue to create Office of the Inspector General Submission history table in Access database. (2)
Outside PR	233	Bowie, Michael	1/6/2022	2	\$332.50	\$665.00	Continue to develop coding and routines to test exchanging data between Excel and Access for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	1/6/2022	2	\$332.50	\$665.00	Create Office of the Inspector General Submission history table in Access database. (2)
Outside PR	233	Bowie, Michael	1/6/2022	2	\$332.50	\$665.00	Develop coding and routines to test exchanging data between Excel and Access for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	1/6/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review progress and answer questions regarding Cycle 7 submission to the Office of Inspector General. (0.3)
Outside PR	233	Bowie, Michael	1/6/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/7/2022	2	\$332.50	\$665.00	Troubleshoot batch A of the Office of the Inspector General Cycle 7 Submission file to the Office of the Inspector General in order to determine reason for unbalanced records. (2)
Outside PR	233	Bowie, Michael	1/7/2022	2	\$332.50	\$665.00	Troubleshoot batch B of the Office of the Inspector General Cycle 7 Submission file to the Office of the Inspector General in order to determine reason for unbalanced records. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	1/7/2022	2	\$332.50	\$665.00	Troubleshoot batch C of the Office of the Inspector General Cycle 7 Submission file to the Office of the Inspector General in order to determine reason for unbalanced records. (2)
Outside PR	233	Bowie, Michael	1/7/2022	2	\$332.50	\$665.00	Troubleshoot batch D of the Office of the Inspector General Cycle 7 Submission file to the Office of the Inspector General in order to determine reason for unbalanced records. (2)
Outside PR	233	Bowie, Michael	1/7/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/10/2022	2	\$332.50	\$665.00	Archive and clean up batch A of programs and data related to the Cycle 7 submission to the Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/10/2022	2	\$332.50	\$665.00	Archive and clean up batch B of programs and data related to the Cycle 7 submission to the Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/10/2022	2	\$332.50	\$665.00	Archive and clean up batch C of programs and data related to the Cycle 7 submission to the Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/10/2022	2	\$332.50	\$665.00	Archive and clean up batch D of programs and data related to the Cycle 7 submission to the Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/11/2022	2	\$332.50	\$665.00	Continue to document improvements needed from lessons learned meeting related to file prep for the Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/11/2022	2	\$332.50	\$665.00	Document improvements needed from lessons learned meeting related to file prep for the Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/11/2022	1	\$332.50	\$332.50	Participate in virtual meeting with K. Hubin (ACG) to collaborate on improvement opportunities from Cycle 7 submission to the Office of Inspector General and to plan for Cycle 8. (1)
Outside PR	233	Bowie, Michael	1/12/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/13/2022	2	\$332.50	\$665.00	Create batch A of the updated submission table based upon Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/13/2022	2	\$332.50	\$665.00	Create batch B of the updated submission table based upon Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/13/2022	2	\$332.50	\$665.00	Create batch C of the updated submission table based upon Cycle 7 submission to the Office of Inspector General. (2)
Outside PR	233	Bowie, Michael	1/13/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Hubin (ACG) to collaborate on improvement opportunities from Cycle 7 submission to the Office of Inspector General and to plan for Cycle 8. (0.8)
Outside PR	233	Bowie, Michael	1/13/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/14/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/18/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	1/19/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/20/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/21/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Bowie, Michael	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Bowie, Michael	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/4/2022	0.9	\$332.50	\$299.25	Process Disbursement Oversight Committee resolutions to document disbursement approvals. (0.9)
Outside PR	233	Flanagan, Ryan	1/4/2022	1.2	\$332.50	\$399.00	Review and respond to 1/4/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Flanagan, Ryan	1/4/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/5/2022	0.8	\$332.50	\$266.00	Continue to update Coronavirus Relief Fund Public Hospital Use of Funds analysis for RecoveryPR. (0.8)
Outside PR	233	Flanagan, Ryan	1/5/2022	0.5	\$332.50	\$166.25	Review and respond to 1/5/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	1/5/2022	0.8	\$332.50	\$266.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 1/4/2022. (0.8)
Outside PR	233	Flanagan, Ryan	1/5/2022	1.1	\$332.50	\$365.75	Review program level transactions to ensure full program reporting the Office of Inspector General. (1.1)
Outside PR	233	Flanagan, Ryan	1/5/2022	0.8	\$332.50	\$266.00	Update Coronavirus Relief Fund Municipality Use of Funds analysis for RecoveryPR. (0.8)
Outside PR	233	Flanagan, Ryan	1/5/2022	1	\$332.50	\$332.50	Update Coronavirus Relief Fund Private Hospital Use of Funds analysis for RecoveryPR. (1)
Outside PR	233	Flanagan, Ryan	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/6/2022	1.2	\$332.50	\$399.00	Consolidate necessary information for Centers for Diagnostics and Treatment to facilitate data submission to the Office of Inspector General. (1.2)
Outside PR	233	Flanagan, Ryan	1/6/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review progress and answer questions regarding Cycle 7 submission to the Office of Inspector General. (0.3)
Outside PR	233	Flanagan, Ryan	1/6/2022	0.7	\$332.50	\$232.75	Review and respond to 1/6/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	1/6/2022	0.7	\$332.50	\$232.75	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Flanagan, Ryan	1/6/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/7/2022	0.5	\$332.50	\$166.25	Review and respond to 1/7/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	1/7/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/10/2022	1.5	\$332.50	\$498.75	Create presentation of the impact of the CARES Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (1.5)
Outside PR	233	Flanagan, Ryan	1/10/2022	0.3	\$332.50	\$99.75	Participate in meeting with M. Khoury (ACG) and M. Maffuid (ACG) to discuss documentation and status of Coronavirus Relief Fund Dashboard. (0.3)
Outside PR	233	Flanagan, Ryan	1/10/2022	0.6	\$332.50	\$199.50	Review and respond to 1/10/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/11/2022	0.3	\$332.50	\$99.75	Review and respond to 1/11/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	1/11/2022	2	\$332.50	\$665.00	Update presentation of the impact of the CARES Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (2)
Outside PR	233	Flanagan, Ryan	1/11/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	1/12/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/12/2022. (0.7)
Outside PR	233	Flanagan, Ryan	1/12/2022	0.3	\$332.50	\$99.75	Review and respond to 1/12/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	1/12/2022	0.5	\$332.50	\$166.25	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 1/11/2022. (0.5)
Outside PR	233	Flanagan, Ryan	1/12/2022	1	\$332.50	\$332.50	Update presentation of the impact of the CARES Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (1)
Outside PR	233	Flanagan, Ryan	1/12/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/12/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	1/13/2022	0.4	\$332.50	\$133.00	Review and respond to 1/13/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	1/13/2022	0.8	\$332.50	\$266.00	Update presentation of the impact of the CARES Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (0.8)
Outside PR	233	Flanagan, Ryan	1/13/2022	0.6	\$332.50	\$199.50	Update program close readiness financial assessment of Puerto Rico's Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Flanagan, Ryan	1/13/2022	0	\$332.50	\$0.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/13/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	1/13/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/14/2022	0.3	\$332.50	\$99.75	Review and respond to 1/14/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	1/14/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	1/18/2022	1.7	\$332.50	\$565.25	Process Use of Funds reports from the Coronavirus Relief Fund Centers for Diagnostics and Treatment to ensure program compliance. (1.7)
Outside PR	233	Flanagan, Ryan	1/18/2022	0.4	\$332.50	\$133.00	Review and respond to 1/18/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	1/18/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/19/2022	0.9	\$332.50	\$299.25	Create analysis of Coronavirus Relief Fund funds received and expended by agency within the Government of Puerto Rico. (0.9)
Outside PR	233	Flanagan, Ryan	1/19/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/19/2022. (0.4)
Outside PR	233	Flanagan, Ryan	1/19/2022	0.4	\$332.50	\$133.00	Review and respond to 1/19/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	1/19/2022	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 1/18/2022. (0.3)
Outside PR	233	Flanagan, Ryan	1/19/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/20/2022	1.2	\$332.50	\$399.00	Review amended Coronavirus Relief Fund program guidelines as requested by S. Diaz (AAFAF) to ensure program compliance. (1.2)
Outside PR	233	Flanagan, Ryan	1/20/2022	0.6	\$332.50	\$199.50	Review and respond to 1/20/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	1/20/2022	1.2	\$332.50	\$399.00	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	1/20/2022	0.6	\$332.50	\$199.50	Update Use of Funds Analysis for the Coronavirus Relief Fund agency run programs to facilitate clawback activity. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	1/20/2022	0.8	\$332.50	\$266.00	Update Use of Funds Analysis for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program to facilitate clawback activity. (0.8)
Outside PR	233	Flanagan, Ryan	1/20/2022	0.8	\$332.50	\$266.00	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.8)
Outside PR	233	Flanagan, Ryan	1/20/2022	1	\$332.50	\$332.50	Update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (1)
Outside PR	233	Flanagan, Ryan	1/20/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	1/20/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/21/2022	0.7	\$332.50	\$232.75	Continue to update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (0.7)
Outside PR	233	Flanagan, Ryan	1/21/2022	0.4	\$332.50	\$133.00	Review and respond to 1/21/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	1/21/2022	0.6	\$332.50	\$199.50	Update Use of Funds Analysis for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program to facilitate clawback activity. (0.6)
Outside PR	233	Flanagan, Ryan	1/21/2022	0.9	\$332.50	\$299.25	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.9)
Outside PR	233	Flanagan, Ryan	1/21/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/24/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Deloitte and K. Miller (ACG) to assess program closeout readiness of Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Flanagan, Ryan	1/24/2022	0.5	\$332.50	\$166.25	Review and respond to 1/24/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	1/24/2022	0.2	\$332.50	\$66.50	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.2)
Outside PR	233	Flanagan, Ryan	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/25/2022	0.9	\$332.50	\$299.25	Create listing of activities required to closeout Coronavirus Relief Fund programs by operational mechanism. (0.9)
Outside PR	233	Flanagan, Ryan	1/25/2022	0.6	\$332.50	\$199.50	Review and respond to 1/25/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.4	\$332.50	\$133.00	Continue to update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (0.4)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/26/2022. (0.6)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.4	\$332.50	\$133.00	Review and respond to 1/26/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	1/26/2022	0.6	\$332.50	\$199.50	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 1/25/2022. (0.6)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.4	\$332.50	\$133.00	Update Use of Funds Analysis for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program to facilitate clawback activity. (0.4)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.2	\$332.50	\$66.50	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (0.2)
Outside PR	233	Flanagan, Ryan	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/27/2022	1.4	\$332.50	\$465.50	Continue to update Use of Funds Analysis for the Coronavirus Relief Fund Private Hospital program to facilitate clawback activity. (1.4)
Outside PR	233	Flanagan, Ryan	1/27/2022	0.4	\$332.50	\$133.00	Review and respond to 1/27/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	1/27/2022	0.6	\$332.50	\$199.50	Update program close readiness financial assessment of the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Flanagan, Ryan	1/27/2022	1.9	\$332.50	\$631.75	Update Use of Funds Analysis for the Coronavirus Relief Fund Municipality program to facilitate clawback activity. (1.9)
Outside PR	233	Flanagan, Ryan	1/27/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	1/28/2022	0.3	\$332.50	\$99.75	Review and respond to 1/28/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	1/31/2022	0.3	\$332.50	\$99.75	Review and respond to 1/31/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch A of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch B of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch C of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch D of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch E of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/3/2022	2	\$380.00	\$760.00	Prepare batch F of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	1/4/2022	2	\$380.00	\$760.00	Prepare batch G of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/4/2022	2	\$380.00	\$760.00	Prepare batch H of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/4/2022	2	\$380.00	\$760.00	Prepare batch I of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/4/2022	2	\$380.00	\$760.00	Prepare batch J of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/4/2022	0.9	\$380.00	\$342.00	Prepare batch K of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (0.9)
Outside PR	233	Hubin, Kent	1/4/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/5/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with N. Huggins (ACG) to review Coronavirus Relief Fund hospital data for use in Office of the Inspector General 2021-Q4 Cycle 7 reporting and determine next steps for report preparation. (0.2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch L of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch M of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch N of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch O of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch P of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	2	\$380.00	\$760.00	Prepare batch Q of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/5/2022	0.6	\$380.00	\$228.00	Prepare batch R of the 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (0.6)
Outside PR	233	Hubin, Kent	1/5/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/6/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to review progress and answer questions regarding Cycle 7 submission to the Office of Inspector General. (0.3)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch A of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch B of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch C of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch D of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch E of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch F of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	2	\$380.00	\$760.00	Upload and validate batch G of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/6/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/7/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with K. Miller (ACG) to review progress and next steps regarding Cycle 7 submission to the Office of Inspector General. (0.8)
Outside PR	233	Hubin, Kent	1/7/2022	1.6	\$380.00	\$608.00	Review records with discrepancies in Grant Solutions related to Cycle 7 submission of the Office of Inspector General. (1.6)
Outside PR	233	Hubin, Kent	1/7/2022	2	\$380.00	\$760.00	Upload and validate batch H of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/7/2022	2	\$380.00	\$760.00	Upload and validate batch I of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/7/2022	0.9	\$380.00	\$342.00	Upload and validate batch J of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (0.9)
Outside PR	233	Hubin, Kent	1/7/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/8/2022	0.8	\$380.00	\$304.00	Participate in meeting with K. Miller (ACG) to review adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (0.8)
Outside PR	233	Hubin, Kent	1/8/2022	1.5	\$380.00	\$570.00	Upload and validate batch K of 2021-Q4 Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (1.5)
Outside PR	233	Hubin, Kent	1/10/2022	2	\$380.00	\$760.00	Complete batch A of data and file clean-up after submission work for Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/10/2022	2	\$380.00	\$760.00	Complete batch B of data and file clean-up after submission work for Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (2)
Outside PR	233	Hubin, Kent	1/10/2022	1.9	\$380.00	\$722.00	Complete batch C of data and file clean-up after submission work for Cycle 7 Office of the Inspector General Coronavirus Relief Fund Expenditure Report Due 1/10/2022. (1.9)
Outside PR	233	Hubin, Kent	1/10/2022	1	\$380.00	\$380.00	Process Batch A of the 1/7/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	1/10/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/11/2022	1	\$380.00	\$380.00	Participate in virtual meeting with M. Bowie (ACG) to collaborate on improvement opportunities from Cycle 7 submission to the Office of Inspector General and to plan for Cycle 8. (1)
Outside PR	233	Hubin, Kent	1/12/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/12/2022. (0.7)
Outside PR	233	Hubin, Kent	1/12/2022	1.5	\$380.00	\$570.00	Process Batch B of the 1/7/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	1/12/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/13/2022	0.3	\$380.00	\$114.00	Follow up with GrantSolutions to determine method for changing dates or contract amounts without entering expenditures for Office of the Inspector General quarterly reporting to be submitted each quarter. (0.3)
Outside PR	233	Hubin, Kent	1/13/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with M. Bowie (ACG) to collaborate on improvement opportunities from Cycle 7 submission to the Office of Inspector General and to plan for Cycle 8. (0.8)
Outside PR	233	Hubin, Kent	1/13/2022	0.5	\$380.00	\$190.00	Prepare and distribute weekly Coronavirus Relief Fund Agency expenditure reporting status reports for the week of 1/10/2022. (0.5)
Outside PR	233	Hubin, Kent	1/13/2022	0.4	\$380.00	\$152.00	Process Batch C of the 1/7/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.4)
Outside PR	233	Hubin, Kent	1/13/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/14/2022	0.8	\$380.00	\$304.00	Process Batch A of the 1/14/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	233	Hubin, Kent	1/14/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/17/2022	1.5	\$380.00	\$570.00	Process Batch B of the 1/14/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	233	Hubin, Kent	1/18/2022	0.5	\$380.00	\$190.00	Process Batch C of the 1/14/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	1/18/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/19/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/19/2022. (0.4)
Outside PR	233	Hubin, Kent	1/19/2022	0.5	\$380.00	\$190.00	Prepare and send weekly status report on agency expenditure reporting related to Coronavirus Relief Fund Office of the Inspector General for the week of 1/17/2022. (0.5)
Outside PR	233	Hubin, Kent	1/19/2022	2	\$380.00	\$760.00	Process Batch D of the 1/14/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	1/19/2022	0.4	\$380.00	\$152.00	Process Batch E of the 1/14/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.4)
Outside PR	233	Hubin, Kent	1/19/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/20/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/21/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/24/2022	2	\$380.00	\$760.00	Process Batch A of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	1/24/2022	1.3	\$380.00	\$494.00	Process Batch B of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	1/24/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/25/2022	1.6	\$380.00	\$608.00	Process Batch C of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (1.6)
Outside PR	233	Hubin, Kent	1/25/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/26/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/26/2022. (0.6)
Outside PR	233	Hubin, Kent	1/26/2022	0.5	\$380.00	\$190.00	Prepare and distribute status reports for agency Coronavirus Relief Fund expenditures. (0.5)
Outside PR	233	Hubin, Kent	1/26/2022	2	\$380.00	\$760.00	Process Batch D of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	1/26/2022	2	\$380.00	\$760.00	Process Batch E of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	1/26/2022	2	\$380.00	\$760.00	Process Batch F of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	1/26/2022	0.5	\$380.00	\$190.00	Process Batch G of the 1/21/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	1/26/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/27/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	1/28/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Miller (ACG) and D. Leon (ACG) to discuss and coordinate next steps for Coronavirus Relief Fund agency expense report processing and resolution of discrepancies. (0.3)
Outside PR	233	Hubin, Kent	1/28/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	1/31/2022	1.3	\$380.00	\$494.00	Participate in virtual meeting with D. Leon (ACG) to continue to provide onboarding to the Pandemic Relief Team and training related to Coronavirus Relief Fund agency and Office of the Inspector General reporting processes. (1.3)
Outside PR	233	Hubin, Kent	1/31/2022	2	\$380.00	\$760.00	Participate in virtual meeting with D. Leon (ACG) to provide onboarding to the Pandemic Relief Team and training related to Coronavirus Relief Fund agency and Office of the Inspector General reporting processes. (2)
Outside PR	233	Hubin, Kent	1/31/2022	0.5	\$380.00	\$190.00	Prepare for onboarding and training sessions with D. Leon (ACG) on Pandemic Relief Team and Coronavirus Relief Fund reporting. (0.5)
Outside PR	233	Hubin, Kent	1/31/2022	0.5	\$380.00	\$190.00	Process Batch A of the 1/28/2022 weekly Coronavirus Relief Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	1/31/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	1/4/2022	2	\$332.50	\$665.00	Continue to review and respond to 1/4/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/4/2022	1.4	\$332.50	\$465.50	Correct and process Use of Funds report for Municipality of Rio Grande. (1.4)
Outside PR	233	Huggins, Nate	1/4/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund completed Hospital Transfer Agreements, save fully completed agreements and update tracker as appropriate. (2)
Outside PR	233	Huggins, Nate	1/4/2022	0.6	\$332.50	\$199.50	Research Coronavirus Relief Fund hospital data for potential use in Office of the Inspector General Cycle 7 2021-Q4 report. (0.6)
Outside PR	233	Huggins, Nate	1/4/2022	2	\$332.50	\$665.00	Review and respond to 1/4/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/4/2022	0.7	\$332.50	\$232.75	Review Coronavirus Relief Fund Hospital agreements that are expiring soon in DocuSign and extend the expiration date. (0.7)
Outside PR	233	Huggins, Nate	1/4/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund hospital data for use in Office of the Inspector General 2021-Q4 Cycle 7 reporting and determine next steps for report preparation. (0.2)
Outside PR	233	Huggins, Nate	1/5/2022	0.6	\$332.50	\$199.50	Research Coronavirus Relief Fund hospital data for potential use in Office of the Inspector General 2021-Q4 Cycle 7 report. (0.6)
Outside PR	233	Huggins, Nate	1/7/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/10/2022	1	\$332.50	\$332.50	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (1)
Outside PR	233	Huggins, Nate	1/10/2022	1	\$332.50	\$332.50	Review and respond to 1/10/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Huggins, Nate	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/11/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Huggins, Nate	1/11/2022	2	\$332.50	\$665.00	Review and respond to batch A of 1/11/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/11/2022	2	\$332.50	\$665.00	Review and respond to batch B of 1/11/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/11/2022	2	\$332.50	\$665.00	Review and respond to batch C of 1/11/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/11/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Huggins, Nate	1/12/2022	2	\$332.50	\$665.00	Continue development of Coronavirus Relief Fund Program Closure tracker to track tasks associated with closing Coronavirus Relief Fund programs. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	1/12/2022	2	\$332.50	\$665.00	Continue to review and respond to 1/12/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/12/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/12/2022. (0.7)
Outside PR	233	Huggins, Nate	1/12/2022	0.8	\$332.50	\$266.00	Review and respond to 1/12/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Huggins, Nate	1/12/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/12/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Huggins, Nate	1/13/2022	2	\$332.50	\$665.00	Continue to review and respond to 1/13/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/13/2022	2	\$332.50	\$665.00	Process Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	1/13/2022	1.1	\$332.50	\$365.75	Review and respond to 1/13/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.1)
Outside PR	233	Huggins, Nate	1/13/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/14/2022	2	\$332.50	\$665.00	Continue to process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/14/2022	2	\$332.50	\$665.00	Process Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/14/2022	2	\$332.50	\$665.00	Review and respond to 1/14/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/14/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/18/2022	1.5	\$332.50	\$498.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.5)
Outside PR	233	Huggins, Nate	1/18/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/18/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Huggins, Nate	1/18/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/19/2022	2	\$332.50	\$665.00	Continue development of Coronavirus Relief Fund Program Closure tracker to track tasks associated with closing Coronavirus Relief Fund programs. (2)
Outside PR	233	Huggins, Nate	1/19/2022	0.7	\$332.50	\$232.75	Participate in meeting with J. Perez-Casellas (ACG) and representatives of the municipality of Aguadilla to answer questions regarding their Phase IV reconsideration request under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
Outside PR	233	Huggins, Nate	1/19/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/19/2022. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	1/19/2022	2	\$332.50	\$665.00	Process batch A of Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/19/2022	2	\$332.50	\$665.00	Process batch B of Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/19/2022	2	\$332.50	\$665.00	Process batch C of Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/19/2022	1.5	\$332.50	\$498.75	Review and respond to 1/19/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.5)
Outside PR	233	Huggins, Nate	1/19/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/20/2022	1.6	\$332.50	\$532.00	Continue development of Coronavirus Relief Fund Program Closure tracker to track tasks associated with closing Coronavirus Relief Fund programs. (1.6)
Outside PR	233	Huggins, Nate	1/20/2022	2	\$332.50	\$665.00	Continue to process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	1/20/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) to resolve Coronavirus Relief Fund Use of Funds discrepancies for municipalities of Utuado and Cidra. (0.3)
Outside PR	233	Huggins, Nate	1/20/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to review outstanding Coronavirus Relief Fund Hospital agreements and discuss with hospital representatives the need for updated resolutions to get agreements fully executed. (0.7)
Outside PR	233	Huggins, Nate	1/20/2022	0.8	\$332.50	\$266.00	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (0.8)
Outside PR	233	Huggins, Nate	1/20/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	1/20/2022	2	\$332.50	\$665.00	Review and respond to 1/20/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/20/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Huggins, Nate	1/20/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/21/2022	2	\$332.50	\$665.00	Continue to end emails with updated Corporate Resolutions to public and private hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (2)
Outside PR	233	Huggins, Nate	1/21/2022	1.9	\$332.50	\$631.75	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (1.9)
Outside PR	233	Huggins, Nate	1/21/2022	1.8	\$332.50	\$598.50	Review and respond to 1/21/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.8)
Outside PR	233	Huggins, Nate	1/21/2022	1.8	\$332.50	\$598.50	Send emails with updated Corporate Resolutions to public and private hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1.8)
Outside PR	233	Huggins, Nate	1/24/2022	2	\$332.50	\$665.00	Continue to process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/24/2022	0.7	\$332.50	\$232.75	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (0.7)
Outside PR	233	Huggins, Nate	1/24/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/24/2022	0.9	\$332.50	\$299.25	Respond to Coronavirus Relief Fund disbursement information journal requests for Guayanilla and Ponce municipalities. (0.9)
Outside PR	233	Huggins, Nate	1/24/2022	1.4	\$332.50	\$465.50	Review and respond to 1/24/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.4)
Outside PR	233	Huggins, Nate	1/24/2022	1	\$332.50	\$332.50	Send emails with updated Corporate Resolutions to public and private hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/25/2022	2	\$332.50	\$665.00	Continue to load updated Corporate Resolutions and Coronavirus Relief Fund signed agreements to DocuSign for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	1/25/2022	2	\$332.50	\$665.00	Load updated Corporate Resolutions and Coronavirus Relief Fund signed agreements to DocuSign for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	1/25/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Loaiza (ACG) to resolve Coronavirus Relief Fund Use of Funds discrepancies for municipality of Cidra. (1)
Outside PR	233	Huggins, Nate	1/25/2022	1.5	\$332.50	\$498.75	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (1.5)
Outside PR	233	Huggins, Nate	1/25/2022	2	\$332.50	\$665.00	Send emails to Municipalities who did not submit Use of Funds reports for the month of January 2022 and who have not fully reported expending all of Coronavirus Relief Fund funds. (2)
Outside PR	233	Huggins, Nate	1/25/2022	1	\$332.50	\$332.50	Send emails with updated Corporate Resolutions to public and private hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (1)
Outside PR	233	Huggins, Nate	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Huggins, Nate	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/26/2022	1.8	\$332.50	\$598.50	Continue development of Coronavirus Relief Fund Program Closure tracker to track tasks associated with closing Coronavirus Relief Fund programs. (1.8)
Outside PR	233	Huggins, Nate	1/26/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG) to resolve Coronavirus Relief Fund Use of Funds questions for municipalities of San Juan, Guanica, and Ceiba. (0.6)
Outside PR	233	Huggins, Nate	1/26/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/26/2022. (0.6)
Outside PR	233	Huggins, Nate	1/26/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2)
Outside PR	233	Huggins, Nate	1/26/2022	0.3	\$332.50	\$99.75	Respond to disbursement information journal request for Guanica municipality. (0.3)
Outside PR	233	Huggins, Nate	1/26/2022	1.9	\$332.50	\$631.75	Review and respond to 1/26/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.9)
Outside PR	233	Huggins, Nate	1/26/2022	2	\$332.50	\$665.00	Send emails to Municipalities who did not submit Use of Funds reports for the month of January 2022 and who have not fully reported expending all eligible Coronavirus Relief Fund funds. (2)
Outside PR	233	Huggins, Nate	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/27/2022	2	\$332.50	\$665.00	Continue to research municipalities Coronavirus Relief Fund Use of Funds reports and update Coronavirus Relief Fund Municipality Expense Analysis sheet accordingly. (2)
Outside PR	233	Huggins, Nate	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with J. Loaiza (ACG) to discuss master list of Coronavirus Relief Fund Use of Funds reporting for municipalities. (0.2)
Outside PR	233	Huggins, Nate	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Huggins, Nate	1/27/2022	1	\$332.50	\$332.50	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	1/27/2022	2	\$332.50	\$665.00	Research municipalities Coronavirus Relief Fund Use of Funds reports and update Coronavirus Relief Fund Municipality Expense Analysis sheet accordingly. (2)
Outside PR	233	Huggins, Nate	1/27/2022	1.1	\$332.50	\$365.75	Review and respond to 1/27/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.1)
Outside PR	233	Huggins, Nate	1/27/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	1/28/2022	2	\$332.50	\$665.00	Continue to research municipalities Coronavirus Relief Fund Use of Funds reports and update Coronavirus Relief Fund Municipality Expense Analysis sheet accordingly. (2)
Outside PR	233	Huggins, Nate	1/28/2022	0.3	\$332.50	\$99.75	File completed Coronavirus Relief Fund Hospital agreements signed by Hacienda. (0.3)
Outside PR	233	Huggins, Nate	1/28/2022	2	\$332.50	\$665.00	Process Coronavirus Relief Fund Use of Funds reports for Municipalities and Hospitals. (2)
Outside PR	233	Huggins, Nate	1/28/2022	2	\$332.50	\$665.00	Research municipalities Coronavirus Relief Fund Use of Funds reports and update Coronavirus Relief Fund Municipality Expense Analysis sheet accordingly. (2)
Outside PR	233	Huggins, Nate	1/28/2022	1.8	\$332.50	\$598.50	Review and respond to 1/28/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.8)
Outside PR	233	Huggins, Nate	1/28/2022	0.6	\$332.50	\$199.50	Send emails with updated Corporate Resolutions to public and private hospitals to complete Coronavirus Relief Fund agreements per Hacienda requirements. (0.6)
Outside PR	233	Huggins, Nate	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	1/31/2022	2.1	\$332.50	\$698.25	Process Coronavirus Relief Fund Use of Funds reports for Hospitals and Municipalities. (2.1)
Outside PR	233	Huggins, Nate	1/31/2022	2	\$332.50	\$665.00	Research municipalities Coronavirus Relief Fund Use of Funds reports and update Coronavirus Relief Fund Municipality Expense Analysis sheet accordingly. (2)
Outside PR	233	Huggins, Nate	1/31/2022	2	\$332.50	\$665.00	Review and respond to 1/31/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (2)
Outside PR	233	Huggins, Nate	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Khoury, Mya	1/10/2022	0.5	\$308.75	\$154.38	Participate in meeting with M. Maffuid (ACG) to discuss status of Coronavirus Relief Fund Dashboard. (0.5)
Outside PR	233	Khoury, Mya	1/10/2022	0.3	\$308.75	\$92.63	Participate in meeting with R. Flanagan (ACG) and M. Maffuid (ACG) to discuss documentation and status of Coronavirus Relief Fund Dashboard. (0.3)
Outside PR	233	Khoury, Mya	1/18/2022	0.7	\$308.75	\$216.13	Review documentation and organize working folders to support Coronavirus Relief Fund Dashboards. (0.7)
Outside PR	233	Khoury, Mya	1/19/2022	0.4	\$308.75	\$123.50	Participate in meeting with M. Maffuid (ACG) to discuss hand-off of Coronavirus Relief Fund Dashboard. (0.4)
Outside PR	233	Leon, Daniel	1/28/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with K. Hubin (ACG) and K. Miller (ACG) to discuss and coordinate next steps for Coronavirus Relief Fund agency expense report processing and resolution of discrepancies. (0.5)
Outside PR	233	Leon, Daniel	1/31/2022	1.3	\$308.75	\$401.38	Participate in virtual meeting with K. Hubin (ACG) to continue to provide onboarding to the Pandemic Relief Team and training related to Coronavirus Relief Fund agency and Office of the Inspector General reporting processes. (1.3)
Outside PR	233	Leon, Daniel	1/31/2022	2	\$308.75	\$617.50	Participate in virtual meeting with K. Hubin (ACG) to provide onboarding to the Pandemic Relief Team and training related to Coronavirus Relief Fund agency and Office of the Inspector General reporting processes. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	1/4/2022	0.5	\$332.50	\$166.25	File and update municipalities completed transfer agreements. (0.5)
Outside PR	233	Loaiza, Juan	1/4/2022	0.3	\$332.50	\$99.75	Provide support to A. Gonzalez (Mujer) regarding the weekly Office of the Inspector General Report for the week of 1/3/2022. (0.3)
Outside PR	233	Loaiza, Juan	1/4/2022	0.8	\$332.50	\$266.00	Rerun Oficina de la Procuradora de las Mujeres weekly Office of the Inspector General report and manually process validation exceptions. (0.8)
Outside PR	233	Loaiza, Juan	1/4/2022	0.5	\$332.50	\$166.25	Respond to inquiries in the Coronavirus Relief Fund Municipalities inbox. (0.5)
Outside PR	233	Loaiza, Juan	1/4/2022	1	\$332.50	\$332.50	Update list of institutions for Disbursement Oversight Committee document per S. Diaz Vazquez (AAFAF) request. (1)
Outside PR	233	Loaiza, Juan	1/4/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/5/2022	0.2	\$332.50	\$66.50	Answer 1/4/2022 inquiries about the CDT program. (0.2)
Outside PR	233	Loaiza, Juan	1/5/2022	1.7	\$332.50	\$565.25	Collect Phase IV disbursements dates and generate file for Office of the Inspector General Report. (1.7)
Outside PR	233	Loaiza, Juan	1/5/2022	2	\$332.50	\$665.00	Inform municipalities of approved additional funding and update the respective Use of Funds templates. (2)
Outside PR	233	Loaiza, Juan	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/6/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/7/2022	1	\$332.50	\$332.50	Communicate results and log Office of the Inspector General weekly results to senders. (1.)
Outside PR	233	Loaiza, Juan	1/7/2022	1.8	\$332.50	\$598.50	Download and log Office of the Inspector General weekly reports for the week of 1/3/2022. (1.8)
Outside PR	233	Loaiza, Juan	1/7/2022	2	\$332.50	\$665.00	Process and troubleshoots Office of the Inspector General weekly reports for the week of 1/3/2022. (2)
Outside PR	233	Loaiza, Juan	1/10/2022	0.3	\$332.50	\$99.75	Review status and municipalities agreements needing new resolutions. (0.3)
Outside PR	233	Loaiza, Juan	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/11/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Loaiza, Juan	1/11/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	1/12/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	1/13/2022	1	\$332.50	\$332.50	Answer inquiries from S. Diaz-Vazquez (AAFAF) about Municipalities Phase IV applications and funds. (1)
Outside PR	233	Loaiza, Juan	1/13/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	1/14/2022	1	\$332.50	\$332.50	Provide assistance to A. Colon (Lares) and update the municipality Use of Funds report. (1)
Outside PR	233	Loaiza, Juan	1/14/2022	1	\$332.50	\$332.50	Provide assistance to I. Ramos (Hospital San Cristobal) regarding the Use of Funds report. (1)
Outside PR	233	Loaiza, Juan	1/14/2022	0.5	\$332.50	\$166.25	Send reminder emails for CDTs to submit Use of Funds reports. (0.5)
Outside PR	233	Loaiza, Juan	1/14/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/18/2022	0.2	\$332.50	\$66.50	Answer inquiries and request regarding payment and disbursements in the CDT inbox. (0.2)
Outside PR	233	Loaiza, Juan	1/18/2022	1.5	\$332.50	\$498.75	Participate in virtual meeting with N. Huggins (ACG) and J. Perez-Casellas (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (1.5)
Outside PR	233	Loaiza, Juan	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	1/18/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/19/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/19/2022. (0.4)
Outside PR	233	Loaiza, Juan	1/19/2022	0.3	\$332.50	\$99.75	Respond to emails and inquiries in the CDT Program inbox. (0.3)
Outside PR	233	Loaiza, Juan	1/19/2022	0.7	\$332.50	\$232.75	Review and report to S. Diaz Vazquez (AAFAF) status of CDT program payments and PRIFAS registration. (0.7)
Outside PR	233	Loaiza, Juan	1/19/2022	1	\$332.50	\$332.50	Review Phase IV disbursements and perform analysis for Hatillo request of Municipalities Phase IV CAP. (1)
Outside PR	233	Loaiza, Juan	1/19/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/20/2022	1	\$332.50	\$332.50	Follow up and request pending resolutions and signatures for municipalities and public hospitals Coronavirus Relief Fund agreements. (1)
Outside PR	233	Loaiza, Juan	1/20/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Diaz (Estado) to discuss issues related to the agency Office of the Inspector General report. (0.8)
Outside PR	233	Loaiza, Juan	1/20/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) to review outstanding Coronavirus Relief Fund Hospital agreements and discuss with hospital representatives the need for updated resolutions to get agreements fully executed. (0.7)
Outside PR	233	Loaiza, Juan	1/20/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with N. Huggins (ACG) to resolve Coronavirus Relief Fund Use of Funds discrepancies for municipalities of Utuado and Cidra. (0.3)
Outside PR	233	Loaiza, Juan	1/20/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	1/20/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/21/2022	0.3	\$332.50	\$99.75	Answer 1/21/2022 inquiries in the Coronavirus Relief Fund Hospitals inbox. (0.3)
Outside PR	233	Loaiza, Juan	1/21/2022	0.7	\$332.50	\$232.75	Review and send communication to S. Diaz Vazquez (AAFAF) regarding pending payments in the CDTs Assistance Program. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	1/21/2022	0.2	\$332.50	\$66.50	Send reminders to CDTs for submission of Use of Funds report for the support to CDTs Program. (0.2)
Outside PR	233	Loaiza, Juan	1/24/2022	0.2	\$332.50	\$66.50	Answer inquiries in the CDT Program regarding Use of Funds. (0.2)
Outside PR	233	Loaiza, Juan	1/24/2022	2	\$332.50	\$665.00	Create template for municipalities to report their obligations to cover Coronavirus Relief Fund funds. (2)
Outside PR	233	Loaiza, Juan	1/24/2022	0.5	\$332.50	\$166.25	Follow up and send Municipalities outstanding agreements. (0.5)
Outside PR	233	Loaiza, Juan	1/24/2022	0.5	\$332.50	\$166.25	Follow up with HURRA about resolution for Coronavirus Relief Fund Hospitals agreements. (0.5)
Outside PR	233	Loaiza, Juan	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/25/2022	1.5	\$332.50	\$498.75	Follow up with municipalities with Coronavirus Relief Fund agreements pending resolutions and signature. (1.5)
Outside PR	233	Loaiza, Juan	1/25/2022	1	\$332.50	\$332.50	Participate in virtual meeting with N. Huggins (ACG) to resolve Coronavirus Relief Fund Use of Funds discrepancies for municipalities of Cidra. (1)
Outside PR	233	Loaiza, Juan	1/25/2022	1	\$332.50	\$332.50	Review and update Use of Funds reports and municipalities funds analysis with the latest disbursements for the Coronavirus Relief Fund Municipalities Program. (1)
Outside PR	233	Loaiza, Juan	1/25/2022	0.5	\$332.50	\$166.25	Update municipalities pending obligations template for the Coronavirus Relief Fund assistance to municipalities Program. (0.5)
Outside PR	233	Loaiza, Juan	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/26/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with N. Huggins (ACG) to resolve Coronavirus Relief Fund Use of Funds questions for municipalities of San Juan, Guanica, and Ceiba. (0.6)
Outside PR	233	Loaiza, Juan	1/26/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/26/2022. (0.6)
Outside PR	233	Loaiza, Juan	1/26/2022	0.5	\$332.50	\$166.25	Participate on telephone call with J. Santiago Medina (Cardiovascular) about issues with their Use of Funds report for the Coronavirus Relief Fund Assistance to Hospitals Program. (0.5)
Outside PR	233	Loaiza, Juan	1/26/2022	0.4	\$332.50	\$133.00	Participate on telephone call with N. Rodriguez (National Guard) to answer questions regarding the agency reporting for the weekly Office of the Inspector General report. (0.4)
Outside PR	233	Loaiza, Juan	1/26/2022	0.5	\$332.50	\$166.25	Participate on telephone call with V. Medina (HURRA) to answer inquiries and resolve issue about outstanding resolution for the hospital Coronavirus Relief Fund Program agreements. (0.5)
Outside PR	233	Loaiza, Juan	1/26/2022	1	\$332.50	\$332.50	Review Cardiovascular Use of Funds reports to find out more about issues in the hospital reporting in the Coronavirus Relief Fund Assistance to Hospitals Program. (1)
Outside PR	233	Loaiza, Juan	1/26/2022	1	\$332.50	\$332.50	Review, file and resend Coronavirus Relief Fund program municipalities agreements to Hacienda for countersignature. (1)
Outside PR	233	Loaiza, Juan	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/27/2022	0.5	\$332.50	\$166.25	Answer Phase IV inquiries for the Assistance to Municipalities Coronavirus Relief Fund Program. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
Outside PR	233	Loaiza, Juan	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with N. Huggins (ACG) to discuss master list of Coronavirus Relief Fund Use of Funds reporting for municipalities. (0.2)
Outside PR	233	Loaiza, Juan	1/27/2022	2	\$332.50	\$665.00	Review and update Private Hospitals Phase I and II Use of Funds report for the Assistance to Private Hospitals Program. (2)
Outside PR	233	Loaiza, Juan	1/27/2022	0.7	\$332.50	\$232.75	Update Hospital Cardiovascular Use of Funds report and follow up with officials for correction in the Coronavirus Relief Fund Assistance to Hospitals Program. (0.7)
Outside PR	233	Loaiza, Juan	1/27/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	1/28/2022	0.7	\$332.50	\$232.75	Participate on telephone call with M. Magallanes (SURI) and follow up to review status of employees blocked by the Social Security Number validation from the Premium Pay Program. (0.7)
Outside PR	233	Loaiza, Juan	1/28/2022	2	\$332.50	\$665.00	Review and update Public Hospitals Phase I and II Use of Funds report for the Assistance to Public Hospitals Program. (2)
Outside PR	233	Loaiza, Juan	1/28/2022	2	\$332.50	\$665.00	Review, analyze and update Use of Funds reports and templates for Municipalities with discrepancies for the Assistance to municipalities Program. (2)
Outside PR	233	Loaiza, Juan	1/28/2022	0.5	\$332.50	\$166.25	Review, follow up and update agreements with outstanding resolutions and signatures for the Assistance to municipalities Program. (0.5)
Outside PR	233	Loaiza, Juan	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	1/31/2022	0.5	\$332.50	\$166.25	Answer pending inquiries in the Coronavirus Relief Fund Reporting inbox. (0.5)
Outside PR	233	Loaiza, Juan	1/31/2022	0.5	\$332.50	\$166.25	Participate on telephone call with N. Rodriguez (National Guard) and follow up regarding Office of the Inspector General weekly reporting and OGP clawback of funding. (0.5)
Outside PR	233	Loaiza, Juan	1/31/2022	4	\$332.50	\$1,330.00	Process 19 weekly agency Office of the Inspector General Reports, including download, review, consolidation, logging and tracker update. (4)
Outside PR	233	Loaiza, Juan	1/31/2022	1	\$332.50	\$332.50	Process and send 4 San Juan Coronavirus Relief Fund Agreements to Hacienda for countersignature. (1)
Outside PR	233	Loaiza, Juan	1/31/2022	0.5	\$332.50	\$166.25	Send reminders and follow ups to municipalities with pending Coronavirus Relief Fund agreements. (0.5)
Outside PR	233	Loaiza, Juan	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Maffuid, Michael	1/4/2022	1.5	\$285.00	\$427.50	Evaluate Coronavirus Relief Fund refresh process and create documentation to aid in transfer of knowledge to team. (1.5)
Outside PR	233	Maffuid, Michael	1/6/2022	1	\$285.00	\$285.00	Verify Coronavirus Relief Fund dashboard refresh process and provide documentation of usage statistics to evaluate future of project. (1)
Outside PR	233	Maffuid, Michael	1/10/2022	0.5	\$285.00	\$142.50	Participate in meeting with M. Khoury (ACG) to discuss status of Coronavirus Relief Fund Dashboard. (0.5)
Outside PR	233	Maffuid, Michael	1/10/2022	0.3	\$285.00	\$85.50	Participate in meeting with R. Flannagan (ACG) and M. Khoury ACG) to discuss documentation and status of Coronavirus Relief Fund Dashboard. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Maffuid, Michael	1/19/2022	3	\$285.00	\$855.00	Organize and document knowledge for transfer to ACG team. (3)
Outside PR	233	Maffuid, Michael	1/19/2022	0.4	\$285.00	\$114.00	Participate in meeting with M. Khoury (ACG) to discuss hand-off of Coronavirus Relief Fund Dashboard. (0.4)
Outside PR	233	McAfee, Maggie	1/12/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	1/13/2022	0.5	\$195.00	\$97.50	Continue to prepare labor codes for December 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	1/13/2022	2	\$195.00	\$390.00	Review and revise labor codes for December 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	1/14/2022	2	\$195.00	\$390.00	Review and revise labor codes for December 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	1/15/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	1/24/2022	1.5	\$195.00	\$292.50	Prepare project invoice for December 2021. (1.5)
Outside PR	233	Miller, Ken	1/4/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/5/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/4/2022	0.5	\$451.25	\$225.63	Review and respond to 1/4/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/4/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	1/4/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/5/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/6/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/5/2022	0.5	\$451.25	\$225.63	Review and respond to 1/5/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/5/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/5/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/6/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to review progress and answer questions regarding Cycle 7 submission to the Office of Inspector General. (0.3)
Outside PR	233	Miller, Ken	1/6/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/7/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/6/2022	0.5	\$451.25	\$225.63	Review and respond to 1/6/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/6/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/7/2022	2	\$451.25	\$902.50	Develop use cases for GrantSolutions processing of adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/7/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Hubin (ACG) to review progress and next steps regarding Cycle 7 submission to the Office of Inspector General. (0.8)
Outside PR	233	Miller, Ken	1/7/2022	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	1/7/2022	2	\$451.25	\$902.50	Plan and coordinate analysis of GrantSolutions processing of adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/7/2022	2	\$451.25	\$902.50	Research and communicate GrantSolutions certification privileges of J. Tirado (AAFAF) in preparation of Cycle 7 reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/7/2022	2	\$451.25	\$902.50	Review and analyze use cases related to GrantSolutions processing of adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/7/2022	2	\$451.25	\$902.50	Review GrantSolutions processing of adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/7/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/8/2022	0.8	\$451.25	\$361.00	Participate in meeting with K. Hubin (ACG) to review adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (0.8)
Outside PR	233	Miller, Ken	1/8/2022	2	\$451.25	\$902.50	Review GrantSolutions processing of adjusting entries for the reporting of Coronavirus Relief Funds to United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/10/2022	2	\$451.25	\$902.50	Coordinate submission of the certified report for the Puerto Rico Coronavirus Relief Fund expenditure reporting to the United States Treasury Office of the Inspector General. (2)
Outside PR	233	Miller, Ken	1/10/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/11/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/10/2022	0.2	\$451.25	\$90.25	Review and respond to 1/10/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/10/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/11/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/12/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/11/2022	0.2	\$451.25	\$90.25	Review and respond to 1/11/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/11/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Miller, Ken	1/12/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/12/2022. (0.7)
Outside PR	233	Miller, Ken	1/12/2022	1	\$451.25	\$451.25	Prepare summary of key worker relief program issues for AAFAF outside legal counsel and coordinate planning meeting at the direction of J. Tirado (AAFAF). (1)
Outside PR	233	Miller, Ken	1/12/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/13/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/12/2022	0.2	\$451.25	\$90.25	Review and respond to 1/12/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/12/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/12/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	1/13/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/14/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/13/2022	0.2	\$451.25	\$90.25	Review and respond to 1/13/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/13/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/14/2022	0.4	\$451.25	\$180.50	Review and respond to 1/14/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	1/14/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 1/17/2022 for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	1/14/2022	1	\$451.25	\$451.25	Prepare authorization requests for processing of Puerto Rico Coronavirus State Fiscal Recovery Fund expenditure reporting to be authorized by J. Beilen (Hacienda). (1)
Outside PR	233	Miller, Ken	1/14/2022	1.3	\$451.25	\$586.63	Participate in a meeting with J. Loaiza (ACG) and K. Hubin (ACG) to review the Department of Treasury reporting portal and templates related to the 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (1.3)
Outside PR	233	Miller, Ken	1/14/2022	0.5	\$451.25	\$225.63	Review and analyze communications from J. Dermody (AAFAF outside counsel) related to proposed Hospital Worker Relief Program for J. Tirado (AAFAF). (0.5)
Outside PR	233	Miller, Ken	1/14/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/17/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/14/2022	0.2	\$451.25	\$90.25	Review and respond to 1/14/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/14/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/14/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	1/18/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/19/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/18/2022	0.2	\$451.25	\$90.25	Review and respond to 1/18/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/18/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Miller, Ken	1/18/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/19/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/19/2022. (0.4)
Outside PR	233	Miller, Ken	1/19/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/20/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/19/2022	0.1	\$451.25	\$45.13	Review and respond to 1/19/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.1)
Outside PR	233	Miller, Ken	1/19/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/20/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/21/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/20/2022	0.3	\$451.25	\$135.38	Review and respond to 1/20/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/20/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Miller, Ken	1/20/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/21/2022	0	\$451.25	\$0.00	Participate in virtual meeting with C. Butler (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	233	Miller, Ken	1/21/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/24/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/21/2022	0.2	\$451.25	\$90.25	Review and respond to 1/20/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/24/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Deloitte and R. Flanagan (ACG) to assess program closeout readiness of Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Miller, Ken	1/24/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/25/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/24/2022	0.3	\$451.25	\$135.38	Review and respond to 1/24/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/24/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/25/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/26/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/25/2022	0.4	\$451.25	\$180.50	Review and respond to 1/25/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	1/25/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/26/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 1/26/2022. (0.6)
Outside PR	233	Miller, Ken	1/26/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/27/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/26/2022	0.5	\$451.25	\$225.63	Review and respond to 1/26/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	1/26/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/27/2022	0.8	\$451.25	\$361.00	Continue to Prioritize and communicate key next day tasks for 1/28/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/27/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/28/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	1/27/2022	0.5	\$451.25	\$225.63	Review and respond to 1/27/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	1/27/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	1/28/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) and D. Leon (ACG) to discuss and coordinate next steps for Coronavirus Relief Fund agency expense report processing and resolution of discrepancies. (0.5)
Outside PR	233	Miller, Ken	1/28/2022	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.3)
Outside PR	233	Miller, Ken	1/28/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/31/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/28/2022	0.2	\$451.25	\$90.25	Review and respond to 1/28/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	1/28/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	1/31/2022	0.8	\$451.25	\$361.00	Coordinate requests for GrantSolutions portal credentials for Cycle 8 reporting for J. Belen (Hacienda). (0.8)
Outside PR	233	Miller, Ken	1/31/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 2/1/2022 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	1/31/2022	0.4	\$451.25	\$180.50	Review and respond to 1/31/2022 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	1/31/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	1/4/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/4/2022	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	1/4/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	1/5/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/5/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/5/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	1/10/2022	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/10/2022	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	1/11/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/11/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program Management, specifically providing guidance to participants pertaining to process flow and eligibility criteria and conduct various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/11/2022	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	1/11/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	1/12/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/12/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program Management, specifically providing guidance to participants pertaining to process flow and eligibility criteria and conduct various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/12/2022	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1)
PR	233	Perez-Casellas, JorgeEnrique	1/13/2022	0.9	\$451.25	\$406.13	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	1/13/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program Management, specifically providing guidance to participants pertaining to process flow and eligibility criteria and conduct various communications with AAFAF officers, ACG team and participant representatives. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/13/2022	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1)
PR	233	Perez-Casellas, JorgeEnrique	1/14/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/18/2022	1.5	\$451.25	\$676.88	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Program Inboxes. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/18/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/18/2022	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program Management, specifically providing guidance to participants pertaining to process flow and eligibility criteria and conduct various communications with AAFAF officers, ACG team and participant representatives. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/18/2022	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/18/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/19/2022	0.7	\$451.25	\$315.88	Participate in meeting with N. Huggins (ACG) and representatives of the municipality of Aguadilla to answer questions regarding their Phase IV reconsideration request under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/19/2022	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/19/2022	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund CDT Program Management, specifically providing guidance to participants pertaining to process flow and eligibility criteria and conduct various communications with AAFAF officers, ACG team and participant representatives. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	1/19/2022	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	1/19/2022	0.3	\$451.25	\$135.38	Review Use of Funds reports and reconsideration requests submitted by representatives of the municipality of Aguadilla to answer questions regarding their Phase IV reconsideration request under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	1.5	\$451.25	\$676.88	Continue development of the Coronavirus Relief Fund Program Monitoring program per 2 CFR 200 and for Coronavirus State Fiscal Recovery Fund overall Compliance Program implementation. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) to review outstanding Coronavirus Relief Fund Hospital agreements and discuss with hospital representatives the need for updated resolutions to get agreements fully executed. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	0.5	\$451.25	\$225.63	Participate on conference calls with hospital Administrator to follow up on requisites for application and grant compliance under the Coronavirus Relief Fund Assistance to Public Hospitals. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	0.5	\$451.25	\$225.63	Participate on telephone call with A. Santiago (Doctor's Center System) pertaining to funding for CDT under the Coronavirus Relief Fund CDT Assistance Program and scenarios for reconsideration of expenses. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1)
PR	233	Perez-Casellas, JorgeEnrique	1/20/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/21/2022	2	\$451.25	\$902.50	Continue analysis of 2 CFR 200 guidelines and develop draft Procedure Presentation for Coronavirus Relief Fund Programs Monitoring Plan for the consideration of S. Diaz (AAFAF). (2)
PR	233	Perez-Casellas, JorgeEnrique	1/21/2022	1.5	\$451.25	\$676.88	Continue development of the Coronavirus Relief Fund Program Monitoring Plan per 2 CFR 200 and for Coronavirus State Fiscal Recovery Fund overall compliance Program implementation. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/21/2022	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	1/21/2022	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1)
PR	233	Perez-Casellas, JorgeEnrique	1/24/2022	0.5	\$451.25	\$225.63	Continue development of the Coronavirus Relief Fund Program Monitoring Program per 2 CFR 200 and for Coronavirus State Fiscal Recovery Fund overall compliance Program implementation. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/24/2022	0.5	\$451.25	\$225.63	Participate on telephone call with J. Jimenez (OGP) to discuss current status of Coronavirus Relief Fund Municipal Transfer Program and prospective planning for the Monitoring Plan. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/24/2022	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/24/2022	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/26/2022	0.7	\$451.25	\$315.88	Continue development of the Coronavirus Relief Fund Program Monitoring Program per 2 CFR 200 and for Coronavirus State Fiscal Recovery Fund overall compliance Program implementation. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/26/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/26/2022	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	1/26/2022	0.5	\$451.25	\$225.63	Review Coronavirus Relief Fund Municipalities Transfer Program Pending Obligations template and analyze for Monitoring Program Planning. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with N. Huggins (ACG) and J. Loaiza (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities and Hospitals Inboxes. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with S. Diaz (AAFAF) to discuss proposed Coronavirus Relief Fund Monitoring Plan for Municipal Transfer Program and Assistance to Hospitals Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.5	\$451.25	\$225.63	Participate on telephone call with I. Velez (Arecibo) pertaining to Use of Funds report and eligibility criteria for obligated expenses to be incurred in 2022 and provide guidance. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.6	\$451.25	\$270.75	Participate on telephone call with J. Jimenez (OGP) to discuss Municipal Transfer Program Use of Funds Analysis template, status of Coronavirus Relief Fund Municipal Transfer Program and prospective planning for the Monitoring Plan. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	1/27/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	1/31/2022	0.5	\$451.25	\$225.63	Begin response to inquiry submitted by S. Diaz (AAFAF) pertaining to eligibility of use of Coronavirus Relief Fund funds for event held at T Mobile District in August 2021. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/31/2022	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	1/31/2022	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV reconsiderations, and respond to several inquiries submitted by the municipalities pertaining to program eligibility, Use of Funds reporting and reclassification requests. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	1/31/2022	1	\$451.25	\$451.25	Review inquiry from S. Diaz (AAFAF) pertaining to eligibility of Use of Funds for Event held at T Mobile District on August 2021 and review letter of reconsideration drafted by DL and OMM opinion on the matter to determine eligibility of Use of Funds under Coronavirus Relief Fund. (1)
Outside PR	233	Tabor, Ryan	1/4/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/5/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/6/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/7/2022	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	1/7/2022	0.7	\$522.50	\$365.75	Provide senior level oversight of Cycle 7 Coronavirus Relief Fund Financial Reporting process. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	1/8/2022	0.5	\$522.50	\$261.25	Provide senior level oversight of Cycle 7 Coronavirus Relief Fund Financial Reporting process. (0.5)
Outside PR	233	Tabor, Ryan	1/10/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/12/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/12/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	1/13/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/14/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/14/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	1/18/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/19/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/20/2022	0.8	\$522.50	\$418.00	Provide senior level review and coordination of response to Coronavirus Relief Fund Assistance to Private Hospitals program update and response requested by J. Hernandez (AAFAF). (0.8)
Outside PR	233	Tabor, Ryan	1/20/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/21/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/24/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/25/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/26/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/27/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	1/28/2022	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to review and discuss CARES Act Coronavirus Relief Fund performance and optimization progress. (0.3)
Outside PR	233	Tabor, Ryan	1/28/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	1/31/2022	0.6	\$522.50	\$313.50	Develop programs overview talking points for 2/1/2022 meeting with the United States Senate as requested by J. Bayne (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	1/31/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Total Hourly Fees	491.1	\$177,303.13
Total Fees		\$177,303.13



Invoice Remittance

March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2022**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-sixth** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Implementation Project

Professional Services from January 1, 2022 to January 31, 2022

Professional Services	\$135,743.25
Expenses	\$0.00
Total Amount Due	\$135,743.25

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Implementation Project

Professional Services from January 1, 2022 to January 31, 2022

Professional	Title	Rate	Hours	Total
Butler, Charles	Managing Director	\$451.25	10.5	\$4,738.13
Garcia, Felix	Senior Director	\$380.00	27.2	\$10,336.00
Gonzalez, Carlos	Director	\$332.50	51.8	\$17,223.50
Hart, Valerie	Senior Managing Director	\$522.50	8	\$4,180.00
Ishak, Christine	Senior Director	\$380.00	95.1	\$36,138.00
Leon, Daniel	Senior Associate	\$308.75	44.1	\$13,615.88
McAfee, Maggie	Director	\$195.00	29	\$5,655.00
Roubaud, Julien	Director	\$332.50	131.9	\$43,856.75
Total Hourly Fees			397.6	\$135,743.25
Total Fees				\$135,743.25

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	1/4/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Butler, Charles	1/4/2022	0.3	\$451.25	\$135.38	Perform review of meeting minutes, action items, and next steps for the Puerto Rico Smart Island Initiative to support the PRITS on the project related to the FY22 Certified Fiscal Plan Implementation. (0.3)
Outside PR	10	Butler, Charles	1/5/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Butler, Charles	1/5/2022	0.2	\$451.25	\$90.25	Participate on telephone call with C. Ishak (ACG) to discuss updates to the Puerto Rico Smart Island Initiative in support of the FY22 Certified Fiscal Plan Implementation. (0.2)
Outside PR	10	Butler, Charles	1/6/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.7)
Outside PR	10	Butler, Charles	1/6/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with V. Hart (ACG) to discuss budget requirements to support the FY22 Certified Fiscal Plan Implementation for the first half of the calendar year 2022. (0.7)
Outside PR	10	Butler, Charles	1/7/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	1/10/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	1/11/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	1/12/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	1/13/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Butler, Charles	1/13/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) to review spend to date and discuss budget allocations for the first half of the year to support the HTA Transportation Reform program and Certified Fiscal Plan Implementation initiatives. (0.5)
Outside PR	10	Butler, Charles	1/14/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	1/18/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to collect feedback and revise weekly Certified Fiscal Plan priorities report for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							week ending 1/21/2022 in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Butler, Charles	1/18/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	1/18/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with V. Hart (ACG) to review budget allocations for the first half of the year and resource requirements to support the HTA Transportation Reform program and Certified Fiscal Plan Implementation initiatives. (0.2)
Outside PR	10	Butler, Charles	1/20/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project (partial). (0.2)
Outside PR	10	Butler, Charles	1/20/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Butler, Charles	1/24/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	1/25/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with H. Martinez (AAFAF) and representatives of Ankura to discuss updates needed to the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Butler, Charles	1/25/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Butler, Charles	1/26/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	1/27/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Butler, Charles	1/28/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Butler, Charles	1/31/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	1/4/2022	2	\$380.00	\$760.00	Continue to research questionnaire options within Smartsheet and Google Forms in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/4/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Garcia, Felix	1/4/2022	0.5	\$380.00	\$190.00	Participate on telephone call with C. Ishak (ACG) to discuss questionnaire design that will be used for the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Cybersecurity Agency Questionnaire in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Garcia, Felix	1/4/2022	1.5	\$380.00	\$570.00	Research questionnaire options within Smartsheet and Google Forms in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Garcia, Felix	1/4/2022	2	\$380.00	\$760.00	Research questionnaire options within Smartsheet and Google Forms in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/5/2022	2	\$380.00	\$760.00	Continue to research questionnaire options within Smartsheet and Google Forms in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/5/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Garcia, Felix	1/5/2022	0.8	\$380.00	\$304.00	Research questionnaire options within Smartsheet and Google Forms in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Garcia, Felix	1/6/2022	2	\$380.00	\$760.00	Continue to revise Cybersecurity maturity assessment levels 1 to 5 questionnaire in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/6/2022	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Garcia, Felix	1/6/2022	1	\$380.00	\$380.00	Participate on telephone call with D. Leon (ACG) to discuss the Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables for PRITS. (1)
Outside PR	10	Garcia, Felix	1/6/2022	2	\$380.00	\$760.00	Review Cybersecurity maturity assessment levels 1 to 5 questionnaire in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/6/2022	2	\$380.00	\$760.00	Revise Cybersecurity maturity assessment levels 1 to 5 questionnaire in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Garcia, Felix	1/7/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	1/7/2022	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss Cyber Assessment Survey in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.5)
Outside PR	10	Garcia, Felix	1/7/2022	1.5	\$380.00	\$570.00	Review draft of Cyber Assessment Survey in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1.5)
Outside PR	10	Garcia, Felix	1/10/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	1/10/2022	0.5	\$380.00	\$190.00	Participate on telephone call with N. Martinez (PRITS), E. Volckers (PRITS), W. Acevedo (PRITS) and C. Ishak (ACG) to debrief on the request from the Governor regarding the Puerto Rico Smart Island Initiative strategy and discuss next steps in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Garcia, Felix	1/11/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Garcia, Felix	1/13/2022	0.2	\$380.00	\$76.00	Prepare for 1/13/2022 meeting with N. Martinez (PRITS), E. Volckers (PRITS) W. Acevedo (PRITS) and C. Ishak (ACG) to debrief on the outcome of the follow up meeting between PRITS and Fortaleza regarding next steps at is pertains to the Puerto Rico Smart Island Initiative. (0.2)
Outside PR	10	Garcia, Felix	1/14/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Garcia, Felix	1/18/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	1/19/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with N. Oliveras (PRITS) and C. Ishak (ACG) to review the first draft of the Level 1 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Garcia, Felix	1/19/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Garcia, Felix	1/20/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	1/21/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Garcia, Felix	1/24/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	1/25/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with N. Oliveras (PRITS), E. Diaz (PRITS), and C. Ishak (ACG) to review the final draft of the Level 1 and 2 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Garcia, Felix	1/25/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Garcia, Felix	1/26/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	1/27/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Garcia, Felix	1/28/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Garcia, Felix	1/31/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	1/4/2022	1	\$332.50	\$332.50	Participate in meeting with D. Leon (ACG) to create the Weekly Touchpoint presentation in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	1/4/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/4/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
PR	10	Gonzalez, Carlos	1/5/2022	1	\$332.50	\$332.50	Participate in meeting with D. Leon (ACG) and J. Roubaud (ACG) to update the Weekly Touchpoint presentation in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	1/5/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Gonzalez (ACG), L. Rivera (DOH), C. Leon (MS Consulting) and directors and supervisors from all departments at DOH to discuss all pending Time Not Reported by supervisors and data cleaning to update employees assigned to supervisors as part of the Time and Attendance implementation at DOH. (0.3)
PR	10	Gonzalez, Carlos	1/5/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
PR	10	Gonzalez, Carlos	1/5/2022	1	\$332.50	\$332.50	Review Weekly Touchpoint presentation for week ending 1/7/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	1/6/2022	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
PR	10	Gonzalez, Carlos	1/6/2022	1	\$332.50	\$332.50	Review and consolidate implementation reports for top 6 agencies in SharePoint as part of the Certified Fiscal Plan support. (1)
PR	10	Gonzalez, Carlos	1/7/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	1/7/2022	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to discuss updates to the Certified Fiscal Plan initiatives and next steps in support of the Certified Fiscal Plan deliverables. (0.4)
PR	10	Gonzalez, Carlos	1/10/2022	0.2	\$332.50	\$66.50	Participate in meeting with J. Roubaud (ACG) to discuss and update the Time and Attendance monthly task force update for week ending 1/7/2022. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/10/2022	0.5	\$332.50	\$166.25	Participate in meeting with J. Roubaud (ACG) to discuss Certified Fiscal Plan top 6 agencies milestones presentation and strategy going forward to report to H. Martinez (AAFAF) as part of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	1/11/2022	0.2	\$332.50	\$66.50	Participate in meeting with D. Leon (ACG) and C. Ishak (ACG) to discuss the items covered during multiple meetings with Hacienda regarding the Earn Income Tax Credit and DOH regarding Time and Attendance Implementation as it relates to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	1/11/2022	0.3	\$332.50	\$99.75	Participate in meeting with J. Roubaud (ACG) and D. Leon (ACG) to discuss the Earned Income Tax Credit Campaa call on 1/11/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	1/11/2022	1	\$332.50	\$332.50	Participate in meeting with J. Roubaud (ACG) to create meeting agenda for the Time and Attendance bi-weekly meeting scheduled on 1/12/2022 as part of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
PR	10	Gonzalez, Carlos	1/11/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	1/11/2022	1.8	\$332.50	\$598.50	Review Certified Fiscal Plan and implementation reports for top 6 agencies including ASG, DCR, DDEC, DOH, Hacienda, and PRDE as part of the FY22 Certified Fiscal Plan Implementation initiatives report. (1.8)
PR	10	Gonzalez, Carlos	1/12/2022	0.5	\$332.50	\$166.25	Participate in meeting with J. Roubaud (ACG) to prepare presentation materials for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	1/12/2022	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to create a template for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	1/12/2022	1.1	\$332.50	\$365.75	Participate in meeting with J. Roubaud (ACG), C. Ishak (ACG) and H. Martinez (AAFAF) to discuss Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS. (1.1)
PR	10	Gonzalez, Carlos	1/12/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Roubaud (ACG), L. Rivera (DOH), C. Leon (MS Consulting) and directors and supervisors from regional departments at DOH to discuss pending Time and Attendance implementation action items as well as the closing of the payroll period ending 1/15/2022. (0.7)
PR	10	Gonzalez, Carlos	1/13/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Roubaud (ACG), F. Mercado (AAFAF), E. Guzman (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/13/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
PR	10	Gonzalez, Carlos	1/13/2022	1.2	\$332.50	\$399.00	Participate in virtual meeting with J. Roubaud (ACG), I. Carmona (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/13/2022 weekly update of Time and Attendance implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
PR	10	Gonzalez, Carlos	1/13/2022	0.1	\$332.50	\$33.25	Prepare email to L. Guillen (AAFAF) discussing issues in DOH Time and Attendance and potential delay of project. (0.1)
PR	10	Gonzalez, Carlos	1/14/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) and L. Guillen (AAFAF) to debrief on the DOH meeting and discuss new Certified Fiscal Plan report for H. Martinez (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	1/14/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), E. Zavala (DOH), L. Soto (DOH), D. Perez (DOH), E. Velez (DOH), M. Verdiales (DOH) to discuss project plan, data gathering, and projected benefits of DOH capacity analysis and consolidation plan in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	1/14/2022	1	\$332.50	\$332.50	Participate on telephone call with J. Roubaud (ACG), C. Ishak (ACG) and F. Mercado (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	1/14/2022	1.6	\$332.50	\$532.00	Participate on telephone call with J. Roubaud (ACG), C. Ishak (ACG) and I. Carmona (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
PR	10	Gonzalez, Carlos	1/18/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to collect feedback and revise weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
PR	10	Gonzalez, Carlos	1/18/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), R. Pagan (DOH), and L. Rivera (DOH) to discuss Time and Attendance implementation outstanding programming deliverables and next steps in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	1/19/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG) and E. Guzman (AAFAF) to provide information and collect feedback to be populated in the weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ASG and DDEC. (0.5)
PR	10	Gonzalez, Carlos	1/19/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/19/2022 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	1/19/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
PR	10	Gonzalez, Carlos	1/19/2022	1	\$332.50	\$332.50	Participate on telephone call with J. Roubaud (ACG) to develop presentation materials and data requests to support DOH in their consolidation planning efforts and quantifying savings and benefits as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/19/2022	0.3	\$332.50	\$99.75	Participate on telephone call with J. Roubaud (ACG) to discuss action items and next steps for Time and Attendance implementation at DOH following up from meetings held on 1/18/2022 and 1/19/2022 as directed by L. Guillen (AAFAF). (0.3)
PR	10	Gonzalez, Carlos	1/19/2022	1	\$332.50	\$332.50	Prepare for DOH Capacity analysis meeting. (1)
PR	10	Gonzalez, Carlos	1/20/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Roubaud (ACG), and F. Mercado (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ADSEF, DOH, and Hacienda. (0.6)
PR	10	Gonzalez, Carlos	1/20/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	1/20/2022	0.5	\$332.50	\$166.25	Participate on telephone call with J. Roubaud (ACG) to update the Weekly Touchpoint presentation for the week of 1/17/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	1/21/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH, and PRDE. (0.7)
PR	10	Gonzalez, Carlos	1/24/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), L. Soto (DOH), E. Zavala (DOH) to discuss next steps and recommendations for DOH back-office consolidation efforts in support of the Certified Fiscal Plan. (0.8)
PR	10	Gonzalez, Carlos	1/24/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	1/24/2022	0.9	\$332.50	\$299.25	Participate on telephone call with J. Roubaud (ACG) to develop recommendations and next steps for DOH consolidation efforts as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	1/25/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), F. Mercado (AAFAF), I Carmona (AAFAF), and L. Guillen (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor. (1)
PR	10	Gonzalez, Carlos	1/25/2022	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/25/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	1/25/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) and L. Guillen (AAFAF) to develop recommendations and next steps for DOH consolidation efforts in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
PR	10	Gonzalez, Carlos	1/25/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
PR	10	Gonzalez, Carlos	1/25/2022	1	\$332.50	\$332.50	Update all meeting notes for DOH and DCR Time and Attendance project in support of the FY22 Certified Fiscal Plan deliverables. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/25/2022	1	\$332.50	\$332.50	Update DOH and DCR Time and Attendance presentation as part of H. Martinez (AAFAF) project summary in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	1/26/2022	1.8	\$332.50	\$598.50	Develop presentation for DOH committee update of DOH consolidation efforts in support of the FY22 Certified Fiscal Plan deliverables. (1.8)
PR	10	Gonzalez, Carlos	1/26/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Roubaud (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/26/2022 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
PR	10	Gonzalez, Carlos	1/26/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), L. Rivera (DOH), M. Soto (MS Consulting) and directors and supervisors from regional departments at DOH to discuss pending Time and Attendance implementation action items. (0.5)
PR	10	Gonzalez, Carlos	1/26/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), L. Soto (DOH), E. Zavala (DOH) to discuss next steps and recommendations for DOH Plan Estrategico 2020 to 2025 and consolidation efforts in support of the Certified Fiscal Plan. (0.8)
PR	10	Gonzalez, Carlos	1/26/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), R. Pagan (DOH), and L. Rivera (DOH) to discuss Time and Attendance implementation outstanding programming deliverables and testing requirements in support of the FY22 Certified Fiscal Plan deliverables. (0.7)
PR	10	Gonzalez, Carlos	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Gonzalez, Carlos	1/26/2022	1	\$332.50	\$332.50	Participate on telephone call with J. Roubaud (ACG) to create presentation materials for DOH Strategic Planning Committee update as directed by L. Guillen (AAFAF) and E. Zavala (DOH). (1)
PR	10	Gonzalez, Carlos	1/26/2022	1.7	\$332.50	\$565.25	Review DOH strategic plan to develop recommendations and next steps for DOH consolidation efforts in support of the FY22 Certified Fiscal Plan deliverables. (1.7)
PR	10	Gonzalez, Carlos	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and I. Carmona (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DSP, DCR, and PRITS (partial). (0.5)
PR	10	Gonzalez, Carlos	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) to update DOH presentation material for DOH Strategic Planning Steering Committee for the week of 1/31/2022 meeting as it related to the FY22 Certified Fiscal Plan Implementation initiatives. (0.5)
PR	10	Gonzalez, Carlos	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) to update weekly Certified Fiscal Plan report for week ending 1/28/2022 as it relates to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and F. Mercado (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ADSEF, DOH, and Hacienda. (0.5)
PR	10	Gonzalez, Carlos	1/27/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/27/2022 project management

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
PR	10	Gonzalez, Carlos	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	1/28/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH and PRDE. (0.5)
PR	10	Gonzalez, Carlos	1/28/2022	2.5	\$332.50	\$831.25	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), and L. Soto (DOH) to prepare presentation materials on integration planning for DOH Steering Committee in support of the FY22 Certified Fiscal Plan deliverables. (2.5)
PR	10	Gonzalez, Carlos	1/28/2022	1	\$332.50	\$332.50	Prepare for meeting with L. Soto (DOH) related to the DOH new organizational structure as part of the Certified Fiscal Plan work for AFFAF. (1)
PR	10	Gonzalez, Carlos	1/31/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud (ACG) and L. Guillen (AAFAF) to discuss recommendations for the DOH steering committee update regarding back-office consolidation in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
PR	10	Gonzalez, Carlos	1/31/2022	1	\$332.50	\$332.50	Participate on telephone call with J. Roubaud (ACG) to revise presentation materials for DOH steering committee update regarding back-office consolidation as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Hart, Valerie	1/4/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Hart, Valerie	1/4/2022	0.6	\$522.50	\$313.50	Review PRITS Smart Island initiative materials and minutes from meetings held on 12/16/2021 and 12/29/2021 with C. Ishak (ACG), E. Volckers (PRITS), W. Acevedo (PRITS) and N. Martinez (PRITS). (0.6)
Outside PR	10	Hart, Valerie	1/5/2022	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Hart, Valerie	1/6/2022	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Hart, Valerie	1/6/2022	0.7	\$522.50	\$365.75	Participate in virtual meeting with C. Butler (ACG) to discuss budget requirements to support the FY22 Certified Fiscal Plan Implementation for the first half of the calendar year 2022. (0.7)
Outside PR	10	Hart, Valerie	1/6/2022	0.8	\$522.50	\$418.00	Review budget requirements and resources available to support FY22 Certified Fiscal Plan Implementation needs for first half of calendar year 2022. (0.8)
Outside PR	10	Hart, Valerie	1/7/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	1/10/2022	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Hart, Valerie	1/11/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	1/12/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Hart, Valerie	1/12/2022	0.4	\$522.50	\$209.00	Review time entries, deliverables and budget related to Certified Fiscal Plan Implementation support for H. Martinez (AAFAF) and his team. (0.4)
Outside PR	10	Hart, Valerie	1/13/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	1/13/2022	0.3	\$522.50	\$156.75	Review work entries, deliverables and reporting H. Martinez (AAFAF) for the month of December 2021 for the Implementation project. (0.3)
Outside PR	10	Hart, Valerie	1/14/2022	0.2	\$522.50	\$104.50	Review and update Certified Fiscal Plan Implementation Status report for week ending 1/14/2022 prior to submission to H. Martinez (AAFAF). (0.2)
Outside PR	10	Hart, Valerie	1/18/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Hart, Valerie	1/20/2022	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Hart, Valerie	1/31/2022	0.3	\$522.50	\$156.75	Participate on telephone call with J. Roubaud (ACG) to discuss DOH capacity analysis and how the study supports the broader DOH reorganization initiative as part of the FY22 Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/4/2022	0.8	\$380.00	\$304.00	Add content to the meeting minutes from the 12/29/2021 meeting with PRITS regarding the Puerto Rico Smart Island Initiative in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/4/2022	0.9	\$380.00	\$342.00	Conduct research on additional option of using Smartsheet and Google Workforce as a mechanism to conduct Cyber questionnaire sessions in support of the PRITS Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	1/4/2022	1.5	\$380.00	\$570.00	Conduct research on the GeoFrame program to determine how it will impact the Puerto Rico Smart Island Initiative currently being developed by PRITS in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	1/4/2022	1.9	\$380.00	\$722.00	Document meeting minutes from the 12/29/2021 meeting with PRITS regarding the Puerto Rico Smart Island Initiative in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Ishak, Christine	1/4/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Ishak, Christine	1/4/2022	0.5	\$380.00	\$190.00	Participate on telephone call with F. Garcia (ACG) to discuss questionnaire design that will be used for the Cybersecurity Agency Questionnaire in support of the Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/4/2022	1	\$380.00	\$380.00	Review communication and documentation received from E. Volckers (PRITS) regarding the Broadband initiative to help determine next steps as it pertains to the Puerto Rico Smart Island Initiative in support of the Certified Fiscal Plan initiatives. (1)
Outside PR	10	Ishak, Christine	1/5/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Ishak, Christine	1/5/2022	0.2	\$380.00	\$76.00	Participate on telephone call with C. Butler (ACG) to discuss updates to the Puerto Rico Smart Island Initiative in support of the FY22 Certified Fiscal Plan Implementation. (0.2)
Outside PR	10	Ishak, Christine	1/5/2022	0.6	\$380.00	\$228.00	Participate on telephone call with N. Martinez (PRITS) to discuss pending actions regarding the Puerto Rico Smart Island Initiatives and provide updates regarding other actions in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/5/2022	0.5	\$380.00	\$190.00	Prepare for call with N. Martinez (PRITS) to discuss pending actions regarding the Puerto Rico Smart Island Initiatives and provide updates regarding other actions in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/5/2022	1	\$380.00	\$380.00	Review and update the weekly status report for H. Martinez (AAFAF) and O. Marrero (AAFAF) for week ending 1/7/2022 in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/5/2022	1.1	\$380.00	\$418.00	Review INTEGRACIN DE ASG-OGP-PRITS-PROCESO PRESUPUESTARIO AF-2023 documentation produced by N. Martinez (PRITS) to provide additional input in support of the completion of the Certified Fiscal Plan deliverable related to the establishment of a protocol for PRITS to engage in the budget process. (1.1)
Outside PR	10	Ishak, Christine	1/5/2022	0.7	\$380.00	\$266.00	Review key activities and outcomes from 1/3/2022 to 1/5/2022 related to Certified Fiscal Plan Initiatives workstream to adjust work plan for remainder of the week of 1/3/2022. (0.7)
Outside PR	10	Ishak, Christine	1/5/2022	1.1	\$380.00	\$418.00	Review latest government updates in the Puerto Rican news outlets to determine if any updates may impact the efforts underway to support the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/5/2022	0.9	\$380.00	\$342.00	Review the presentation materials that were presented to the FOMB on 12/30/2021 to determine if any additional action will need to be taken regarding the PRITS Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	1/6/2022	1.2	\$380.00	\$456.00	Conduct research on the Smartsheet forms capabilities and reporting to determine if any additional features can be used for the Cybersecurity Maturity Assessment in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	1/6/2022	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Ishak, Christine	1/6/2022	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss format of the Cybersecurity Maturity Questionnaire and establish next steps in support of the Certified Fiscal Plan deliverables for PRITS. (0.5)
Outside PR	10	Ishak, Christine	1/6/2022	0.6	\$380.00	\$228.00	Review communication and documentation received from E. Volckers (PRITS) regarding the actions around legal research and executive order draft related to the Puerto Rico Smart Island initiative in support of the Certified Fiscal Plan initiatives. (0.6)
Outside PR	10	Ishak, Christine	1/6/2022	0.5	\$380.00	\$190.00	Review communication and documentation received from J. Roubaud (ACG) regarding the DOH Capacity Analysis summary to establish if any additional next steps need to be taken as part of the Certified Fiscal Plan initiatives. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/6/2022	0.5	\$380.00	\$190.00	Review initial draft of the digitized PRITS organizational chart brainstorming session to determine what changes need to be made prior to discussion with PRITS leadership in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/6/2022	0.6	\$380.00	\$228.00	Review Time and Attendance updates from the weeks of 12/27/2021 and 1/3/2022 to determine what additional actions should take place in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/6/2022	0.5	\$380.00	\$190.00	Update the weekly status report for H. Martinez (AAFAF) and O. Marrero (AAFAF) for week ending 1/7/2022 in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/7/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	1/7/2022	0.4	\$380.00	\$152.00	Participate on telephone call with C. Gonzalez (ACG) to discuss updates to the Certified Fiscal Plan initiatives and next steps in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	1/10/2022	1	\$380.00	\$380.00	Conduct research to identify best graphical representation to provide high-level understanding of Business Continuity and Disaster Recovery to PRITS team members in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/10/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	1/10/2022	0.5	\$380.00	\$190.00	Participate on telephone call with N. Martinez (PRITS) to discuss the request for an IT Service Continuity template in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/10/2022	0.5	\$380.00	\$190.00	Participate on telephone call with N. Martinez (PRITS), E. Volckers (PRITS), W. Acevedo (PRITS) and F. Garcia (ACG) to debrief on the request from the Governor regarding the Puerto Rico Smart Island Initiative strategy and discuss next steps in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/10/2022	1.3	\$380.00	\$494.00	Review and further update the summary report that was generated to support AAFAF in the response process as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	1/10/2022	1.4	\$380.00	\$532.00	Review initial list of IT Policies and Procedures that has been compiled by Ankura in support of the PRITS Certified Fiscal Plan deliverables and conduct additional research to ensure that the list is complete. (1.4)
Outside PR	10	Ishak, Christine	1/10/2022	0.8	\$380.00	\$304.00	Review key activities and outcomes from the week of 1/3/2022 related to Certified Fiscal Plan Initiatives workstream to prepare work plan for week of 1/10/2022 Certified Fiscal Plan meetings and deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/11/2022	0.2	\$380.00	\$76.00	Participate in meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss the items covered during multiple meetings with Hacienda regarding the Earn Income Tax Credit and DOH regarding Time and Attendance Implementation as it relates to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	1/11/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	1/11/2022	0.6	\$380.00	\$228.00	Review first half of the changes to the proposed 2022 HTA Fiscal Plan to assess the significance of the changes

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							made as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	1/11/2022	0.9	\$380.00	\$342.00	Review the entire list of OGP published technology circular letters, policies and standard in preparation for a total review of content that will need to be updated to align with current industry best practices by PRITS in support of the Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	1/12/2022	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to create a template for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)
Outside PR	10	Ishak, Christine	1/12/2022	1.1	\$380.00	\$418.00	Participate in meeting with C. Gonzalez (ACG), J. Roubaud (ACG) and H. Martinez (AAFAF) to discuss Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Ishak, Christine	1/12/2022	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura, H. Martinez (AAFAF), and F. Mercado (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor and to discuss Certified Fiscal Plan initiative tracking at ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE, and PRITS. (1.1)
Outside PR	10	Ishak, Christine	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	1/12/2022	0.8	\$380.00	\$304.00	Prepare for meeting with H. Martinez (AAFAF) regarding the Certified Fiscal Plan initiative tracking dashboard for the Big 8 agencies in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/12/2022	1.4	\$380.00	\$532.00	Review documentation received from J. Roubaud (ACG) regarding the Time and Attendance Taskforce updates and weekly update to determine if any additional actions are needed in support of the Certified Fiscal Plan deliverables. (1.4)
Outside PR	10	Ishak, Christine	1/12/2022	0.4	\$380.00	\$152.00	Review key activities and outcomes from 1/10/2022 to 1/12/2022 related to Certified Fiscal Plan Initiatives workstream to adjust work plan for remainder of the week of 1/10/2022. (0.4)
Outside PR	10	Ishak, Christine	1/12/2022	0.5	\$380.00	\$190.00	Review the AAFAF Time and Attendance Monthly Task Force Updated presentation material for December 2021 received from J. Roubaud (ACG) to determine if any additional actions will be needed in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/13/2022	1.1	\$380.00	\$418.00	Annotate the current version of the Carta Circular 140-16 with recommendations pertaining to the general standards for the implementation of information systems by OGP so that PRITS can update these with the most current industry best practices in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/13/2022	1.7	\$380.00	\$646.00	Finalize the Level 1 Cyber Maturity Questionnaire for PRITS in support of the Certified Fiscal Plan. (1.7)
Outside PR	10	Ishak, Christine	1/13/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	1/13/2022	0.2	\$380.00	\$76.00	Prepare for 1/13/2022 meeting with N. Martinez (PRITS), E. Volckers (PRITS) W. Acevedo (PRITS) and F. Garcia (ACG) to debrief on the outcome of the follow up meeting between PRITS and Fortaleza regarding next steps at is pertains to the Puerto Rico Smart Island Initiative. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/13/2022	1	\$380.00	\$380.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 1/14/2022 in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/13/2022	1.1	\$380.00	\$418.00	Review the Notice of Violation FOMB letters received regarding the initial draft of the FY23 Certified Fiscal Plan to determine what impact the violations may have on the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/14/2022	0.5	\$380.00	\$190.00	Finalize and send the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 to H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/14/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	1/14/2022	0.6	\$380.00	\$228.00	Participate on telephone call with J. Roubaud (ACG) to discuss changes and update the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/14/2022	1	\$380.00	\$380.00	Participate on telephone call with J. Roubaud (ACG), C. Gonzalez (ACG) and F. Mercado (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/14/2022	1.6	\$380.00	\$608.00	Participate on telephone call with J. Roubaud (ACG), C. Gonzalez (ACG) and I. Carmona (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	1/14/2022	0.4	\$380.00	\$152.00	Prepare and send communication to N. Oliveras (PRITS) to present initial draft of the Level 1 Cybersecurity Maturity questionnaire in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	1/14/2022	0.3	\$380.00	\$114.00	Prepare and send communication to V. Hart (ACG) and C. Butler (ACG) regarding the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/14/2022	1.1	\$380.00	\$418.00	Review DDEC and ASG reporting information received from E. Guzman (AAFAF) to determine if content can be leveraged for the initial draft of the weekly Certified Fiscal Plan report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/18/2022	1.6	\$380.00	\$608.00	Conduct research on IT policies within the state of Wyoming to help build the comprehensive list of required IT policies, standards and procedures for PRITS in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	1/18/2022	1.6	\$380.00	\$608.00	Create template for the first register of existing Cybersecurity documentation at PRITS and OGP in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	1/18/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to collect feedback and revise weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	1/18/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/18/2022	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss the creation of two registers for all cybersecurity related documents in support of the PRITS Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/18/2022	1.1	\$380.00	\$418.00	Review key activities and outcomes from the week of 1/10/2022 related to Certified Fiscal Plan Initiatives workstream to prepare work plan for week of 1/17/2022 Certified Fiscal Plan meetings and deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/18/2022	1.2	\$380.00	\$456.00	Review the ATI-002 policy regarding Agency Websites to assess its relevance and determine the level of changes that will need to be made to render it current as part of the cybersecurity efforts in support of the PRITS Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	1/19/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG) and E. Guzman (AAFAF) to provide information and collect feedback to be populated in the weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ASG and DDEC. (0.5)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with N. Oliveras (PRITS) and F. Garcia (ACG) to review the first draft of the Level 1 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss changes needed to the Level 1 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	0.6	\$380.00	\$228.00	Prepare for meeting with N. Oliveras (PRITS) to discuss changes needed to the Level 1 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Review initial updates to the Level 1 Cybersecurity Questionnaire to determine best approach to include the Level 2 in the same document in support of the PRITS Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Review key activities and outcomes from 1/17/22 to 1/19/2022 related to Certified Fiscal Plan Initiatives workstream to adjust work plan for remainder of the week of 1/17/2022. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	1	\$380.00	\$380.00	Revise the first two pages of the IT Service Management Value presentation materials for PRITS in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/20/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	1/20/2022	0.6	\$380.00	\$228.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 1/21/2022 in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/21/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH, and PRDE (partial). (0.5)
Outside PR	10	Ishak, Christine	1/21/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/21/2022	0.7	\$380.00	\$266.00	Review communication and documentation received from L. Guillen (AAFAF) regarding the Time and Attendance outages in support of the Certified Fiscal Plan initiatives. (0.7)
Outside PR	10	Ishak, Christine	1/21/2022	0.3	\$380.00	\$114.00	Review initial draft of DOH Time and Attendance list of functional and testing requirements in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/21/2022	1.2	\$380.00	\$456.00	Review, update and send the Certified Fiscal Plan Priorities weekly report for H. Martinez (AAFAF) for week ending 1/21/2022 in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	1/24/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with N. Martinez (PRITS) to discuss current open actions regarding the Data Center consolidation efforts in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/24/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	1/24/2022	0.5	\$380.00	\$190.00	Review communication from H. Martinez (AAFAF) regarding the weekly Certified Fiscal Plan priorities report for week ending 1/28/2022 and set up a meeting to discuss the changes he would like to see in support of the Certified Fiscal Plan. (0.5)
Outside PR	10	Ishak, Christine	1/24/2022	0.9	\$380.00	\$342.00	Review key activities and outcomes from the week of 1/17/2022 related to Certified Fiscal Plan Initiatives workstream to prepare work plan for week of 1/24/2022 Certified Fiscal Plan meetings and deliverables. (0.9)
Outside PR	10	Ishak, Christine	1/24/2022	1	\$380.00	\$380.00	Review latest government updates in the Puerto Rican news outlets to determine if any updates may impact the efforts underway to support the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/24/2022	0.8	\$380.00	\$304.00	Review the FOMB Puerto Rico Newsletter from 1/22/2022 regarding the Certified Fiscal Plan and assess if any information could have an impact on the current Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/24/2022	1.2	\$380.00	\$456.00	Update response letter draft of DOH Time and Attendance list of functional and testing requirements in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	1/25/2022	1	\$380.00	\$380.00	Conduct research on Data Retention Policies to prepare for the draft of the PRITS data retention policy in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	1/25/2022	1.5	\$380.00	\$570.00	Conduct research on Hardware Decommissioning process to prepare for the draft of the PRITS Hardware Decommissioning Standard in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	1/25/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with H. Martinez (AAFAF) and representatives of Ankura to discuss updates needed to the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/25/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with N. Oliveras (PRITS), E. Diaz (PRITS), and F. Garcia (ACG) to review the final draft of the Level 1 and 2 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (partial) (0.6)
Outside PR	10	Ishak, Christine	1/25/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Ishak, Christine	1/25/2022	0.3	\$380.00	\$114.00	Participate on telephone call with W. Acevedo (PRITS) to discuss requirements for a PRITS data retention policy in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/25/2022	0.2	\$380.00	\$76.00	Prepare for meeting with H. Martinez (AAFAF) regarding the Certified Fiscal Plan initiative tracking dashboard for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the Big 8 agencies in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	1/25/2022	0.2	\$380.00	\$76.00	Prepare for meeting with N. Oliveras (PRITS), E. Diaz (PRITS) and F. Garcia (ACG) to discuss next steps regarding the Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	1/25/2022	1.3	\$380.00	\$494.00	Review communication and documentation received from representatives of Ankura regarding the Time and Attendance implementation to determine if any additional actions will be needed in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Ishak, Christine	1/25/2022	0.8	\$380.00	\$304.00	Review notes and then create and send detailed meeting minutes to N. Oliveras (PRITS), E. Diaz (PRITS) and F. Garcia (ACG) regarding the Cybersecurity Maturity Questionnaires part of the Certified Fiscal Plan initiatives. (0.8)
Outside PR	10	Ishak, Christine	1/26/2022	1.5	\$380.00	\$570.00	Conduct additional research on Data Retention Policies to prepare for the draft of the PRITS data retention policy in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	1/26/2022	1.2	\$380.00	\$456.00	Conduct research on Data Classification Policies to prepare for the draft of the PRITS data retention policy in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	1/26/2022	1.1	\$380.00	\$418.00	Create draft of the Background, Purpose, Scope sections of the PRITS Data Classification policy document in support of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	1/26/2022	0.8	\$380.00	\$304.00	Create the list of actions to complete the draft of the PRITS Data Retention policy document in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/26/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	1/26/2022	0.2	\$380.00	\$76.00	Participate on telephone call with N. Martinez (PRITS) to discuss requirements for the PRITS Data Retention Policy that is currently being developed in support of the Certified Fiscal Plan deliverables. (0.2)
Outside PR	10	Ishak, Christine	1/26/2022	0.4	\$380.00	\$152.00	Review key activities and outcomes from 1/24/2022 to 1/26/2022 related to Certified Fiscal Plan Initiatives workstream to adjust work plan for remainder of the week of 1/24/2022. (0.4)
Outside PR	10	Ishak, Christine	1/26/2022	0.4	\$380.00	\$152.00	Review the released PRITS Information Security policy to align the draft of the PRITS Data Classification documentation in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	1/26/2022	0.6	\$380.00	\$228.00	Review updated draft of DOH letter outlining testing and acceptance criteria as it pertains to the Time and Attendance implementation in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/27/2022	0.6	\$380.00	\$228.00	Conduct research on the data retention policies of state governments to assess the changes or additions that should be made to the PRITS draft in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/27/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), and F. Mercado (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ADSEF, DOH, and Hacienda. (0.5)
Outside PR	10	Ishak, Christine	1/27/2022	1.4	\$380.00	\$532.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), and I. Carmona (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DSP, DCR, and PRITS. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/27/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	1/27/2022	0.3	\$380.00	\$114.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	1/27/2022	0.4	\$380.00	\$152.00	Review communication received from N. Martinez (PRITS) and K. Borja (FOMB) regarding the status of Certified Fiscal Plan deliverables to determine what actions will be needed in support of the Certified Fiscal Plan initiatives. (0.4)
Outside PR	10	Ishak, Christine	1/27/2022	0.6	\$380.00	\$228.00	Review first draft of the new format of Certified Fiscal Plan Priorities weekly report for H. Martinez (AAFAF) for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/28/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH and PRDE. (0.5)
Outside PR	10	Ishak, Christine	1/28/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Ishak, Christine	1/28/2022	0.7	\$380.00	\$266.00	Participate on telephone call with D. Leon (ACG) to discuss changes and next steps related to the Cybersecurity Maturity Questionnaire and the IT Policies and Standards for PRITS in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	1/28/2022	0.8	\$380.00	\$304.00	Participate on telephone call with J. Roubaud (ACG) to revise the content and format of the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/28/2022	0.5	\$380.00	\$190.00	Perform a final review of the PRITS Cybersecurity Maturity Questionnaire to ensure no changes are needed in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/28/2022	0.5	\$380.00	\$190.00	Perform initial review of PRITS related items in the proposed draft of the updated Certified Fiscal Plan in support of the current Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/28/2022	1.5	\$380.00	\$570.00	Review and update the content of the Certified Fiscal Plan Priorities weekly report for H. Martinez (AAFAF) for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (1.5)
Outside PR	10	Ishak, Christine	1/28/2022	0.5	\$380.00	\$190.00	Review updates received from E. Guzman (AAFAF) regarding the Certified Fiscal Plan Priorities weekly report to determine if all changes have been reflected in the 1/28/2022 report in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/28/2022	1.6	\$380.00	\$608.00	Revise the format, finalize and send to H. Martinez (AAFAF) the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Ishak, Christine	1/31/2022	0.9	\$380.00	\$342.00	Conduct additional research on Data Retention and Data Classification Policies to prepare for the draft of the PRITS data retention policy in support of the Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	1/31/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/31/2022	0.4	\$380.00	\$152.00	Participate on telephone call with N. Martinez (PRITS) regarding the agenda for the 2/1/2022 meeting scheduled to discuss response to resolution 527 in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	1/31/2022	0.6	\$380.00	\$228.00	Review communication from E. Diaz (PRITS) and organize meeting with PRITS for 2/1/2022 regarding the Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Ishak, Christine	1/31/2022	2	\$380.00	\$760.00	Review in detail resolution 527 and feedback received from R. Rubin (ACG) to determine if any additional topics should be covered during the 2/1/2022 meeting with PRITS in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Ishak, Christine	1/31/2022	1.1	\$380.00	\$418.00	Review key activities and outcomes from the week of 1/24/2022 related to Certified Fiscal Plan Initiatives workstream to prepare work plan for week of 1/31/2022 Certified Fiscal Plan meetings and deliverables. (1.1)
Outside PR	10	Leon, Daniel	1/4/2022	1	\$308.75	\$308.75	Participate in meeting with C. Gonzalez (ACG) to create the Weekly Touchpoint presentation for the week of 1/3/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	1/4/2022	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Leon, Daniel	1/4/2022	1.2	\$308.75	\$370.50	Research information security policies in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1.2)
Outside PR	10	Leon, Daniel	1/5/2022	1	\$308.75	\$308.75	Participate in meeting with C. Gonzalez (ACG) and J. Roubaud (ACG) to update the Weekly Touchpoint presentation in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	1/5/2022	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Leon, Daniel	1/5/2022	0.8	\$308.75	\$247.00	Research information security policies in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.8)
Outside PR	10	Leon, Daniel	1/6/2022	1.9	\$308.75	\$586.63	Create a Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables for PRITS. (1.9)
Outside PR	10	Leon, Daniel	1/6/2022	1	\$308.75	\$308.75	Develop PRITS Organizational Structure to document all parties involved in support of FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1)
Outside PR	10	Leon, Daniel	1/6/2022	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Leon, Daniel	1/6/2022	0.5	\$308.75	\$154.38	Participate on telephone call with C. Ishak (ACG) to discuss format of the Cybersecurity Maturity Questionnaire and establish next steps in support of the Certified Fiscal Plan deliverables for PRITS. (0.5)
Outside PR	10	Leon, Daniel	1/6/2022	1	\$308.75	\$308.75	Participate on telephone call with F. Garcia (ACG) to discuss the Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables for PRITS. (1)
Outside PR	10	Leon, Daniel	1/7/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/7/2022	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) to discuss Cybersecurity Assessment Survey in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.5)
Outside PR	10	Leon, Daniel	1/7/2022	1.6	\$308.75	\$494.00	Update the Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables for PRITS. (1.6)
Outside PR	10	Leon, Daniel	1/10/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Leon, Daniel	1/10/2022	0.8	\$308.75	\$247.00	Update format of implementation reports of top agencies in support of the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Leon, Daniel	1/11/2022	0.3	\$308.75	\$92.63	Participate in meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to discuss the Earned Income Tax Credit Campaa call on 1/11/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Leon, Daniel	1/11/2022	0.2	\$308.75	\$61.75	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss the items covered during multiple meetings with Hacienda regarding the Earn Income Tax Credit and DOH regarding Time and Attendance Implementation as it relates to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	1/11/2022	1	\$308.75	\$308.75	Participate in virtual meeting representatives of Hacienda, ADSEF, and AAFAF to discuss Earned Income Tax Credit in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	1/11/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	1/12/2022	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to create a template for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)
Outside PR	10	Leon, Daniel	1/12/2022	1.1	\$308.75	\$339.63	Participate in virtual meeting with representatives of Ankura, H. Martinez (AAFAF), and F. Mercado (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor and to discuss Certified Fiscal Plan initiative tracking at ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE, and PRITS. (1.1)
Outside PR	10	Leon, Daniel	1/13/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Leon, Daniel	1/13/2022	0.5	\$308.75	\$154.38	Review notes for Time and Attendance Bi-weekly Update in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	1/13/2022	1.4	\$308.75	\$432.25	Update Level 1 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/14/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	1/14/2022	1.1	\$308.75	\$339.63	Research information security policies in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1.1)
Outside PR	10	Leon, Daniel	1/14/2022	0.2	\$308.75	\$61.75	Update Level 1 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	1/18/2022	2	\$308.75	\$617.50	Create register of IT Policies for all cybersecurity related documents in support of the PRITS Certified Fiscal Plan deliverables. (2)
Outside PR	10	Leon, Daniel	1/18/2022	0.5	\$308.75	\$154.38	Participate on telephone call with C. Ishak (ACG) to discuss the creation of two registers for all cybersecurity related documents in support of the PRITS Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Leon, Daniel	1/19/2022	1.8	\$308.75	\$555.75	Create Level 2 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.8)
Outside PR	10	Leon, Daniel	1/19/2022	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.1)
Outside PR	10	Leon, Daniel	1/19/2022	0.3	\$308.75	\$92.63	Participate on telephone call with C. Ishak (ACG) to discuss changes needed to the Level 1 Cybersecurity Maturity Questionnaire in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Leon, Daniel	1/19/2022	1.1	\$308.75	\$339.63	Update Level 1 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Leon, Daniel	1/19/2022	0.5	\$308.75	\$154.38	Update register of IT Policies for all cybersecurity related documents in support of the PRITS Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Leon, Daniel	1/20/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Leon, Daniel	1/20/2022	1.4	\$308.75	\$432.25	Update Level 2 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.4)
Outside PR	10	Leon, Daniel	1/20/2022	0.3	\$308.75	\$92.63	Update register of IT Policies for all cybersecurity related documents in support of the PRITS Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Leon, Daniel	1/21/2022	2	\$308.75	\$617.50	Create register to document information security policies in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (2)
Outside PR	10	Leon, Daniel	1/21/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Leon, Daniel	1/21/2022	1.9	\$308.75	\$586.63	Research information security policies for register in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1.9)
Outside PR	10	Leon, Daniel	1/21/2022	0.3	\$308.75	\$92.63	Update Level 2 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/24/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	1/24/2022	1	\$308.75	\$308.75	Research additional information security policies for register in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1)
Outside PR	10	Leon, Daniel	1/24/2022	0.4	\$308.75	\$123.50	Review FOMB Newsletter to familiarize on current events in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (0.4)
Outside PR	10	Leon, Daniel	1/25/2022	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Leon, Daniel	1/25/2022	1.1	\$308.75	\$339.63	Update Level 2 Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Leon, Daniel	1/26/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	1/26/2022	1	\$308.75	\$308.75	Update domain and asset type on information security policies for register in support of the FY22 Certified Fiscal Plan Implementation initiatives for PRITS. (1)
Outside PR	10	Leon, Daniel	1/27/2022	1	\$308.75	\$308.75	Create Word version of Cybersecurity Maturity Questionnaire in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Leon, Daniel	1/27/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Leon, Daniel	1/27/2022	1.1	\$308.75	\$339.63	Research and document information policies within Puerto Rico Government Agencies in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Leon, Daniel	1/28/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Leon, Daniel	1/28/2022	0.7	\$308.75	\$216.13	Participate on telephone call with C. Ishak (ACG) to discuss changes and next steps related to the Cybersecurity Maturity Questionnaire and the IT Policies and Standards for PRITS in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Leon, Daniel	1/28/2022	1	\$308.75	\$308.75	Research and document information policies within Puerto Rico Government Agencies in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	McAfee, Maggie	1/9/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/10/2022	1	\$195.00	\$195.00	Continue to prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/10/2022	1.5	\$195.00	\$292.50	Continue to prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/10/2022	2	\$195.00	\$390.00	Continue to prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/10/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	1/10/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/10/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/11/2022	1	\$195.00	\$195.00	Continue to prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/11/2022	2	\$195.00	\$390.00	Continue to prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/11/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/11/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/12/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/17/2022	0.5	\$195.00	\$97.50	Continue to prepare project expenses for December 2021. (0.5)
Outside PR	10	McAfee, Maggie	1/17/2022	1.5	\$195.00	\$292.50	Continue to prepare project expenses for December 2021. (1.5)
Outside PR	10	McAfee, Maggie	1/17/2022	2	\$195.00	\$390.00	Continue to prepare project expenses for December 2021. (2)
Outside PR	10	McAfee, Maggie	1/17/2022	1.5	\$195.00	\$292.50	Prepare project expenses for December 2021. (1.5)
Outside PR	10	McAfee, Maggie	1/17/2022	2	\$195.00	\$390.00	Prepare project expenses for December 2021. (2)
Outside PR	10	McAfee, Maggie	1/18/2022	0.5	\$195.00	\$97.50	Prepare project expenses for December 2021. (0.5)
Outside PR	10	McAfee, Maggie	1/18/2022	1.5	\$195.00	\$292.50	Prepare project invoice for December 2021. (1.5)
Outside PR	10	McAfee, Maggie	1/19/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)
Outside PR	10	McAfee, Maggie	1/24/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)
Outside PR	10	McAfee, Maggie	1/31/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)
Outside PR	10	Roubaud, Julien	1/4/2022	2	\$332.50	\$665.00	Create project plan artifact for upcoming Time and Attendance implementations at ADSEF, ADFAN, ASEM, Department of Labor, and Department of Justice as directed by H. Martinez (AAFAF). (2)
Outside PR	10	Roubaud, Julien	1/4/2022	1	\$332.50	\$332.50	Develop next steps and action items based on Time and Attendance implementation meetings from the week of 12/27/2021 as directed by L. Guillen (AAFAF). (1)
Outside PR	10	Roubaud, Julien	1/4/2022	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/4/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	1/4/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Roubaud, Julien	1/4/2022	1.5	\$332.50	\$498.75	Review minutes from Time and Attendance meetings at the Department of Justice, Department of Labor, ADFAN, ADSEF, and ASEM as directed by H. Martinez (AAFAF). (1.5)
Outside PR	10	Roubaud, Julien	1/4/2022	1	\$332.50	\$332.50	Revise Weekly Touchpoint presentation for the week of 1/3/2022 regarding FY22 Certified Fiscal Plan implementation initiatives as directed by H. Martinez (AAFAF). (1)
Outside PR	10	Roubaud, Julien	1/4/2022	0.5	\$332.50	\$166.25	Revise workplan for FY22 Certified Fiscal Plan implementation initiatives as directed by H. Martinez (AAFAF). (0.5)
Outside PR	10	Roubaud, Julien	1/5/2022	2	\$332.50	\$665.00	Conduct research regarding FY22 Certified Fiscal Plan Implementation reports sent by I. Carmona (AAFAF) for the agencies including PRITS, PRDE, DOH, DDEC, Hacienda, and DCR. (2)
Outside PR	10	Roubaud, Julien	1/5/2022	1.6	\$332.50	\$532.00	Create monthly update presentation for December 2021 for Time and Attendance stakeholder group consisting of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							representatives of AAFAF, PRITS, OATRH, Fortaleza as directed by H. Martinez (AAFAF). (1.6)
Outside PR	10	Roubaud, Julien	1/5/2022	0.5	\$332.50	\$166.25	Develop next steps and action items based on DOH Time and Attendance implementation meeting held on 1/5/2022 as directed by L. Guillen (AAFAF). (0.5)
Outside PR	10	Roubaud, Julien	1/5/2022	1	\$332.50	\$332.50	Participate in meeting with C. Gonzalez (ACG) and D. Leon (ACG) to update the Weekly Touchpoint presentation in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Roubaud, Julien	1/5/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Gonzalez (ACG), L. Rivera (DOH), C. Leon (MS Consulting) and directors and supervisors from all departments at DOH to discuss all pending Time Not Reported by supervisors and data cleaning to update employees assigned to supervisors as part of the Time and Attendance implementation at DOH. (0.3)
Outside PR	10	Roubaud, Julien	1/5/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Roubaud, Julien	1/5/2022	0.7	\$332.50	\$232.75	Revise executive summary and agenda in December 2021 monthly update presentation for Time and Attendance stakeholder group consisting of AAFAF, PRITS, OATRH, Fortaleza as directed by H. Martinez (AAFAF). (0.7)
Outside PR	10	Roubaud, Julien	1/6/2022	2	\$332.50	\$665.00	Create bi-weekly update presentation for Time and Attendance implementations at DOH and DCR as directed by L. Guillen (AAFAF) and I. Carmona (AAFAF) for meeting scheduled 1/11/2022. (2)
Outside PR	10	Roubaud, Julien	1/6/2022	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Roubaud, Julien	1/6/2022	2	\$332.50	\$665.00	Revise project plan in December 2021 monthly update presentation for Time and Attendance stakeholder group consisting of AAFAF, PRITS, OATRH, Fortaleza as directed by H. Martinez (AAFAF). (2)
Outside PR	10	Roubaud, Julien	1/6/2022	1.2	\$332.50	\$399.00	Revise Weekly Touchpoint presentation for week ending 1/7/2022 regarding FY22 Certified Fiscal Plan implementation initiatives as directed by H. Martinez (AAFAF). (1.2)
Outside PR	10	Roubaud, Julien	1/7/2022	1.5	\$332.50	\$498.75	Conduct research regarding letters and media releases from the FOMB issued during the dates 12/1/2021 to 12/31/2021. (1.5)
Outside PR	10	Roubaud, Julien	1/7/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/7/2022	2	\$332.50	\$665.00	Revise bi-weekly update presentation for Time and Attendance implementations at DOH and DCR as directed by L. Guillen (AAFAF) and I. Carmona (AAFAF) for meeting scheduled 1/11/2022. (2)
Outside PR	10	Roubaud, Julien	1/10/2022	2	\$332.50	\$665.00	Conduct research regarding letters and media releases from the FOMB issued during the dates 1/1/2022 to 1/10/2022. (2)
Outside PR	10	Roubaud, Julien	1/10/2022	0.2	\$332.50	\$66.50	Participate in meeting with C. Gonzalez (ACG) to discuss and update the Time and Attendance monthly task force update for week ending 1/7/2022. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	1/10/2022	0.5	\$332.50	\$166.25	Participate in meeting with C. Gonzalez (ACG) to discuss Certified Fiscal Plan top 6 agencies milestones presentation and strategy going forward to report to H. Martinez (AAFAF) as part of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/10/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	1/10/2022	1	\$332.50	\$332.50	Prepare for 1/11/2022 Time and Attendance meeting with H. Martinez (AAFAF), L. Guillen (AAFAF), and I. Carmona (AAFAF). (1)
Outside PR	10	Roubaud, Julien	1/10/2022	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 1/3/2022 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 1/10/2022 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/10/2022	2	\$332.50	\$665.00	Revise Certified Fiscal Plan monthly update report for December 2021 for the agencies including DCR, DDEC, DOH, Hacienda, PRDE and PRITS as directed by H. Martinez (AAFAF). (2)
Outside PR	10	Roubaud, Julien	1/11/2022	0.8	\$332.50	\$266.00	Conduct research regarding Earned Income Tax Credit Certified Fiscal Plan implementation initiatives at Hacienda and ASG as directed by F. Mercado (AAFAF). (0.8)
Outside PR	10	Roubaud, Julien	1/11/2022	1.9	\$332.50	\$631.75	Develop next steps and action items based on DOH Time and Attendance implementation meeting held on 1/11/2022 as directed by L. Guillen (AAFAF). (1.9)
Outside PR	10	Roubaud, Julien	1/11/2022	0.3	\$332.50	\$99.75	Participate in meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss the Earned Income Tax Credit Campaa call on 1/11/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	1/11/2022	1	\$332.50	\$332.50	Participate in meeting with C. Gonzalez (ACG) to create meeting agenda for the Time and Attendance bi-weekly meeting scheduled on 1/12/2022 as part of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1)
Outside PR	10	Roubaud, Julien	1/11/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Guillen (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/11/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Roubaud, Julien	1/11/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/11/2022	1.8	\$332.50	\$598.50	Revise bi-weekly update presentation for Time and Attendance implementations at DOH and DCR as directed by L. Guillen (AAFAF) and I. Carmona (AAFAF) for meeting scheduled 1/12/2022. (1.8)
Outside PR	10	Roubaud, Julien	1/12/2022	0.6	\$332.50	\$199.50	Develop next steps and recommendations regarding Time and Attendance meeting held with H. Martinez (AAFAF) and F. Mercado (AAFAF) and send presentation materials discussed during meeting. (0.6)
Outside PR	10	Roubaud, Julien	1/12/2022	0.5	\$332.50	\$166.25	Participate in meeting with C. Gonzalez (ACG) to prepare presentation materials for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	1/12/2022	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to create a template for Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS as directed H. Martinez (AAFAF). (0.5)
Outside PR	10	Roubaud, Julien	1/12/2022	1.1	\$332.50	\$365.75	Participate in meeting with C. Gonzalez (ACG), C. Ishak (ACG) and H. Martinez (AAFAF) to discuss Certified Fiscal Plan initiative tracking dashboard for ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Roubaud, Julien	1/12/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Gonzalez (ACG), L. Rivera (DOH), C. Leon (MS Consulting) and directors and supervisors from regional departments at DOH to discuss pending Time and Attendance implementation action items as well as the closing of the payroll period ending 1/15/2022. (0.7)
Outside PR	10	Roubaud, Julien	1/12/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura, H. Martinez (AAFAF), and F. Mercado (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor and to discuss Certified Fiscal Plan initiative tracking at ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE, and PRITS. (1.1)
Outside PR	10	Roubaud, Julien	1/12/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura, H. Martinez (AAFAF), and F. Mercado (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor and to discuss Certified Fiscal Plan initiative tracking at ASG, DCR, DDEC, DSP, DOH, Hacienda, PRDE, and PRITS. (1.1)
Outside PR	10	Roubaud, Julien	1/12/2022	1.7	\$332.50	\$565.25	Review minutes from Time and Attendance meetings at DOH and update meeting notes tracking file as directed by L. Guillen (AAFAF). (1.7)
Outside PR	10	Roubaud, Julien	1/12/2022	1.8	\$332.50	\$598.50	Revise Certified Fiscal Plan initiative tracking dashboard to update monthly incentive and Time and Attendance sections as directed by H. Martinez (AAFAF). (1.8)
Outside PR	10	Roubaud, Julien	1/13/2022	1.7	\$332.50	\$565.25	Conduct research regarding ASG and DDEC monthly Certified Fiscal Plan implementation reports for September 2021 to December 2021 as directed by E. Guzman (AAFAF). (1.7)
Outside PR	10	Roubaud, Julien	1/13/2022	1.7	\$332.50	\$565.25	Develop next steps and action items based on DCR Time and Attendance implementation meeting held on 1/13/2022 as directed by I. Carmona (AAFAF). (1.7)
Outside PR	10	Roubaud, Julien	1/13/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Gonzalez (ACG), F. Mercado (AAFAF), E. Guzman (AAFAF), and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/13/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	1/13/2022	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Gonzalez (ACG), I. Carmona (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/13/22 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	1/13/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/13/2022	1.8	\$332.50	\$598.50	Revise Certified Fiscal Plan initiative tracking dashboard to update key outcomes at ASG and DDEC as directed by H. Martinez (AAFAF). (1.8)
Outside PR	10	Roubaud, Julien	1/14/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) and L. Guillen (AAFAF) to debrief on the DOH meeting and discuss new Certified Fiscal Plan report for H. Martinez (AAFAF). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	1/14/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), E. Zavala (DOH), L. Soto (DOH), D. Perez (DOH), E. Velez (DOH), M. Verdiales (DOH) to discuss project plan, data gathering, and projected benefits of DOH capacity analysis and consolidation plan in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/14/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/14/2022	1.6	\$332.50	\$532.00	Participate on telephone call with C. Ishak (ACG), C. Gonzalez (ACG) and I. Carmona (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	1/14/2022	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak. (ACG), C. Gonzalez (ACG) and F. Mercado (AAFAF) to provide information and collect feedback to be populated in the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables (partial). (0.6)
Outside PR	10	Roubaud, Julien	1/14/2022	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to discuss changes and update the initial draft of the weekly Certified Fiscal Plan priorities report for week ending 1/14/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.6)
Outside PR	10	Roubaud, Julien	1/14/2022	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 1/10/2022 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 1/17/2022 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/14/2022	2	\$332.50	\$665.00	Revise Certified Fiscal Plan initiative tracking dashboard to update key outcomes and issues and concerns for DCR, DOH, and DSP as directed by H. Martinez (AAFAF). (2)
Outside PR	10	Roubaud, Julien	1/14/2022	0.7	\$332.50	\$232.75	Revise Certified Fiscal Plan initiative tracking dashboard to update key outcomes and issues and concerns for Hacienda, PRDE and PRITS as directed by H. Martinez (AAFAF). (0.7)
Outside PR	10	Roubaud, Julien	1/18/2022	2	\$332.50	\$665.00	Develop list of questions and recommendations for next steps as directed by L. Guillen (AAFAF) regarding capacity analysis and back-office integration at DOH in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	1/18/2022	2	\$332.50	\$665.00	Develop presentation materials as directed by L. Guillen (AAFAF) regarding integration workstreams at DOH in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	1/18/2022	2	\$332.50	\$665.00	Develop presentation materials as directed by L. Guillen (AAFAF) regarding recommendations for the establishment of an Integration Management Office at DOH in support of the FY22 Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	1/18/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura and H. Martinez (AAFAF) to collect feedback and revise weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	1/18/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), R. Pagan (DOH), and L. Rivera (DOH) to discuss Time and Attendance implementation outstanding programming deliverables and next steps in support of the FY22 Certified Fiscal Plan deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	1/18/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	1/19/2022	1.4	\$332.50	\$465.50	Create presentation materials for next steps and recommendations on DOH and DCR Time and Attendance projects in support of upcoming meeting with L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) scheduled on 1/25/2022. (1.4)
Outside PR	10	Roubaud, Julien	1/19/2022	1.6	\$332.50	\$532.00	Develop next steps and action items based on DCR Time and Attendance implementation meeting held on 1/19/2022 as directed by I. Carmona (AAFAF). (1.6)
Outside PR	10	Roubaud, Julien	1/19/2022	1.8	\$332.50	\$598.50	Develop next steps and action items based on DOH Time and Attendance implementation meeting held on 1/19/2022 as directed by L. Guillen (AAFAF). (1.8)
Outside PR	10	Roubaud, Julien	1/19/2022	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/19/2022 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	1/19/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG) and E. Guzman (AAFAF) to provide information and collect feedback to be populated in the weekly Certified Fiscal Plan priorities report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ASG and DDEC. (0.5)
Outside PR	10	Roubaud, Julien	1/19/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with L. Rivera (DOH), C. Leon (MS Consulting) and directors and supervisors from regional departments at DOH to discuss pending Time and Attendance implementation action items. (0.4)
Outside PR	10	Roubaud, Julien	1/19/2022	1	\$332.50	\$332.50	Participate on telephone call with C. Gonzalez (ACG) to develop presentation materials and data requests to support DOH in their consolidation planning efforts and quantifying savings and benefits as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	1/19/2022	0.3	\$332.50	\$99.75	Participate on telephone call with C. Gonzalez (ACG) to discuss action items and next steps for Time and Attendance implementation at DOH following up from meetings held on 1/18/2022 and 1/19/2022 as directed by L. Guillen (AAFAF). (0.3)
Outside PR	10	Roubaud, Julien	1/20/2022	1.7	\$332.50	\$565.25	Develop next steps and action items based on DOH Time and Attendance implementation meeting held on 1/20/2022 as directed by L. Guillen (AAFAF). (1.7)
Outside PR	10	Roubaud, Julien	1/20/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Gonzalez (ACG), and F. Mercado (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ADSEF, DOH, and Hacienda. (0.6)
Outside PR	10	Roubaud, Julien	1/20/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with F. Mercado (AAFAF), E. Guzman (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/20/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	1/20/2022	1	\$332.50	\$332.50	Participate in virtual meeting with I. Carmona (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DCR, DSP, PRITS, and Hacienda. (1)
Outside PR	10	Roubaud, Julien	1/20/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	1/20/2022	0.5	\$332.50	\$166.25	Participate on telephone call with C. Gonzalez (ACG) to update the Weekly Touchpoint presentation for the week of 1/17/2022 in support of FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/20/2022	1.2	\$332.50	\$399.00	Revise the Weekly Touchpoint presentation for the week of 1/17/2022 as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.2)
Outside PR	10	Roubaud, Julien	1/21/2022	2	\$332.50	\$665.00	Create documentation as directed by L. Guillen (AAFAF) listing and describing technology related challenges encountered during the Time and Attendance implementation efforts at DOH. (2)
Outside PR	10	Roubaud, Julien	1/21/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week ending 1/21/2022 for H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH, and PRDE. (0.7)
Outside PR	10	Roubaud, Julien	1/21/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	1/21/2022	1.2	\$332.50	\$399.00	Review presentation materials and documentation sent by DOH Human Resources staff as directed by L. Guillen (AAFAF) regarding DOH Time and Attendance implementation status and next steps in support of the FY22 Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	1/21/2022	1.3	\$332.50	\$432.25	Revise presentation materials for 1/24/2022 weekly Certified Fiscal Plan priorities as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables at the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.3)
Outside PR	10	Roubaud, Julien	1/24/2022	1.7	\$332.50	\$565.25	Conduct research regarding letters and media releases from the FOMB issued during the dates 1/11/2022 to 1/24/2022. (1.7)
Outside PR	10	Roubaud, Julien	1/24/2022	1.9	\$332.50	\$631.75	Create presentation materials for DOH consolidation efforts as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	1/24/2022	2	\$332.50	\$665.00	Create presentation materials for Time and Attendance implementation materials as directed by I. Carmona (AAFAF) and L. Guillen (AAFAF) in preparation for 1/25/2022 meeting. (2)
Outside PR	10	Roubaud, Julien	1/24/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), L. Soto (DOH), E. Zavala (DOH) to discuss next steps and recommendations for DOH back-office consolidation efforts in support of the Certified Fiscal Plan. (0.8)
Outside PR	10	Roubaud, Julien	1/24/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	1/24/2022	0.9	\$332.50	\$299.25	Participate on telephone call with C. Gonzalez (ACG) to develop recommendations and next steps for DOH consolidation efforts as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	1/24/2022	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 1/17/2022 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							week of 1/24/2022 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/25/2022	1.8	\$332.50	\$598.50	Conduct research as directed by L. Guillen (AAFAF) regarding DOH mission, vision, and strategic plan for 2020 to 2025 in support of the FY22 Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	1/25/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) and L. Guillen (AAFAF) to develop recommendations and next steps for DOH consolidation efforts in support of the FY22 Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/25/2022	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), F. Mercado (AAFAF), I Carmona (AAFAF), and L. Guillen (AAFAF) to discuss Time and Attendance implementation updates at the following agencies including DOH, DCR, ADFAN, ADSEF, DOJ, Department of Labor. (1)
Outside PR	10	Roubaud, Julien	1/25/2022	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/25/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	1/25/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with H. Martinez (AAFAF) and representatives of Ankura to discuss updates needed to the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 in support of the Certified Fiscal Plan deliverables. (0.5)
Outside PR	10	Roubaud, Julien	1/25/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Roubaud, Julien	1/25/2022	1.9	\$332.50	\$631.75	Revise documentation describing the technology related challenged encountered during the Time and Attendance implementation at DOH as directed by L. Guillen (AAFAF). (1.9)
Outside PR	10	Roubaud, Julien	1/25/2022	0.7	\$332.50	\$232.75	Revise template for Time and Attendance meeting notes as directed by I. Carmona (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables at DOH and DCR. (0.7)
Outside PR	10	Roubaud, Julien	1/26/2022	1.8	\$332.50	\$598.50	Create presentation materials for DOH Strategic Planning Committee update as directed by L. Guillen (AAFAF) and E. Zavala (DOH). (1.8)
Outside PR	10	Roubaud, Julien	1/26/2022	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Gonzalez (ACG), I. Carmona (AAFAF), H. Martinez (AAFAF) and representatives of DCR, FOMB, Interboro, and MS Consulting to discuss the 1/26/2022 weekly update of Time and Attendance implementation at DCR in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	1/26/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), L. Rivera (DOH), M. Soto (MS Consulting) and directors and supervisors from regional departments at DOH to discuss pending Time and Attendance implementation action items. (0.5)
Outside PR	10	Roubaud, Julien	1/26/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), L. Soto (DOH), E. Zavala (DOH) to discuss next steps and recommendations for DOH Plan Estrategico 2020 to 2025 and consolidation efforts in support of the Certified Fiscal Plan. (0.8)
Outside PR	10	Roubaud, Julien	1/26/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), R. Pagan (DOH), and L. Rivera (DOH) to discuss Time and Attendance implementation outstanding programming deliverables and testing requirements in support of the FY22 Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Roubaud, Julien	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	1/26/2022	1	\$332.50	\$332.50	Participate on telephone call with C. Gonzalez (ACG) to create presentation materials for DOH Strategic Planning Committee update as directed by L. Guillen (AAFAF) and E. Zavala (DOH). (1)
Outside PR	10	Roubaud, Julien	1/26/2022	1.9	\$332.50	\$631.75	Revise the Weekly Touchpoint presentation for the week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.9)
Outside PR	10	Roubaud, Julien	1/27/2022	2	\$332.50	\$665.00	Conduct research regarding 1/27/2022 updated draft of the Certified Fiscal Plan and the implementation action item updates for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (2)
Outside PR	10	Roubaud, Julien	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) to update DOH presentation material for DOH Strategic Planning Steering Committee for the week of 1/31/2022 meeting as it related to the FY22 Certified Fiscal Plan Implementation initiatives. (0.5)
Outside PR	10	Roubaud, Julien	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) to update weekly Certified Fiscal Plan report for week ending 1/28/2022 as it relates to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), and F. Mercado (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at ADSEF, DOH, and Hacienda. (0.5)
Outside PR	10	Roubaud, Julien	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), and I. Carmona (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DSP, DCR, and PRITS (partial). (0.5)
Outside PR	10	Roubaud, Julien	1/27/2022	1	\$332.50	\$332.50	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), H. Martinez (AAFAF) and representatives of DOH, FOMB, Interboro and MS Consulting to discuss 1/27/2022 project management update for the Time and Attendance implementation at DOH in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	1/27/2022	0.8	\$332.50	\$266.00	Revise Certified Fiscal Plan weekly report template as directed by E. Guzman (AAFAF) for ASG and DDEC in support of the FY22 Certified Fiscal Plan Deliverables. (0.8)
Outside PR	10	Roubaud, Julien	1/28/2022	1.1	\$332.50	\$365.75	Develop recommendations and next steps for DOH consolidation efforts in support of the FY22 Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	1/28/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), and L. Guillen (AAFAF) to update status and next steps for Certified Fiscal Plan weekly report for week of 1/24/2022 as directed by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables at DOH and PRDE. (0.5)
Outside PR	10	Roubaud, Julien	1/28/2022	2.5	\$332.50	\$831.25	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), and L. Soto (DOH) to prepare presentation materials on integration planning for DOH

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Steering Committee in support of the FY22 Certified Fiscal Plan deliverables. (2.5)
Outside PR	10	Roubaud, Julien	1/28/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
Outside PR	10	Roubaud, Julien	1/28/2022	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG) to revise the content and format of the Certified Fiscal Plan Priorities weekly report for week ending 1/28/2022 as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Roubaud, Julien	1/28/2022	1.2	\$332.50	\$399.00	Revise template for Certified Fiscal Plan Priorities weekly report as directed by H. Martinez (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables at ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.2)
Outside PR	10	Roubaud, Julien	1/31/2022	1.8	\$332.50	\$598.50	Conduct research regarding 1/27/2022 updated draft of the Certified Fiscal Plan and the incentive milestones for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.8)
Outside PR	10	Roubaud, Julien	1/31/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Gonzalez (ACG) and L. Guillen (AAFAF) to discuss recommendations for the DOH steering committee update regarding back-office consolidation in support of the FY22 Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	1/31/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for the agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Roubaud, Julien	1/31/2022	1	\$332.50	\$332.50	Participate on telephone call with C. Gonzalez (ACG) to revise presentation materials for DOH steering committee update regarding back-office consolidation as directed by L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	1/31/2022	0.3	\$332.50	\$99.75	Participate on telephone call with V. Hart (ACG) to discuss DOH capacity analysis and how the study supports the broader DOH reorganization initiative as part of the FY22 Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Roubaud, Julien	1/31/2022	0.7	\$332.50	\$232.75	Review key activities and outcomes from the week of 1/24/2022 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 1/31/2022 Certified Fiscal Plan Implementation meetings and deliverables. (0.7)
Outside PR	10	Roubaud, Julien	1/31/2022	1.4	\$332.50	\$465.50	Revise presentation materials regarding next steps for DOH steering committee on consolidation and send to L. Guillen (AAFAF) in support of the FY22 Certified Fiscal Plan deliverables. (1.4)

Total Hourly Fees	397.6	\$135,743.25
Total Fees		\$135,743.25



Invoice Remittance

March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2022**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-sixth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from January 1, 2022 to January 31, 2022

Professional Services	\$201,817.00
Expenses	\$0.00
Total Amount Due	\$201,817.00

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

Professional Services from January 1, 2022 to January 31, 2022

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	0.4	\$384.00
Bowie, Michael	Director	\$332.50	101.1	\$33,615.75
Flanagan, Ryan	Director	\$332.50	106.6	\$35,444.50
Hubin, Kent	Senior Director	\$380.00	91.7	\$34,846.00
Huggins, Nate	Director	\$332.50	25.1	\$8,345.75
Loaiza, Juan	Director	\$332.50	84.9	\$28,229.25
McAfee, Maggie	Director	\$195.00	18	\$3,510.00
Miller, Ken	Managing Director	\$451.25	52.6	\$23,735.75
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	32.2	\$14,530.25
Tabor, Ryan	Senior Managing Director	\$522.50	36.7	\$19,175.75
Total Hourly Fees				549.3
Total Fees				\$201,817.00

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Battle, Fernando	1/17/2022	0.4	\$960.00	\$384.00	Participate on telephone call with R. Tabor (ACG) to discuss federal funding received by Puerto Rico since January 2021 as requested by AAFAF. (0.4)
Outside PR	533	Bowie, Michael	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/5/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/6/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/7/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Bowie, Michael	1/11/2022	2	\$332.50	\$665.00	Continue to update Office of the Inspector General Validation program for the submission of agency data for Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Bowie, Michael	1/11/2022	2	\$332.50	\$665.00	Update Office of the Inspector General Validation program for the submission of agency data for Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Bowie, Michael	1/12/2022	2	\$332.50	\$665.00	Analyze batch A of the Coronavirus Relief Fund Program Requirements and compare to our internal data for Coronavirus State Fiscal Recovery Fund reporting. (2)
Outside PR	533	Bowie, Michael	1/12/2022	2	\$332.50	\$665.00	Analyze batch B of Coronavirus Relief Fund Program Requirements and compare to our internal data for Coronavirus State Fiscal Recovery Fund reporting. (2)
Outside PR	533	Bowie, Michael	1/12/2022	2	\$332.50	\$665.00	Analyze batch C of Coronavirus Relief Fund Program Requirements and compare to our internal data for Coronavirus State Fiscal Recovery Fund reporting. (2)
Outside PR	533	Bowie, Michael	1/12/2022	2	\$332.50	\$665.00	Analyze batch D of Coronavirus Relief Fund Program Requirements and compare to our internal data for Coronavirus State Fiscal Recovery Fund reporting. (2)
Outside PR	533	Bowie, Michael	1/12/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	1/13/2022	0.5	\$332.50	\$166.25	Participate in meeting with J. Loaiza (ACG) and K. Hubin (ACG) to plan the operationalization of Hospitals Worker Relief Program data management and processing. (0.5)
Outside PR	533	Bowie, Michael	1/13/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	1/14/2022	2	\$332.50	\$665.00	Continue to review the requirements for inputting data from the template into the masters table for the Worker Relief program. (2)
Outside PR	533	Bowie, Michael	1/14/2022	1	\$332.50	\$332.50	Develop program for inputting data from the template into the masters table for the Worker Relief program. (1)
Outside PR	533	Bowie, Michael	1/14/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.6)
Outside PR	533	Bowie, Michael	1/14/2022	2	\$332.50	\$665.00	Review the requirements for inputting data from the template into the masters table for the Worker Relief program. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Bowie, Michael	1/14/2022	2	\$332.50	\$665.00	Troubleshoot and correct program to automate the input of agency data for Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Bowie, Michael	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/18/2022	2	\$332.50	\$665.00	Continue to review requirements for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/18/2022	2	\$332.50	\$665.00	Develop batch B of code for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/18/2022	2	\$332.50	\$665.00	Develop batch C of code for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/18/2022	2	\$332.50	\$665.00	Review requirements for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/19/2022	1	\$332.50	\$332.50	Continue to test and troubleshoot code for program to auto import and process hospital applications for the Worker Relief Program. (1)
Outside PR	533	Bowie, Michael	1/19/2022	2	\$332.50	\$665.00	Develop batch A of code for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/19/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.2)
Outside PR	533	Bowie, Michael	1/19/2022	2	\$332.50	\$665.00	Review updates to agency templates in order to incorporate changes required for reporting. (2)
Outside PR	533	Bowie, Michael	1/19/2022	2	\$332.50	\$665.00	Test and troubleshoot code for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/19/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/20/2022	2	\$332.50	\$665.00	Continue to review requirements to auto load Coronavirus State Fiscal Recovery Fund data into templates for Office of the Inspector General reporting. (2)
Outside PR	533	Bowie, Michael	1/20/2022	1	\$332.50	\$332.50	Continue to test and troubleshoot code for program to auto import and process hospital applications for the Worker Relief Program. (1)
Outside PR	533	Bowie, Michael	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.5)
Outside PR	533	Bowie, Michael	1/20/2022	2	\$332.50	\$665.00	Review requirements to auto load Coronavirus State Fiscal Recovery Fund data into templates for Office of the Inspector General reporting. (2)
Outside PR	533	Bowie, Michael	1/20/2022	2	\$332.50	\$665.00	Test and troubleshoot code for program to auto import and process hospital applications for the Worker Relief Program. (2)
Outside PR	533	Bowie, Michael	1/20/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Bowie, Michael	1/21/2022	2	\$332.50	\$665.00	Continue to design program to do a requirement check to auto load Coronavirus State Fiscal Relief Fund data into reporting templates for Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Bowie, Michael	1/21/2022	2	\$332.50	\$665.00	Design program to do a requirement check to auto load Coronavirus State Fiscal Recovery Fund data into reporting templates for Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)
Outside PR	533	Bowie, Michael	1/21/2022	2	\$332.50	\$665.00	Develop initial program flow for checking requirements to auto load Coronavirus State Fiscal Recovery Fund data into reporting template for expenditure reporting. (2)
Outside PR	533	Bowie, Michael	1/21/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.3)
Outside PR	533	Bowie, Michael	1/21/2022	2	\$332.50	\$665.00	Update Worker's Relief Import program to tag all duplicates. (2)
Outside PR	533	Bowie, Michael	1/21/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Bowie, Michael	1/24/2022	2	\$332.50	\$665.00	Implement and test batch A of agreement validation for A001 - A012 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/24/2022	2	\$332.50	\$665.00	Implement and test batch B of agreement validation for A001 - A012 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/24/2022	2	\$332.50	\$665.00	Implement and test batch C of agreement validation for A001 - A012 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/24/2022	2	\$332.50	\$665.00	Implement and test batch D of agreement validation for A001 - A012 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Bowie, Michael	1/25/2022	2	\$332.50	\$665.00	Implement and test batch A of subrecipient validation for S001 - S005 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/25/2022	2	\$332.50	\$665.00	Implement and test batch B of subrecipient validation for S001 - S005 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/25/2022	2	\$332.50	\$665.00	Implement and test batch C of subrecipient validation for S001 - S005 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/25/2022	1	\$332.50	\$332.50	Implement and test batch D of subrecipient validation for S001 - S005 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (1)
Outside PR	533	Bowie, Michael	1/25/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.3)
Outside PR	533	Bowie, Michael	1/25/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/26/2022	2	\$332.50	\$665.00	Implement and test batch A of expenditure validation for E001 - E009 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Bowie, Michael	1/26/2022	2	\$332.50	\$665.00	Implement and test batch B of expenditure validation for E001 - E009 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/26/2022	2	\$332.50	\$665.00	Implement and test batch C of expenditure validation for E001 - E009 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/26/2022	2	\$332.50	\$665.00	Implement and test batch D of expenditure validation for E001 - E009 for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/26/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/27/2022	2	\$332.50	\$665.00	Implement batch A of agreement to expenditure agreement matching for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/27/2022	2	\$332.50	\$665.00	Implement batch B of agreement to expenditure agreement matching for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/27/2022	1.5	\$332.50	\$498.75	Implement batch C of agreement to expenditure agreement matching for the automated import and validation of agency Coronavirus State Fiscal Recovery Fund expenditure reports. (1.5)
Outside PR	533	Bowie, Michael	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.5)
Outside PR	533	Bowie, Michael	1/27/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Bowie, Michael	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Bowie, Michael	1/28/2022	2	\$332.50	\$665.00	Refine and test batch A of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/28/2022	2	\$332.50	\$665.00	Refine and test batch B of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/28/2022	2	\$332.50	\$665.00	Refine and test batch C of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/28/2022	1.5	\$332.50	\$498.75	Refine and test batch D of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (1.5)
Outside PR	533	Bowie, Michael	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Bowie, Michael	1/31/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.3)
Outside PR	533	Bowie, Michael	1/31/2022	2	\$332.50	\$665.00	Refine and test batch A of the Coronavirus State Fiscal Recovery Fund automated import program for the input

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/31/2022	2	\$332.50	\$665.00	Refine and test batch B of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/31/2022	2	\$332.50	\$665.00	Refine and test batch C of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/31/2022	2	\$332.50	\$665.00	Refine and test batch D of the Coronavirus State Fiscal Recovery Fund automated import program for the input and validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (2)
Outside PR	533	Bowie, Michael	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	1/4/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/4/2022. (0.6)
Outside PR	533	Flanagan, Ryan	1/4/2022	1.5	\$332.50	\$498.75	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (1.5)
Outside PR	533	Flanagan, Ryan	1/4/2022	1.1	\$332.50	\$365.75	Review and respond to 1/4/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.1)
Outside PR	533	Flanagan, Ryan	1/4/2022	0.7	\$332.50	\$232.75	Review the AAFAP Strategic Disbursement Plan Report to provide quality assurance. (0.7)
Outside PR	533	Flanagan, Ryan	1/4/2022	1.4	\$332.50	\$465.50	Update Coronavirus State Fiscal Recovery Fund Assistance Program to Hospital and CDT Workers program dashboard based on additional program approvals. (1.4)
Outside PR	533	Flanagan, Ryan	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/5/2022	0.8	\$332.50	\$266.00	Create Disbursement Oversight Committee Report to facilitate payment the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.8)
Outside PR	533	Flanagan, Ryan	1/5/2022	0.5	\$332.50	\$166.25	Process applications for the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund. (0.5)
Outside PR	533	Flanagan, Ryan	1/5/2022	0.6	\$332.50	\$199.50	Review and respond to 1/5/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	1/5/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/5/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAP and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	1/6/2022	1.8	\$332.50	\$598.50	Create presentation detailing program responsibility to assist with agency transitions. (1.8)
Outside PR	533	Flanagan, Ryan	1/6/2022	0.2	\$332.50	\$66.50	Participate in meeting with J. Loaiza (ACG) to discuss operationalization of the recruitment incentive applications review. (0.2)
Outside PR	533	Flanagan, Ryan	1/6/2022	1.2	\$332.50	\$399.00	Participate in virtual meeting with K. Miller (ACG) to discuss creation of a program responsibility presentation to assist with agency transitions. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/6/2022	0.6	\$332.50	\$199.50	Review and respond to 1/6/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	1/6/2022	1.5	\$332.50	\$498.75	Update presentation detailing program responsibility to assist with agency transitions. (1.5)
Outside PR	533	Flanagan, Ryan	1/6/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/7/2022	1.3	\$332.50	\$432.25	Create program financial assessment tracker of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1.3)
Outside PR	533	Flanagan, Ryan	1/7/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review initial draft of a program responsibility presentation to assist with agency transitions. (0.8)
Outside PR	533	Flanagan, Ryan	1/7/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review updated draft of a program responsibility presentation to assist with agency transitions. (0.5)
Outside PR	533	Flanagan, Ryan	1/7/2022	0.4	\$332.50	\$133.00	Review and respond to 1/7/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/7/2022	1.5	\$332.50	\$498.75	Review United States Treasury updated Final Rule which governs the Coronavirus State Fiscal Recovery Fund. (1.5)
Outside PR	533	Flanagan, Ryan	1/7/2022	2	\$332.50	\$665.00	Update presentation detailing program responsibility to assist with agency transitions. (2)
Outside PR	533	Flanagan, Ryan	1/7/2022	0.9	\$332.50	\$299.25	Update program financial assessment tracker of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (0.9)
Outside PR	533	Flanagan, Ryan	1/7/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/10/2022	1.8	\$332.50	\$598.50	Create forecast model to determine the number of eligible individuals of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program based on data from the Bureau of Labor Statistics. (1.8)
Outside PR	533	Flanagan, Ryan	1/10/2022	2	\$332.50	\$665.00	Create training materials detailing updates to the rules and regulations governing the Coronavirus State Fiscal Recovery Fund as published in the United States Treasury's Final Rule. (2)
Outside PR	533	Flanagan, Ryan	1/10/2022	1	\$332.50	\$332.50	Participate in the United States Treasury webinar entitled State and Local Fiscal Recovery Funds Final Rule Non-Tribal Recipient Briefing to understand updates published in the Final Rule. (1)
Outside PR	533	Flanagan, Ryan	1/10/2022	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to coordinate efforts to create training materials detailing updates published in the United States Treasury Final Rule. (1)
Outside PR	533	Flanagan, Ryan	1/10/2022	0.5	\$332.50	\$166.25	Review and respond to 1/10/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	1/10/2022	0.9	\$332.50	\$299.25	Update forecast model to determine the number of eligible individuals of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program based on additional data from the Bureau of Labor Statistics. (0.9)
Outside PR	533	Flanagan, Ryan	1/10/2022	1.7	\$332.50	\$565.25	Update training materials detailing updates to the rules and regulations governing the Coronavirus State Fiscal Recovery Fund as published in the United States Treasury Final Rule. (1.7)
Outside PR	533	Flanagan, Ryan	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/11/2022	1	\$332.50	\$332.50	Participate in virtual meeting representatives of Ankura to discuss operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Flanagan, Ryan	1/11/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to review the overview of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Flanagan, Ryan	1/11/2022	1.7	\$332.50	\$565.25	Participate in virtual meeting with representatives of Ankura to review presentation of operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1.7)
Outside PR	533	Flanagan, Ryan	1/11/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/11/2022. (0.7)
Outside PR	533	Flanagan, Ryan	1/11/2022	0.5	\$332.50	\$166.25	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (0.5)
Outside PR	533	Flanagan, Ryan	1/11/2022	0.4	\$332.50	\$133.00	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (0.4)
Outside PR	533	Flanagan, Ryan	1/11/2022	0.4	\$332.50	\$133.00	Review and respond to 1/11/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/11/2022	1	\$332.50	\$332.50	Update forecast model to determine the number of eligible individuals of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program based on additional data from the Bureau of Labor Statistics. (1)
Outside PR	533	Flanagan, Ryan	1/11/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Flanagan, Ryan	1/12/2022	1.6	\$332.50	\$532.00	Create application for the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program in order to operationalize the program. (1.6)
Outside PR	533	Flanagan, Ryan	1/12/2022	1.7	\$332.50	\$565.25	Create presentation on the impact of the American Rescue Plan Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (1.7)
Outside PR	533	Flanagan, Ryan	1/12/2022	1.2	\$332.50	\$399.00	Create terms and conditions for the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program in order to operationalize the program. (1.2)
Outside PR	533	Flanagan, Ryan	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting representatives of Ankura to review necessary program pieces needed to operationalize the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.5)
Outside PR	533	Flanagan, Ryan	1/12/2022	0.4	\$332.50	\$133.00	Review and respond to 1/12/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/12/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	1/13/2022	1.1	\$332.50	\$365.75	Create guidelines for the Coronavirus State Fiscal Recovery Fund Contact Tracer Relief Program. (1.1)
Outside PR	533	Flanagan, Ryan	1/13/2022	1.4	\$332.50	\$465.50	Create guidelines for the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/13/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to discuss outstanding questions related to the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.4)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Application Template. (0.5)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of O'Melveny and K. Miller (ACG) to discuss eligibility requirements of the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.8)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.3	\$332.50	\$99.75	Review and respond to 1/13/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.8	\$332.50	\$266.00	Update presentation of the impact of the American Rescue Plan Act in Puerto Rico to highlight how the Government of Puerto Rico has managed allocated pandemic funding. (0.8)
Outside PR	533	Flanagan, Ryan	1/13/2022	0	\$332.50	\$0.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/13/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Flanagan, Ryan	1/13/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.9	\$332.50	\$299.25	Create attestations for workers to sign as part of the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.9)
Outside PR	533	Flanagan, Ryan	1/14/2022	1.3	\$332.50	\$432.25	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (1.3)
Outside PR	533	Flanagan, Ryan	1/14/2022	1.8	\$332.50	\$598.50	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (1.8)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.4	\$332.50	\$133.00	Review and respond to 1/14/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/14/2022	1	\$332.50	\$332.50	Review economic analysis tool created by DevTech to understand forecasted economic impact of the Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.6	\$332.50	\$199.50	Update presentation detailing program responsibility to assist with agency transitions. (0.6)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.4	\$332.50	\$133.00	Update tracker to assign expenditure categories to Coronavirus State Fiscal Recovery Fund programs to facilitate reporting to the Office of Inspector General. (0.4)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/14/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Flanagan, Ryan	1/17/2022	1.6	\$332.50	\$532.00	Create analysis outlining how much federal funding Puerto Rico has received since President Biden took office as requested by S. Diaz (AAFAF). (1.6)
Outside PR	533	Flanagan, Ryan	1/18/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/18/2022. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/18/2022	0.5	\$332.50	\$166.25	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate new establishment of new programs. (0.5)
Outside PR	533	Flanagan, Ryan	1/18/2022	1.4	\$332.50	\$465.50	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (1.4)
Outside PR	533	Flanagan, Ryan	1/18/2022	0.9	\$332.50	\$299.25	Research SAM.gov registration status for subrecipients of Coronavirus State Fiscal Recovery Fund funds to facilitate reporting to the Office of Inspector General. (0.9)
Outside PR	533	Flanagan, Ryan	1/18/2022	1.1	\$332.50	\$365.75	Research who approves the budget in Puerto Rico and if the budget is considered executed at the point of obligation to facilitate reporting to the Office of Inspector General. (1.1)
Outside PR	533	Flanagan, Ryan	1/18/2022	0.5	\$332.50	\$166.25	Review and respond to 1/18/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	1/18/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Flanagan, Ryan	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/19/2022	1.2	\$332.50	\$399.00	Create analysis of Coronavirus State Fiscal Recovery Fund funds received and expended by agency within the Government of Puerto Rico. (1.2)
Outside PR	533	Flanagan, Ryan	1/19/2022	1.5	\$332.50	\$498.75	Create DocuSign application for the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (1.5)
Outside PR	533	Flanagan, Ryan	1/19/2022	1.3	\$332.50	\$432.25	Research SAM.gov registration status for subrecipients of Coronavirus State Fiscal Recovery Fund funds to facilitate reporting to the Office of Inspector General. (1.3)
Outside PR	533	Flanagan, Ryan	1/19/2022	0.7	\$332.50	\$232.75	Review and respond to 1/19/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	1/19/2022	0.8	\$332.50	\$266.00	Update DocuSign application for the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.8)
Outside PR	533	Flanagan, Ryan	1/19/2022	1	\$332.50	\$332.50	Update guidelines for the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program based on feedback from S. Diaz (AAFAF). (1)
Outside PR	533	Flanagan, Ryan	1/19/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/20/2022	0.4	\$332.50	\$133.00	Review and respond to 1/20/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/20/2022	0.4	\$332.50	\$133.00	Update financial assessment of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (0.4)
Outside PR	533	Flanagan, Ryan	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	1/20/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	1/21/2022	1.8	\$332.50	\$598.50	Evaluate alternative funding opportunities for the Puerto Rico Department of Education repair of short columns. (1.8)
Outside PR	533	Flanagan, Ryan	1/21/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to review outstanding questions related to Coronavirus State

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Fiscal Recovery Fund subrecipient data to be submitted to the Office of Inspector General. (0.3)
Outside PR	533	Flanagan, Ryan	1/21/2022	1.8	\$332.50	\$598.50	Process Coronavirus State Fiscal Recovery Fund subrecipient data to facilitate reporting to the Office of Inspector General. (1.8)
Outside PR	533	Flanagan, Ryan	1/21/2022	0.8	\$332.50	\$266.00	Review and respond to 1/21/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	1/21/2022	0.5	\$332.50	\$166.25	Review updated Coronavirus State Fiscal Recovery Fund program guideline template to ensure compliance with United States Treasury's Final Rule. (0.5)
Outside PR	533	Flanagan, Ryan	1/21/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	1/24/2022	1.8	\$332.50	\$598.50	Create analysis outlining how much federal funding Puerto Rico has received since Hurricane Maria as requested by S. Diaz (AAFAF). (1.8)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.3	\$332.50	\$99.75	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	1/24/2022	1.2	\$332.50	\$399.00	Create listing of all Coronavirus State Fiscal Recovery Fund recipients with disbursement amounts as requested by S. Diaz (AAFAF) to respond to a Request for Information from the Legislative Assembly. (1.2)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review status and next steps related to the Coronavirus State Fiscal Recovery Fund Project and Expenditure Report due to the United States Treasury 1/31/2022. (0.5)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.3	\$332.50	\$99.75	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (0.3)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.3	\$332.50	\$99.75	Review and respond to 1/24/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.7	\$332.50	\$232.75	Update analysis outlining how much federal funding Puerto Rico has received since Hurricane Maria as requested by S. Diaz (AAFAF). (0.7)
Outside PR	533	Flanagan, Ryan	1/24/2022	1.7	\$332.50	\$565.25	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan as requested by S. Diaz (AAFAF) to reflect newly established programs. (1.7)
Outside PR	533	Flanagan, Ryan	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	1/25/2022	0.8	\$332.50	\$266.00	Create COVID Recovery report detailing use of Coronavirus State Fiscal Recovery Fund funds by strategic initiative. (0.8)
Outside PR	533	Flanagan, Ryan	1/25/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/25/2022. (0.6)
Outside PR	533	Flanagan, Ryan	1/25/2022	0.3	\$332.50	\$99.75	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (0.3)
Outside PR	533	Flanagan, Ryan	1/25/2022	0.7	\$332.50	\$232.75	Review and respond to 1/25/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	1/25/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/25/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/26/2022	0.5	\$332.50	\$166.25	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (0.5)
Outside PR	533	Flanagan, Ryan	1/26/2022	0.5	\$332.50	\$166.25	Review and respond to 1/26/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	1/26/2022	1.3	\$332.50	\$432.25	Update financial assessment of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs. (1.3)
Outside PR	533	Flanagan, Ryan	1/26/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.3	\$332.50	\$99.75	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.5	\$332.50	\$166.25	Process Use of Funds reports from the Coronavirus State Fiscal Recovery Fund Municipal Strengthening program to ensure program compliance. (0.5)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.7	\$332.50	\$232.75	Review and respond to 1/27/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	1/27/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	1/28/2022	1.8	\$332.50	\$598.50	Create presentation detailing the Puerto Rico fiscal pandemic response for the AAFAF Executive Directors meeting with the United States Treasury Department. (1.8)
Outside PR	533	Flanagan, Ryan	1/28/2022	2	\$332.50	\$665.00	Create talking points for the AAFAF Executive Directors meeting with the United States Treasury Department. (2)
Outside PR	533	Flanagan, Ryan	1/28/2022	0.2	\$332.50	\$66.50	Review and respond to 1/28/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Flanagan, Ryan	1/28/2022	1.4	\$332.50	\$465.50	Update presentation detailing the Puerto Rico fiscal pandemic response for the AAFAF Executive Directors meeting with the United States Treasury Department based on feedback from S. Diaz (AAFAF). (1.4)
Outside PR	533	Flanagan, Ryan	1/28/2022	1.6	\$332.50	\$532.00	Update talking points for the AAFAF Executive Directors meeting with the United States Treasury Department. (1.6)
Outside PR	533	Flanagan, Ryan	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Flanagan, Ryan	1/31/2022	1.9	\$332.50	\$631.75	Create talking points for the Governor's State of the Territories meeting. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	1/31/2022	1.3	\$332.50	\$432.25	Research eligibility and application timeline for Puerto Rico to apply for the State Small Business Credit Initiative as requested by S. Diaz (AAFAF). (1.3)
Outside PR	533	Flanagan, Ryan	1/31/2022	0.4	\$332.50	\$133.00	Review and respond to 1/31/2022 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	1/31/2022	0.9	\$332.50	\$299.25	Update talking points for the Governor's State of the Territories meeting. (0.9)
Outside PR	533	Flanagan, Ryan	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	1/4/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/4/2022. (0.6)
Outside PR	533	Hubin, Kent	1/4/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/5/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/6/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/7/2022	0.5	\$380.00	\$190.00	Review Project and Expenditure Report User Guide released by the Department of Treasury for Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	1/7/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/10/2022	0.5	\$380.00	\$190.00	Process Batch A of the 1/7/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	533	Hubin, Kent	1/10/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	1/11/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/11/2022. (0.7)
Outside PR	533	Hubin, Kent	1/11/2022	2	\$380.00	\$760.00	Process Batch B of the 1/7/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/11/2022	2	\$380.00	\$760.00	Process Batch C of the 1/7/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/11/2022	2	\$380.00	\$760.00	Process Batch D of the 1/7/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/11/2022	0.3	\$380.00	\$114.00	Review Project and Expenditure Report User Guide released by the Department of Treasury for Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/12/2022	2	\$380.00	\$760.00	Enhance batch A of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/12/2022	2	\$380.00	\$760.00	Enhance batch B of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/12/2022	0.9	\$380.00	\$342.00	Participate in Treasury Department webinar State and Local Fiscal Recovery Funds Final Rule Non-Tribal Recipient Briefing. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	1/12/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting representatives of Ankura to review necessary program pieces needed to operationalize the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.5)
Outside PR	533	Hubin, Kent	1/12/2022	1	\$380.00	\$380.00	Process Batch E of the 1/7/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	533	Hubin, Kent	1/12/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	1/13/2022	0.5	\$380.00	\$190.00	Continue to review Project and Expenditure Report data upload template definitions released by the Department of Treasury for Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	1/13/2022	2	\$380.00	\$760.00	Enhance batch C of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/13/2022	0.7	\$380.00	\$266.00	Enhance batch D of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (0.7)
Outside PR	533	Hubin, Kent	1/13/2022	0.5	\$380.00	\$190.00	Participate in meeting with J. Loaiza (ACG) and M. Bowie (ACG) to plan the operationalization of Hospitals Worker Relief Program data management and processing. (0.5)
Outside PR	533	Hubin, Kent	1/13/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)
Outside PR	533	Hubin, Kent	1/13/2022	2	\$380.00	\$760.00	Review Project and Expenditure Report data upload template definitions released by the Department of Treasury for Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Hubin, Kent	1/13/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	1/14/2022	1.4	\$380.00	\$532.00	Analyze data requirements related to available data in relation to the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (1.4)
Outside PR	533	Hubin, Kent	1/14/2022	2	\$380.00	\$760.00	Enhance batch E of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/14/2022	1	\$380.00	\$380.00	Enhance batch F of the Coronavirus State Fiscal Recovery Fund agency reporting tool to support 1/31/2022 Office of the Inspector General reporting requirements. (1)
Outside PR	533	Hubin, Kent	1/14/2022	1.3	\$380.00	\$494.00	Participate in meeting with J. Loaiza (ACG) and K. Miller (ACG) to review the Department of Treasury reporting portal and templates related to the 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (1.3)
Outside PR	533	Hubin, Kent	1/14/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.6)
Outside PR	533	Hubin, Kent	1/14/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/18/2022	2	\$380.00	\$760.00	Compile batch A of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/18/2022	2	\$380.00	\$760.00	Compile batch B of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/18/2022	2	\$380.00	\$760.00	Compile batch C of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/18/2022	1.3	\$380.00	\$494.00	Compile batch D of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	1/18/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/18/2022. (0.7)
Outside PR	533	Hubin, Kent	1/18/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/19/2022	2	\$380.00	\$760.00	Compile batch E of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/19/2022	2	\$380.00	\$760.00	Compile batch F of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/19/2022	1.5	\$380.00	\$570.00	Compile batch G of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (1.5)
Outside PR	533	Hubin, Kent	1/19/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.2)
Outside PR	533	Hubin, Kent	1/19/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/20/2022	2	\$380.00	\$760.00	Compile batch H of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/20/2022	2	\$380.00	\$760.00	Compile batch I of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/20/2022	2	\$380.00	\$760.00	Compile batch J of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/20/2022	2	\$380.00	\$760.00	Compile batch K of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/20/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for the January 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (0.5)
Outside PR	533	Hubin, Kent	1/20/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	1/21/2022	2	\$380.00	\$760.00	Compile batch L of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/21/2022	2	\$380.00	\$760.00	Compile batch M of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/21/2022	2	\$380.00	\$760.00	Compile batch N of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/21/2022	1.2	\$380.00	\$456.00	Compile batch O of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (1.2)
Outside PR	533	Hubin, Kent	1/21/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.3)
Outside PR	533	Hubin, Kent	1/21/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with R. Flanagan (ACG) to review outstanding questions related to Coronavirus State Fiscal Recovery Fund subrecipient data to be submitted to the Office of Inspector General. (0.3)
Outside PR	533	Hubin, Kent	1/21/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	1/24/2022	2	\$380.00	\$760.00	Compile batch P of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/24/2022	2	\$380.00	\$760.00	Compile batch Q of 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (2)
Outside PR	533	Hubin, Kent	1/24/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review status and next steps related to the Coronavirus State Fiscal Recovery Fund Project and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Expenditure Report due to the United States Treasury 1/31/2022. (0.5)
Outside PR	533	Hubin, Kent	1/24/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	1/25/2022	2	\$380.00	\$760.00	Continue to enter the 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report in the Treasury Portal. (2)
Outside PR	533	Hubin, Kent	1/25/2022	2	\$380.00	\$760.00	Enter the 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report in Treasury Portal. (2)
Outside PR	533	Hubin, Kent	1/25/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.3)
Outside PR	533	Hubin, Kent	1/25/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/25/2022. (0.6)
Outside PR	533	Hubin, Kent	1/25/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/26/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/27/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.5)
Outside PR	533	Hubin, Kent	1/27/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Hubin, Kent	1/27/2022	2	\$380.00	\$760.00	Process Batch A of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/27/2022	2	\$380.00	\$760.00	Process Batch B of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/27/2022	2	\$380.00	\$760.00	Process Batch C of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/27/2022	0.7	\$380.00	\$266.00	Review Treasury Portal related to the 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report download and format a summary report for review. (0.7)
Outside PR	533	Hubin, Kent	1/27/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	1/28/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Soto (AAFAF) to address questions regarding the 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (0.5)
Outside PR	533	Hubin, Kent	1/28/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to discuss status and coordinate next steps for Coronavirus State Fiscal Recovery Fund reporting to the United States Treasury. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	1/28/2022	2	\$380.00	\$760.00	Process Batch D of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/28/2022	2	\$380.00	\$760.00	Process Batch E of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/28/2022	2	\$380.00	\$760.00	Process Batch F of the 1/21/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	1/28/2022	0.5	\$380.00	\$190.00	Research questions raised by C. Soto (AAFAF) regarding the 1/31/2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure report. (0.5)
Outside PR	533	Hubin, Kent	1/28/2022	1	\$380.00	\$380.00	Update Coronavirus State Fiscal Recovery Fund agency report processing tool to correspond to revised understanding of awarded funds provided by C. Soto (AAFAF). (1)
Outside PR	533	Hubin, Kent	1/28/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	1/31/2022	2	\$380.00	\$760.00	Implement updates in agency Coronavirus State Fiscal Recovery Fund report processing tool. (2)
Outside PR	533	Hubin, Kent	1/31/2022	0.8	\$380.00	\$304.00	Participate in virtual meeting with J. Loaiza (ACG), K. Miller (ACG) and representatives of AAFAF to coordinate approval of Coronavirus State Fiscal Recovery Fund quarterly expenditure report to United States Treasury to be submitted in early February 2022. (0.8)
Outside PR	533	Hubin, Kent	1/31/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with M. Bowie (ACG) to determine status and next steps for automating the validation of Agency Coronavirus State Fiscal Recovery Fund expenditure reports. (0.3)
Outside PR	533	Hubin, Kent	1/31/2022	0.8	\$380.00	\$304.00	Process Batch A of the 2/4/2022 semi-weekly Coronavirus State Fiscal Recovery Fund agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	533	Hubin, Kent	1/31/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Huggins, Nate	1/4/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/4/2022. (0.6)
Outside PR	533	Huggins, Nate	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/7/2022	0.8	\$332.50	\$266.00	Review State and Local Fiscal Recovery Final Rule Information from United States Treasury. (0.8)
Outside PR	533	Huggins, Nate	1/7/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/10/2022	1	\$332.50	\$332.50	Attend United States Treasury State and Local Fiscal Recovery Funds Final Rule Non-Tribal Recipient Briefing to understand changes and be able to prepare training materials as requested by S. Diaz (AAFAF). (1)
Outside PR	533	Huggins, Nate	1/10/2022	2	\$332.50	\$665.00	Continue to prepare presentation materials for Coronavirus State Fiscal Recovery Fund Final Rule Training Materials as requested by S. Diaz (AAFAF). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	1/10/2022	2	\$332.50	\$665.00	Design presentation materials for Coronavirus State Fiscal Recovery Fund Final Rule Training Materials as requested by S. Diaz (AAFAF). (2)
Outside PR	533	Huggins, Nate	1/10/2022	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to coordinate efforts to create training materials detailing updates published in the United States Treasury Final Rule. (1)
Outside PR	533	Huggins, Nate	1/10/2022	2	\$332.50	\$665.00	Prepare presentation materials for Coronavirus State Fiscal Recovery Fund Final Rule Training Materials as requested by S. Diaz (AAFAF). (2)
Outside PR	533	Huggins, Nate	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Huggins, Nate	1/11/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/11/2022. (0.7)
Outside PR	533	Huggins, Nate	1/11/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Huggins, Nate	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting representatives of Ankura to review necessary program pieces needed to operationalize the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.5)
Outside PR	533	Huggins, Nate	1/12/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	1/13/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to discuss outstanding questions related to the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.4)
Outside PR	533	Huggins, Nate	1/13/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Application Template. (0.5)
Outside PR	533	Huggins, Nate	1/13/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)
Outside PR	533	Huggins, Nate	1/13/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	1/14/2022	1	\$332.50	\$332.50	Begin to create draft communication for Coronavirus State Fiscal Recovery Fund Hospital Worker Relief program to send to S. Diaz (AAFAF) for approval. (1)
Outside PR	533	Huggins, Nate	1/14/2022	2	\$332.50	\$665.00	Continue to create draft communication for Coronavirus State Fiscal Recovery Fund Hospital Worker Relief program to send to S. Diaz (AAFAF) for approval. (2)
Outside PR	533	Huggins, Nate	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/18/2022	2	\$332.50	\$665.00	Continue to write communication for Coronavirus State Fiscal Recovery Fund Hospital Worker Relief program to send to S. Diaz (AAFAF) for approval. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	1/18/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/18/2022. (0.7)
Outside PR	533	Huggins, Nate	1/18/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Huggins, Nate	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/19/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Huggins, Nate	1/20/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Huggins, Nate	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Huggins, Nate	1/25/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Huggins, Nate	1/25/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/26/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/27/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Huggins, Nate	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Huggins, Nate	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Huggins, Nate	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	1/4/2022	0.8	\$332.50	\$266.00	Answer 1/4/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/4/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/4/2022. (0.6)
Outside PR	533	Loaiza, Juan	1/4/2022	2	\$332.50	\$665.00	Review and consolidate Premium Pay program pending disbursements to provide status to S. Diaz Vazquez (AAFAF). (2)
Outside PR	533	Loaiza, Juan	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	1/4/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/5/2022	0.3	\$332.50	\$99.75	Answer 1/4/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.3)
Outside PR	533	Loaiza, Juan	1/5/2022	1	\$332.50	\$332.50	Participate on telephone call with officials of Naranjito to answer questions about Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund funding, reports and guidelines. (1)
Outside PR	533	Loaiza, Juan	1/5/2022	2	\$332.50	\$665.00	Research and update Performance Report Training presentation per C. Viera (AAFAF) request and feedback. (2)
Outside PR	533	Loaiza, Juan	1/5/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/6/2022	0.4	\$332.50	\$133.00	Answer 1/6/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.4)
Outside PR	533	Loaiza, Juan	1/6/2022	1	\$332.50	\$332.50	Create Recruitment Incentive tracking grid in Smartsheets. (1)
Outside PR	533	Loaiza, Juan	1/6/2022	0.5	\$332.50	\$166.25	Organize and rename recruitment templates. (0.5)
Outside PR	533	Loaiza, Juan	1/6/2022	0.2	\$332.50	\$66.50	Participate in meeting with R. Flanagan (ACG) to discuss operationalization of the recruitment incentive applications review. (0.2)
Outside PR	533	Loaiza, Juan	1/6/2022	2	\$332.50	\$665.00	Review and generate specific Hospital/CDT Premium Pay Validated files. (2)
Outside PR	533	Loaiza, Juan	1/6/2022	2	\$332.50	\$665.00	Review every folder in the Premium Pay SharePoint and download submitted recruitment files. (2)
Outside PR	533	Loaiza, Juan	1/6/2022	0.5	\$332.50	\$166.25	Review Treasury Final Rule for State and Local Fiscal Recovery Funds Program to Support the Ongoing COVID Response. (0.5)
Outside PR	533	Loaiza, Juan	1/6/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/7/2022	1	\$332.50	\$332.50	Attend the Coronavirus State Fiscal Recovery Fund Final Rule Seminar. (1)
Outside PR	533	Loaiza, Juan	1/7/2022	0.2	\$332.50	\$66.50	Prepare summary on the Coronavirus State Fiscal Recovery Fund final rule Seminar. (0.2)
Outside PR	533	Loaiza, Juan	1/10/2022	2	\$332.50	\$665.00	Elaborate summary material for municipalities and agencies with new Treasury Final Rule. (2)
Outside PR	533	Loaiza, Juan	1/10/2022	2	\$332.50	\$665.00	Match and update recruitment request files with new tracker. (2)
Outside PR	533	Loaiza, Juan	1/10/2022	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to coordinate efforts to create training materials detailing updates published in the United States Treasury Final Rule. (1)
Outside PR	533	Loaiza, Juan	1/10/2022	1	\$332.50	\$332.50	Rename recruitment request files to match application numbers. (1)
Outside PR	533	Loaiza, Juan	1/10/2022	0.5	\$332.50	\$166.25	Respond to Treasury requests about EINs for Premium Pay Resolutions. (0.5)
Outside PR	533	Loaiza, Juan	1/10/2022	1	\$332.50	\$332.50	Review documentation and updates related to the Treasury Final Rule for reporting of American Rescue Plan Act funds. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/10/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	1/11/2022	0.2	\$332.50	\$66.50	Answer 1/11/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.2)
Outside PR	533	Loaiza, Juan	1/11/2022	1	\$332.50	\$332.50	Consolidate Premium Pay applications for Res 2021-154 and 2022-02 per request from Hacienda. (1)
Outside PR	533	Loaiza, Juan	1/11/2022	0.7	\$332.50	\$232.75	Elaborate presentation for Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program presentation. (0.7)
Outside PR	533	Loaiza, Juan	1/11/2022	1	\$332.50	\$332.50	Participate in virtual meeting representatives of Ankura to discuss operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Loaiza, Juan	1/11/2022	1	\$332.50	\$332.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to review the overview of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Loaiza, Juan	1/11/2022	1.7	\$332.50	\$565.25	Participate in virtual meeting with representatives of Ankura to review presentation of operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1.7)
Outside PR	533	Loaiza, Juan	1/11/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/11/2022. (0.7)
Outside PR	533	Loaiza, Juan	1/11/2022	1.3	\$332.50	\$432.25	Prepare and send notifications to every institution regarding their Premium Pay Reconsideration Request. (1.3)
Outside PR	533	Loaiza, Juan	1/11/2022	0.5	\$332.50	\$166.25	Prepare and send summary of Premium Pay institutions and employee types to S. Diaz-Vazquez (AAFAF). (0.5)
Outside PR	533	Loaiza, Juan	1/11/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Loaiza, Juan	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting representatives of Ankura to review necessary program pieces needed to operationalize the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.5)
Outside PR	533	Loaiza, Juan	1/12/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	1/13/2022	0.5	\$332.50	\$166.25	Answer to Hacienda request regarding clarification of Premium Pay beneficiaries. (0.5)
Outside PR	533	Loaiza, Juan	1/13/2022	2	\$332.50	\$665.00	Elaborate Hospital Worker Relief Application Template. (2)
Outside PR	533	Loaiza, Juan	1/13/2022	0.5	\$332.50	\$166.25	Participate in meeting with K. Hubin (ACG) and M. Bowie (ACG) to plan the operationalization of Hospitals Worker Relief Program data management and processing. (0.5)
Outside PR	533	Loaiza, Juan	1/13/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to discuss outstanding questions related to the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.4)
Outside PR	533	Loaiza, Juan	1/13/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Application Template. (0.5)
Outside PR	533	Loaiza, Juan	1/13/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/13/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	1/14/2022	0.8	\$332.50	\$266.00	Answer 1/6/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.8)
Outside PR	533	Loaiza, Juan	1/14/2022	2	\$332.50	\$665.00	Document data process and flow for the Hospitals Worker Relief Program. (2)
Outside PR	533	Loaiza, Juan	1/14/2022	1	\$332.50	\$332.50	Download and review the SURI matching Social Security Number output for the Hospitals and CDTs Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	1/14/2022	1.3	\$332.50	\$432.25	Participate in meeting with K. Hubin (ACG) and K. Miller (ACG) to review the Department of Treasury reporting portal and templates related to the 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (1.3)
Outside PR	533	Loaiza, Juan	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/18/2022	1	\$332.50	\$332.50	Answer 1/18/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (1)
Outside PR	533	Loaiza, Juan	1/18/2022	2	\$332.50	\$665.00	Generate test data for the consolidation program for the Hospitals Worker Relief Program application processing. (2)
Outside PR	533	Loaiza, Juan	1/18/2022	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/18/2022. (0.7)
Outside PR	533	Loaiza, Juan	1/18/2022	0.2	\$332.50	\$66.50	Review and update Premium Pay clawback tracker in Smartsheets. (0.2)
Outside PR	533	Loaiza, Juan	1/18/2022	0.4	\$332.50	\$133.00	Review program communication email for the Hospitals Worker Relief Program. (0.4)
Outside PR	533	Loaiza, Juan	1/18/2022	0.6	\$332.50	\$199.50	Translate model of the Hospitals Worker Relief Program worker attestation to Spanish. (0.6)
Outside PR	533	Loaiza, Juan	1/18/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Loaiza, Juan	1/18/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/19/2022	0.4	\$332.50	\$133.00	Answer 1/19/2022 inquiries about the Hospitals Worker Relief Program. (0.4)
Outside PR	533	Loaiza, Juan	1/19/2022	0.7	\$332.50	\$232.75	Answer inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (0.7)
Outside PR	533	Loaiza, Juan	1/19/2022	2	\$332.50	\$665.00	Perform data analysis on SURI Social Security Number Validation file and Premium Pay Master file. (2)
Outside PR	533	Loaiza, Juan	1/19/2022	0.5	\$332.50	\$166.25	Provide support clarifying Coronavirus State Fiscal Recovery Fund rules and program to A. Rosario (Hatillo). (0.5)
Outside PR	533	Loaiza, Juan	1/19/2022	0.5	\$332.50	\$166.25	Provide support on Coronavirus State Fiscal Recovery Fund Agency reporting to D. Antommatei (DTOP). (0.5)
Outside PR	533	Loaiza, Juan	1/19/2022	0.5	\$332.50	\$166.25	Review Hospital Worker Relief program consolidation Program. (0.5)
Outside PR	533	Loaiza, Juan	1/19/2022	0.3	\$332.50	\$99.75	Translate and review message for Coronavirus State Fiscal Recovery Fund reporting. (0.3)
Outside PR	533	Loaiza, Juan	1/19/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/20/2022	2	\$332.50	\$665.00	Document Coronavirus State Fiscal Recovery Fund program summaries for the Coronavirus State Fiscal Recovery Fund January reporting. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/20/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Alsina Viera (AAFAF) and J. Hernandez (AAFAF) to discuss status and next steps of the Performance report for Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Loaiza, Juan	1/20/2022	0.2	\$332.50	\$66.50	Participate on telephone call with A. Rosario (Hatillo) to respond to questions about Coronavirus State Fiscal Recovery Fund eligible expenditures. (0.2)
Outside PR	533	Loaiza, Juan	1/20/2022	2	\$332.50	\$665.00	Research and consolidate Municipalities EIN, DUNs and addresses for Coronavirus State Fiscal Recovery Fund Reporting. (2)
Outside PR	533	Loaiza, Juan	1/20/2022	1	\$332.50	\$332.50	Review Hospital Worker Relief program consolidation Program. (1)
Outside PR	533	Loaiza, Juan	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Loaiza, Juan	1/20/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	1/21/2022	1	\$332.50	\$332.50	Answer 1/21/2022 inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (1)
Outside PR	533	Loaiza, Juan	1/21/2022	1	\$332.50	\$332.50	Consolidate reconsideration request for the Hospitals and CDTs Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	1/21/2022	1.2	\$332.50	\$399.00	Coordinate and create user account for the Treasury portal. (1.2)
Outside PR	533	Loaiza, Juan	1/21/2022	0.3	\$332.50	\$99.75	Participate on telephone call with L. Lopez (Naranjito) to answer inquiries and doubts about the Coronavirus State Fiscal Recovery Fund funding. (0.3)
Outside PR	533	Loaiza, Juan	1/21/2022	0.3	\$332.50	\$99.75	Send application reminders to municipalities for the Strengthening Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/21/2022	0.7	\$332.50	\$232.75	Update the Premium Pay clawback tracker. (0.7)
Outside PR	533	Loaiza, Juan	1/24/2022	0.7	\$332.50	\$232.75	Answer inquiries and processing reconsideration for the Hospitals and CDTs Premium Pay Program. (0.7)
Outside PR	533	Loaiza, Juan	1/24/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review status and next steps related to the Coronavirus State Fiscal Recovery Fund Project and Expenditure Report due to the United States Treasury 1/31/2022. (0.5)
Outside PR	533	Loaiza, Juan	1/24/2022	0.8	\$332.50	\$266.00	Process applications for 5 municipalities for the Municipalities Strengthening Fund. (0.8)
Outside PR	533	Loaiza, Juan	1/24/2022	0.6	\$332.50	\$199.50	Process Hospitals and CDTs Premium Pay Program clawbacks and update tracker. (0.6)
Outside PR	533	Loaiza, Juan	1/24/2022	1	\$332.50	\$332.50	Review description updates on Coronavirus State Fiscal Recovery Fund Projects on the Performance Report Tracker. (1)
Outside PR	533	Loaiza, Juan	1/24/2022	1	\$332.50	\$332.50	Update descriptions and justification for Premium Pay program for the Coronavirus State Fiscal Recovery Fund Reporting. (1)
Outside PR	533	Loaiza, Juan	1/24/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	1/25/2022	0.2	\$332.50	\$66.50	Answer inquiries in regarding the new Hospitals Relief Program. (0.2)
Outside PR	533	Loaiza, Juan	1/25/2022	0.5	\$332.50	\$166.25	Create summary tab for template for Hospitals to report their payments for the Hospitals and CDTs Premium Payment Program. (0.5)
Outside PR	533	Loaiza, Juan	1/25/2022	0.2	\$332.50	\$66.50	Follow up with M. Magallanes (SURI) regarding Premium Pay Program Social Security Number Validation. (0.2)
Outside PR	533	Loaiza, Juan	1/25/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/25/2022. (0.6)
Outside PR	533	Loaiza, Juan	1/25/2022	0.5	\$332.50	\$166.25	Process Municipalities Strengthening Fund Use of Funds reports. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/25/2022	0.5	\$332.50	\$166.25	Send follow up notifications to municipalities without Use of Funds report submitted for the Municipalities Strengthening fund. (0.5)
Outside PR	533	Loaiza, Juan	1/25/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/25/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Loaiza, Juan	1/25/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/26/2022	0.5	\$332.50	\$166.25	Develop draft Assistance to Hospitals and CDTs Recruitment Incentive cancellation notice. (0.5)
Outside PR	533	Loaiza, Juan	1/26/2022	0.5	\$332.50	\$166.25	Follow up with CARES Help Desk for the Treasury Portal access for Ankura. (0.5)
Outside PR	533	Loaiza, Juan	1/26/2022	1	\$332.50	\$332.50	Follow up with SURI about additional Social Security Numbers for validation for the Hospitals and CDTs Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	1/26/2022	0.4	\$332.50	\$133.00	Review Premium Pay Master Data in order to start requesting hospitals and CDTs information for applicants that did not pass SURIs validation. (0.4)
Outside PR	533	Loaiza, Juan	1/26/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/27/2022	0.4	\$332.50	\$133.00	Answer 1/27/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (0.4)
Outside PR	533	Loaiza, Juan	1/27/2022	0.5	\$332.50	\$166.25	Answer 1/27/2022 inquiries in the Coronavirus State Fiscal Recovery Fund Municipalities inbox. (0.5)
Outside PR	533	Loaiza, Juan	1/27/2022	0.5	\$332.50	\$166.25	Follow up with CARES Help Desk for the Treasury Portal access for Ankura. (0.5)
Outside PR	533	Loaiza, Juan	1/27/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with C. Alsina Viera (AAFAF) and J. Hernandez (AAFAF) to discuss status and next steps of the Performance report for Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Loaiza, Juan	1/27/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Loaiza, Juan	1/27/2022	0.3	\$332.50	\$99.75	Participate on telephone call with I. Cabrera (Hospital San Carlos) about issue with clawback and employees Premium Pay payments for the Hospitals and CDTs Premium Pay Program. (0.3)
Outside PR	533	Loaiza, Juan	1/27/2022	1	\$332.50	\$332.50	Process Municipalities Strengthening Fund Use of Funds reports. (1)
Outside PR	533	Loaiza, Juan	1/27/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Loaiza, Juan	1/27/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	1/28/2022	1	\$332.50	\$332.50	Answer 1/28/2022 inquiries about the Premium Pay Program and Clawback requests for Hospitals/CDTs. (1)
Outside PR	533	Loaiza, Juan	1/28/2022	0.4	\$332.50	\$133.00	Follow up with CARES Help Desk for the Treasury Portal access for Ankura. (0.4)
Outside PR	533	Loaiza, Juan	1/28/2022	0.5	\$332.50	\$166.25	Process Municipalities Strengthening Fund Use of Funds reports. (0.5)
Outside PR	533	Loaiza, Juan	1/28/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	1/31/2022	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Hubin (ACG), K. Miller (ACG) and representatives of AAFAF to coordinate approval of Coronavirus State Fiscal Recovery Fund quarterly expenditure report to United States Treasury to be submitted in early February 2022. (0.8)
Outside PR	533	Loaiza, Juan	1/31/2022	0.7	\$332.50	\$232.75	Process and follow up with Centro Correccional regarding reconsideration of an employee for the Premium Pay Program. (0.7)
Outside PR	533	Loaiza, Juan	1/31/2022	1	\$332.50	\$332.50	Research how to gain access to Treasury Office of the Inspector General portal account to be able to submit the State and Local Fiscal Recovery Funds report. (1)
Outside PR	533	Loaiza, Juan	1/31/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	McAfee, Maggie	1/12/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	1/13/2022	2	\$195.00	\$390.00	Continue to prepare labor codes for December 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	1/13/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	1/13/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	1/14/2022	1.5	\$195.00	\$292.50	Continue to prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	1/14/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	1/15/2022	1	\$195.00	\$195.00	Continue to prepare labor codes for December 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	1/15/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	1/16/2022	0.5	\$195.00	\$97.50	Prepare labor codes for December 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	1/20/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)
Outside PR	533	McAfee, Maggie	1/23/2022	1	\$195.00	\$195.00	Prepare project invoice for December 2021. (1)
Outside PR	533	McAfee, Maggie	1/24/2022	2	\$195.00	\$390.00	Continue to prepare project invoice for December 2021. (2)
Outside PR	533	McAfee, Maggie	1/25/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)
Outside PR	533	Miller, Ken	1/4/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/4/2022. (0.6)
Outside PR	533	Miller, Ken	1/4/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/5/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/4/2022	0.2	\$451.25	\$90.25	Review and respond to 1/4/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/4/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Miller, Ken	1/4/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/5/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/6/2022 American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/5/2022	0.2	\$451.25	\$90.25	Review and respond to 1/5/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/5/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/5/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	1/6/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	533	Miller, Ken	1/6/2022	1.2	\$451.25	\$541.50	Participate in virtual meeting with R. Flanagan (ACG) to discuss creation of a program responsibility presentation to assist with agency transitions. (1.2)
Outside PR	533	Miller, Ken	1/6/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/7/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/6/2022	0.2	\$451.25	\$90.25	Review and respond to 1/6/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/6/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/7/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to review initial draft of a program responsibility presentation to assist with agency transitions. (0.8)
Outside PR	533	Miller, Ken	1/7/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to review updated draft of a program responsibility presentation to assist with agency transitions. (0.5)
Outside PR	533	Miller, Ken	1/7/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/10/2022	1	\$451.25	\$451.25	Coordinate planning and information gathering for proposed Coronavirus State Fiscal Recovery Fund program at the request of J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	1/10/2022	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to coordinate efforts to create training materials detailing updates published in the United States Treasury Final Rule. (1)
Outside PR	533	Miller, Ken	1/10/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 1/11/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/10/2022	0.2	\$451.25	\$90.25	Review and respond to 1/10/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/10/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Miller, Ken	1/11/2022	1	\$451.25	\$451.25	Participate in virtual meeting representatives of Ankura to discuss operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Miller, Ken	1/11/2022	1	\$451.25	\$451.25	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to review the overview of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Miller, Ken	1/11/2022	1.7	\$451.25	\$767.13	Participate in virtual meeting with representatives of Ankura to review presentation of operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1.7)
Outside PR	533	Miller, Ken	1/11/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/11/2022. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	1/11/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 1/12/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/11/2022	0.4	\$451.25	\$180.50	Review and respond to 1/11/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/11/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Miller, Ken	1/12/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting representatives of Ankura to review necessary program pieces needed to operationalize the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.5)
Outside PR	533	Miller, Ken	1/12/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 1/13/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/12/2022	0.4	\$451.25	\$180.50	Review and respond to 1/12/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/12/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	1/12/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	1/13/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Butler (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Miller, Ken	1/13/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to discuss outstanding questions related to the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.4)
Outside PR	533	Miller, Ken	1/13/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Application Template. (0.5)
Outside PR	533	Miller, Ken	1/13/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)
Outside PR	533	Miller, Ken	1/13/2022	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/13/2022. (0.8)
Outside PR	533	Miller, Ken	1/13/2022	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2022. (0.4)
Outside PR	533	Miller, Ken	1/13/2022	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2022. (0.4)
Outside PR	533	Miller, Ken	1/13/2022	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 10/14/2022. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	1/13/2022	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution. (0.3)
Outside PR	533	Miller, Ken	1/13/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of O'Melveny and R. Flanagan (ACG) to discuss eligibility requirements of the Coronavirus State Fiscal Recovery Fund Hospital and CDT Worker Relief Program. (0.8)
Outside PR	533	Miller, Ken	1/13/2022	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 1/14/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/13/2022	0.2	\$451.25	\$90.25	Review and respond to 1/13/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	1/13/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/14/2022	1.3	\$451.25	\$586.63	Participate in meeting with J. Loaiza (ACG) and K. Hubin (ACG) to review the Department of Treasury reporting portal and templates related to the 2022 Coronavirus State Fiscal Recovery Fund Project and Expenditure Report. (1.3)
Outside PR	533	Miller, Ken	1/14/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/14/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Miller, Ken	1/18/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/18/2022. (0.7)
Outside PR	533	Miller, Ken	1/18/2022	1.5	\$451.25	\$676.88	Prepare analysis of employer payroll tax reimbursements for the Hospital Worker Relief program for S. Diaz (AAFAF). (1.5)
Outside PR	533	Miller, Ken	1/18/2022	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 1/19/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	1/18/2022	0.5	\$451.25	\$225.63	Review and respond to 1/18/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/18/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Miller, Ken	1/18/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/19/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/20/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/19/2022	1.2	\$451.25	\$541.50	Provide updated analysis of payroll tax withholding considerations for Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program to S. Diaz (AAFAF). (1.2)
Outside PR	533	Miller, Ken	1/19/2022	0.5	\$451.25	\$225.63	Review and respond to 1/19/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/19/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	1/20/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with C. Butler (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	533	Miller, Ken	1/20/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/21/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/20/2022	0.5	\$451.25	\$225.63	Review and respond to 1/20/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/20/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Miller, Ken	1/20/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	1/21/2022	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.3)
Outside PR	533	Miller, Ken	1/21/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/24/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/21/2022	1.5	\$451.25	\$676.88	Research and make recommendations for user management related to Coronavirus State Fiscal Recovery Fund Use of Funds reporting to United States Treasury for S. Diaz (AAFAF). (1.5)
Outside PR	533	Miller, Ken	1/21/2022	0.5	\$451.25	\$225.63	Review and respond to 1/21/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/24/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review status and next steps related to the Coronavirus State Fiscal Recovery Fund Project and Expenditure Report due to the United States Treasury 1/31/2022. (0.5)
Outside PR	533	Miller, Ken	1/24/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/25/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	1/24/2022	0.4	\$451.25	\$180.50	Review and respond to 1/24/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/24/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Miller, Ken	1/25/2022	0.6	\$451.25	\$270.75	Coordinate access to Treasury portal to enable preparation and submission of Coronavirus State Fiscal Recovery Fund reporting on behalf of Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	1/25/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 1/25/2022. (0.6)
Outside PR	533	Miller, Ken	1/25/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/26/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	1/25/2022	0.5	\$451.25	\$225.63	Review and respond to 1/25/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/25/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/26/2022	1	\$451.25	\$451.25	Coordinate outstanding items for the Puerto Rico Coronavirus State Fiscal Recovery Fund quarterly report to be submitted 1/31/2022 by Jeira Belen (Hacienda). (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	1/26/2022	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 1/27/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/26/2022	0.5	\$451.25	\$225.63	Review and respond to 1/26/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/26/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/27/2022	2	\$451.25	\$902.50	Coordinate outstanding items for the Puerto Rico Coronavirus State Fiscal Recovery Fund quarterly report to be submitted on 1/31/2022 by J. Belen (Hacienda). (2)
Outside PR	533	Miller, Ken	1/27/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 1/27/2022. (0.8)
Outside PR	533	Miller, Ken	1/27/2022	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 1/28/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/27/2022	0.5	\$451.25	\$225.63	Review and respond to 1/27/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/27/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	1/28/2022	1.5	\$451.25	\$676.88	Coordinate outstanding items for the Puerto Rico Coronavirus State Fiscal Recovery Fund quarterly report to be submitted on 1/31/2022 by J. Belen (Hacienda). (1.5)
Outside PR	533	Miller, Ken	1/28/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to discuss status and coordinate next steps for Coronavirus State Fiscal Recovery Fund reporting to the United States Treasury. (0.5)
Outside PR	533	Miller, Ken	1/28/2022	0.8	\$451.25	\$361.00	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.8)
Outside PR	533	Miller, Ken	1/28/2022	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 1/31/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	1/28/2022	0.4	\$451.25	\$180.50	Review and respond to 1/28/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	1/28/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Miller, Ken	1/31/2022	2	\$451.25	\$902.50	Coordinate outstanding items for the Puerto Rico Coronavirus State Fiscal Recovery Fund quarterly report to be submitted on 1/31/2022 by S. Diaz (Hacienda). (2)
Outside PR	533	Miller, Ken	1/31/2022	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Hubin (ACG), J. Loaiza (ACG) and representatives of AAFAF to coordinate approval of Coronavirus State Fiscal Recovery Fund quarterly expenditure report to United States Treasury to be submitted in early February 2022. (0.8)
Outside PR	533	Miller, Ken	1/31/2022	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 2/1/2022 for American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	1/31/2022	0.5	\$451.25	\$225.63	Review and respond to 1/31/2022 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	1/31/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	1/4/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/4/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	1/5/2022	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/5/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/7/2022	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/7/2022	2	\$451.25	\$902.50	Review communication from J. Tirado (AAFAF) pertaining to approval of State and Local Fiscal Recovery Funds Final Rule, review published material, enroll for seminar and begin planning sessions with Ankura Team for training amendments and compliance considerations. (2)
PR	533	Perez-Casellas, JorgeEnrique	1/10/2022	0.6	\$451.25	\$270.75	Initiate planning phase with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request and discussion with J. Tirado (AAFAF). (0.6)
PR	533	Perez-Casellas, JorgeEnrique	1/10/2022	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to coordinate efforts to create training materials detailing updates published in the United States Treasury Final Rule. (1)
PR	533	Perez-Casellas, JorgeEnrique	1/10/2022	0.5	\$451.25	\$225.63	Participate on telephone call with J. Tirado (AAFAF) pertaining to new request by the Office of the Governor to implement a new Hospital Worker Relief Program in lieu of the Omicron environment. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/10/2022	1.6	\$451.25	\$722.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	1.5	\$451.25	\$676.88	Conduct various communications with J. Tirado (AAFAF) and continue planning phase with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request of the Governor's Office. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.3	\$451.25	\$135.38	Conduct various communications with S. Diaz (AAFAF) pertaining to Families First Coronavirus Response Act memorandum and applicability for insurance premium reimbursement coverage. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.5	\$451.25	\$225.63	Develop initial draft statement for Guideline development of the new Hospital Worker Relief Program and discuss with representatives of Ankura. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	1	\$451.25	\$451.25	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to review the overview of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to discuss compliance implications of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.4	\$451.25	\$180.50	Participate on telephone call with J. Rodriguez (San Jorge Children's Hospital) pertaining to request for assistance through American Rescue Plan funds and provide guidance for proposal submittal. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	1.2	\$451.25	\$541.50	Perform changes to memorandum submitted by S. Diaz (AAFAF) pertaining to coverage of increment in health plan premiums in accordance to United States Treasury Guidance and submit for AAFAF consideration. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (2)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.7	\$451.25	\$315.88	Review memorandum submitted by S. Diaz (AAFAF) pertaining to coverage of increment in health plan premiums utilizing either Coronavirus Relief Fund and / or Coronavirus State Fiscal Recovery Fund funds and analyze pertinent United States Treasury guidance. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	1/11/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/11/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	1/12/2022	1	\$451.25	\$451.25	Conduct various communications with J. Tirado (AAFAF) and continue planning phase with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request of the Governor's Office. (1)
PR	533	Perez-Casellas, JorgeEnrique	1/12/2022	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/13/2022	1.5	\$451.25	\$676.88	Conduct various communications with J. Tirado and S. Diaz (AAFAF) and continue planning phase and guideline development with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request of the Governor's Office. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	1/13/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF), and representatives of Ankura to discuss outstanding questions related to the Coronavirus State Fiscal Recovery Fund Hospital Worker Relief Program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	1/13/2022	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	1/14/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	1.5	\$451.25	\$676.88	Conduct various communications with S. Diaz (AAFAF) and continue planning phase with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request of the Governor's Office. (1.5)
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	0.4	\$451.25	\$180.50	Review and respond to consultation made by O. Burgos (San Jorge Children's) pertaining to eligibility under the Coronavirus State Fiscal Recovery Fund Premium Pay Program. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	1	\$451.25	\$451.25	Review communication from M. Torres (Mennonite System) pertaining to tax treatment to the incentives paid out through the Coronavirus State Fiscal Recovery Fund Premium Pay Program, develop draft response to hospital and impressions to S. Diaz (AAFAF) on how to proceed before sending the response to Menonita System. (1)
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	0.3	\$451.25	\$135.38	Review letter from J. L. Rodriguez (San Jorge Children's Hospital) pertaining to request for grant with Coronavirus State Fiscal Recovery Fund /American Rescue Plan funds and submit to S. Diaz (AAFAF) for further consideration. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	0.3	\$451.25	\$135.38	Review notification under the new Hospital Worker Relief Program and provide feedback. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	1/18/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/18/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	1/19/2022	1	\$451.25	\$451.25	Continue to develop planning phase with representatives of Ankura to delineate parameters of the new Hospital Worker Relief Program per request of the Governor's Office. (1)
PR	533	Perez-Casellas, JorgeEnrique	1/19/2022	0.5	\$451.25	\$225.63	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/20/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/20/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/26/2022	0.7	\$451.25	\$315.88	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	1/27/2022	0.5	\$451.25	\$225.63	Participate on telephone call with S. Diaz (AAFAF) to discuss municipal legislature issue for purposes of allowing use of American Rescue Plan Act funds by municipalities and begin inquiries on other jurisdictions pertaining to the topic. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/27/2022	1.6	\$451.25	\$722.00	Review inquiry from S. Diaz (AAFAF) pertaining to prospective and / or possible use of Coronavirus State Fiscal Recovery Fund funds by municipalities to finish non-essential infrastructure, perform analysis of final rule and provide response memorandum. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	1/27/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 1/27/2022 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
PR	533	Perez-Casellas, JorgeEnrique	1/27/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	1/27/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	1/31/2022	0.4	\$451.25	\$180.50	Participate on telephone call with A. Santos (PMA representative of Manat / Bayam Medical Center Conglomerate) pertaining to Premium Pay and federal tax considerations. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, Jorge Enrique	1/31/2022	0.8	\$451.25	\$361.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay for healthcare workers by developing processes, engaging discussion with AAFAF staff, reviewing notifications and responding to inquiries submitted by applicants through text, email and phone calls, specifically related to reconsiderations, eligibility and tax treatment. (0.8)
Outside PR	533	Tabor, Ryan	1/4/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/5/2022	0.9	\$522.50	\$470.25	Develop key activities list to support the federal recovery programs office transition process. (0.9)
Outside PR	533	Tabor, Ryan	1/5/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/6/2022	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG), C. Butler (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	533	Tabor, Ryan	1/6/2022	2	\$522.50	\$1,045.00	Review United States Treasury State and Local Fiscal Recovery Final Rule overview materials to understand implications for program operations. (2)
Outside PR	533	Tabor, Ryan	1/6/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/7/2022	0.8	\$522.50	\$418.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review initial draft of a program responsibility presentation to assist with agency transitions. (0.8)
Outside PR	533	Tabor, Ryan	1/7/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review updated draft of a program responsibility presentation to assist with agency transitions. (0.5)
Outside PR	533	Tabor, Ryan	1/7/2022	1.5	\$522.50	\$783.75	Review and revise program overview presentation to assist with agency transitions. (1.5)
Outside PR	533	Tabor, Ryan	1/7/2022	1.6	\$522.50	\$836.00	Review United States Treasury State and Local Fiscal Recovery Final Rule overview materials to understand implications for program operations. (1.6)
Outside PR	533	Tabor, Ryan	1/10/2022	1.3	\$522.50	\$679.25	Conduct research to identify other state programs similar to the concept proposed for the new incentive program to hospitals and CDTs, as requested by J. Tirado (AAFAF). (1.3)
Outside PR	533	Tabor, Ryan	1/10/2022	1.2	\$522.50	\$627.00	Review and revise program overview presentation to assist with agency transitions. (1.2)
Outside PR	533	Tabor, Ryan	1/10/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	1/11/2022	1	\$522.50	\$522.50	Participate in virtual meeting representatives of Ankura to discuss operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1)
Outside PR	533	Tabor, Ryan	1/11/2022	1.1	\$522.50	\$574.75	Participate in virtual meeting with representatives of Ankura to review presentation of operational mechanism and forecasted impact of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program (partial). (1.1)
Outside PR	533	Tabor, Ryan	1/11/2022	0.3	\$522.50	\$156.75	Participate on telephone call with J. Perez-Casellas (ACG) to discuss compliance implications of the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (0.3)
Outside PR	533	Tabor, Ryan	1/12/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	1/12/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	1/13/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG), C. Butler (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	533	Tabor, Ryan	1/13/2022	0.7	\$522.50	\$365.75	Review and revise communications and materials describing the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (0.7)
Outside PR	533	Tabor, Ryan	1/13/2022	0.5	\$522.50	\$261.25	Review and revise overview presentation of program impact in Puerto Rico with feedback provided by S. Diaz (AAFAF). (0.5)
Outside PR	533	Tabor, Ryan	1/13/2022	0.8	\$522.50	\$418.00	Review and revise program overview presentation to assist with agency transitions. (0.8)
Outside PR	533	Tabor, Ryan	1/13/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	1/14/2022	1.3	\$522.50	\$679.25	Provide senior level oversight to prepare guidelines for the Coronavirus State Fiscal Recovery Fund Assistance to Healthcare Worker Households program. (1.3)
Outside PR	533	Tabor, Ryan	1/14/2022	0.3	\$522.50	\$156.75	Review and revise program overview presentation to assist with agency transitions. (0.3)
Outside PR	533	Tabor, Ryan	1/14/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/14/2022	0.7	\$522.50	\$365.75	Participate in virtual meeting on with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Tabor, Ryan	1/17/2022	2	\$522.50	\$1,045.00	Conduct research to identify all federal funds received by Puerto Rico during the calendar year 2020, as requested by S. Diaz (AAFAF). (2)
Outside PR	533	Tabor, Ryan	1/17/2022	0.4	\$522.50	\$209.00	Participate on telephone call with F. Batlle (ACG) to discuss federal funding received by Puerto Rico since January 2021 as requested by AAFAF. (0.4)
Outside PR	533	Tabor, Ryan	1/17/2022	0.3	\$522.50	\$156.75	Prepare and send email communication summary of all federal funds received by Puerto Rico during the calendar year 2020, as requested by S. Diaz (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	1/18/2022	0.3	\$522.50	\$156.75	Prepare and send email communication summary of pandemic relief efforts impact in Puerto Rico to N. Nath (ACG) in support of S. Diaz (AAFAF) request. (0.3)
Outside PR	533	Tabor, Ryan	1/18/2022	0.7	\$522.50	\$365.75	Provide senior level review and oversight of employer tax payment research and response requested by S. Diaz (AAFAF). (0.7)
Outside PR	533	Tabor, Ryan	1/18/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/19/2022	0.9	\$522.50	\$470.25	Conduct review of United States Treasury State and Local Fiscal Recovery Funds Project and Expenditure Report guidance provided on 1/19/2022 and coordinate follow-up activities. (0.9)
Outside PR	533	Tabor, Ryan	1/19/2022	0.4	\$522.50	\$209.00	Provide senior level review and oversight of employer tax payment considerations as requested by S. Diaz (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	1/19/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/20/2022	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	1/20/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	1/21/2022	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.3)
Outside PR	533	Tabor, Ryan	1/21/2022	1	\$522.50	\$522.50	Provide senior level review and oversight of PRDE short columns repair program funding options as requested by S. Diaz (AAFAF). (1)
Outside PR	533	Tabor, Ryan	1/21/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	1/24/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	1/25/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/26/2022	1.2	\$522.50	\$627.00	Develop programs overview presentation for the purpose of orienting N. Perez (AAFAF). (1.2)
Outside PR	533	Tabor, Ryan	1/26/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/27/2022	0.7	\$522.50	\$365.75	Develop programs overview presentation for the purpose of orienting N. Perez (AAFAF). (0.7)
Outside PR	533	Tabor, Ryan	1/27/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	1/28/2022	1	\$522.50	\$522.50	Develop programs overview presentation for 2/1/2022 meeting with United States Treasury as requested by S. Diaz (AAFAF). (1)
Outside PR	533	Tabor, Ryan	1/28/2022	0.9	\$522.50	\$470.25	Develop programs overview question and answer talking points for 2/1/2022 meeting with the United States Senate as requested by S. Diaz (AAFAF). (0.9)
Outside PR	533	Tabor, Ryan	1/28/2022	1.6	\$522.50	\$836.00	Develop programs overview talking points for 2/1/2022 meeting with the United States Senate as requested by J. Bayne (AAFAF). (1.6)
Outside PR	533	Tabor, Ryan	1/28/2022	0.8	\$522.50	\$418.00	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (0.8)
Outside PR	533	Tabor, Ryan	1/28/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Tabor, Ryan	1/31/2022	1	\$522.50	\$522.50	Prepare insights for 2/1/2022 Congressional testimony preparation meeting with Governor P. Pierluisi (Fortaleza) and C. Yamin (Fortaleza). (1)
Outside PR	533	Tabor, Ryan	1/31/2022	1.1	\$522.50	\$574.75	Provide senior level oversight and coordination related to the 1/31/2022 Office of the Inspector General report submission and certification. (1.1)
Outside PR	533	Tabor, Ryan	1/31/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)

Total Hourly Fees

549.3

\$201,817.00

Total Fees

\$201,817.00



Invoice Remittance

March 14, 2022

Omar Marrero
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: FIFTY-SIXTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
JANUARY 1, 2022 TO JANUARY 31, 2022**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-sixth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of January 1, 2022 through January 31, 2022.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle
Senior Managing Director
Enclosure



Invoice Remittance

Re: AAFAF Transportation Reform Program Management

Professional Services from January 1, 2022 to January 31, 2022

Professional Services	\$110,252.63
Expenses	\$0.00
Total Amount Due	\$110,252.63

Please Remit Payment to:
Ankura Consulting Group, LLC
P.O. Box 74007043
Chicago, IL 60674-7043

Wire Payment to:
Bank of America
222 Broadway
New York, NY 10038
ABA Routing #: 026009593
ACH Routing #: 054001204
Account #: 226005697768
Bank Contact: Carolyn Banks
Bank Contact Phone #: (214) 965-3925

For additional assistance, please contact our Billing Department:
ankurainvoice@ankura.com



Invoice Summary

Re: AAFAF Transportation Reform Program Management

Professional Services from January 1, 2022 to January 31, 2022

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	3.6	\$3,456.00
Battle, Juan Carlos	Senior Managing Director	\$715.00	1.2	\$858.00
Butler, Charles	Managing Director	\$451.25	16.6	\$7,490.75
Garcia, Felix	Senior Director	\$380.00	44.5	\$16,910.00
Gonzalez, Carlos	Director	\$332.50	27.9	\$9,276.75
Goodman, Eli	Senior Associate	\$350.00	38.2	\$13,370.00
Hart, Valerie	Senior Managing Director	\$522.50	13.6	\$7,106.00
Ishak, Christine	Senior Director	\$380.00	35.2	\$13,376.00
Leon, Daniel	Senior Associate	\$308.75	35.1	\$10,837.13
McAfee, Maggie	Director	\$195.00	16	\$3,120.00
Pena-Alfaro, Fernando	Senior Director	\$650.00	36.8	\$23,920.00
Roubaud, Julien	Director	\$332.50	1.6	\$532.00
Total Hourly Fees				270.3
Total Fees				\$110,252.63

Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Battle, Fernando	1/10/2022	0.2	\$960.00	\$192.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss response to Transportation Reform Letter received by FOMB. (0.2)
Outside PR	10	Battle, Fernando	1/12/2022	0.4	\$960.00	\$384.00	Review HTA fiscal plan notice of violation as part of analysis of HTA Transportation Sector reform. (0.4)
Outside PR	10	Battle, Fernando	1/17/2022	0.5	\$960.00	\$480.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss response to Transportation Sector Reform letter received from FOMB. (0.5)
Outside PR	10	Battle, Fernando	1/24/2022	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Battle, Fernando	1/24/2022	0.4	\$960.00	\$384.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss response to FOMB Letter related to status of Transportation Sector reform. (0.4)
Outside PR	10	Battle, Fernando	1/26/2022	0.5	\$960.00	\$480.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss changes to response letter to FOMB on Transportation Sector Reform. (0.5)
PR	10	Battle, Fernando	1/26/2022	0.7	\$960.00	\$672.00	Review and provide comments to draft of response to FOMB Transportation Sector Reform letter. (0.7)
Outside PR	10	Battle, Fernando	1/28/2022	0.4	\$960.00	\$384.00	Participate on telephone call with C. Gonzalez (ACG) to discuss status and next steps of Transportation Sector Reform. (0.4)
PR	10	Battle, Juan Carlos	1/20/2022	0.4	\$715.00	\$286.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss request for support in connection with State Department Request for Proposal matters. (0.4)
PR	10	Battle, Juan Carlos	1/20/2022	0.3	\$715.00	\$214.50	Participate on telephone call with V. Hart (ACG) to discuss request from M. Acevedo (AAFAF) regarding request for proposal support needed in connection with State Department matters. (0.3)
PR	10	Battle, Juan Carlos	1/21/2022	0.5	\$715.00	\$357.50	Participate on telephone call with M. Acevedo (AAFAF) and V. Hart (ACG) to discuss work stream for State Department. (0.5)
Outside PR	10	Butler, Charles	1/4/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	1/5/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	1/5/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	1/6/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and V. Hart (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	10	Butler, Charles	1/7/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	1/7/2022	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Butler, Charles	1/7/2022	0.7	\$451.25	\$315.88	Perform review of FOMB letter providing comments and feedback from the 12/2/2021 update meeting of representatives from AAFAF, FOMB and HTA in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	1/9/2022	0.8	\$451.25	\$361.00	Perform review of FOMB letter feedback document created for M. Acevedo (AAFAF) in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	1/10/2022	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	1/10/2022	0.7	\$451.25	\$315.88	Perform additional review of Ankura Summary Feedback document pertaining to the 1/6/2022 FOMB letter addressed to O. Marrero (AAFAF) regarding the outcome and items discussed during the 12/2/2021 AAFAF and FOMB meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	1/11/2022	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	1/11/2022	0.6	\$451.25	\$270.75	Participate on telephone call with C. Butler (ACG) to review and update Ankura Summary Feedback document pertaining to the 1/6/2022 FOMB letter addressed to O. Marrero (AAFAF) regarding the outcome and items discussed during the 12/2/2021 AAFAF and FOMB meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	1/11/2022	0.1	\$451.25	\$45.13	Participate on telephone call with C. Gonzalez (ACG) to discuss the items covered during the HTA and AAFAF meeting regarding the segregation of toll and non-toll road responsibilities in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	1/11/2022	0.4	\$451.25	\$180.50	Perform final review of Ankura Summary Feedback document pertaining to the 1/6/2022 FOMB letter addressed to O. Marrero (AAFAF) regarding the outcome and items discussed during the 12/2/2021 AAFAF and FOMB meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	1/12/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	1/12/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	1/13/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Butler, Charles	1/14/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	1/18/2022	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	1/19/2022	0.2	\$451.25	\$90.25	Perform review and update the weekly HTA Transportation Reform program status report. (0.2)
Outside PR	10	Butler, Charles	1/20/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	1/20/2022	0.8	\$451.25	\$361.00	Participate on telephone call with C. Ishak (ACG) to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	1/20/2022	0.4	\$451.25	\$180.50	Perform review of the draft letter of on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	1/21/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Butler, Charles	1/24/2022	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	1/24/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	1/25/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	1/26/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with C. Gonzalez (ACG) to update and discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	1/26/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	1/26/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	1/26/2022	1.5	\$451.25	\$676.88	Participate on telephone call with M. Acevedo (AAFAF) to discuss changes to content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter to the FOMB 1/6/2022 letter to AAFAF in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Butler, Charles	1/26/2022	0.6	\$451.25	\$270.75	Perform edits to the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	1/27/2022	0.1	\$451.25	\$45.13	Participate in meeting with representatives of Ankura to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
Outside PR	10	Butler, Charles	1/27/2022	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	1/27/2022	0.4	\$451.25	\$180.50	Participate on telephone call with M. Acevedo (AAFAF) to discuss next steps to support the HTA Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	1/28/2022	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	1/31/2022	0.6	\$451.25	\$270.75	Participate in meeting with C. Ishak (ACG) to develop the high-level talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	1/31/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss the talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	1/31/2022	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/4/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/5/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/5/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	1/6/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	1/7/2022	2	\$380.00	\$760.00	Develop first draft document to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/7/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	1/7/2022	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	1/7/2022	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	1/7/2022	1.6	\$380.00	\$608.00	Participate on telephone call with D. Leon (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Garcia, Felix	1/10/2022	2	\$380.00	\$760.00	Continue to develop second draft document to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/10/2022	2	\$380.00	\$760.00	Develop second draft document to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/10/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Garcia, Felix	1/10/2022	1	\$380.00	\$380.00	Participate on telephone call with C. Gonzalez (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	1/10/2022	0.1	\$380.00	\$38.00	Participate on telephone call with D. Leon (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	1/10/2022	1.5	\$380.00	\$570.00	Review second draft document feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	1/11/2022	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/12/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	1/11/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	1/11/2022	1.2	\$380.00	\$456.00	Participate in virtual meeting with representatives of Ankura, E. Gonzalez (HTA), G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss FOMB Transportation Sector Reform letter and segregation option to toll and non-toll roads as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Garcia, Felix	1/11/2022	1.5	\$380.00	\$570.00	Review second draft document feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/12/2022	1	\$380.00	\$380.00	Prepare and review weekly touchpoints meeting minutes as of 1/12/2022 for G. Loran and M. Acevedo (AFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	1/13/2022	0.6	\$380.00	\$228.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to adjust the workplan to include estimated time of completion for tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	1/13/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	1/13/2022	0.3	\$380.00	\$114.00	Prepare email and send weekly touchpoints meeting minutes as of 1/12/2022 to G. Loran and M. Acevedo (AFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/14/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/18/2022	0.4	\$380.00	\$152.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/19/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/18/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	1/18/2022	2	\$380.00	\$760.00	Review and update project list of action items in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	1/19/2022	2	\$380.00	\$760.00	Develop weekly touchpoints meeting minutes as of 1/19/2022 for G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/19/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with V. Hart (ACG), C. Ishak (ACG) and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	1/19/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/19/2022	0.6	\$380.00	\$228.00	Participate on telephone call with C. Ishak (ACG), and C. Gonzalez (ACG) to discuss new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	1/20/2022	2	\$380.00	\$760.00	Analyze and prepare first letter response draft regarding new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/20/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	1/20/2022	3.4	\$380.00	\$1,292.00	Participate on telephone call with C. Ishak (ACG), and C. Gonzalez (ACG) to discuss, plan and develop new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (3.4)
Outside PR	10	Garcia, Felix	1/20/2022	1.1	\$380.00	\$418.00	Participate on telephone call with M. Gallina (HTA), M. Torres (DTOP), C. Ishak (ACG), and C. Gonzalez (ACG) to discuss the asset segregation approach that HTA and DTOP have selected and the response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	1/20/2022	1.4	\$380.00	\$532.00	Prepare email, finalize and send weekly touchpoints meeting minutes as of 1/19/2022 to G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Garcia, Felix	1/20/2022	2	\$380.00	\$760.00	Review and update weekly touchpoints meeting minutes as of 1/19/2022 to G. Loran and M. Acevedo (AFFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/21/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/24/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/25/2022	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG) and E. Goodman (ACG) to create the weekly touchpoint presentation for 1/26/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/25/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/26/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/26/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/27/2022	0.3	\$380.00	\$114.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/27/2022	0.1	\$380.00	\$38.00	Participate in meeting with representatives of Ankura to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
Outside PR	10	Garcia, Felix	1/27/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	1/28/2022	0.3	\$380.00	\$114.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to create the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/28/2022	1.1	\$380.00	\$418.00	Participate in meeting with D. Leon (ACG) to create the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	1/28/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/28/2022	0.3	\$380.00	\$114.00	Review and update the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	1/31/2022	0.2	\$380.00	\$76.00	Participate in meeting with C. Gonzalez (ACG) to review email request to Public Works regarding the HTA/DTOP functional analysis talking points in

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/31/2022	2	\$380.00	\$760.00	Participate in meeting with D. Leon (ACG) and C. Gonzalez (ACG) to update the outline for employee transfer narrative in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	1/31/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	1/31/2022	0.3	\$380.00	\$114.00	Prepare and send email request to Public Works regarding the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	1/5/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	1/6/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	1/7/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/7/2022	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	1/7/2022	1	\$332.50	\$332.50	Review FOMB letter to O. Marrero (AAFAF) regarding transportation reform pending items and prepare notes of critical issues that must be resolved by HTA or DTOP as part of the transportation reform. (1)
PR	10	Gonzalez, Carlos	1/7/2022	1	\$332.50	\$332.50	Review FOMB letter to the Governor regarding transportation reform pending items and prepare notes of critical issues that must be resolved by HTA or DTOP as part of the transportation reform. (1)
PR	10	Gonzalez, Carlos	1/10/2022	1	\$332.50	\$332.50	Participate on telephone call with F. Garcia (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	1/11/2022	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/12/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/11/2022	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/11/2022	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura, E. Gonzalez (HTA), G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss FOMB Transportation Sector Reform letter and segregation option to toll and non-toll roads as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
PR	10	Gonzalez, Carlos	1/11/2022	0.1	\$332.50	\$33.25	Participate on telephone call with C. Butler (ACG) to discuss the items covered during the HTA and AAFAF meeting regarding the segregation of toll and non-toll road responsibilities in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	1/12/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/12/2022	0.5	\$332.50	\$166.25	Participate on telephone call with E. Rosa (HTA) to discuss the term and conditions of HTA loan as part of the Plan of Adjustment effort in relation to the segregation of toll and non-toll road responsibilities in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/12/2022	0.5	\$332.50	\$166.25	Participate on telephone call with G. Loran (AAFAF) to discuss the items covered during the HTA and AAFAF meeting regarding the segregation of toll and non-toll road responsibilities in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/13/2022	0.6	\$332.50	\$199.50	Participate in meeting with D. Leon (ACG) and F. Garcia (ACG) to adjust the workplan to include estimated time of completion for tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	1/18/2022	0.4	\$332.50	\$133.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/19/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	1/18/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	1/19/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/19/2022	1	\$332.50	\$332.50	Participate on telephone call with E. Rosa (HTA) to discuss HTA and DTOP internal meeting for segregation of toll and non-toll road as part of the transportation Sector Reform. (1)
PR	10	Gonzalez, Carlos	1/19/2022	0.6	\$332.50	\$199.50	Participate on telephone call with F. Garcia (ACG), and C. Ishak (ACG) to discuss new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/20/2022	3.4	\$332.50	\$1,130.50	Participate on telephone call with F. Garcia (ACG), and C. Ishak (ACG) to discuss, plan and develop new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (3.4)
PR	10	Gonzalez, Carlos	1/20/2022	1.1	\$332.50	\$365.75	Participate on telephone call with M. Gallina (HTA), M. Torres (DTOP), F. Garcia (ACG), and C. Ishak (ACG) to discuss the asset segregation approach that HTA and DTOP have selected and the response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	1/20/2022	0.6	\$332.50	\$199.50	Participate on telephone calls with G. Loran (AAFAF) to discuss progress and changes on the HTA/DTOP response letter to the FOMB as part of the transportation Sector Reform. (0.6)
PR	10	Gonzalez, Carlos	1/21/2022	0.5	\$332.50	\$166.25	Participate on telephone call with M. Perez (DTOP) to discuss changes to the HTA/DTOP response letter to the FOMB regarding the segregation of toll and non-toll roads as part of the Transportation Sector Reform. (0.5)
PR	10	Gonzalez, Carlos	1/21/2022	1	\$332.50	\$332.50	Participate on telephone calls with G. Loran (AAFAF) and M. Garcia (HTA) to discuss progress and on the HTA/DTOP response letter to the FOMB as part of the transportation Sector Reform. (1)
PR	10	Gonzalez, Carlos	1/21/2022	0.8	\$332.50	\$266.00	Update the HTA/DTOP response letter to the FOMB regarding the segregation of toll and non-toll roads as instructed by M. Perez (DTOP) as part of the Transportation Sector Reform. (0.8)
PR	10	Gonzalez, Carlos	1/24/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	1/24/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/24/2022	0.8	\$332.50	\$266.00	Participate on telephone call with M. Acevedo (AAFAF) to clarify questions she had regarding HTA and DTOP approach to segregation of toll and non-toll roads letter to the FOMB in relation to the Transportation Sector Reform. (0.8)
PR	10	Gonzalez, Carlos	1/25/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with C. Butler (ACG) to update and discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/26/2022	1	\$332.50	\$332.50	Participate in virtual meeting with M. Garcia (HTA) and E. Rosa (HTA) to discuss Trustee content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	1/26/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	1/26/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	1/27/2022	0.3	\$332.50	\$99.75	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/27/2022	0.1	\$332.50	\$33.25	Participate in meeting with representatives of Ankura to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
PR	10	Gonzalez, Carlos	1/27/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	1/28/2022	0.6	\$332.50	\$199.50	Participate in meeting with D. Leon (ACG) to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	1/28/2022	0.3	\$332.50	\$99.75	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	1/28/2022	0.4	\$332.50	\$133.00	Participate on telephone call with F. Batlle (ACG) to discuss status and next steps of Transportation Sector Reform. (0.4)
PR	10	Gonzalez, Carlos	1/31/2022	2	\$332.50	\$665.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to update the outline for employee transfer narrative in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
PR	10	Gonzalez, Carlos	1/31/2022	0.2	\$332.50	\$66.50	Participate in meeting with F. Garcia (ACG) to review email request to Public Works regarding the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	1/31/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with C. Butler (ACG) and D. Leon (ACG) to discuss the talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	1/31/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	1/31/2022	0.2	\$332.50	\$66.50	Participate on telephone call with E. Rosa (HTA) to discuss AAFAF request for roster information as it relates to the segregation of toll and non-toll roads as part of the transportation reform. (0.2)
Outside PR	10	Goodman, Elijah	1/4/2022	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Elijah	1/4/2022	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates to non-toll road financial model related to HTA FY21 Trial Balance data as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	1/4/2022	1.5	\$350.00	\$525.00	Review and analyze updates to non-toll financial model and asset type allocation to HTA FY21 trial balance data as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	1/5/2022	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/5/2022	0.1	\$350.00	\$35.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Goodman, Elijah	1/5/2022	0.5	\$350.00	\$175.00	Update weekly status report for meeting with G. Loran and M. Acevedo (AAFAF) on 1/5/2022 as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	1/6/2022	0.1	\$350.00	\$35.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Goodman, Elijah	1/7/2022	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	1/7/2022	0.9	\$350.00	\$315.00	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Goodman, Elijah	1/7/2022	1.1	\$350.00	\$385.00	Review and analyze current baseline financial projections of HTA regarding certified 2021 fiscal plan as part of HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Elijah	1/7/2022	1.2	\$350.00	\$420.00	Review and analyze financial projections with fiscal measures of HTA regarding certified 2021 fiscal plan as part of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Elijah	1/7/2022	0.7	\$350.00	\$245.00	Review and analyze FOMB letter dated 1/6/2022 to O. Marrero (AAFAF) regarding transportation reform. (0.7)
Outside PR	10	Goodman, Elijah	1/7/2022	1	\$350.00	\$350.00	Review and analyze FOMB letter dated 1/6/2022 to the Governor referring to the 2021 HTA Revised Fiscal Plan notice of violation as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	1/10/2022	0.7	\$350.00	\$245.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Elijah	1/10/2022	0.8	\$350.00	\$280.00	Review and analyze Ankura document with comments for O. Marrero (AAFAF) on the FOMB letter addressed to AAFAF dated 1/6/2022 as part of HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Elijah	1/11/2022	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/12/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	1/11/2022	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Elijah	1/12/2022	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Elijah	1/12/2022	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Elijah	1/13/2022	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	1/13/2022	0.5	\$350.00	\$175.00	Review communications from G. Loran (AAFAF), C. Gonzalez (ACG) and F. Pena-Alfaro (ACG)) to determine the guidance and next steps for incorporating the HTA historical data into the financial models for HTA Transportation Sector Reform. (0.5)
Outside PR	10	Goodman, Elijah	1/18/2022	1.8	\$350.00	\$630.00	Incorporate mapped DTOP FY 2023 budget data into consolidated DTOP financial schedules as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	1/18/2022	1.6	\$350.00	\$560.00	Input DTOP FY2023 budget data into data template for non-toll financial model as part of HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Elijah	1/18/2022	1.4	\$350.00	\$490.00	Map DTOP FY 2023 budget data to categories defined in non-toll road financial model as part of HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Elijah	1/18/2022	0.4	\$350.00	\$140.00	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/19/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/18/2022	0.1	\$350.00	\$35.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Goodman, Elijah	1/18/2022	0.3	\$350.00	\$105.00	Review communications from E. Garcia (DTOP) and F. Pena-Alfaro (ACG) as part of HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Elijah	1/18/2022	1	\$350.00	\$350.00	Review DTOP FY 2023 budget data provided by E. Garcia (DTOP) as part of HTA Transportation Reform engagement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	1/19/2022	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss DTOP FY23 budget information and related updates to the non-toll financial model as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Elijah	1/19/2022	0.4	\$350.00	\$140.00	Prepare and review communications to F. Pena-Alfaro (ACG) regarding updates to non-toll financial model as part of HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Elijah	1/19/2022	1.8	\$350.00	\$630.00	Update consolidated non-toll road model to reflect updates to financial statements from DTOP FY23 budget data as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	1/20/2022	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Elijah	1/21/2022	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/25/2022	0.4	\$350.00	\$140.00	Participate in meeting with F. Garcia (ACG) and D. Leon (ACG) to create the weekly touchpoint presentation for 1/26/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/25/2022	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Elijah	1/26/2022	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/27/2022	1.5	\$350.00	\$525.00	Convert updated HTA FY21 Trial Balance data into Excel format as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	1/27/2022	1.5	\$350.00	\$525.00	Map capital expense data from updated HTA Fiscal plan into toll road financial model as part of HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Elijah	1/27/2022	2	\$350.00	\$700.00	Map revenue data from updated HTA Fiscal plan into toll road financial model as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Elijah	1/27/2022	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Elijah	1/27/2022	1	\$350.00	\$350.00	Review and analyze updated HTA Fiscal Plan as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Elijah	1/28/2022	1.7	\$350.00	\$595.00	Map capital contributions from updated HTA Fiscal plan into toll road financial model as part of HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Elijah	1/28/2022	1.8	\$350.00	\$630.00	Map operating expense data from updated HTA Fiscal plan into toll road financial model as part of HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Elijah	1/28/2022	2	\$350.00	\$700.00	Update non-toll road financial schedules to incorporate updated HTA fiscal plan as part of HTA Transportation Reform engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Elijah	1/31/2022	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Elijah	1/31/2022	2	\$350.00	\$700.00	Review and analyze updated financial statements with HTA segregation analysis and FY21 trial balance data incorporated in toll and non-toll road financial models as part of HTA Transportation Reform engagement. (2)
Outside PR	10	Hart, Valerie	1/4/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	1/5/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Hart, Valerie	1/6/2022	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.4)
Outside PR	10	Hart, Valerie	1/6/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Hart, Valerie	1/7/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	1/7/2022	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Hart, Valerie	1/7/2022	0.7	\$522.50	\$365.75	Review 1/6/2022 letters from FOMB to Governor P. Pierluisi (Fortaleza) and O. Marrero (AAFAF) regarding modifications sought by the FOMB regarding the draft FY23 Fiscal Plan and the HTA Transportation Sector Reform plan. (0.7)
Outside PR	10	Hart, Valerie	1/7/2022	0.3	\$522.50	\$156.75	Review presentation from O. Marrero (AAFAF) to FOMB during 12/2/2021 meeting and other Transportation Sector Reform materials developed for that meeting. (0.3)
Outside PR	10	Hart, Valerie	1/8/2022	0.9	\$522.50	\$470.25	Review and develop recommendations for M. Acevedo (AAFAF) and G. Loran (AAFAF) in developing the response to the FOMB letter to O. Marrero (AAFAF) on 1/6/2022 regarding Transportation Sector Reform progress. (0.9)
Outside PR	10	Hart, Valerie	1/10/2022	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	1/10/2022	0.8	\$522.50	\$418.00	Review and update talking points prepared in response to the 1/6/2022 letter from FOMB to O. Marrero (AAFAF) regarding progress on HTA Transportation Reform. (0.8)
Outside PR	10	Hart, Valerie	1/11/2022	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	1/11/2022	0.3	\$522.50	\$156.75	Review and update talking points prepared in response to the 1/6/2022 letter from FOMB to O. Marrero (AAFAF) regarding progress on HTA Transportation Reform. (0.3)
Outside PR	10	Hart, Valerie	1/11/2022	0.9	\$522.50	\$470.25	Review FY2022 HTA Fiscal Plan and comparison with prior Fiscal Plan for FY2021 to add additional comments to the talking points developed for G. Loran (AAFAF) and M. Acevedo (AAFAF) to prepare response to FOMB letter of 1/6/2022. (0.9)
Outside PR	10	Hart, Valerie	1/12/2022	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	1/12/2022	0.5	\$522.50	\$261.25	Review time entries, deliverables and budget related to Transportation Sector Reform for M. Acevedo (AAFAF) and G. Loran (AAFAF) and his team. (0.5)
Outside PR	10	Hart, Valerie	1/13/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) to review spend to date and discuss budget allocations for the first half of the year to support the HTA Transportation Reform program and Certified Fiscal Plan Implementation initiatives. (0.5)
Outside PR	10	Hart, Valerie	1/13/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal Funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	1/13/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	1/13/2022	0.4	\$522.50	\$209.00	Review work entries, deliverables and reporting to M. Acevedo (AAFAF) for the month of December 2021 for the Transportation Reform project. (0.4)
Outside PR	10	Hart, Valerie	1/18/2022	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Hart, Valerie	1/18/2022	0.2	\$522.50	\$104.50	Participate in virtual meeting with C. Butler (ACG) to review budget allocations for the first half of the year and resource requirements to support the HTA Transportation Reform program and Certified Fiscal Plan Implementation initiatives. (0.2)
Outside PR	10	Hart, Valerie	1/19/2022	0.6	\$522.50	\$313.50	Participate in virtual meeting with F. Garcia (ACG), C. Ishak (ACG) and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	1/19/2022	0.3	\$522.50	\$156.75	Participate on telephone call with C. Ishak (ACG) to prepare for 1/19/2022 Weekly Touchpoint meeting with G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	1/19/2022	0.4	\$522.50	\$209.00	Review and provide edits to minutes for the 1/19/2022 Weekly Touchpoint meeting with G. Loran (AAFAF) in support of the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Hart, Valerie	1/20/2022	0.3	\$522.50	\$156.75	Participate on telephone call with JC. Battle (ACG) to discuss request from M. Acevedo (AAFAF) regarding request for proposal support needed in connection with State Department matters. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	1/20/2022	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	1/20/2022	0.6	\$522.50	\$313.50	Review and update draft letter for E. Marcos (HTA) and G. Loran (AAFAF) in response to the FOMB letter to AAFAF from 1/6/2022. (0.6)
Outside PR	10	Hart, Valerie	1/21/2022	0.5	\$522.50	\$261.25	Participate on telephone call with M. Acevedo (AAFAF) and JC. Batlle (ACG) to discuss work stream for State Department. (0.5)
Outside PR	10	Ishak, Christine	1/4/2022	0.5	\$380.00	\$190.00	Review the minutes from the 12/29/2021 weekly touchpoint meeting to determine if any additional action will need to be taken in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/5/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	1/5/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Ishak, Christine	1/5/2022	0.4	\$380.00	\$152.00	Prepare for Weekly transportation Reform Touchpoint meeting with representatives of Ankura, G. Loran (AAFAF), and M. Acevedo (AAFAF) to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	1/6/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Ishak, Christine	1/6/2022	0.3	\$380.00	\$114.00	Review the meeting minutes from the 1/5/2022 Weekly Transportation Update meeting to determine if any additional actions should be taken in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/7/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/7/2022	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	1/7/2022	0.5	\$380.00	\$190.00	Participate on telephone call with F. Garcia (ACG) and D. Leon (ACG) to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/7/2022	1.8	\$380.00	\$684.00	Review and annotate the 1/6/2022 FOMB letter addressed to the Governor regarding the Notice of Violation for the Transportation Reform section at the request of M. Acevedo (AAFAF) in the response process as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/7/2022	1.1	\$380.00	\$418.00	Review and annotate the 1/6/2022 FOMB letter addressed to O. Marrero (AAFAF) regarding the outcome and items discussed during the 12/2/2021 AAFAF and FOMB meeting surrounding the segregation of transportation assets in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	1/7/2022	1.5	\$380.00	\$570.00	Review and revise the summary report that was generated to support M. Acevedo (AAFAF) in the response process as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	1/10/2022	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	1/10/2022	0.8	\$380.00	\$304.00	Review key activities and outcomes from the week of 1/3/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/10/2022 Transportation Reform meetings and deliverables. (0.8)
Outside PR	10	Ishak, Christine	1/11/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	1/11/2022	1.2	\$380.00	\$456.00	Participate in virtual meeting with representatives of Ankura, E. Gonzalez (HTA), G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss FOMB Transportation Sector Reform letter and segregation option to toll and non-toll roads as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	1/11/2022	0.6	\$380.00	\$228.00	Participate on telephone call with C. Butler (ACG) to review and update Ankura Summary Feedback document pertaining to the 1/6/2022 FOMB letter addressed to the O. Marrero (AAFAF) regarding the outcome and items discussed during the 12/2/2021 AAFAF and FOMB meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	1/11/2022	0.2	\$380.00	\$76.00	Review communication from K. Pryor (ACG) regarding the judgment order of the Plan of Adjustment to determine if the outcome may impact activities around Ankura support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/11/2022	0.7	\$380.00	\$266.00	Update the summary report that was generated for O. Marrero (AAFAF) in the response process as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/12/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/12/2022	0.3	\$380.00	\$114.00	Review key activities and outcomes from 1/10/2022 to 1/12/2022 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 1/10/2022. (0.3)
Outside PR	10	Ishak, Christine	1/13/2022	0.8	\$380.00	\$304.00	Review second half of the changes to the proposed 2022 HTA Fiscal Plan to assess the significance of the changes made as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	1/13/2022	0.2	\$380.00	\$76.00	Review the meeting minutes from the 1/12/2022 Weekly Transportation Update meeting to determine if any additional actions should be taken in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/14/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/14/2022	1.1	\$380.00	\$418.00	Review latest government updates in the Puerto Rican news outlets to determine if any updates may impact the efforts underway to support the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	1/18/2022	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Ishak, Christine	1/18/2022	0.5	\$380.00	\$190.00	Review key activities and outcomes from the week of 1/10/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/17/2022 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/18/2022	0.2	\$380.00	\$76.00	Review the financial model presentation materials to prepare for the weekly AAFAF touchpoint meeting on 1/19/2022 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/19/2022	0.6	\$380.00	\$228.00	Participate in virtual meeting with V. Hart (ACG), F. Garcia (ACG) and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) to prepare for 1/19/2022 Weekly Touchpoint meeting with G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	0.6	\$380.00	\$228.00	Participate on telephone call with F. Garcia (ACG), and C. Gonzalez (ACG) to discuss new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	1/19/2022	0.5	\$380.00	\$190.00	Prepare for 1/19/2022 weekly touchpoint meeting with G. Loran (AAFAF) in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/19/2022	0.3	\$380.00	\$114.00	Review key activities and outcomes from 1/17/2022 to 1/19/2022 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 1/17/2022. (0.3)
Outside PR	10	Ishak, Christine	1/19/2022	1.2	\$380.00	\$456.00	Review meeting notes and revise meeting minutes for the 1/19/2022 Weekly Touchpoint meeting with G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	1/20/2022	1	\$380.00	\$380.00	Finalize the response letter to the FOMB 1/6/2022 letter which includes the plan and new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	1/20/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/20/2022	0.8	\$380.00	\$304.00	Participate on telephone call with C. Butler (ACG) to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	1/20/2022	3.4	\$380.00	\$1,292.00	Participate on telephone call with C. Gonzalez (ACG), and F. Garcia (ACG) to discuss, plan and develop new approach from HTA and DTOP as expressed by E. Rosa (HTA) for the segregation of toll and non-toll roads operations in response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (3.4)
Outside PR	10	Ishak, Christine	1/20/2022	1.1	\$380.00	\$418.00	Participate on telephone call with M. Gallina (HTA), M. Torres (DTOP), F. Garcia (ACG), and C. Gonzalez (ACG) to discuss the asset segregation approach that HTA and DTOP have selected and the response to the 1/6/2022 FOMB letter related to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	1/20/2022	0.8	\$380.00	\$304.00	Review FOMB letter from 1/6/2022 and outline the elements that will need to be included in the response in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	1/20/2022	0.3	\$380.00	\$114.00	Review the meeting minutes from the 1/19/2022 Weekly transportation update meeting to determine if any additional actions should be taken in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/21/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	1/24/2022	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the content of the draft letter on behalf of O. Marrero (AAFAF) in response to the FOMB 1/6/2022 letter in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	1/24/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/24/2022	0.7	\$380.00	\$266.00	Review key activities and outcomes from the week of 1/17/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/24/2022 Transportation Reform meetings and deliverables. (0.7)
Outside PR	10	Ishak, Christine	1/25/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/25/2022	0.3	\$380.00	\$114.00	Review communication and documentation received from representatives of Ankura regarding the next steps related to the Transportation Sector Reform to determine if any additional actions will be needed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/26/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	1/26/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/26/2022	0.2	\$380.00	\$76.00	Review key activities and outcomes from 1/24/2022 to 1/26/2022 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 1/24/2022. (0.2)
Outside PR	10	Ishak, Christine	1/26/2022	0.2	\$380.00	\$76.00	Review the financial model presentation materials to prepare for the weekly AAFAF Touchpoint meeting on 1/26/2022 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/27/2022	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	1/27/2022	0.8	\$380.00	\$304.00	Review communication and documentation received from representatives of Ankura and assess if any additional action is needed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	1/28/2022	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	1/31/2022	0.6	\$380.00	\$228.00	Participate in meeting with C. Butler (ACG) to develop the high-level talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	1/31/2022	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	1/31/2022	0.5	\$380.00	\$190.00	Review key activities and outcomes from the week of 1/24/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/31/2022 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Ishak, Christine	1/31/2022	0.3	\$380.00	\$114.00	Revise the high-level talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/4/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/4/2022	0.6	\$308.75	\$185.25	Review key activities and outcomes from the week of 12/27/21 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/4/2022 Transportation Reform meetings and deliverables. (0.6)
Outside PR	10	Leon, Daniel	1/4/2022	0.5	\$308.75	\$154.38	Update the weekly touchpoint presentation for 1/5/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/5/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/5/2022	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 1/5/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	1/5/2022	0.7	\$308.75	\$216.13	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 1/5/2022 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	1/5/2022	0.3	\$308.75	\$92.63	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/6/2022	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	1/7/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/7/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/7/2022	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/7/2022	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) and C. Ishak (ACG) to discuss feedback regarding the FOMB Transportation Sector Reform Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/7/2022	1.6	\$308.75	\$494.00	Participate on telephone call with F. Garcia (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	1/7/2022	1.1	\$308.75	\$339.63	Review the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	1/10/2022	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	1/10/2022	0.1	\$308.75	\$30.88	Participate on telephone call with F. Garcia (ACG) to create FOMB Transportation Sector Reform Letter comments in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	1/10/2022	2	\$308.75	\$617.50	Review Chapter 1, 2, and 3 of the Revised Fiscal Plan for the Puerto Rico Highways and Transportation Authority to track new changes in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	1/10/2022	1.8	\$308.75	\$555.75	Review Chapter 4 and 5 of the Revised Fiscal Plan for the Puerto Rico Highways and Transportation Authority to track new changes in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	1/10/2022	2	\$308.75	\$617.50	Review Chapter 6 and 7 of the Revised Fiscal Plan for the Puerto Rico Highways and Transportation Authority to track new changes in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	1/10/2022	1	\$308.75	\$308.75	Review key activities and outcomes from the week of 1/4/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/10/2022 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Leon, Daniel	1/11/2022	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/12/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/11/2022	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	1/11/2022	0.2	\$308.75	\$61.75	Review Title III Court Order regarding Plan Modifications in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/12/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/12/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/12/2022	0.6	\$308.75	\$185.25	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 1/12/2022 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	1/12/2022	0.5	\$308.75	\$154.38	Update January 2022 budget report to accurately track billing hours in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/13/2022	0.6	\$308.75	\$185.25	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to adjust the workplan to include estimated time of completion for tasks in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	1/13/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/14/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/18/2022	0.4	\$308.75	\$123.50	Participate in meeting with representatives of Ankura to create the weekly touchpoint presentation for 1/19/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/18/2022	0.1	\$308.75	\$30.88	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	1/18/2022	1.3	\$308.75	\$401.38	Review key activities and outcomes from the week of 1/10/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/18/2022 Transportation Reform meetings and deliverables. (1.3)
Outside PR	10	Leon, Daniel	1/18/2022	0.3	\$308.75	\$92.63	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint meeting on 1/19/2022 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/19/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/20/2022	0.4	\$308.75	\$123.50	Develop formatting for Response letter to FOMB in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/20/2022	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/20/2022	0.4	\$308.75	\$123.50	Review meeting minutes from weekly touchpoint meeting with representatives of AAFAF on 1/19/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/21/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/24/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/24/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/24/2022	0.7	\$308.75	\$216.13	Review key activities and outcomes from the week of 1/18/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/24/2022 Transportation Reform meetings and deliverables. (0.7)
Outside PR	10	Leon, Daniel	1/25/2022	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG) and E. Goodman (ACG) to create the weekly touchpoint presentation for 1/26/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/25/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/26/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	1/26/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/26/2022	0.6	\$308.75	\$185.25	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) 1/26/2022 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	1/26/2022	0.5	\$308.75	\$154.38	Review the final Ankura version of the FOMB Response Letter in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	1/26/2022	0.2	\$308.75	\$61.75	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint on 1/26/2022 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/27/2022	0.3	\$308.75	\$92.63	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/27/2022	0.1	\$308.75	\$30.88	Participate in meeting with representatives of Ankura to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.1)
Outside PR	10	Leon, Daniel	1/27/2022	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	1/27/2022	1.7	\$308.75	\$524.88	Review documentation for the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	1/28/2022	0.6	\$308.75	\$185.25	Participate in meeting with C. Gonzalez (ACG) to discuss the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	1/28/2022	0.3	\$308.75	\$92.63	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to create the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/28/2022	1.1	\$308.75	\$339.63	Participate in meeting with F. Garcia (ACG) to create the HTA/DTOP functional analysis talking points in support of the HTA Transportation Reform program for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	1/28/2022	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	1/31/2022	2	\$308.75	\$617.50	Participate in meeting with F. Garcia (ACG) and C. Gonzalez (ACG) to update the outline for employee transfer narrative in support of the HTA Transportation Reform program for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	1/31/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with C. Gonzalez (ACG) and C. Butler (ACG) to discuss the talking points outline for the potential move of Public Works personnel in support of the HTA Transportation Reform program for the Government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/31/2022	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	1/31/2022	0.8	\$308.75	\$247.00	Review key activities and outcomes from the week of 1/24/2022 related to the HTA Transportation Reform engagement to prepare work plan for week of 1/31/2022 Transportation Reform meetings and deliverables. (0.8)
Outside PR	10	McAfee, Maggie	1/6/2022	1	\$195.00	\$195.00	Continue to prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/6/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/6/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/7/2022	1.5	\$195.00	\$292.50	Continue to prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/7/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/7/2022	2	\$195.00	\$390.00	Prepare labor codes for December 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	1/11/2022	1	\$195.00	\$195.00	Prepare labor codes for December 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	1/12/2022	1.5	\$195.00	\$292.50	Prepare labor codes for December 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	1/18/2022	0.5	\$195.00	\$97.50	Continue to prepare project invoice for December 2021. (0.5)
Outside PR	10	McAfee, Maggie	1/18/2022	2	\$195.00	\$390.00	Prepare project invoice for December 2021. (2)
Outside PR	10	McAfee, Maggie	1/19/2022	1	\$195.00	\$195.00	Prepare project invoice for December 2021. (1)
Outside PR	10	McAfee, Maggie	1/26/2022	0.5	\$195.00	\$97.50	Prepare project invoice for December 2021. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	1/3/2022	0.9	\$650.00	\$585.00	Review trial balance provided by HTA for fiscal year 2021 mapping into financial models for HTA Transportation Reform engagement with the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	1/4/2022	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to discuss updates to non-toll road financial model related to HTA FY21 Trial Balance data as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	1/4/2022	0.5	\$650.00	\$325.00	Prepare weekly status report for week ending 12/31/2021 related to financial models for HTA Transportation Reform engagement with the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	1/5/2022	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	1/7/2022	0.9	\$650.00	\$585.00	Participate in virtual meeting with representatives of Ankura to discuss the FOMB Transportation Sector Reform letters from 1/6/2022 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	1/7/2022	0.6	\$650.00	\$390.00	Review letters provided by FOMB and identify potential work related to them in terms of updating the financial models for HTA Transportation Reform with the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	1/10/2022	0.7	\$650.00	\$455.00	Participate in virtual meeting with representatives of Ankura to discuss 1/10/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	1/10/2022	1.3	\$650.00	\$845.00	Review HTA fiscal plan FY22-FY25 issued on 12/15/2021 and request HTA for a copy of the supporting Excel financial model related to HTA Transportation Reform engagement with the government of Puerto Rico. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	1/11/2022	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 1/11/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	1/11/2022	1.2	\$650.00	\$780.00	Participate in virtual meeting with representatives of Ankura, E. Gonzalez (HTA), G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss FOMB Transportation Sector Reform letter and segregation option to toll and non-toll roads as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	1/11/2022	1.1	\$650.00	\$715.00	Review operational projections on revised HTA Fiscal Plan FY22-FY25 issued on 12/15/2021 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	1/12/2022	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	1/12/2022	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 1/12/2022 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	1/12/2022	1.8	\$650.00	\$1,170.00	Review financial results on revised HTA Fiscal Plan FY22-FY25 issued on 12/15/2021 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	1/13/2022	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 1/13/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	1/14/2022	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	1/14/2022	1.4	\$650.00	\$910.00	Review and analyze DTOP FY23 budget and integration to non-toll financial model related to HTA Transportation Reform engagement with the government of Puerto Rico. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	1/18/2022	0.1	\$650.00	\$65.00	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Pena-Alfaro, Fernando	1/19/2022	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss DTOP FY23 budget information and related updates to the non-toll financial model as part of HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	1/19/2022	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 1/19/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	1/20/2022	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	1/21/2022	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	1/21/2022	1.2	\$650.00	\$780.00	Review DTOP FY23 budget integration into non-toll roads financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	1/24/2022	0.4	\$650.00	\$260.00	Update plan to finalize financial models for toll, non-toll and mass transit related to HTA Transportation Reform engagement with the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	1/25/2022	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 1/25/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	1/26/2022	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura and G. Loran (AAFAF) to conduct the Weekly Transportation Touchpoint meeting to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	1/26/2022	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 1/26/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	1/26/2022	0.4	\$650.00	\$260.00	Prepare weekly financial model update related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	1/27/2022	1.1	\$650.00	\$715.00	Develop statement of cash flow into non-toll financial model to generate FY19-FY21 actual and estimated results based on EY work product related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	1/27/2022	1.8	\$650.00	\$1,170.00	Incorporate EY balance sheet into non-toll financial model to generate FY19-FY20 actual results related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	1/27/2022	1.9	\$650.00	\$1,235.00	Incorporate EY income statement into non-toll financial model to generate FY19-FY20 actual results related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	1/27/2022	2	\$650.00	\$1,300.00	Incorporate HTA FY21 updated trial balance into non-toll financial model to generate FY21 estimate results related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	1/27/2022	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 1/27/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	1/28/2022	1.9	\$650.00	\$1,235.00	Continue to generate required output for toll road income statement schedules for the updated financial model submitted by HTA for FY22-FY25 to be able to update AAFAF toll road financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	1/28/2022	2	\$650.00	\$1,300.00	Generate required output for toll road income statement schedules for the updated financial model submitted by HTA for FY22-FY25 to be able to update AAFAF toll road financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	1/28/2022	2	\$650.00	\$1,300.00	Map income statement and schedules related to the updated HTA Fiscal Plan FY22-FY25 to AAFAF toll road financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	1/28/2022	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 1/28/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	1/31/2022	2	\$650.00	\$1,300.00	Generate required output for toll road statement of cash flows based on the updated financial model submitted by HTA for FY22-FY25 for toll road financial related to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Pena-Alfaro, Fernando	1/31/2022	1.5	\$650.00	\$975.00	Map balance sheet items related to the updated HTA Fiscal Plan FY22-FY25 to AAFAF toll road financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	1/31/2022	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 1/31/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	1/31/2022	1.8	\$650.00	\$1,170.00	Prepare PDF output for toll road financial model related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Roubaud, Julien	1/4/2022	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 1/4/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Roubaud, Julien	1/6/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/6/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Roubaud, Julien	1/14/2022	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 1/14/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Roubaud, Julien	1/18/2022	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 1/18/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.1)
Outside PR	10	Roubaud, Julien	1/20/2022	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 1/20/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	1/21/2022	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 1/21/2022 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Total Hourly Fees	270.3	\$110,252.63
Total Fees		\$110,252.63